

GOAL 1 : SAFE, CLEAN AND BEAUTIFUL

OBJECTIVE 1.1 : Be the Safest Large City in Florida - Proactive crime reduction and quality of life enhancement through best practices achieved on an annual basis.

Team Leader: John Bolduc

Team: PD, All City Departments, Community, Businesses, Local Non-Profits, Civic Groups, HOAs, and other Law Enforcement Agencies

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
1.1.1 Maintain Low Crime Rate - continue to be the safest large city in Florida and provide for an enhanced quality of life for our citizens.	Stratified Policing - Continue current crime reduction model by providing clear actionable crime analysis and holding personnel accountable for conducting problem solving Responses to crime patterns, repeat calls for service, and neighborhood problems.	April 2017	May 2018	Ongoing	Evaluate effectiveness at annual Crime Reduction Strategy Review.
	Community Policing - Develop and nurture partnerships within our community to strengthen crime reduction efforts, improve citizen satisfaction, reduce perceived disorder, and enhance trust in the department.	April 2017	April 2018	Ongoing	
	Partner with other local law enforcement to reduce the crime on the Treasure Coast - Develop and enhance partnerships with other state, local, and federal law enforcement agencies to address multi-jurisdictional crime. Crime in other communities is often linked or related to crime in the city. By working together, we are much more effective at solving and preventing crime.	April 2017	April 2018	Ongoing	

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ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
1.1.2 Improve Traffic Safety	Continue to address traffic concerns in residential areas and commuter routes. Identify and respond to long term solutions to chronic residential traffic complaints and repeat traffic crash locations through directed traffic enforcement, improved engineering, and environmental design.	April 2017	April 2018	Ongoing	
1.1.3 Actively Manage Growth	Maintain training, equipment, and staffing levels to maintain and enhance service to the community.	April 2017	Sept 2018	Ongoing	Adequately plan, evaluate, and budget for the needs of the department to meet the growing community. Seek grant funding to support needs.
	Implement Evidence-based Staffing Analysis.	June 2017	June 2018		Implement Deploy Staffing Analysis Software and determine accurate staffing levels for FY18-19.

OBJECTIVE 1.2 : Keep Port St. Lucie Beautiful (KPSLB) and Clean - An ongoing litter campaign and outreach for the entire city, driven by active community involvement.

Team Leader: John Dunton

Team: Linda Bagley, Anna Marie Colonnese, Mike Davis, Carmen Capezuto

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
1.2.1 - Maintain Existing KPSLB Programs	Support the Keep Port St Lucie Beautiful (KPSLB) Committee, which consists of 10 board members and meets monthly to coordinate and plan activities to support programs. Continue existing programs of field staff cleaning shifts, sheriff's crews and contractor cleaning of right-of-way's.	April 2017	On-going	On-going	
1.2.2 - Enhance Education Component	Expand education to include visiting elementary and middle schools to promote a litter free city. Promote community involvement through local business organizations. Increase PSA's and presence through local media.	April 2017	April 2018	On-going	Staff to visit a minimum of 6 schools annually and double community involvement efforts.
1.2.3 - Increase Public - Private Partnerships	Partner with local and area businesses, government agencies and homeowner's associations to create alliances to achieve community improvement.	April 2017	April 2018	On-going	Continue review on an annual basis.
1.2.4 - Pursue Grant Funding	Commit to pursue grants, awards and sponsorships in order to provide additional funding for programs.	April 2017	On-going	On-going	
1.2.5 - Expand Events	Increase the frequent of community involvement events such as Household Hazardous Waste Collection Day, Clean-up Day and the Tree Giveaway event.	April 2017	April 2018	On-going	Staff will double the frequency of events.

OBJECTIVE 1.3 : Create and Implement plans for landscaping beautification of roadways, public parks, properties and gateways into the city, including I-95, Florida's Turnpike and FPL sub-station.

Team Leader: John Dunton

Team: James Angstadt, Roxanne Chesser, Dan Gieseey, Christina Daigle, Carmen Capezzuto, Sherman Conrad, Patti Tobin, Patricia Roebing

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
1.3.1 Complete Current Beautification Projects	Landscape PSL Blvd at FPL Substation - A mass planting of tall and dense plants to buffer the view of the substation at a major gateway into the City.	Jan. 2017	TBD	Underway	Design complete. City and FDOT working on the Maintenance Memorandum of Agreement (MMOA), which needs to be finalized and executed prior to permit issuance. Estimated time to complete the MMOA is unknown. Permit will be issued one month after MMOA is executed. Installation will be completed forty-five days after issuance of permit.
	Landscape/Beautification of PSL Blvd Turnpike Entry - Landscaping, entry signage, replacement of fencing along a major entry way into the City. City staff is requesting the Florida Turnpike Enterprise add the beautification to their current FDOT PSL Interchange Interim Intersection Improvements scope.	March 2017	TBD	Underway	Staff met with Florida Turnpike Enterprise (FTE) in March and again in April to follow up on the requests and details of the Memorandum of Agreement and Memorandum of Understanding to define City and FTE responsibilities. Negotiations continue.
	Landscape US Highway 1 Median from Hoffman Road to Martin County - Landscape beautification of median within FDOT roadway.	June 2014	TBD	Underway	Project is designed. Staff working with FDOT and TPO for funding. Project cost estimated at \$3.5M.

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Team Leader: John Dunton

Team: James Angstadt, Roxanne Chesser, Dan Giesey, Christina Daigle, Carmen Capezzuto, Sherman Conrad, Patti Tobin, Patricia Roebing

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
1.3.1 Complete Current Beautification Projects Cont...	Landscape University and California Round-a-bout - Landscaping and irrigation.	Feb. 2017	June 2017	Complete	
	Landscape California and Peacock Round-a-bout - Landscaping and irrigation.	March 2017	May 2017	Complete	
	Landscape Peacock and Cashmere Round-about - Landscaping and irrigation.	March 2017	May 2017	Complete	
1.3.2 City policy requiring that a beautification component be included on all city projects	Draft Policy - will require the inclusion of landscaping/amenities on all City projects involving roadway ROWs, drainage ROWs, parks and city property. The policy would include all Departments who work or utilize public property such as Public Works, Neighborhood Services, Parks and Recreation and Utility Services.	April 2017	July 2017	Underway	
	Submit policy to City Council for consideration and approval.	July 2017	July 2017		
1.3.3 Assess, Identify & Prioritize Needs and Craft Project List	Assess existing landscaping and identify needs. Establish list of projects with prioritization.	May 2017	Oct. 2017		
	Approval of Priority List - Submit Priority List to City Council for consideration and approval.	Oct. 2017	Oct. 2017		

OBJECTIVE 1.3 : Create and Implement plans for landscaping beautification of roadways, public parks, properties and gateways into the city, including I-95, Florida's Turnpike and FPL sub-station.

Team Leader: John Dunton

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ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
1.3.3 Assess, Identify & Prioritize Needs and Craft Project List Cont ...	Program Funding - Establish Funding in Stormwater Budget for projects on the priority list and seek grant funding.	April 2017	Dec. 2017		Address with Budget Amendment request as necessary.
	Initiate execution of prioritized projects - Undertake design and construction of beautification projects on the priority list.	Jan. 2018	Ongoing		
	Re-Assess priority list as needed - Reprioritize project list as needed.	Jan. 2018	Ongoing		Continue review on an annual basis.
1.3.4 Institute Landscaping Improvement Team (LIT)	Establish a "Landscape Team" to meet quarterly to coordinate Landscaping efforts, measure to-date efforts and report on progress.	Oct. 2017	Ongoing		

GOAL 2 : VIBRANT NEIGHBORHOODS

OBJECTIVE 2.1 : Continued implementation of the City's Neighborhood Planning Program by working with each of the City's neighborhoods to implement capital improvements, programs, and/or other initiatives to meet residents' needs and maintain the City's high quality of life.

Team Leader: Carmen Capezzuto

**Team: Patricia Roebing, Patti Tobin, Nick Dibenedetto, Mike Lubeck, Heath Stocton, Mark Hamel
Kristina Ciuperger, Sherman Conrad, James Angstadt**

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
2.1.1 Kick start Neighborhood Improvement & Community Engagement (NICE) program - Through a neighborhood planning process, 26 residential sub-areas were identified and most lack a sense of distinction and place. The City desires to kick start their NICE program to further its proactive approach in seeking citizen involvement. Anticipated outcomes include: Neighborhood Identities, Needs Assessment and Short-Term Neighborhood Priority Improvements.	Identity - The NSD is working with residents to create neighborhood identities using online tools, public information meetings and property owner ballots to accomplish the naming strategy.	June 2017	June 2018	Underway	Neighborhoods will be assigned a neighborhood liaison (city staff person) to work with them as needed to grow and develop their neighborhood identities.
	Needs Assessments - Staff will help residents conduct a needs assessment for each of the 26 neighborhoods.	June 2017	June 2018	Underway	
	Short-term neighborhood projects - staff will help residents prioritize short-term projects based on their needs assessment.	June 2017	June 2018	Underway	
2.1.2 Program Development - NICE Guidelines - This objective includes developing an operating manual that will be used to help neighborhoods formally assemble, organize and develop long-term neighborhood priority improvements.	Working with a facilitator, the City will develop guidelines that will be used as a template for helping neighborhoods become more organized and engaged with the City.	June 2017	Oct. 2017	Underway	The guidelines will include the following 5 components: Organizational Structure, Neighborhood Vision Plans, Public Involvement /Communications Plan, Funding and Implementation.

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Team Leader: Carmen Capezuto

Team: Patricia Roebing, Patti Tobin, Nick Dibenedetto, Mike Lubeck, Heath Stocton, Mark Hamel

Kristina Ciuperger, Sherman Conrad, James Angstadt

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
<p>2.1.3 Long-Term Neighborhood Priority Improvements Using the NICE Guidelines, staff will be targeting 3-4 neighborhoods per year to develop formalized long-term neighborhood priority improvements.</p>	<p>Staff will be working directly with interested and involved neighborhoods to organize themselves and develop a vision for their neighborhood.</p>	<p>Jul. 2017</p>	<p>Sept. 2018</p>	<p>Underway</p>	<p>Proposed schedule: FY 16/17 Oakridge, Edinburgh Park (neighborhoods) FY 17/18 To be determined based on level of interest from the kick-start program.</p>
	<p>Staff will foster public involvement and develop a communications plan that meets the needs of the neighborhood residents.</p>	<p>Jul. 2017</p>	<p>Sept. 2018</p>		<p>Strategies such as interactive webpages and maps, social media, attending neighborhood meetings will be employed to increase our levels of communication.</p>
	<p>Staff will help residents prioritize a long-term needs assessment based on available funding.</p>	<p>Jul. 2017</p>	<p>Sept. 2018</p>		<p>Parks, sidewalks and other large-scale projects will require support from the community.</p>
<p>2.1.4 Neighborhood Capital Improvements - the NICE Guidelines will have prioritization criteria that will be used to rank large scale projects identified by the residents.</p>	<p>The prioritization criteria in our program guidelines will be used to work directly with residents to help the City achieve a greater level of cohesion between what the City is doing versus what the residents want.</p>	<p>Jul. 2017</p>	<p>on-going</p>		<p>The City will have the ability to tie parts of its capital improvement program to projects that have a majority of support within the neighborhoods.</p>

OBJECTIVE 2.2 : Based upon input received from residents via the City’s Neighborhood Planning Program, staff will be completing a series of new and exciting neighborhood improvement projects and amenities.

Team Leader: Carmen Capezzuto

**Team: Patricia Roebing, Patti Tobin, Nick Dibenedetto, Mike Lubeck, Heath Stocton, Mark Hamel
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2.2.1 SW Neighborhood Park - Design and construct a neighborhood park in Planning Area 4 South. The 13-acre property is located on Calmar Drive and is bordered by Hallmark Street, Edinburgh Drive and Daemon Street. This tract of land was designated as a future park site in 2002. Total budget for the project is \$1,000,000.00.	Create concept plans and criteria package.	Nov. 2016	March 2017	Complete	
	Create bid documents for Design/Build services.	March 2017	April 2017	Complete	
	Conduct a public information meeting.		April 2017	Complete	Public information meeting was held April 17, 2017.
	Advertise Design/Build documents.	Apr. 2017	May 2017	Complete	
	Selection committee reviews Design/Build proposals and prepares a recommendation to City Council.	June 2017	July 2017	In progress	
	Design/Build recommendation is presented to City Council for review and consideration .		July 2017		
	Contract executed and a Notice to Proceed issued.		July 2017		
	Plans approved for construction.		Aug. 2017		
	Park construction.	Sept. 2017	March 2018		

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2.2.2 Fitness Zones - install concrete pads and outdoor exercise equipment at two (2) locations. Location one is along Crosstown Parkway near Bayshore Boulevard. Location two is along Southbend Boulevard near the entrance to Jessica Clinton Park. Grant funding was obtained to support the projects.		Feb. 2017	Sept. 2017	Underway	Concrete pads are in place. Equipment has been ordered. Installation is scheduled to begin Jun. 2017.
2.2.3 Utility Box Beautification - As part of the neighborhood planning process, residents indicated a need for public art or beautification. The Neighborhood Services Department in conjunction with the Public Works Department has begun installing decorative wraps on metal utility boxes located at signalized intersections. Phase 1 includes primarily nature scenes that represent Florida’s natural beauty. Phase 2 will involve artists where their designs will be digitally reproduced onto a cabinet wrap and installed on City owned utility boxes. Phase 3 may include partnerships to wrap FPL utility boxes throughout the City to provide more opportunities for public art and beautification.	Phase I - wrap utility boxes at various locations city-wide using images provided by vendor and selected by City staff.	Sept. 2016	Sept. 2017	Underway	Thirty eight (38) boxes have been wrapped, and designs for fourteen (14) more are being considered and selected.
	Phase I (cont.) - wrap utility boxes at 12 locations using artwork created by students in SLC schools. Vendor shall convert original artwork into wraps to be installed by vendor.	Sept. 2016	Sept. 2017	Underway	SLC school students generated the artwork used for the September 11th memorial cabinet at the Civic Center .
	Phase II - Staff to prepare bid documents for installation services utilizing artwork from artists.	June 2017	Aug. 2017	Underway	
	Phase II vendor selected.	Aug. 2017	Sept. 2017		
	Phase II installations	Oct. 2017	Sept. 2018		

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2.2.4 Decorative Sign Poles - replace existing square and u-channel posts with decorative posts for stop, street and informational signs.	Public Works Department to research FDOT, MUTCD, and other traffic control regulations to determine the appropriate specifications for our new standard.	June 2017	July 2017	Underway	Decorative sign poles to be placed throughout the neighborhood planning areas on designated streets.
	Public Works Department to prepare specifications for decorative pole, Procurement Management Department to advertise bid, Public Works Department to recommend supplier.	July 2017	Sept. 2017	Ongoing	
	Begin installations city-wide by Public Works Department.	Oct. 2017	Ongoing		First installation proposed along Oakridge Drive in Oct. 2017. Total cost \$30,000.
2.2.5 Street Trees - provide trees to residents and encourage the residents to plant the trees along their property lines parallel to the roadway in order to create a tree canopy lining the roadway.	The street tree program shall be coordinated with neighborhood area improvements and capital projects including sidewalk construction.	Jan. 2018	Ongoing		Staff is currently working on guidelines, procurement, logistics, and safety concerns.
2.2.6 Lift Station Beautification - remove invasive vegetation, install native landscaping to provide screening and odor control. Enhance area surrounding lift stations as opportunities arise.	Beautification to be coordinated with neighborhood area improvements.	Oct. 2017	Ongoing		

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ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
2.2.7 Sagamore Terrace and Airoso Boulevard Beautification - install native landscaping to provide screening and odor control around lift station. Install bench, bicycle rack, receptacle and fencing.		June 2017	Aug. 2017		
2.2.8 Bicycle racks, benches, waste, pet waste and recycling receptacles - install at various locations throughout the city.	Installation to be coordinated with neighborhood area improvements, and capital projects and retrofitting.	Oct. 2017	Ongoing		
2.2.9 Floresta Drive and Port St. Lucie Boulevard Beautification - selectively clear the City owned properties on the northwest and northeast corners of the intersection. Install landscaping, buffering, sod, stamped concrete, benches, and receptacles.		June 2017	Aug. 2017		
2.2.10 Special event banner signs - install decorative metal posts and holders for banner signs at various locations throughout the City.	Neighborhood Services, Public Works, Parks & Recreation, and Planning & Zoning Departments to collaborate and select four (4) locations per Fiscal Year. Annual cost is \$5,000 per banner sign for a total of \$20,000 per year.	Dec. 2016	Ongoing		First banner sign was installed at the intersection of Port St. Lucie Boulevard and Floresta Drive in Dec. 2016.
2.2.11 Oakridge sidewalk - (CDBG and City funding, subject to City Council approval) construct approximately 1.5 miles of sidewalk beginning near the intersection of Bayshore Boulevard and Port St. Lucie Boulevard heading south on Bayshore Boulevard to Oakridge Drive then east along Oakridge Drive to the intersection of Oakridge Drive and Oaklyn Street. (Planning Area 3)	The sidewalk will connect to the C-24 Boat Ramp Park. Design and construction cost is \$1,150,000.	Sept. 2017	Sept. 2018		Proposed six (6) foot wide sidewalk enhanced with native landscaping, benches, bicycle racks, waste, pet waste, and recycling receptacles where practical.

OBJECTIVE 2.2 : Based upon input received from residents via the City's Neighborhood Planning Program, staff will be completing a series of new and exciting neighborhood improvement projects and amenities.

Team Leader: Carmen Capezzuto

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ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
2.2.12 Neighborhood entry signs - install signs at the entrances to the neighborhoods. Subject to completion of the neighborhood identity process.		Oct. 2017	Ongoing		First installation proposed in Oakridge sub-area in Oct. 2017. Total cost is \$7,500.
2.2.13 Crosstown Parkway public parking area #1 - construct public parking spaces near the intersection of Crosstown Parkway and Bayshore Boulevard (on Empire Street).	The design is underway and nearing completion. Public meetings were held. Construction is expected to commence in Oct. 2017.	Sept. 2016	Dec. 2017		Parking is being proposed for residents that use the Crosstown Fitness Zone and Crosstown linear park for recreation and leisure.
2.2.14 Crosstown Parkway water fountains - install four (4) water fountains along Crosstown Parkway.		Jan. 2018	Feb. 2018		
2.2.15 Church volunteer program - coordinate with local churches and volunteers to complete various improvements, beautifications, and clean ups.		June 2017	Ongoing		The inaugural event is scheduled to take place June 24, 2017 and continue on an annual basis.
2.2.16 Prepare a 10 yr Master Plan of Neighborhood Planning Area Projects.	Prepare 10yr Master Plan for all Neighborhood Areas based upon available funding and input from Neighborhood focus groups	Jan. 2018	Jan. 2019		Update annually

GOAL 3 : QUALITY EDUCATION FOR ALL RESIDENTS

OBJECTIVE 3.1 : Support St. Lucie County Schools by establishment of effective partnerships throughout the education community to achieve academic excellence as an "A" rated school district, with all "A" and "B" rated schools in our City.

Team Leader: David Graham

Team: Carmen Capezuto, Joel Dramis, Bill Jones, Terry Roberts

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
3.1.1 - Conduct a comprehensive analysis of all current and developing Interlocal Agreements, joint use agreements, and legislative collaborations with the St. Lucie County School District (SLCSD) and identify areas for improvement and expansion.	This will be a multi-departmental effort with required cooperation of SLCSD peer groups. The end product shall be a report to the Council as a Motion Agenda Item for action/direction.	April 2017	Oct 2017	Underway	Staff is currently compiling the existing agreements to enable analysis and recommendation for improvement/goal fulfillment.
3.1.2 - Approve a staff-level requirement to engage SLCSD peers in annual review (or as required) of all contracts and agreements to maintain engagement, solidarity, and reciprocity.	This objective will assure fulfillment of Objective 3.1.1 and inform and engage SLCSD in PSL strategic planning development.	May 2017	April 2018	Underway	The City Manager-directed Policy has been approved requiring staff compliance to engage SLCSD peers in goal fulfillment.
3.1.3 - Explore cross-jurisdictional opportunities to facilitate and support education-related programs through review of existing government, not-for-profit, private sector, non-secular organizations, advisory boards, committees, etc. committed to the advancement of education-specific or related programming.	This exploratory objective is intended to provide the Council with identified resources from which focused programming may be developed in school preparedness, afterschool mentoring, homework assistance, early reading skills development and through which other education-ready community partnerships may be fostered.	Nov. 2017	Feb 2018	Underway	Staff is in the process of identifying and compiling contact information for organizations/agencies of relevance and request designee appointments to commence engagement.
3.1.4 Host Career Technical Education (CTE) events to enable the greater PSL Community, with a focus on Middle School through Ninth grade-aged students, to become familiar/aware of program offerings. These events will be held at the PSL Community Center or other appropriate venue, and will include food, music and other entertainment.	This objective serves to expose potential student participants to the variety of workforce opportunities available through the SLCSD CTE Program. Other organizations with related opportunities or encouragement will be invited to participate.	June 2017	May 2018	Planning has commenced	Staff has initiated a dialog with CTE representatives who are agreeable to the objective and are confirming potential event dates that accommodate SLCSD scheduled. PSL staff are reserving host facility sites.

OBJECTIVE 3.1 : Support St. Lucie County Schools by establishment of effective partnerships throughout the education community to achieve academic excellence as an "A" rated school district, with all "A" and "B" rated schools in our City.

Team Leader: David Graham

Team: Carmen Capezzuto, Joel Dramis, Bill Jones, Terry Roberts

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
<p>3.1.5 - Challenge all City of PSL departments to be engaged in cooperative agreements with SLCSO with opportunities to assist, promote, and/or engage the public in the advancement of education excellence and opportunities for volunteerism and participation for student success.</p>	<p>Working with the SLCSO, the City of PSL and residents can assist in the advancement of existing programs through promotional use of PSLTV and distribution of SLCSO collateral materials offering engagement opportunities (Ex: Summer Slide retention promotion; I-Ready program expansion to summer camps, daycare centers; Internship offerings; reading development; mentoring; etc.)</p>	<p>June 2017</p>	<p>Ongoing</p>	<p>.</p>	<p>Activity reports provided quarterly</p>
<p>3.1.6 - Engage City of PSL MIS resources and others in a cooperative venture with SLCSO to investigate the potential of Internet (Wi-Fi) provision to underserved populations.</p>	<p>Presented evidence demonstrates that 42% of SLCSO student households are currently without resources to utilize the Internet and related technologies in an ever-increasing tech-based, tech-connected society. Resource identification and associated costs for broadband and related industries and services will be explored with options and costs for implementation provided for consideration.</p>	<p>TBD</p>	<p>TBD</p>		

OBJECTIVE 3.2 : Enable a sustainable trades and technical workforce through a career technical campus/center serving secondary-level students while offering post-graduation opportunities.

Team Leader: David Graham

Team: Carmen Capezzuto, Joel Dramis, Bill Jones, Terry Roberts

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
<p>3.2.1 - Canvas all Treasure Coast technical education service providers to determine what curricula offerings exist, plans for reduction/expansion of offerings and student capacity.</p>	<p>This objective serves to provide a "ground zero" perspective of what Career Track Education (CTE) opportunities exist or are being planned to ascertain the potential for partnerships and plan for programming initiatives to fill voids in CTE offerings.</p>	<p>May 2017</p>	<p>Feb. 2018</p>	<p>Awaiting Authorization</p>	
<p>3.2.2 - Survey all relevant associations, councils, societies, trades and technical organizations to determine "greatest need" concerns to provide focus for future employee development.</p>	<p>By conducting outreach to organizations including the TC Builders Association, SLC Economic Development Council, FL Construction Apprenticeship Corp., Mapping and Surveying Society, etc., gained insight will assist in determining overall program direction.</p>	<p>Nov. 2017</p>	<p>Feb. 2018</p>		
<p>3.2.3 - Establish a roundtable of post-secondary CTE providers to assess what partnership opportunities may be considered to assure successful enrollment of graduating students bypassing fulltime workforce placement for post-secondary matriculation.</p>	<p>With a goal of providing a sustainable trades workforce in the region, it must be determined how best to establish a trades/tech-based education continuum for students to assure employment opportunities at secondary education conclusion or continuation into college whether part- or full-time.</p>	<p>TBD</p>	<p>TBD</p>		
<p>3.2.4 - Using the roundtable created in 3.2.3., confirm all provider intentions for independent pre- and secondary program establishment to determine City of PSL Career Technical Campus planning direction.</p>	<p>Prior to committing resources to planning and development of a free-standing campus, fully explore all potential for partnerships, eliminate duplication, and identify resources.</p>	<p>TBD</p>	<p>TBD</p>		

GOAL 4 : DIVERSE ECONOMY AND EMPLOYMENT OPPORTUNITIES

OBJECTIVE 4.1 : To facilitate the buildout of the Southern Grove Special Assessment District as an employment center for bio-science, health care and other job creating commercial enterprises. Focus on re-occupancy of the VGTI building as a key asset for the location of a high wage bio-science/commercial enterprise.

Team Leader: Russ Blackburn & Reggie Osenton

Team: Ed Fry & Jesus Merejo

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
4.1.1 - Revised Receiver Hearing		June 2017	TBD		Set date June 5, 2017
4.1.2 - Staff finalizes the City Management Plan & Budget		July 2017	TBD		
4.1.3 - City accepts ownership & management		July 2017	TBD		
4.1. 4 - Select a new receiver to take over from Court approved Receiver		July 2017	TBD		
4.1.5 - Appeal of 2016 real property taxes		July 2017	TBD		
4.1.6 - Evaluate and implement a plan to classify VGTI as a tax exempt facility		Aug. 2017	TBD		
4.1.7 - Devise a strategy and methodology to determine value of Intellectual Property		Oct. 2017	TBD		
4.1.8 - Solicitation of interest and qualifications to provide contingent legal services for recovery of damages		Oct. 2017	TBD		
4.1.9 - Marketing strategy for Intellectual Property		Nov. 2017	TBD		
4.1.10 - City begins marketing Intellectual Property process		Jan. 2018	Until liquidated		
4.1.11 - Evaluate viable offers to purchase VGTI and provide any viable offers to the City Council		TBD	TBD		
4.1.12 - Negotiate purchase and sale agreement		TBD	TBD		
4.1.13 - Action for recovery of damages from VGTI closure		TBD	TBD		
4.1.14 - Partner with the Southern Grove CDD to advance development concepts to promote thriving economic development nodes in the Southern Grove Special Assessment District		Ongoing	Ongoing		

OBJECTIVE 4.2 : To make City Center the mixed use cornerstone of eastern Port St. Lucie by partnering with the Receiver to place the private-owned parcels back on the real estate market as viable, taxpayer owned parcels and businesses.

Team Leader: Russ Blackburn & Reggie Osenton

Team: Bridget Kean & Ed Fry

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
4.2.1 - Actively provide assistance to the Receiver as the Receiver markets properties to the private sector.		April 2017	TBD		
4.2.2 - If the Receiver is unsuccessful in selling properties, work with the Receiver to develop a mutually agreeable liquidation plan.		Dec. 2017	TBD		

OBJECTIVE 4.3 : Encourage continued retail development in our city by preparation of a Targeted Retail and Restaurant Analysis to identify demographics required to recruit desirable enterprises.

Team Leader: Patti Tobin

Team: Bridget Kean, Anne Cox, & Kathie McAlpine

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
4.3.1 Preparation of a Targeted Retail and Restaurant Study - This analysis will evaluate the demographics, including buying habits, lifestyle characteristics and media habits and determine what retailers, including restaurants fit our community's profile. This analysis will assist with negotiating with those firms that are looking for cities like ours.	Budget Funding \$50k/yr for 3 years	July 2017	Aug. 2017		
	RFP for Market Analysis	Aug. 2017	Sept. 2017		
	Hire consultants	Nov. 2017	Dec. 2017		
	Complete analysis	Jan. 2018	April 2018		
	Presentation to City Council	May 2018	May 2018		
	City Council Direction	June 2018	June. 2018		

GOAL 5 : HIGH QUALITY INFRASTRUCTURE AND FACILITIES

OBJECTIVE 5.1 : Develop, fund and implement a Sidewalk Master Plan that promotes connectivity between neighborhoods, schools and businesses in our community, providing a continuous network of sidewalks and multi-use pathways that permit pedestrians and bicyclists to have safe and efficient mobility.

Team Leader: James Angstadt, P.E.

Team: Roxanne Chesser, P.E., Edith Majewski, Anne Cox, Marty Sanders, P.E. (School Board)

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
5.1.1 Prioritization Matrix - Create a prioritization matrix for evaluating potential sidewalk projects and present to City Council at the Summer Retreat.		April 2017	July 2017	Ongoing	
5.1.2 Identify and Rate Potential Sidewalk Projects in City - Identify and rate potential sidewalk projects using the prioritization matrix and present to City Council at the Summer Retreat.		April 2017	July 2017	Ongoing	
5.1.3 Phase V Priority List - City Council to approve the Phase V Sidewalk Priority List consisting of the top ranked sidewalk projects as part of the Master Plan.		April 2017	July 2017	Ongoing	Suggest using the ten topped ranked projects.

OBJECTIVE 5.2 : Complete the Crosstown Parkway Extension Project, providing for a third east-west multi-modal transportation corridor across the river, connecting Interstate 95 to U.S. Highway 1, and providing for an additional evacuation route in emergencies.

Team Leader: Patricia Roebling, P.E.

Team: Frank Knott, Beth Zsoka, George Denti, Randy Scott

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
5.2.1 United States Army Corps of Engineers (USACE) Permitting & Issuance		Aug. 2014	March 2017	Complete	Permit Issued.
5.2.2 United States Coast Guard (USCG) Permitting & Issuance		Aug. 2014	May 2017	Complete	Permit Issued. Contractor to commence water way activities on June 12, 2017.
5.2.3 Project Construction		Jan. 2017	Oct. 2019	Ongoing	Inland portion of construction commenced January 2017.
5.2.4 Bridge Work Element		June 2017	Oct. 2019	Pending	The bridge is the controlling factor of the construction schedule. The 800 days of construction commenced on June 12, 2017.
5.2.5 Ground Breaking			May 2017	Complete	Ground Breaking was held May 9, 2017.
5.2.6 Ribbon Cutting			Oct. 2019		
5.2.7 Project Close Out		Oct. 2019	Dec. 2020		

OBJECTIVE 5.3 : Develop, fund and implement a Citywide Repaving Plan designed to improve the quality of Port St. Lucie streets in a fiscally responsible manner with consideration for both short and long-term needs.

Team Leader: James Angstadt, P.E.

Team: Heath Stocton, Steve Jungjohan, Tom Salvador

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
5.3.1 Draft 10-Year Paving Plan - Plan to provide list of repaved local roads in order to improve Pavement Condition Index (PCI) ratings. Plan should include equitable District distribution as well as alternatives (with costs) for maximizing pavement life.	Draft Plan Presentation.	April 2017	July 2017	Underway	
	Plan Presentation - Present Plan at Summer Retreat (July 2017) for discussion/direction and final expectations.	July 2017	July 2017		
	Plan Funding - Establish acceptable level of funding in Road& Bridge Capital Budget.	Sept. 2017	Sept. 2017		Assess and update on an annual basis.
	Initiate execution of Plan - Undertake community outreach to inform/educate citizens prior to initializing work. Undertake paving of roadways.	Oct. 2017	Oct. 2027		
5.3.2 Roadway Re-Assessment - Re-Assess City roadways in order to re-establish/update PCI information.		Oct. 2021	Oct. 2022		
5.3.3 Update & Re-Draft Plan - Re-Draft Plan using updated PCI information.		Oct. 2022	Feb. 2023		

OBJECTIVE 5.4 : Fund, design and construct the widening of Port St. Lucie Boulevard South, providing for the completion of improvements for pedestrian, bicycle and vehicular traffic along this highly utilized commercial and residential corridor.

Team Leader: Patricia Roebing, P.E.

Team: Roxanne Chesser, P.E.; Heath Stocton, P.E.; Clyde Cuffy, E.I.; Ed Fry; Peter Buchwald (TPO); Leslie Wetherell, P.E. (FDOT)

ACTION	SUB - ACTION	START	COMPLETE	STATUS	COMMENT
5.4.1 Segment 3 - Gatlin to Darwin: Fund, Design, and Construct. Explore options for City to obtain financing to complete project in FY 18/19. Also determine if City could be partially reimbursed for the work by the FDOT TRIP Grant Funding in FY 20/21 and FY 21/22. Summarize findings in a Report for consideration by City Council.	Funding Plan Report	April 2017	Oct. 2017	Ongoing	Estimated Construction Cost = \$8M.
	Design	Oct. 2016	Oct. 2017	Ongoing	
	Construction	TBD	TBD		Schedule is subject to the direction of City Council based upon findings of the Report.
5.4.2 Segment 2 - Darwin to Paar: Fund, Design and Construct - Explore options for City/FDOT to obtain financing and complete the FDOT project in FY 19/20. Summarize findings in a Report for consideration by City Council.	Funding Plan Report	April 2017	Oct. 2017	Ongoing	Estimated Construction Cost = \$29M.
	Design	Feb. 2015	Oct. 2017	Ongoing	Managed by FDOT.
	Property Acquisition	TBD	TBD		Managed by FDOT.
	Construction	TBD	TBD		Schedule is subject to the direction of City Council based upon findings of the Report.

OBJECTIVE 5.4 : Fund, design and construct the widening of Port St. Lucie Boulevard South, providing for the completion of improvements for pedestrian, bicycle and vehicular traffic along this highly utilized commercial and residential corridor.

Team Leader: Patricia Roebling, P.E.

Team: Roxanne Chesser, P.E.; Heath Stocton, P.E.; Clyde Cuffy, E.I.; Ed Fry; Peter Buchwald (TPO); Leslie Wetherell, P.E. (FDOT)

ACTION	SUB - ACTION	START	COMPLETE	STATUS	COMMENT
5.4.3 Segment 1 - Paar to Becker: Fund, Design and Construct - Explore options for City/FDOT to obtain financing and complete the FDOT project in FY 20/21. Summarize findings in a Report for consideration by City Council.	Funding Plan Report	April 2017	Oct. 2017	Ongoing	Estimated Construction Cost = \$15.5M.
	Design	TBD	TBD		FDOT scheduled design FY 20/21.
	Property Acquisition	TBD	TBD		Managed by FDOT.
	Construction	TBD	TBD		Schedule is subject to the direction of City Council based upon findings of the Report.

GOAL 6 : CULTURE, NATURE AND FUN ACTIVITIES

OBJECTIVE 6.1 : Fund and implement the Riverwalk Plan, creating a destination for all City residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.

Team Leader: Bridget Kean

Team: Ed Fry, Brad Keen, Colt Schwerdt, Frank Knott

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.1.1 RFP and contract for professional services for design, engineering, and construction plans.		Feb. 2016	Sept. 2016	Complete	
6.1.2 Application for PUD amendment Riverwalk South.	Proposed amendment to the PUD zoning for 9.75 ac. Westmoreland tract scheduled for April 4, 2017 P&Z Board, April 24, 2017 City Council meeting for 1st reading and May 8, 2017 City Council meeting for 2nd reading/adoption hearing.	Oct. 2016	May 2017	Complete	Approved by City Council May 8, 2017.
6.1.3 Application for site plan approval for (1) extension of Riverwalk boardwalk south from current terminus at Tom Hooper Park to center of Westmoreland Conservation tract and (2) site plan for development of 9.75 acre Westmoreland middle tract and adjacent 12.87 acre conservation tract.	Approval of site plans scheduled for April 4, 2017 P&Z Board and May 8, 2017 City Council meeting.	Jan. 2017	May 2017	Complete	Site Plan approved May 8, 2017.
6.1.4 Acquisition of Tract E by donation from Bridge Plaza.	Special Legal Counsel is negotiating donation of property to City in exchange for construction of boardwalk connection.	Nov. 2016	Aug. 2017	Ongoing	An agreement for the donation of Tract E was approved by the City Council on May 22, 2017. The agreement was executed on May 26, 2017. Property donation should occur within 60 days.

OBJECTIVE 6.1 : Fund and implement the Riverwalk Plan, creating a destination for all City residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.

Team Leader: Bridget Kean

Team: Ed Fry, Brad Keen, Colt Schwerdt, Frank Knott

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.1.5 Department of Economic Opportunity (DEO) Local Initiative Grant.	The City's legislative request for FY 2016-2017 budget resulted in the City receiving a \$250,000 grant for project design, engineering, permitting and construction plans. A copy of approved site and construction plans is due to DEO no later than June 30, 2017.	July 2016	June 2017	Ongoing	Reimbursement anticipated July 2017.
6.1.6 Submittal of Phase 1 construction plans to Site Plan Review Committee (SPRC)	Consultant to submit construction plans for SPRC review in early May, 2017.	May 2017	June 2017	Ongoing	Conditional approval from SPRC May 25, 2017.
6.1.7 Port St Lucie Bridge underpass public access agreement / lease with FDOT (Phase 2)	A public access agreement/lease with FDOT is required to construct boardwalk under PSL Blvd bridge. Proposal is to continue the boardwalk along the river outside the navigational channel.	Oct. 2016	TBD	Ongoing	Project team met with FDOT November 28, 2016 and April 5, 2017. FDOT is planning to remove existing bridge embankment at future date.
6.1.8 Riverwalk Project Permitting	Permit applications will be submitted in June, 2017	Nov. 2016	Ongoing	Ongoing	Preapplication meetings were held with USACE and SFWMD. Both agencies requested plans be submitted as one project that includes boardwalk, boat docking, and public park improvements on land.

OBJECTIVE 6.1 : Fund and implement the Riverwalk Plan, creating a destination for all City residents and visitors to enjoy, recreate and appreciate a natural Florida experience along the North Fork of the St. Lucie River.

Team Leader: *Bridget Kean*

Team: *Ed Fry, Brad Keen, Colt Schwerdt, Frank Knott*

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.1.9 Legal agreement for Verano Development to transfer ownership of Peacock structures to City	Negotiations ongoing and Special Legal Counsel preparing the property transfer documents.	Jan. 2017	Nov. 2017	Ongoing	City staff and Special Legal Counsel have met with Kolter/Verano to discuss donation of Peacock structures to City including contribution to relocation costs.
6.1.10 Relocation of Historic Peacock Structures - Florida Department of State, Div. Historic Resources Special Category Grant	In FY 2016-2017, Community Redevelopment Agency awarded \$350,000 matching grant to relocate historic Peacock structures to 9.75 acre Westmoreland middle tract.	July 2016	June 2018	Ongoing	
6.1.11 RFP to hire general contractor for project management and restoration. RFP to hire moving company to relocate historic structures to 9.75 acre Westmoreland middle tract	A solicitation request was submitted to the Procurement Management Dept. to hire a general contractor with experience in historic preservation to oversee relocation and restoration of historic structures.	March 2017	Aug 2018	Ongoing	Restoration as funding allows but must include new roof, paint, and miscellaneous facade improvements to remove visible deterioration. Procurement Department is preparing RFP.
6.1.12 Project construction	Pending plan completion and issuance of permits.	TBD	TBD		

OBJECTIVE 6.2 : Develop a 10 year Parks & Recreation Master Plan.

Team Leader: Sherman Conrad

Team: Brad Keen, Patricia Roberts, Jay Liss, Mike Kendrick, Randy Ellman, Larry Lankow, Terry Roberts, Kelly Tiger, Jesus Merejo, Brad Macek

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.2.1 Develop a Parks & Recreation Improvements and Facilities Plan to aid in the development of the 10 year Master Plan	Identify current needs - Staff will analyze current facility needs, identify areas of the City that are lacking facilities or are currently underserved, incorporate the results of the 2017 General Population Needs Assessment into the plan, and incorporate projects requested by the public and user groups into the plan.	May 2016	Sept. 2017	Ongoing	Plan to be presented to City Council at the September 2017 Workshop.
6.2.2 Develop a 10-year Parks & Recreation Master Plan	Coordinate with St. Lucie County to explore entering into a joint Master Plan RFP to hire consultant.	April 2017	March 2018		
	Identify Funding - Identify funding to support hiring a consultant to perform the 10 year Master Plan.	April 2017	Sept. 2017		Funding request is included in FY 17-18 Budget.
	Solicit Public Input - Hold individual user group meetings as well as an evening meeting for the General Public. (Consultant to host)	TBD	TBD		
	Present Parks & Recreation Master Plan to City Council and receive direction.	TBD	TBD		

OBJECTIVE 6.2 : Develop a 10 year Parks & Recreation Master Plan.

Team Leader: *Sherman Conrad*

Team: *Brad Keen, Patricia Roberts, Jay Liss, Mike Kendrick, Randy Ellman, Larry Lankow, Terry Roberts, Kelly Tiger, Jesus Merejo, Brad Macek*

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.2.3 Implement plan for Torino Park or Winterlakes Park.	Hire consultant to prepare the Conceptual Master Plan for Winterlakes Park. The Master Plan will be used as a guide for future park development.	Jan. 2017	June 2017	Ongoing	Contract is to be presented to City Council June 2017.
	Prepare Conceptual Master Plan for Winterlakes Park.	June 2017	Oct. 2017		
6.2.4 SW Neighborhood Park - Design and construct a neighborhood park in Planning Area 4 South. The 13-acre property is located on Calmar Drive and is bordered by Hallmark Street, Edinburgh Drive and Daemon Street. This tract of land was designated as a future park site in 2002. Total budget for the project is \$1,000,000.00.	Create concept plans and criteria package.	Nov. 2016	March 2017	Complete	
	Create bid documents for Design / Build services.	March 2017	April 2017	Complete	
	Conduct a Public Information Meeting.		April 2017	Complete	Public information meeting was held April 17, 2017.
	Advertise Design/Build documents.	April 2017	May 2017	Complete	
	Selection Committee reviews Design/Build proposals and prepares a recommendation to City Council.	June 2017	July 2017	In Progress	

OBJECTIVE 6.2 : Develop a 10 year Parks & Recreation Master Plan.

Team Leader: Sherman Conrad

Team: Brad Keen, Patricia Roberts, Jay Liss, Mike Kendrick, Randy Ellman, Larry Lankow, Terry Roberts, Kelly Tiger, Jesus Merejo, Brad Macek

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.2.4 SW Neighborhood Park Cont...	Design/Build Recommendation is presented to City Council for review and consideration.		July 2017		
	Contract executed and a Notice to Proceed issued.		July 2017		
	Plans approved for construction.		Aug. 2017		
	Park construction.	Sept. 2017	March 2018		
6.2.5 Develop plans and fund a skate park, BMX extreme - Research existing skate/BMX facilities, gather information from other Parks & Recreation agencies.	Research Phase - P&R staff has contacted other agencies that offer skate and BMX facilities to gather preliminary information including design recommendations, project costs and estimated development timelines.	March 2017	Aug. 2017	Ongoing	
	Explore options for public/private partnerships in order to expedite the project.	Aug. 2017	TBD	Ongoing	
	Identify and secure funding source - Identify and secure funds that may be available in #305 Park Impact Fees.	April 2017	Sept. 2017	Ongoing	Funding request is included in FY 17-18 Budget.
	Identify possible skate/BMX Park locations within the City. Hold public meeting to gauge local interest and input. - Park size will be determined based on design, i.e., multi-use facility or separate skate and BMX facilities constructed side by side.	Oct. 2017	March 2018	Pending	

OBJECTIVE 6.2 : Develop a 10 year Parks & Recreation Master Plan.

Team Leader: Sherman Conrad

Team: Brad Keen, Patricia Roberts, Jay Liss, Mike Kendrick, Randy Ellman, Larry Lankow, Terry Roberts, Kelly Tiger, Jesus Merejo, Brad Macek

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
6.2.5 Develop plans and fund a skate park, BMX extreme Cont ...	Advertise for and select design professionals - Determine whether the project is to be developed using traditional design/bid/build construction method or use the Design/Build method of construction.	March 2018	July 2018	Pending	
	Park construction.	2020	TBD		
6.2.6 Develop a Master Plan for McCarty Ranch Preserve including Expanded Camping - Explore the need to expand camping opportunities at McCarty Ranch Preserve.	The development of a Master Plan for McCarty Ranch Preserve, including water modeling, is being administered by the Utility Systems Department. Any expansion of camping at McCarty will be explored based on the success of the current camping pilot program.	April 2017	TBD		

GOAL 7 : HIGH PERFORMING CITY GOVERNMENT ORGANIZATION

OBJECTIVE 7.1 : Seek opportunities to expedite the reduction of the City's debt balance through scheduled debt payments, refinancing, and early debt retirement opportunities.

Team Leader: Jeff Snyder & Ed Fry

Team: OMB and Finance Department staff as needed

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
7.1.1 Identify current debt level.	Presentation and Review at each Retreat.	May 2017	Ongoing	Ongoing	To be reviewed each Retreat.
7.1.2 Identify sources of funds used for debt payments.	Presentation and Review at each Retreat.	May 2017	Ongoing	Ongoing	To be reviewed each Retreat.
7.1.3 Identify future refinance and payoff opportunities.	Presentation and Review at each Retreat.	May 2017	Ongoing	Ongoing	To be reviewed each Retreat.
7.1.4 Prioritize debt to be retired.	Presentation and Review at each Retreat.	July 2017	Ongoing	Ongoing	
7.1.5 Identify additional funding for debt retirement.	Part of the Budget Process.	July 2017	Ongoing	Ongoing	
7.1.6 Make additional payments as designated to reduce debt levels.		TBD	TBD	As Allowed	

OBJECTIVE 7.2 : Using the City's Budget process, efforts shall be made to reduce the millage rate while still providing excellent service delivery to our citizens.

Team Leader: Jeff Snyder & Ed Fry

Team: OMB and Finance Department staff as needed

ACTION	SUB-ACTION / ADD'L INFO	START	COMPLETE	STATUS	COMMENT
7.2.1 Identify the current tax rate and it's allocation.	Part of the annual Budget Process.	March 2017	Ongoing	Ongoing	
7.2.2 Project revenues and expenditures for calculation of required tax rate.	Part of the annual Budget Process.	April 2017	Ongoing	Ongoing	
7.2.3 Review financial trends and requests striving for efficiency that will reduce required tax rate.	Part of the annual Budget Process.	May 2017	Ongoing	Ongoing	
7.2.4 Proposed tax rate is presented to Council as part of proposed budget.	Part of the annual Budget Process.	July 2017	Ongoing	Ongoing	
7.2.5 Council adopts annual budget and tax rate.	Part of the annual Budget Process.	Sept. 2017	Ongoing	Ongoing	