

CITY OF PORT ST. LUCIE STRATEGIC PLAN: 4th QUARTER PROGRESS REPORT | FY 2018-19 SUMMARY/FY 2019-20 UPDATE – NOVEMBER 2019

GOALS & INITIATIVES	PROJECT UPDATE	STATUS
GOAL 1: SAFE, CLEAN & BEAUTIFUL		
Be the Safest Large City in Florida	District 5 Implementation Plan: Named the Safest Large City in Florida for the 9th year in a row and beginning implementation of a new policing district, district 5, to effectively address population growth in western Port St. Lucie. The adopted FY19/20 budget added six additional officers and support personnel, bringing the total sworn officers to 248 to serve and protect our growing City. FY 19/20 goals in progress.	ANNUAL GOAL MET
	Traffic Safety and Education: Utilizing the Florida Strategic Highway Safety Plan to address Engineering (in coordination with the Multi-modal Street Section Team), Education, Enforcement and Emergency Response. Developed comprehensive public education campaigns (Speeding Prevention - <i>It's 30 for a Reason</i> and promoted the FDOT <i>Put it Down: Focus on Driving</i> Campaign). Citizen complaints about traffic violations have decreased 20.7% annually. Traffic citations per full time employee has increased 81.9%. Traffic crashes per 100,000 population (total) have decreased by 2.24%. Traffic fatalities per 100,000 population were 5.9 in 2018/19 compared to 5.4 in 2017/18.	IN PROGRESS
Keep Port St. Lucie Beautiful	Keep Port St. Lucie Beautiful: Exceeded all goals: 42 new Adopt a Street Groups; 22 Schools visited; 32 community events, 8 cleanups, 137 business connections; 34 business sponsorships. Launched the Buddy Bench project and Litter Eradication Action Plan (LEAP). Moving forward, in FY19/20 this program will be tracked through the Public Works Strategic Business Plan.	ANNUAL GOAL MET
Beautify our roadways, parks, properties, and gateways into the City	FY 18/19 Beautification Projects: Selvitz & Bayshore Roundabout Landscaping Complete (December 2018). Lake Harvey Design Completed and First Phase Constructed (May 2019). Adoption of the Citywide Beautification Policy has been scheduled for the November 25 City Council meeting. As of September 2019, 24,914 trees have been planted as a result of the PSL Tree Challenge.	IN PROGRESS
	U.S Highway 1 Beautification: \$1.5 M has been appropriated for construction of US Highway 1 median landscaping and irrigation via the Sales Tax. Revised plans are being developed as a result of changes to the Crosstown Parkway Extension project. An update regarding the design of the first phase and funding options for the remaining phases will be provided to the City Council in the second quarter.	IN PROGRESS
	St. James Boulevard Beautification: City staff is currently working with County staff regarding a potential Interlocal Agreement for future improvements and will have options by the second quarter.	IN PROGRESS
GOAL 2: VIBRANT NEIGHBORHOODS		
Neighborhood Capital Projects	Neighborhood Entry Signs: A total of 31 neighborhood signs have been installed to date with approximately 10-15 signs planned to be installed in December 2019. This covers 19 neighborhoods. (Goal: Complete 27 neighborhoods by the 4 th Quarter of 2020). To date, 23 neighborhoods have received a NICE funded project. The Crosstown Utility boxes were installed following the Call to Artists.	IN PROGRESS
Neighborhood Planning and Engagement	Neighborhood Planning and Engagement: Staff is working to engage neighborhoods to meet the target of the formation of 3-5 civic/focus groups. Eight Neighborhood Clusters (groups of neighborhoods) have been created and eight NICE Neighborhood meetings were held in the Spring of 2018 and 8 NICE Neighborhood meetings were held in the Fall of 2019 for a total of 16 this year. Staff from the NICE program also participated in 14 additional neighborhood and community meetings as well as other community events. After input is collected, programs and custom-made action plans will be developed for all areas (Goal: to finalize the Action Plans by Q3 of 2019-20).	IN PROGRESS
GOAL 3: QUALITY EDUCATION FOR ALL RESIDENTS		
Support St. Lucie Public Schools by establishment of effective partnerships	Joint Use of Facilities: The City has partnered with SLPS to provide joint use of facilities at Bayshore Elementary and Southern Oaks and new sites will open in November at Manatee Elementary and West Gate K-8. and district staff have authorized use of Oak Hammock, Floresta Elementary and West Gate K-8 pending budgeting for additional improvements. New partnerships were formed this year, including Student Perks and City Government Day. A School Traffic Task Force, including City staff, has been formed and is meeting regularly to develop long-term solutions. Staff will submit a memo with additional updates.	IN PROGRESS
	School Safety: Staff has been working to negotiate an agreement with the Sheriff's Office for revenue sharing based on the allocation from the School District. Negotiations have been favorable and nearing completion.	IN PROGRESS
Enable a sustainable trades and technical workforce	Career Technical Academy Land Lease: The City issued a Request for Qualifications for a public charter school provider for a Grades 6-12 Career Technical Academy in the Tradition Jobs Corridor. Overall negotiation process with Somerset Academy is 98% complete. St. Lucie Public Schools has approved the initial request for a Charter School and the final charter will be complete by March. Somerset Career Academy Port St. Lucie will open within two years.	IN PROGRESS
GOAL 4: DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES		
Facilitate buildout of Southern Grove	Southern Grove: Sale of City-owned Parcels in Tradition Jobs Corridor: Since acquiring the property, the GFC Board has transferred 62.33 acres of public use lands to the City and sold 10.55 acres to private entities. Real Estate Development Option Agreement with Tambone Companies, LLC ("Tambone") for the marketing, sale and development of approximately 84 acres within the northern portion of the property underway. Key milestones in FY 18/19 include the Sina/Accel LOI executed 6/29/19 (PSA negotiations ongoing); AHS LOI executed 7/16/19 (PSA negotiations ongoing); Brightworks LOI executed 7/29/19. (ULI) Advisory Services Panel completed in November 2018 and final report in February 2019. The GFC Board approved entering into sole source contract with Treasure Coast Regional Planning Council for Market Analysis, Infrastructure Assessment and Master Plan for the GFC owned Southern Grove property on 8/19/19. Construction of the Loop Road continues, and the City submitted a Florida Job Growth Grant application for the Hegener Drive extension to the Loop Road in August 2019.	IN PROGRESS
	Sale of the Florida Center for Biosciences and Fully Leverage Partnership with Cleveland Clinic: The City Council approved the first reading of an ordinance allowing a lease with grant of purchase option agreement for the Florida Center for Biosciences to Cleveland Clinic Florida for a period of 15 years on 10/28/19 as the Florida Biomedical Translational Research Institute. Vaxine, an Australian research company, is planned to co-occupy the building and designate Port St. Lucie as its North American Headquarters. Cleveland Clinic is also in discussions with Florida International University to occupy a portion of the building for research purposes. A minimum of 100 jobs are proposed to be created within the first five years of the lease term and the average wage of the jobs in the facility will pay 125% of the average wage in St. Lucie County. The second reading of the ordinance is scheduled for November 12.	PENDING
Make City Center mixed-use cornerstone of eastern PSL	Create a Convention/Entertainment District: The City is actively working with Avison Young to sell parcels to individual users versus seeking a master developer of the 21-acre City Center property and a purchase and sale agreement is currently pending. As a result, plans for this strategic objective are currently on hold following the outcome of the purchase. An entertainment- themed development proposal will be considered by the Council for the former Kmart site on US Highway 1 and Village Green Drive.	ON HOLD
Encourage continued retail development	The Targeted Retail and Restaurant Analysis was presented to the City Council in June 2018. The firm has continually provided ongoing recruitment of the City to those retail and restaurant companies that are expanding such as the proposed Manatee Grill at Westmoreland Park /Riverwalk. Please see the Retail Recruitment Quarterly Report for additional details and updates moving forward.	IN PROGRESS
Support small businesses	The City Council approved an additional \$25,000 in CDBG funding for the small business grant program. CenterState Bank provided a second \$25,000 matching grant for the small business grant program. The Fall Business Accelerator Program began in October with 25 businesses enrolled. There were nine businesses that received grant awards totaling \$34,000 during the Spring 2019 Business Accelerator Program.	ANNUAL GOAL MET
GOAL 5: HIGH QUALITY INFRASTRUCTURE AND FACILITIES		
Roadways	Sidewalk Master Plan: Constructed 2.2 miles of sidewalk per the Ten-Year Sidewalk Program in FY 18/19. Construction of 5.5 miles of sidewalk per the Ten-Year Sidewalk Program (includes City budgeted and Sales Tax Funds) is scheduled for FY 19/20. For more information about the Sidewalk Program please visit: www.cityofpsl.com/sidewalks .	ANNUAL GOAL MET
	Crosstown Parkway Extension: Project is 95% complete as of October 25, 2019. The bridge and roadway are open to traffic from Manth to U.S. Highway 1. Pending project items include final striping of US Highway 1, Village Green, Manth, Preston and turn lanes at Floresta, lights on the bridge, construction of the plaza under the bridge including lighting, irrigation, brick pavers, landscaping and other decorative features, workout equipment at Floresta Pond area, sign installation and more. More updates available at http://crosstownextension.com ,	95% COMPLETE

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	<p>Repaving: Repaved 34.6 miles of roadway in accordance with the Ten-Year Master Repaving Program in FY18/19. The street repaving goal for FY 19/20 is to repave 32 miles of roadway in accordance with the Ten-Year Master Repaving Program (includes City budgeted and Sales Tax Funds). Scheduling of the resurfacing work is currently underway. For more information about the City's Street Repaving Program, please visit www.cityofpsl.com/repaving.</p> <p>Port St. Lucie Boulevard South</p> <ul style="list-style-type: none"> • Segment 3 – Gatlin to Darwin: Design underway to remove bike lanes and add multi-use paths. Design will be completed by May 2020. Construction is planned and funded in FY 20/21. • Segment 2 – Darwin to Paar: Project design and right-of-way acquisition is fully funded by FDOT and is at a 90% level of completion and is targeted for completion in March 2021. Supplemental funding for revised roadway typical section design and corresponding plan design was provided by City to FDOT through a Locally Funded Agreement in order to implement the City Council's directive for designing a roadway section that incorporates pedestrian-friendly and multi-modal elements. Construction of Segment 2.1 (Alcantarra Blvd to Darwin Blvd) is fully funded by FDOT in FY 23/24. City and FDOT to enter into a Locally Funded and Reimbursable Agreement to expedite construction to 2021. FDOT Draft Tentative Work Program for FY 2021 – 2025 has allocated \$14.2 M in FY 24/25 for Construction of Segment 2.2 (Paar Dr to Alcantarra Blvd). • Segment 1 - Paar to Becker: Design is scheduled in FY 20/21. Coordinated with FDOT to prepare and execute a Locally Funded Agreement for design of Segment 2 to incorporate pedestrian friendly and multimodal elements in the roadway design per the City Council directive. Roadway typical section from Segment 2 will be carried through Segment 1. Construction is not funded. Summer 2020 – The Design Notice to Proceed is to be issued by FDOT in Summer 2020. FDOT allocated \$2 M cost for design in FY 19/20 and \$915,000 in property acquisition in FY 22/23. The Construction Notice to Proceed date is to be determined (subject to funding by FDOT). 	<p>ANNUAL GOAL MET</p> <p>IN PROGRESS</p>
Other Infrastructure	Public Transit Enhancement Plan: Staff is collaborating with County staff on branding and advocating for ½ hour headways, additional bus stops, bus shelters or shade structures along fixed routes and requiring waste receptacles (additional receptacles will be installed beginning December 15). The Gatlin area micro-transit project will begin in December and the City will assist with marketing.	IN PROGRESS
	Multi-Modal Street Section Improvements: Staff is in the process of developing a comprehensive multimodal plan for future transit-oriented development and redevelopment. The plan document will encompass the vision of governing literature; such as the St. Lucie TPO Long-Range Transportation Plan, Engineering Standards for Land Development, Beautification policies, and FDOT Complete Streets with a planned adoption of August 2020.	IN PROGRESS
	Bus Shelter Public Art Improvements: Seven existing bus shelters and potential bus shelters will each be provided with a public art component. A Call to Artists will be prepared by December 2019 to receive artists' submittals for existing bus shelters public art. Selection and ranking will be prepared by the Public Art Advisory Board. Staff will present recommendation by PAAB to City Council to include prioritization of bus stops by March 2020.	IN PROGRESS
Expand Community Fiber Network	Expanded wireless network in FY 18/19 to provide additional public access at municipal facilities including Whispering Pines Park, Sandhill Crane Park, Civic Center, Sportsman's Park, Jessica Clinton Park, and McChesney Park. This program will be expanded to Veterans Park at Rivergate/Boardwalk in FY 19/20. Moving forward, in FY19/20 this program will be tracked through the IT Strategic Business Plan.	IN PROGRESS
Improve Adaptive Traffic Signal Coordination	St. Lucie West Boulevard Adaptive Traffic Signal System: Viewing cameras were replaced and/or installed at every signalized intersection, a new timing plan was incorporated to accommodate spring training, and extension of the system to Peacock Boulevard is planned for FY 19/20. Future adaptive system projects, through the sales tax funding, are planned for Port St. Lucie Boulevard and Crosstown Parkway.	IN PROGRESS
Sales Tax	The Sales Tax will fund \$88M in PSL Infrastructure projects over the next 10 years. Regular updates are available via the Monthly Sales Tax Accountability Report.	IN PROGRESS
Water Quality	St. Lucie River/C-23 Water Quality Project at McCarty Ranch: Area 1 of the McCarty Ranch Extension Water Quality Restoration and Storage Project was operational in July 2019. Area 2 construction began in August 2019 and is scheduled to be complete in March 2020. Funding is being sought for Areas 2-6 .	IN PROGRESS
	Septic-to-Sewer: The City of Port St. Lucie submitted a legislative appropriation request to support an incentive grant program that would convert 300 residential properties which are within 50 feet of a waterway that discharges into the St. Lucie River, from septic tanks to sewer systems. The Budget Advisory Committee is in the process of providing recommendations on this issue.	IN PROGRESS
	Microbial Tracking Study and projects: Phase I of the Microbial Tracking Study is complete; Phase II sampling and testing was completed in October 2019. Analysis and report with potential solutions will follow in early 2020. Moving forward, in FY19/20 this program will be tracked through the Public Works Strategic Business Plan.	IN PROGRESS
GOAL 6: CULTURE, NATURE, & FUN ACTIVITIES		
Riverwalk and Westmoreland Park	FY 18-19- Fund and Implement the Riverwalk Plan: The Historic 1917 Peacock House and 1952 Lodge were relocated to Westmoreland Middle Tract site in September 2018. The stabilization of the Historic structures was complete in March 2019, including new foundations, new roofs and exterior painting. Phase 1 Westmoreland Middle Tract site improvements were complete in November 2018, including entryway improvements and new roundabout. The CRA Board authorized staff to move forward with due diligence, phase-based, on Letter of Interest from Manatee Island Bar and Grill, to provide a restaurant on Westmoreland Middle Tract site. In addition, the CRA Board provided staff direction to move forward with renovations to Historic Peacock Lodge. The City also received notification of an additional award of \$400,000 FIND Grant for FY 2020 for the Southern Extension of the Riverwalk Boardwalk from Westmoreland Middle Tract site to Bridge Plaza Tract E. Construction commenced on the Riverwalk Boardwalk- Southern Extension in October 2019. The Official Groundbreaking Ceremony has been proposed in conjunction with the December 12th River Nights event.	IN PROGRESS
	FY 19-20 - Riverwalk Master Plan: Staff is in the process of developing a complete and cohesive Master Plan, ultimately creating a destination with a distinct sense of place and community within the City. The Riverwalk District is separated into two sections, Riverwalk North and Riverwalk South, and is comprised of several individual project elements that stretch from the City-owned Lyngate Park south of the Westmoreland property.	IN PROGRESS
Park Facilities	FY 18-19: Develop a 10 Year Parks & Recreation Master Plan The City Council adopted the 10 Year Parks & Recreation Master Plan in July 2019. Adopted priorities include Further Development of the Riverwalk Project, Phase 1 of Torino Regional Park & Sports Complex Site, Phase 1 of Traditional Regional Park & Sports Site, Development and Construction of Adventure Park, Land Acquisition for Joint Use Stormwater Treatment Park Sites, Improvements to Existing Park Sites and Develop Apache (Potential First Responders) and Winterlakes Park.	COMPLETED
	Winterlakes Neighborhood Park: Design/Build Contract began in Dec. 2018. Design is 100% complete and construction is currently underway with a scheduled completion in July 2020.	IN PROGRESS
	Tradition Regional Park: Design and construction of phase 1 of Tradition Regional Park and Sports complex for a regional destination for sports, leisure and fitness activities. The estimated cost is +/- \$10.0m in 2025 – 2027.	IN PROGRESS
	Torino Regional Park: Design and construction of phase 1 of Torino Regional Park and Sports Complex for a regional destination for sports, leisure and fitness activities. The estimated cost is \$10 million in 2025-2027.	IN PROGRESS
	Adventure Park: Staff will present a project update to City Council in November. A revised Crosstown Florida Turnpike interchange plan was received from FDOT.	IN PROGRESS
GOAL 7: HIGH PERFORMING GOVERNMENT ORGANIZATION		
Expedite debt reduction	The City's long-term debt will be reduced by 25.9% this fiscal year as a result of principal payments and refinancing, when appropriate, over a ten-year planning horizon since FY 09/10.	IN PROGRESS
Reduce the Millage	The City Council reduced the millage for the fourth year in a row in FY 19/20 while enhancing services. Millage rate is the rate of tax per \$1,000 of taxable property value. The City's Operating Millage rate is 5.0547 per thousand for FY 19/20. The overall total millage is 6.0740.	COMPLETE (ANNUAL)
Enhance customer service	The 1PSL customer service system launched in September 2019. To date, over 4,070 calls have been processed. A three-month review of the new service will be provided at the January 2020 Special City Council meeting.	IN PROGRESS
Organizational Development	Project management training launched in 2019 and will be provided on an annual and expanded basis. A comprehensive training and development program will launch in January 2020 with the hiring of a new training coordinator. An organizational development strategic plan will be developed by the second quarter that will include succession planning. An employee recognition program will launch in March 2020.	IN PROGRESS