

FY 25/26



**ADOPTED BUDGET**



# Introduction

City Council. .... 5

6	Listing of City Officials
7	Budget Staff
8	City Manager's Budget Message
20	Budget-in-Brief
22	The Purpose of the Budget
23	Distinguished Budget Presentation Award
24	City Organizational Chart
25	Port St. Lucie History
27	Economic Conditions
29	Economic Statistics
31	City Council Visions and City Highlights
32	Integration of the Strategic Plan & Budget
38	Budget Development Overview
39	Budget Calendar
41	City Council Budgetary Guidelines
44	Budget Document Structure
45	Fund Structure and Description
47	All Fund Summary
48	Budget Overview
49	Budget at a Glance
50	Millage Rates
51	Property Tax Bill
52	Property Valuation
53	Population
54	Staffing Overview
77	Financial Management & Budget Policies
81	Summary of Revenues and Expenditures
85	Audited Long-Term Debt

## Table of Contents



## **General Operating Section**

General Fund Summary .....	91
Trial Balance .....	93
Revenues.....	94
Expenditure Summary... ..	95
Long-Range Plan. ....	101
Capital Outlay .....	102
City Council .....	105
City Manager.....	107
Strategic Initiatives & Innovation .....	112
City Clerk's Office .....	114
Finance.....	119
Human Resources .....	125
Internship Program .....	130
Communications .....	131
Neighborhood Services .....	136
Risk Management .....	141
Information Technology.....	145
Office of Management & Budget.....	151
General Government .....	156
City Attorney. ....	157
Planning & Zoning .....	160
Police .....	165
Emergency Operations.....	171
Keep Port St. Lucie Beautiful .....	176
Urban Beautification.....	181
Facilities Maintenance .....	186
Municipal Garage .....	190
Office of Economic Development.....	192
Parks & Recreation.....	197
Special Events. ....	203
MIDFLORIDA Credit Union Event Center....	207

## **Road & Bridge Fund**

Road & Bridge Fund Summary .....	212
Trial Balance .....	218
Revenues .....	219
Expenditure Summary.....	220
Road & Bridge Budget Summary .....	221
Long-Range Plan .....	222
Capital Outlay .....	223

## **Stormwater Fund**

Stormwater Fund Summary.....	224
Trial Balance .....	229
Revenues .....	230
Expenditure Summary .....	231
Stormwater Budget Summary.....	232
Long-Range Plan.....	233
Capital Outlay.....	234

## **Building Summary**

Building Fund Summary .....	235
Trial Balance.....	241
Revenues .....	242
Expenditure Summary.....	243
Building Department Budget Summary....	244
Capital Outlay.....	245

## **Utility Systems Fund**

Utility Systems Fund Summary.....	246
Trial Balance .....	252
Revenues .....	253
Expenditure Summary .....	254
Utility Budget Summary.....	257
Long-Range Plan.....	258
Capital Outlay.....	259
Utility Systems Renewal & Replacement Fund .....	261

Water & Sewer Connection Fund.....	267
Revenues.....	268
Expenditure Summary.....	269
Water & Sewer Budget Summary.....	270
Utility Reserves Fund.....	272
Water & Sewer Capital Facility Fund .....	273

### **Golf Course Fund**

Golf Course Fund Summary .....	274
Trial Balance .....	280
Revenues.....	281
Expenditure Summary.....	282
Golf Course Budget Summary .....	283
Capital Outlay.....	284

### **Special Revenue Funds**

Special Revenue Fund Summary.....	285
Mobility Fee Fund #105.....	289
Solid Waste Operating Fund #106.....	290
Governmental Corporation Finance Fund #108.....	296
Police Impact Fee Fund #109 .....	297
Street Lighting Fund #111 .....	299
National Pollution Discharge Elimination Systems Fund (NPDES) #112.....	300
SW Annexation Collection Fund #115.....	302
Neighborhood Stabilization Fund (N.S.P) #116.....	303
Community Development Block Grant (C.D.B.G.) Fund #118.....	305
State Housing Initiative Partnerships (S.H.I.P) Fund #119.....	307

River Point SAD Fund #151 .....	309
East Lake Village SAD Collection Fund #154 .....	310
City Center SAD Collection Fund #156....	311
Combined SAD Series 2006 #158.....	312
Municipal Complex Project Fund #159....	313
Community Redevelopment Agency (CRA) Fund #175. ....	314
Southern Grove CRA Fund #178 .....	316
Conservation Trust Fund Summary #608....	317
Solid Waste Collection Fund #620 .....	318

### **General Obligation Debt Service Fund**

General Obligation Debt Service Fund Summary.....	319
Trial Balance.....	321

### **Internal Services Fund**

Medical Fund Summary.....	322
Trial Balance.....	324

### **Other Post-Employment Benefits Fund**

Other Post-Employment Benefits Fund Summary.....	325
Trial Balance .....	327



## **Capital Improvement Project Fund**

### Capital Improvement Project

Fund Summary.....	328
General CIP Fund.....	354
Road & Bridge CIP Fund.....	358
Parks Impact CIP Fund.....	364
Half Cent Sales Tax CIP Fund.....	366
Stormwater Utilities CIP Fund .....	368
Golf Course CIP Fund #421.....	371
Utility Systems CIP Fund .....	372

## **Supplemental Information**

Supplemental. ....	376
--------------------	-----

## **Glossary**

Glossary .....	380
----------------	-----

## **Abbreviations & Acronyms**

Abbreviations & Acronyms.....	395
-------------------------------	-----

# City Council



**Shannon M. Martin**  
Mayor



**Jolien Caraballo**  
Vice Mayor, District 4



**Stephanie Morgan**  
Councilmember, District 1



**David Pickett**  
Councilmember, District 2



**Anthony Bonna, Sr.**  
Councilmember, District 3

## Our Vision



**To be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive.**

Incorporated April 27, 1961

Est. Population 258,575 as of July 2024

Prepared by: Office of Management and Budget

The estimated population is based on U.S. Census Data

## Appointed Officials

**Jesus Merejo** City Manager  
**Richard Berrios** City Attorney

## Administration

**Teresa Lamar-Sarno** Chief Assistant City Manager  
**Kristina Ciuperger** Assistant City Manager  
**Kate Parmelee** Deputy City Manager

**Natalie Cabrera** Human Resources Director  
**Carmen Capezzuto** Neighborhood Services Director  
**Jennifer Davis** Community Redevelopment Agency Director  
**Mariana Feldpausch** Solid Waste Director  
**Ella Gilbert** Risk Management Director  
**Roger Jacob** Construction Project Director  
**William Jones** Chief Information Officer  
**Nan Krushinski** Special Events Director  
**Bradley Keen** Parks & Recreation Director  
**Kevin Matyjasek** Utility Systems Director  
**Leo Niemczyk** Chief of Police  
**Stephen Okiye** Finance Director/City Treasurer  
**Michael Peter** Building Department Director  
**Sarah Prohaska** Communications Director  
**Mary Savage-Dunham** Planning and Zoning Director  
**Colt Schwerdt** Public Works Director  
**David Stonehouse** MIDFLORIDA Credit Union Event Center Director  
**Caroline Sturgis** Office of Management and Budget Director/Acting Facilities Maintenance Director  
**Sally Walsh** City Clerk  
**William Weinshank** Emergency Operations Division Director



# Compiled by the Office of Management & Budget

## Budget Staff

**Caroline Sturgis** Director

**Ivy Ladyko** Budget Deputy Director

**Christine Brown** Budget Administrator

**Myra Ugarte** Senior Management and Budget Analyst

**Candace Capone** Office Manager

## Contact Information

**Mailing Address** 121 SW Port St. Lucie Blvd.  
Port St. Lucie, FL 34984

**Phone** 772-871-5223

**Email** [OMBBudgetStaff@cityofpsl.com](mailto:OMBBudgetStaff@cityofpsl.com)

**Budget Office Website** [www.CityofPSL.com/Budget](http://www.CityofPSL.com/Budget)

# Office of the City Manager

## Jesus Merejo

September 22, 2025

### Honorable Mayor, Members of City Council and PSL Residents:

It is my privilege to present the Fiscal Year (FY) 2025-26 City Manager's adopted budget in accordance with the City Charter. This budget represents months of diligent work by our leadership team and staff, ensuring alignment with the City's Strategic Plan and a commitment to sound financial stewardship. I remain deeply grateful for the dedication of our City team and the collaborative effort that optimizes resources within fiscal constraints to achieve the priorities set by the City Council.

---

Port St. Lucie continues to grow ranking as the sixth largest city in Florida and the second largest in South Florida. Amid this growth, we've also experienced steep inflation and rising costs. This adopted budget directly addresses the opportunities and challenges associated with rapid residential and business expansion while enhancing service delivery. Our focus remains steadfast: providing exceptional customer service and supporting the City Council in making financially responsible decisions that foster a resilient community.

Since 2020, Port St. Lucie has welcomed more than 53,000 new residents, solidifying its position as one of the fastest-growing cities in the nation. Over the past four years, this remarkable growth has propelled the City to the 88th largest in the United States, officially entering the ranks of the top 100 cities. The St. Lucie County Property Appraiser final certified value of 12.95% in property taxable value from 2024, reflecting favorable stable economic momentum. The Fiscal Year 2025-26 Adopted Budget is designed to meet the evolving needs of our growing City while staying true to our Strategic Plan. It takes aim at three of our residents' top priorities – street flooding, traffic congestion and public safety. The adopted budget recommends a total spending level of \$869.8 million across all funds, strategically allocating new investments in infrastructure, technology, innovation, and staffing. To meet rising service demands, this budget includes 65.8 new positions, with the majority placed in departments essential to public safety, utilities, and infrastructure.



Economic challenges persist, as inflation and elevated costs for consumer goods continue to affect households and municipalities alike. The adopted budget accounts for inflation, increased construction costs for supplies and materials, and staffing necessary to advance critical capital projects. While economic uncertainty remains, key indicators—such as sustained demand for building permits, steady residential and commercial development, and increased roadway activity—signal continued economic strength for Port St. Lucie. We remain vigilant in monitoring trends and adapting our approach as needed.

**Budget Priorities for Fiscal Year 2025-26 include:**

- Investment in traffic improvements, stormwater management, parks, utility system renovations and expansions, maintenance and new facilities.
- Taking bold action to address flooding and stormwater management that will fix current issues and allow the system to handle future growth.
- Adding sworn Police Officers, Utility Systems and Parks and Recreation personnel to support continued growth in western Port St. Lucie.
- Advancing technology and security measures.
- Reducing the millage rate by 0.0800 mills, marking the tenth consecutive year of reduction, and reducing the City's total millage to less than 5.0000 mills.
- Continuing a disciplined, forward-looking approach to long-term debt management.



## FY 2025-26 Budget Summary

The adopted Fiscal Year 2025-26 budget totals \$869.8 million, including \$648 million for operating expenses and \$221.8 million for capital investments, which encompasses reserves. This budget reflects an \$18.8 million increase (2.2%) compared to the FY 2024-25 adopted budget, underscoring the City's commitment to strategic growth and financial stewardship. Thanks to the strength of our local economy, this budget prioritizes significant community investments while maintaining prudent reserves for governmental revenues.

Key capital projects in the budget include:

- Stormwater quality management projects to improve draining, protect water quality and prevent flooding, including improvements at the Oak Hammock Watershed.
- Traffic projects aimed at reducing congestion, including Savona & Paar Intersection Improvements, St. Lucie West Boulevard, and Bayshore Boulevard.
- Road enhancements for Floresta Drive, Phase 3.
- Mobility improvements in Tradition and Village Parkway.
- Construction of three Western Reverse Osmosis Floridan Wells due to changes in ground water conditions and to maintain current capacity.
- Construction of six (6) Floridan wells for the Rangeline Road Reverse Osmosis Water Plant.
- Design of an injection well system for Glades wastewater treatment facility.
- Sports lighting at Winterlakes and Tradition Regional parks, which will help alleviate a shortage of ball fields.
- Expansion of the City's park system through the addition of two new parks and the enhancement of existing parks with upgraded or newly introduced amenities.
- Land acquisition to support future needs for parks, preserves and green spaces and public buildings.

### Addressing Growth with New Positions

To meet the service demands of an expanding population, the FY 2025-26 budget includes 65.8 new positions across all funds. The majority of these new roles will be placed in Police, Parks and Recreation, Utility Systems, Public Works, and administrative support departments—areas directly impacted by growth. Additional budget drivers include rising costs associated with capital projects, operating expenses for salaries, insurance, and inflation affecting goods and services.

### General Fund Highlights & Other Funds

The adopted General Fund budget stands at \$212.5 million, a 2.44% increase from FY 2024-25. Within this fund, 44 new staff members will be added, including 20 new sworn police officers, 10 additional parks and recreation personnel, and administrative personnel to address continued community expansion. The Road and Bridge Fund, Stormwater Fund and Utility Systems Fund will also gain new positions to maintain service levels amid ongoing growth. Additionally, a new position in the Medical Fund will enhance benefits administration for City employees.

### Commitment to Millage Rate Reduction

As part of the City Council's Strategic Plan, Goal 7: High-Performing Government Organization, the adopted budget reduces the millage rate by 0.0800 mills. This marks the tenth consecutive year of millage rate reductions, collectively saving taxpayers \$40.2 million since fiscal year 2015-16.

This budget exemplifies Port St. Lucie's dedication to fiscal responsibility, strategic growth, and enhanced community services, ensuring a strong foundation for the City's continued success.

## City Council's Vision and Strategic Goals

The City Council has established a vision to be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive. Our team works to help the Council carry out this vision with an organizational mission to provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility. This budget is built on the Council's Strategic Goals.

The City Council identified its top priorities for the FY 2025-26 Strategic Plan. Highlights of projects supporting the current Strategic Plan include, but not all-inclusive:

- The addition of police officers necessary to meet the demands of a growing City.
- Funds for upgrading and maintaining Police Headquarters and completing the construction of a new state-of-the-art Police training facility.
- Road Widening for Major Roads: Funding is available for the widening of several major roads to improve traffic flow, including St. Lucie West Boulevard from Peacock to Cashmere, NW Bayshore from Prima Vista to Selvitz, NW E Torino Parkway from Torino to Midway, and California Boulevard south of St. Lucie West Boulevard.
- Intersection Improvements for Major Roads: Road intersection improvements are in the adopted budget including Savona and Alcantarra; Darwin Boulevard and Paar Drive roundabout; Savona Boulevard and Paar Drive roundabout; and Gatlin/Savona widening, Phase 2 – SW Girard to SW Dalton Circle.
- Floresta Drive Improvements: Funding is available for Floresta Phase 3 from Southbend to Prima Vista. This phase will include enhanced sidewalks and bike lanes, as well as street and pedestrian lighting.
- Oak Hammock Improvements: The adopted budget includes funding for Oak Hammock Watershed improvements, including the design and construction of three (3) ponds to help with stormwater runoff, prevent flooding and enhance the system to handle future growth.
- Citywide Culvert Replacement: Funding is included in the adopted budget for the culvert replacement program for aging and inadequate culverts with modern designs that can mitigate flooding risks.
- Village Green Septic to Sewer Conversion: The adopted budget includes \$150,000 of grant funding to reimburse commercial owners within Hog Pen Slough Hot Spot to convert existing septic systems to the City's sewer wastewater system.
- Continue Aligning Responsible Tax Policy with Long-Term Financial Stability: The adopted budget for FY25/26 includes a millage reduction of 0.0800. The adopted millage reduced from 5.0550 to 4.9750, and saves residents an additional \$0.08 for every \$1,000 of taxable property value. Ten years of continued millage reduction will generate savings of \$1.65 for every \$1,000 of taxable property.
- Investments in security cameras, fiber optic upgrades and sports lighting at three (3) parks to promote site security and enhance evening operations.

- Strategic Growth: The adopted budget includes new funding for land acquisition for properties needed to support infrastructure improvements and future development.
- McCarty Ranch Camping Enhancements: The adopted budget includes funding for the installation of electric service to enhance camping opportunities.
- Parks and Recreation Staffing: The adopted budget includes the addition of parks and recreation staff necessary to meet the demands of a growing city at existing and new parks. Two new parks will open next fiscal year and require operational staff.
- Construct Tradition Regional Park: The adopted budget includes funding for completion of construction of the Tradition Regional Park, which will include a BMX facility.
- Expansion of the MIDFLORIDA Event Center: The adopted budget includes funding for design of the MIDFLORIDA Event Center expansion to occur in conjunction with the development of the Walton and One Recreation Center.
- Implement Expanded Educational Opportunities for New and Expanding Businesses: Continued funding to support the Business Accelerator, Before You Sign the Lease, and Access to Capital Expo programs is included in the adopted budget.
- Education Partnerships: The City will maintain current funding levels for staffing School Resource Officers. Support continues from staff resources and the Community Development Block Grant (CDBG) for the Boys & Girls Clubs of St. Lucie County Mobile Club, the Civic Scholars Intern Program, Government Week, and staff support for the Port St. Lucie Youth Council.



## General Fund

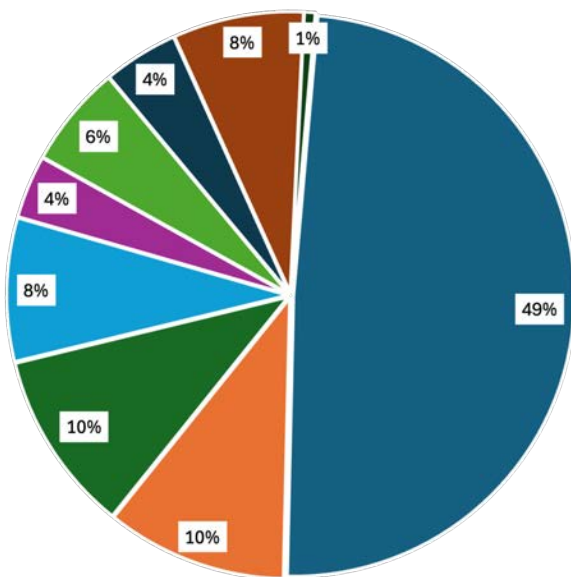
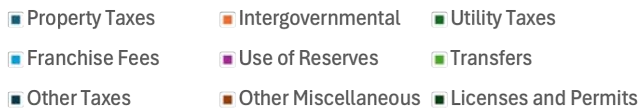
The City's General Fund revenues from its five primary sources—property tax, sales tax, franchise fees, utility taxes, and communications service tax—are projected to increase compared to the previous year.

The St. Lucie County Property Appraiser's final certified value for the City of Port St. Lucie reflects an increase of 12.95%. New construction continues to positively impact taxable values this year.

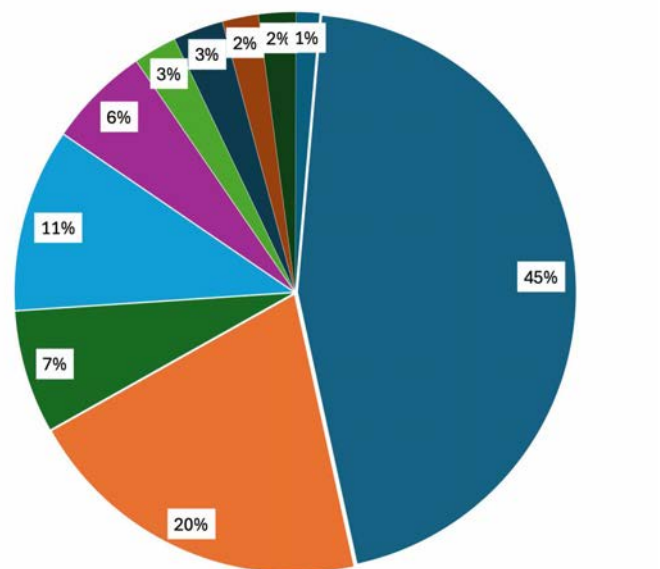
The adopted General Fund budget for the Fiscal Year 2025-26 is approximately \$209.6 million. This reflects a \$2.1 million increase (1%) from the FY 2024-25 budget. Key budget highlights include:

- Funding for new police officers and operating costs to support the new Police Training Facility.
- Wage and benefits adjustments, as well as new recommended positions, which are detailed later in this transmittal letter.
- A \$4.2 million allocation for new vehicles, equipment, and computer hardware. Given current inflation trends and uncertainties with federal policies, we anticipate an economic cooldown in the near future. The City's operating millage rate was reduced by 0.0200, and the Crosstown Parkway was also reduced by 0.0600 for FY 2025-26. This marks the 10th consecutive year that the City Council has reduced the City's millage rate in alignment with its long-term financial strategy.

Source of Revenues



Use of Resources



## Enterprise Funds

As our City continues to grow, the demand for essential municipal services—especially water, sewer, and stormwater utilities—has increased significantly. To ensure the long-term sustainability of these services and maintain the level of quality residents expect, the City must make necessary rate adjustments to support both operational costs and much-needed infrastructure improvements, including:

- **Stormwater System Upgrades:** The City is committed to strengthening systems to improve resiliency, protect properties, and enhance overall stormwater management.
- **Water and Sewer Expansion:** As more homes and businesses are built, the demand for clean drinking water and reliable wastewater services continues to rise. Expanding our water and sewer systems will ensure every household receives uninterrupted service while keeping pace with population growth.

Investing in these improvements is critical to maintaining a high-quality of life in our community. While rate adjustments may be necessary, they are designed to safeguard the City's financial health and provide residents with efficient, reliable services for years to come.

The adopted budget includes a \$6 stormwater fee increase that will help fund important capital projects necessary to strengthen the system. Last year's fee was \$183 for residential and \$137.25 for vacant property. This year's adopted fee is \$189 and \$141.75, respectively. This equates to an additional \$0.50 a month. This fee will help fund the construction and maintenance of stormwater systems to improve drainage, protect water quality and prevent flooding.

The adopted budget includes a 3.5% increase in water rates, though it is important to note that these annual adjustments have not kept pace with Consumer Price Index (CPI) inflation trends. A significant portion of our wastewater collection system relies on low-pressure infrastructure, requiring regular maintenance and replacement of grinder pumps and other components. The Utility Systems Department (USD) is actively exploring advancements in technology and system upgrades that will reduce long-term maintenance costs. USD is transitioning to advanced ultrasonic water meters. These meters utilize sound waves to measure water flow and will last longer over time with fewer mechanical parts.

Last fiscal year, in collaboration with a utility rate consultant, USD conducted a comprehensive evaluation of operating costs to determine whether current fees adequately cover service expenses. The study confirmed the need for a rate adjustment to meet the increase in costs for treatment and services. To support projected system growth, the adopted budget includes the addition of 14 new positions, aligning with the findings of an independent analysis conducted by our consulting firm.

Over the next five years (FY 2025-26 through FY 2029-30), the Water & Sewer Fund will allocate nearly \$334.9 million toward capital projects that will sustain and enhance our utility infrastructure. This funding will support renovations, system upgrades, and capacity expansions necessary to meet the demands of new development.

The adopted FY 2025-26 budget includes a recommendation of \$42.7 million for the Solid Waste Fund, reflecting an increase of \$1.2 million over the FY 2024-25 adopted budget. The adopted household assessment rate is set at \$467.33, an increase of \$20.89 from the previous rate of \$446.44. This adjustment aligns with the contractual provision for a 4% annual increase to account for inflation (residential) - a standard practice in solid waste agreements nationwide. These annual adjustments ensure that the contractor can continue to provide service despite rising costs associated with vehicle acquisition and maintenance, containers, fuel, disposal expenses, and personnel services. Also included in the rate adjustment is an increase of the County disposal rate for use of the St. Lucie County Landfill and recycling facility, which is set by the county, not the City.

To address the increasing costs associated with operating the Convenience Drop-Off Center, the adopted budget includes a General Fund transfer of \$598,800 to help offset these expenses. The facility will close in early 2026.

## Building Fund

The Building Fund remains very active as commercial and residential construction continues. The graph below demonstrates the service demands for the department over the past ten years. This activity serves as a barometer for increased ad valorem values when new construction is completed, as well as increasing demands for all services.



## Road & Bridge Fund

Gas tax revenues are projecting slight increases related to future growth. However, the increased operating and capital project costs are driving deficit-spending in the fund. The long-range model indicates that this fund will continue to spend down excess reserves in future years. Five (5) new positions are included in the adopted budget for the Public Works Department.

## Reserve Targets

The adopted budget for FY 2025-26 is balanced and reflects our continued fiscal discipline. The City Council has set reserve requirements for our operating funds: 20% of operating expenditures reserved in the General Fund; 17% of operating expenditures reserved in the enterprise funds; and 50% of operating expenditures reserved in the Building Fund. We are pleased to report that the adopted budget maintains the required emergency reserves. These healthy reserves put the City in a strong financial position to endure most emergency events and helped the City maintain its Standard & Poor's general obligation and outstanding non-ad valorem bond credit rating of 'AA'. This rating demonstrates the City's financial strength and long-term stability and is attributable to several factors, including significant economic growth since 2018, increases in reserves, and material improvement in the City's debt metrics.



## Capital Improvement Program (CIP)

The five-year CIP was developed based on the City Council's strategic plan and discussed throughout the past year in various Council meetings and workshops. We are prudently planning projects that advance the identified goals, and City Council has approved the FY 2025-26 capital budget. Projects planned over the five-year period are projected to cost \$725.8 million and are detailed later in the adopted budget.

The CIP includes planned projects supported by the One-Half Cent Sales Tax, which was approved by voters in November 2018. The sales tax will contribute an estimated \$45.6 million over the five-year plan. Visitors to the City will contribute approximately 15% - 20% in revenue to this program.

The CIP is also supported by continued collection of the Mobility Fee. This was adopted by the City Council in October 2021 and continues to provide a revenue stream for addressing traffic challenges. We are projecting strong revenues of \$8.4 million for Fiscal Year 2025-26, and the adopted capital budget includes significant investments aimed at reducing traffic congestion and expanding transit access. These projects also include the installation of additional sidewalks and bicycle access. In year one, the Mobility Fees will support 11 projects within the City.

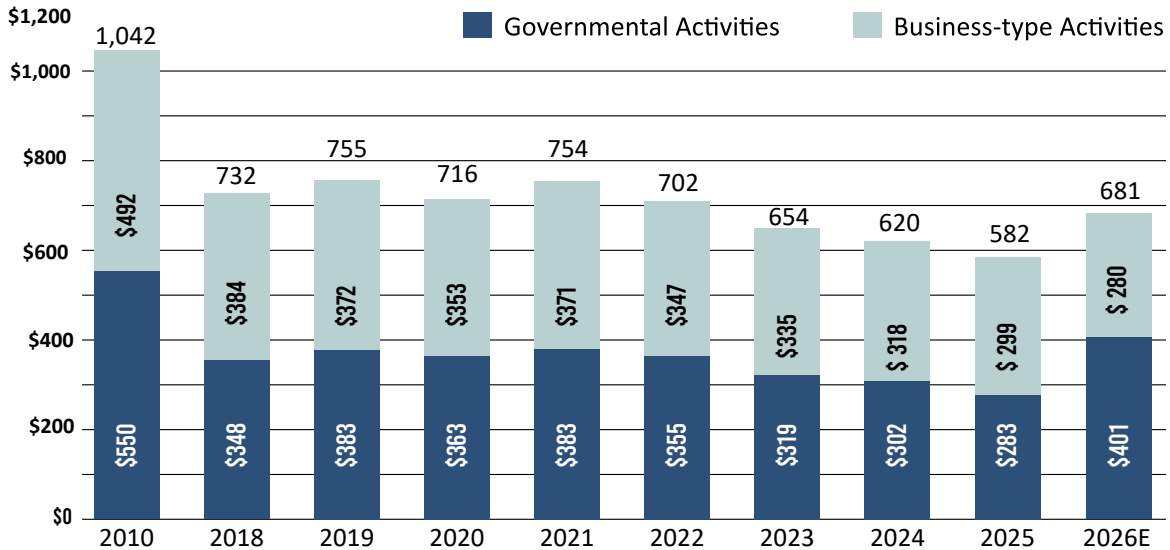
## Personnel Impacts

As our City continues to grow, so does the need for essential services. To keep up with increasing demand, the adopted budget for Fiscal Year 2025-26 includes 65.8 new full-time positions. These additional staff members will help expand key systems, improve service levels, and support the priorities set by the City Council. In total, the City is planning for 1,539.25 employees in the upcoming fiscal year—an increase of 302 positions (24.5%) compared to 2008-09. During the economic recession, the City had to eliminate 265 positions through workforce reductions and attrition. However, the City has since grown dramatically, with our population rising from 155,000 residents in 2008-09 to more than 258,575 today—a 64% increase.

Despite this growth, the City remains mindful of efficiency. The adopted staffing level equates to 5.95 employees per 1,000 residents, which is lower than the 8.01 employees per 1,000 residents in 2008-09, even as the population has grown by more than 100,000 residents. This means that even with new positions, the City is operating with fewer staff per resident than before, ensuring a responsible approach to managing resources. These additional positions are carefully planned to address growing service needs while maintaining financial sustainability. They will help ensure that residents continue to receive high-quality services as our City evolves.

## Long-Term Debt

Long-Term Debt - Total City Debt (in millions)



As illustrated in the chart, the City has made significant progress in reducing its long-term debt through principal payments and refinancing. From a high of over \$1.042 billion in FY 2009-10, the debt was reduced to \$620 million as of the Fiscal Year-End 2024. However, with the planned issuance of approximately \$136 million in bond financing for Road and Bridge and Public Facility projects in FY 2025-26, the outstanding debt balance is projected to increase to \$681 million by the end of FY 2025-26. The projected debt balance still represents a substantial reduction of \$361 million in debt from the high in FY 2009-10.

The City currently has \$8 million in reserves for debt reduction in the General Fund. This balance is part of the City's long-term debt strategies to strengthen financial stability, that includes responsibly paying down legacy debt obligations, optimizing refinancing opportunities, accelerating early debt payoffs when feasible, and strategically issuing new bonded debt for capital projects that will meet the evolving needs of current and future residents.

In early 2025, Moody's Investor Services upgraded the City of Port St. Lucie's issuer and general obligation ratings from Aa3 to Aa2. This upgrade reflects the City's improved financial position, driven by strong revenue growth, conservative management of American Rescue Plan Act (ARPA) funds, increased property values, and economic growth outpacing the U.S. GDP growth. Additionally, Moody's affirmed the Aa3 rating on the City's stormwater revenue bonds.

Additionally, in early 2025, Fitch Ratings reaffirmed the City's strong financial standing by maintaining an 'AA' rating on the Utility System Revenue Bonds issued in 2016, 2018, and 2021. This rating reflects the City's solid economic growth and strong financial management, ensuring its ability to meet debt obligations. Fitch also assigned an 'AA' Standalone Credit Profile (SCP) to the City's water and sewer system, assessing its financial strength independently from the City's overall finances. The stable 'AA' rating means the City is well-positioned to manage its debt while continuing to grow economically.

These positive ratings from Moody's and Fitch highlight the City's commitment to sound fiscal policies and growth strategies, ensuring long-term financial stability and economic prosperity.

## Opportunities

As the City continues to grow and maintain its place as the sixth largest in the state, the budget outlook includes many opportunities that will keep Port St. Lucie moving forward.

The Southern Grove Jobs Corridor continues to be actively marketed, with only a few parcels remaining in ownership by the Governmental Finance Corporation (GFC). As properties are sold, the new owners are responsible for taxes and Special Assessment District and Community Development District Bond payments, which will reduce the debt obligation currently covered by the GFC. We estimate the carrying value of this obligation has been reduced to approximately \$2.6 million due to property sales with the potential additional reduction of \$329,000 from future closings under executed Purchase and Sale Agreements and Purchase Option Agreements on the remaining parcels.

Other key opportunities include:

- New commercial, entertainment and economic development coming this fiscal year at the premier eastside destination, Walton & One, formerly known as City Center.
- Since the opening of Pioneer Park and the expanded use of the City's new riverfront destination, The Port District, work will begin on the highly anticipated waterfront restaurant and food venues.
- Torino Regional Park and Tradition Regional Park, both designed based on citizen input, will be major additions to the city's parks system.
- New light commercial and industrial development throughout the City.
- Grant funding, resulting from advocacy efforts on the state and federal levels.

## Threats

While the opportunities above will help guide priorities, it is important to always look down the road and keep track of potential threats.

The Municipal Police Officers' Trust Fund's latest actuarial valuation report places the funded level at 86.9%, which leaves an unfunded pension liability of \$27.3 million. The Leroy Collins Institute at Florida State University has established a grading system for pension plans that has this fund graded at a B, a funding ratio between 80% and 90%. Currently, the Municipal Police Officers' Trust Fund is reasonably strong. The Other Post Employee Benefits (OPEB) Trust Fund funded liability increased from 48.3% in 2023 to 53.6% in 2024, which now has an unfunded actuarial accrued liability of \$29.5 million. As the pension funds have significant exposure to the stock market, this remains an area of risk for the City.

The nation's economy remains resilient, supported by steady job growth and consumer spending. However, uncertainties surrounding federal policies have impacted consumer confidence in the economy and increased concerns of a potential economic downturn. While inflation is slowing, it remains above the Federal Reserve's target of 2% and it is moderate compared to the highs seen in 2022 and early 2023. Still, the cost of providing public services—including salaries, benefits, supplies, equipment, and infrastructure projects—continues to rise. As we navigate these financial challenges, thoughtful planning and strategic resource allocation will be crucial in maintaining the quality of services our community depends on.

Thanks to proactive financial planning and sound decisions by the City Council, our City remains in a strong financial position. However, we recognize that economic conditions can shift, and we will remain vigilant in monitoring trends. By staying informed and adapting to real-time developments, we can implement responsive strategies that minimize potential impacts on service levels while maintaining fiscal stability.

Other potential threats include:

- The accelerated demands on our traffic system to accommodate our changing City.
- The impact of development in our County and in counties adjacent to our City boundaries.
- Limited commercial resources to keep up with residents' needs.
- Lack of staff to meet our current level of service, coupled with a competitive labor market.
- Inflation and rising costs for goods and services, and construction projects.
- Increasing frequency of severe weather events.
- Changes in federal and state grant priorities.
- State legislation that could impact home rule and create unfunded mandates.

## • Conclusion

In conclusion, the adopted budget for Fiscal Year 2025-26 represents a strategic investment in infrastructure, technology, innovation and staffing —ensuring that our City continues to grow sustainably while enhancing services for our residents. This budget equips our staff with the necessary resources to provide high-quality public services and plan for a resilient future.

As we reflect on the City's strategic goals, financial outlook, and opportunities ahead, we take pride in the achievements of both the City Council and our dedicated team. The FY 2025-26 budget is a balanced, forward-thinking plan that supports progress while maintaining financial responsibility. I deeply appreciate the hard work, thoughtful planning, responsible stewardship and dedication of our staff in shaping this financial framework for the coming year.

I look forward to working alongside the City Council to ensure the successful implementation of this budget in service to our residents and the continued prosperity of our City.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read 'Jesus Merejo', with a stylized flourish at the end.

**Jesus Merejo, ICMA-CM**

*City of Port St. Lucie, City Manager*



# The City Manager's ADOPTED BUDGET IN BRIEF

FY 2025/26

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | CityofPSL.com

The Fiscal Year 25/26 Adopted Budget allocates resources to support Port St. Lucie's Strategic Plan goals.

## BUDGET

FISCAL YEAR

# 25/26

2.21%

INCREASE  
FROM FY 24/25  
DUE TO INFLATION AND  
CAPITAL PROJECTS

TOTAL BUDGET

**\$869,811,393**

## GENERAL FUND

2.44%

\$5.1M INCREASE  
OVER FY 24/25

TOTAL BUDGET

**\$212,526,705**

## Crosstown Voter Debt Reduced

The voter-approved debt service millage for Crosstown Parkway is reducing to 0.3143 in FY 25/26 from 0.3743 for FY 24/25.

## Operating Millage

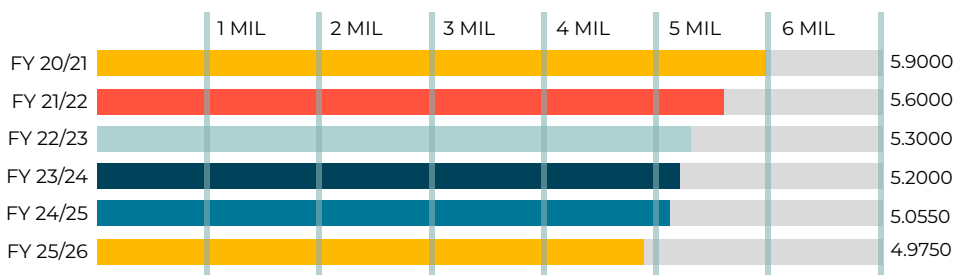
Operating Millage is reducing from 4.6807 to 4.6607.

## Tax Base Increase

The 2025 certified taxable value increased by 12.95% over 2024 certified due to increased growth and property appreciation, rising from **\$22.7 billion (FY24/25)** to **\$25.6 billion (FY25/26)** as of July's certification.

## MILLAGE RATE

Millage rate is the tax rate per \$1,000 of taxable property value. The City's adopted Operating Millage rate is **4.6607** per thousand for **FY 25/26**. The adopted total millage rate is **4.9750**. This is the tenth year the millage rate is reduced.



Assessed impact of millage reduction on City taxes for a median home with a homestead exemption increased by the Save Our Homes law limit of 3%

	FY 24/25 Tax Year City Taxes	FY 25/26 Assessed Value	FY 25/26 Tax Year City Taxes
Assessed Value	\$242,980	\$250,026	\$250,026
Exemption Amount	\$50,000	\$50,722	\$50,722
Taxable Amount	\$192,980	\$199,307	\$199,307
City Total Millage Rate (Per \$1,000 of value)	5.055	5.055	4.9750
Total City Taxes per Year	\$975.51	\$1,007.48	\$991.54
Savings from Adopted Millage Reduction			(\$15.94)

Although the median market value of an average single-family home in PSL is \$342,800, the median assessed value by the County Property Appraiser is \$250,026. The assessed value is used to determine the annual property tax.

**City of Port St. Lucie**

## STORMWATER

Stormwater Fee will increase by \$6 for a total of \$189 for residential and \$141.75 for vacant property.

## SOUTHERN GROVE

Southern Grove debt and tax payment reduced to **\$1.9 million**, which is supported by the Governmental Finance Fund.

## SOLID WASTE

The Solid Waste Assessment Fee will increase to \$467.33 per contractual obligations with the City's solid waste vendor & land disposal fee adjustment by St. Lucie County.

## UTILITY SYSTEMS

The Utility Operating System is increasing the water rate by 3.5%, while the sewer rate remains the same.

**Median market value for  
a single-family home in**

**Port St. Lucie**

# \$342,800



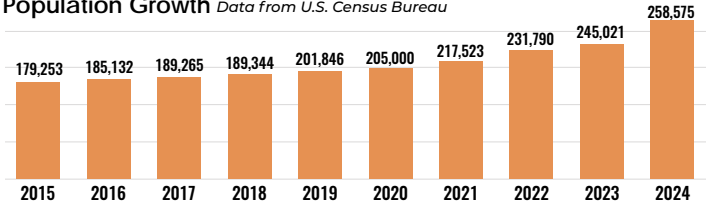
## STAFFING

The FY 25/26 adopted budget includes a net change of **65.8** positions for a total of **1,539.25 FTEs**, which is **24.4%** more than the number in FY 08/09. In FY 08/09, the population was estimated at **154,844** residents, compared to a current population of over **258,575** residents; a nearly **66.9%** increase.

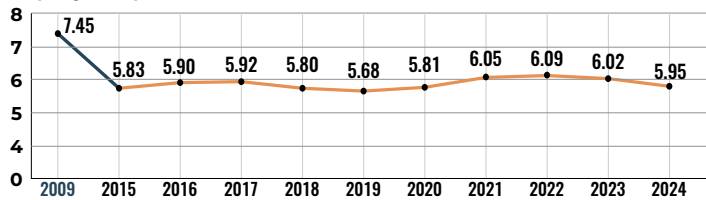
### HISTORY OF AUTHORIZED POSITIONS



### Population Growth Data from U.S. Census Bureau



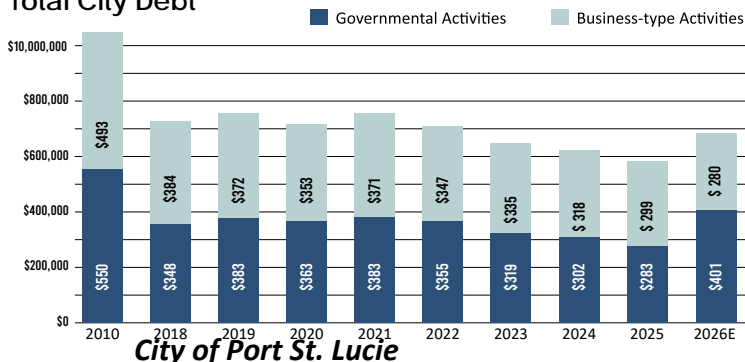
### Employees per 1,000 residents Units in thousands



## DEBT REDUCTION

The City's long-term debt has been reduced through principal payments and refinancing, from a high of \$1.042 billion in debt in FY 09/10 to a **projected \$681 million for FY 25/26**. This represents a **34.7% reduction in debt** over the past 16 years.

### Total City Debt



City of Port St. Lucie

### GENERAL FUND:

#### Strategic Initiatives & Innovation:

1 Grants Coordinator

#### Police:

20 Police Officers  
1 Fiscal Analyst  
1 Public Records Request Specialist  
1 Logistics Coordinator  
1 Administrative Operations Coordinator  
1 Crime Scene Investigator  
1 Police Payroll Technician  
1 Animal Control Community Outreach

#### Information Technology:

1 Network Infrastructure Administrator  
1 Security Technician

#### Parks & Recreation:

6 Maintenance Worker I  
1 Park Leader  
1 Turf and Landscape Specialist  
1.925 Part-time Maintenance Works to Full-time (conversion of 7 part-time positions to full-time)

### UTILITY SYSTEMS FUND:

2 Administrative Operations Coordinator  
2 Water Meter Technician  
1 Utility Connection Support Specialist  
1 Maintenance Mechanic  
5 Field Technician Trainee  
1 Water Meter Crew Leader  
1 Project Manager  
1 Utility Connection Support Leader

### ROAD & BRIDGE FUND:

1 CIP & Sales Tax Project Group Administrator  
2 Project Coordinators  
1 Construction Inspector  
1 Traffic Signal Technician Trainee

#### Finance:

1 Pension Coordinator  
1 Grants & Projects Analyst

#### Management and Budget:

1 Budget Management Analyst II

#### MIDFLORIDA Event Center:

1 Event Technician Part-Time to Full-Time (.375 - conversion of part-time to full-time)

#### Planning & Zoning:

1 Part-time Administrative Assistant (increase of .50, currently contract position)

### STORMWATER FUND:

1 Project Manager, Finance  
1 Project Manager, Drainage Division

### MEDICAL FUND:

1 HR Generalist

## STAFFING INCREASES FOR FY 25/26:

Employee increases are directly related to continued growth in the City.

## CAPITAL IMPROVEMENT PROJECTS

The City is prudently planning projects while slightly decreasing the current debt load. Projects planned over the five-year period are projected to cost **\$725.8M**.

#### UTILITY SYSTEM UPGRADES

**\$334.9M**

#### FACILITIES MAINTENANCE

**\$33.7M**

#### STREET RESURFACING

**\$42.3M**

#### OTHER PROJECTS

**\$238.7M**

#### WALTON & ONE, TORINO & TRADITION REGIONAL PARKS & O.L. PEACOCK PARK

**\$56.6M**

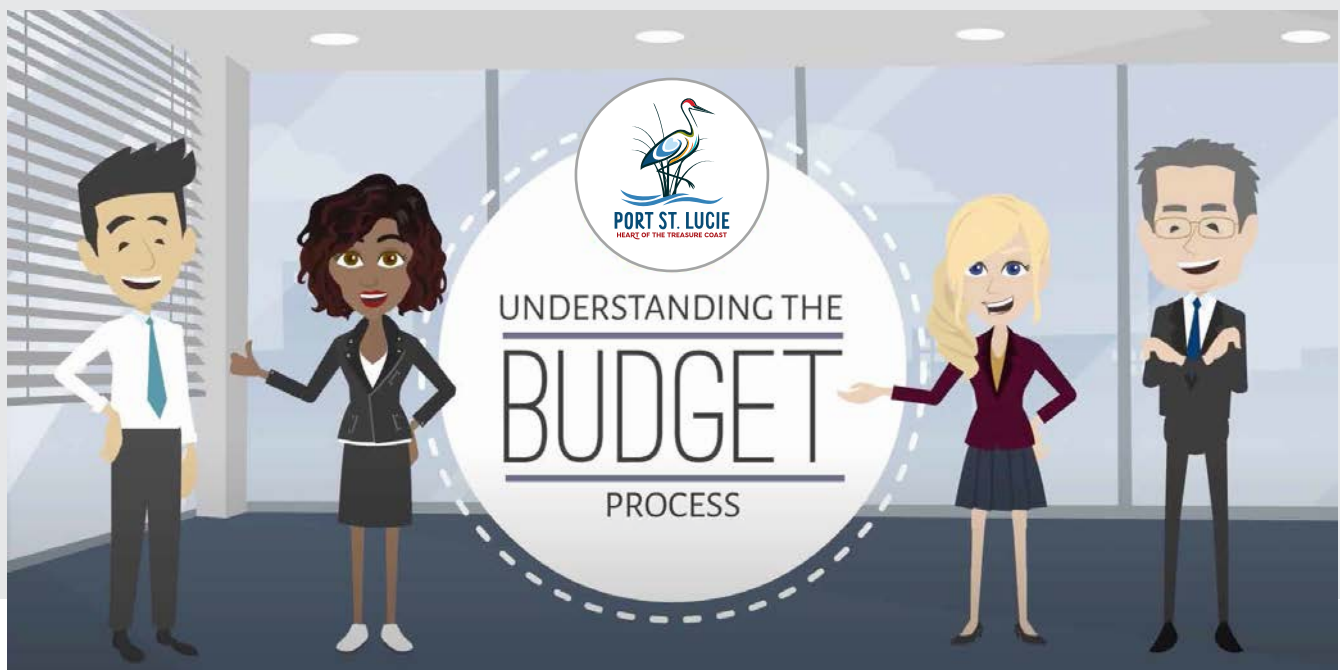
#### SIDEWALK PROJECTS

**\$11.7M**

# The Purpose of the Budget

Collectively, the annual budget process and document represent one of the most important responsibilities of the City Council. This document defines four key roles that explain the work of the City Council to residents, the business community, and those considering living or investing in the City.

- The budget serves as a Policy Document, providing information regarding the policies, goals, and objectives for the coming year. It also explains the budget process used to achieve the statutory obligation requirement of a balanced budget.
- The budget serves as the Financial Plan that explains the fiscal structure and operation of the City's major revenue sources and expenditures approved for the proposed year. This information provides projections for the current year's financial activity, as well as comparing it to historical and past programs.
- The budget serves as an Operations Guide demonstrating the relationship between the organization's departmental programs, structure, staffing, and the goals and objectives that have been defined in the Strategic Plan and other guiding documents.
- Most importantly, this budget document comprehensively communicates and provides transparency to the public on how the City of Port St. Lucie operates within the prescribed guidelines, as well as recommended and accepted practices to achieve its goals.





GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Port St. Lucie  
Florida**

For the Fiscal Year Beginning

**October 01, 2024**

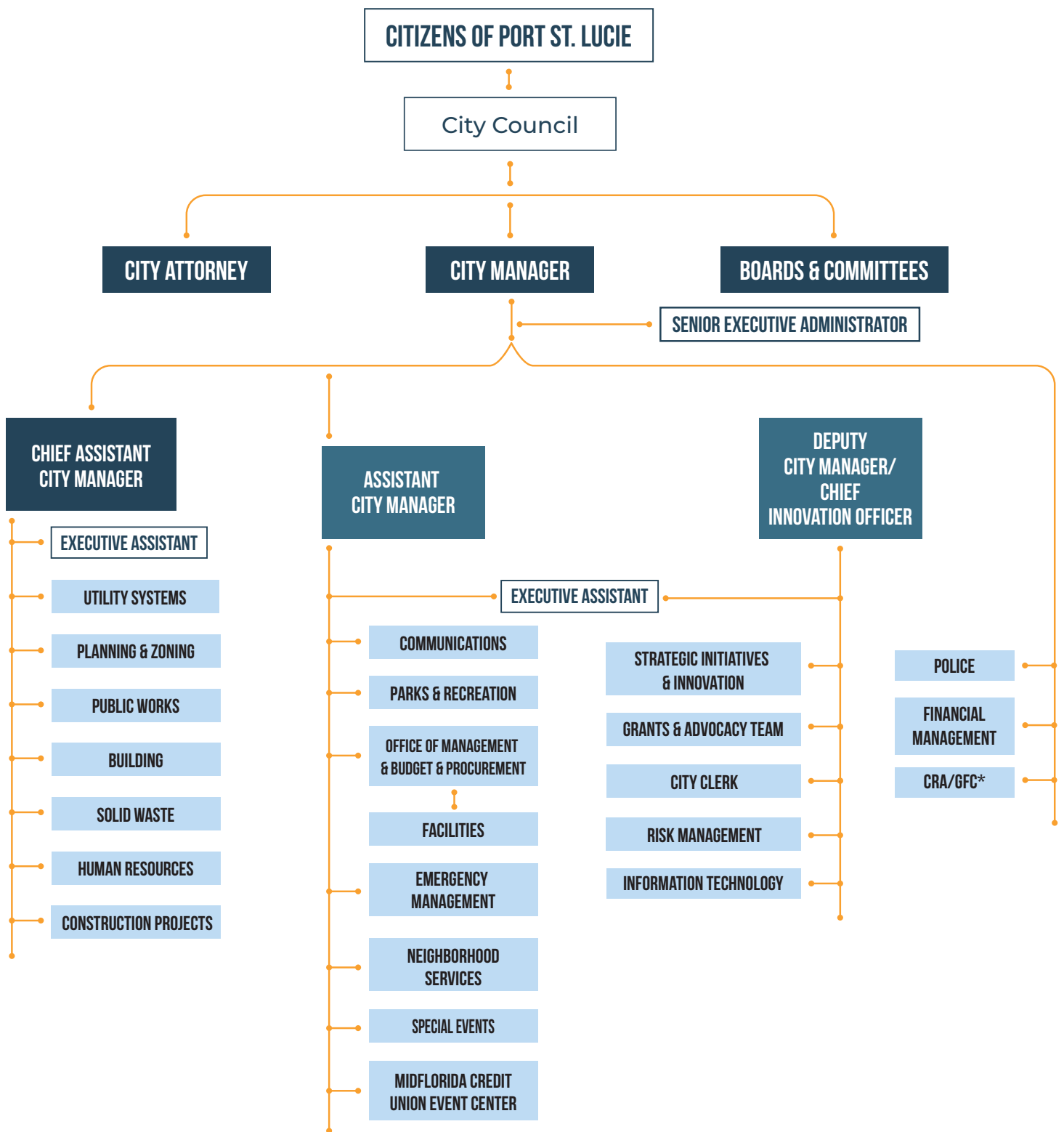
*Christopher P. Morill*

**Executive Director**

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Port St. Lucie, Florida for its annual budget for the fiscal year beginning October 1, 2024. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as a financial plan, as an operations guide, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

The City also received special recognition for Strategic Goals & Strategies and the Capital Program by GFOA for the fiscal year 2024-25



\*Community Redevelopment Agency/ General Finance Corporation/ Economic Development

# Port St. Lucie History

The City of Port St. Lucie was incorporated in 1961 by its original developer, General Development Corporation, which was responsible for establishing several communities throughout Florida. Prior to incorporation, the earliest known settlers of the area were the Ais Indians. Evidence of their presence at Spruce Bluff is still visible and is known as the “Spruce Bluff Mound”. The mound is 18 feet tall and 190 feet in diameter and dates back between 100 and 300 B.C. It was investigated and recorded in 1978 by the State of Florida. Spruce Bluff’s (now called Port St. Lucie) first non-indigenous settlement began in the 1890’s when John Enos Fultz, a widower, settled there.

Mr. Fultz petitioned for a Post Office, and the name “Spruce Bluff” was adopted. Mail was carried by a twenty-foot schooner-rigged boat, and sawmills were operated to clear the pine and cypress from the land. Settlers planted pineapples and citrus, but by 1894 a severe freeze discouraged them, and they departed. All that remains of this community is a small stone obelisk on Lookout Boulevard, along with some broken gravestones.

The monument is inscribed “Spruce Bluff Early Pioneer Settlement 1892”. On the north and south faces are the names or descriptions of the seven that are buried there. Spruce Bluff is now 97-acre recreation area comprised of 97 acres owned and managed by St. Lucie County.

## City Government

The City of Port St. Lucie was created under the Laws of Florida Act 61- 2721 and has operated under a Council-City Manager form of government since 1976. The City Council appoints the City Manager, who serves as the chief administrative officer and executive officer of the City and is responsible for enforcing all ordinances, resolutions, and policies adopted by the City Council.

The City Manager oversees all municipal departments, while the City Council governs by adopting legislation, approving budgets, setting rates and fees, and appointing both the City Attorney and Independent Auditor.

Port St. Lucie provides a full range of municipal services, including:

- Police protection and code enforcement
- Building inspection and compliance
- Planning, zoning, and community development
- Economic development
- Construction and maintenance of transportation facilities
- Recreational and cultural programming
- Emergency management and utilities, including water, wastewater, and stormwater systems

Independent taxing agencies provide fire protection and education services. With an area of over 120 square miles and a population exceeding 258,000 residents, Port St. Lucie remains one of Florida's fastest-growing cities, up from 330 residents in 1970.

Once primarily a residential retirement community, Port St. Lucie has evolved into the largest city on Florida's Treasure Coast. While its residential character remains strong, the City continues to expand commercial opportunities to meet the needs of its residents. The average age of residents today is 43.7.



# Port St. Lucie at a Glance

The City of Port St. Lucie is located approximately 50 miles north of West Palm Beach along the Florida's East Coast, in the heart of the Treasure Coast, a region known for Spanish treasure ships that sank off its shores during early exploration of the New World. Port St. Lucie is part of St. Lucie County, with Fort Pierce serving as the county seat. The City is bordered by the Indian River and divided by the North Fork of the St. Lucie River. The boating residents of the City can access the Atlantic Ocean using the St. Lucie River through Stuart to the St. Lucie Inlet.

With its tropical South Florida climate, Port St. Lucie's enjoys average annual temperatures range from a high of 83 to a low of 65 degrees. The City offers a wide variety of recreational opportunities thanks to its ideal weather and location. In addition to boating along the St. Lucie River, residents and visitors can enjoy nearby beaches just a short drive-away. Port St. Lucie's extensive network of parks and recreation programs provides countless opportunities for sports, leisure, and outdoor activities for all ages.



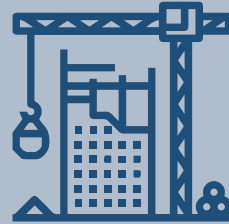


# Economic Conditions & Local Economy

As part of its long-term economic development strategy, the City continues to focus on diversifying and expanding its employee base. Through strong partnerships with the State of Florida, St. Lucie County, Economic Development Council, and private sector-partners, Port St. Lucie has achieved several notable successes, particularly in developing the biotechnology cluster developing at the Tradition Center for Innovation (TCI).

Past projects include TAMCO, Oculus Surgical, Accel International, FedEx Ground, Cheney Brothers Distribution Facility, Total Truck Parts, Amazon Delivery Center and Amazon Fulfillment Center.

Future projects underway include Costco Warehouse Depot, Dragonfly Warehouse, LactaLogics, Marine Digital Integrators, Import Mex of Florida, and Project Four PSL.



## Commercial Development

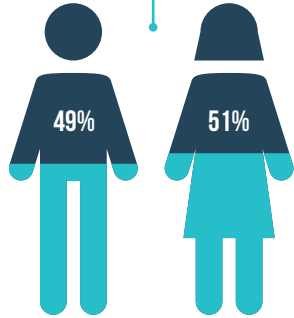
The City of Port St. Lucie has experienced a modest decline in new residential and commercial construction. New single-family residential permits issued in FY 2024 reduced to 2,917, compared to 3,210 in 2023. New commercial permits also decreased to 102 to 135 during the same period. Despite the slowdown, the total value of all permits issued during FY 2024 reached \$900 million. This continued level of new construction is expected to positively impact the City's ad valorem tax base over the next several years.



## Housing Market

According to the Florida Realtors Association, the median sales price of a single-family home in St Lucie County decreased 2.1% from \$403,500 in 2024 to \$395,000 in 2025. The median sales price of townhouses and condos in St Lucie County increased by 6.2% in 2025. Port St. Lucie's low crime rate, improved local amenities, and continued availability of affordable housing options are among the key factors driving strong housing demand within the City.

# PORT ST. LUCIE DEMOGRAPHICS

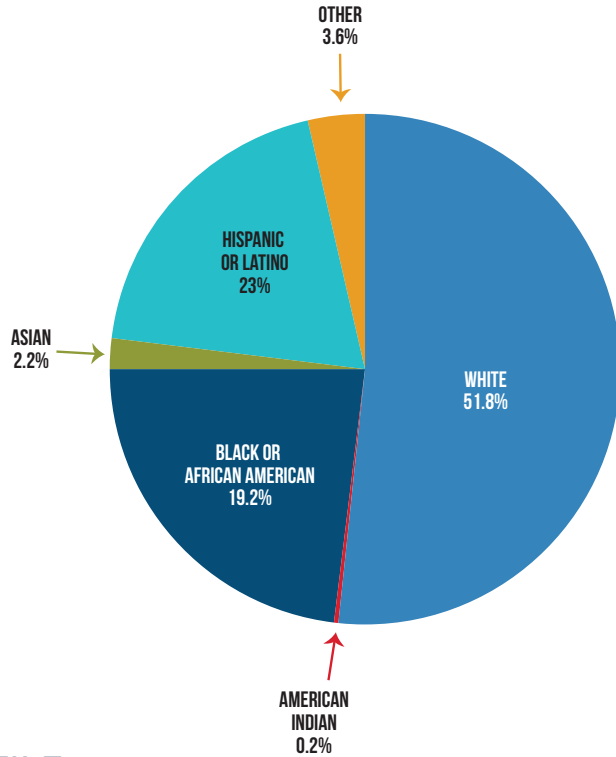


Population 258,575  
as of 7/1/24 as per US Census Bureau

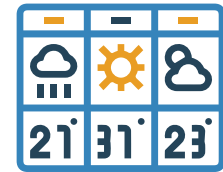
29.6 minutes AVERAGE TRAVEL TIME TO WORK

\$36,352 PER CAPITA INCOME

43.7 MEDIAN AGE



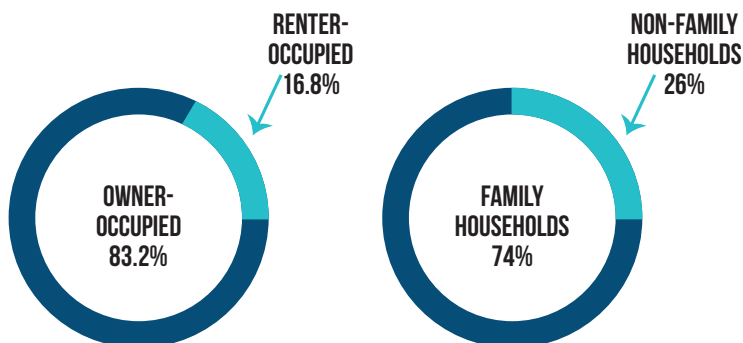
## AREA PROFILE



Average Temperature

86° | May-Sept.

76° | Dec.-Feb.



\$78,137 MEDIAN HOUSEHOLD INCOME

2.8 AVERAGE HOUSEHOLD SIZE

\$1,781 MEDIAN GROSS RENT

U.S. Census Bureau Quick Facts, 2024; Bureau of Economic and Business Research, 2024; American Community Survey (ACS)  
Point2Homes.com, 2024

## ECONOMIC STATISTICS 2015-2024

### Demographic & Economic Statistics: Last Ten Fiscal Year

Fiscal Year	Personal Income (1)	Per Capita Personal Income (1)	Public School Enrollment	Unemployment Percentage (1)
2015	\$ 22,105,000,000	\$ 48,727	26,266	6.0 %
2016	23,614,000,000	50,134	26,299	5.8 %
2017	24,825,600,000	51,824	26,755	4.7 %
2018	26,140,273,000	54,228	26,523	3.9 %
2019	27,249,575,000	55,691	26,272	3.5%
2020	29,281,758,000	59,153	25,994	5.7%
2021	33,549,849,000	64,430	26,020	4.2%
2022	36,657,864,000	65,470	28,347	2.9%
2023	39,236,828,000	73,080	29,574	3.5%
2024	N/A	N/A	28,726	3.3%

(1) Prior year revisions included per U.S. Department of Labor.

Note: Public school and unemployment figures include Port St. Lucie only.

All other figures cover the Port St. Lucie Metropolitan Statistical Area (MSA).

Sources: St. Lucie County Public School System.

U.S. Department of Labor.

### Construction Values: Last Ten Fiscal Years

Fiscal Year	Residential Value	Number of Residential Units	Commercial Value	Number of Commercial Units
2015	\$ 121,984,614	928	\$ 42,343,799	353
2016	180,388,212	1,165	163,062,804	328
2017	207,284,671	1,492	57,745,656	367
2018	423,544,740	2,677	101,604,785	232
2019	503,001,543	2,546	172,844,438	242
2020	734,799,046	3,700	51,397,804	200
2021	1,020,908,161	4,885	391,106,787	217
2022	870,618,486	3,629	580,313,398	237
2023	753,839,804	3,210	130,855,269	135
2024	762,558,894	2,917	137,468,147	102
<b>Current Year Increase (Decrease) over Prior Year</b>				
Quantity & Amount	\$8,719,090	(293)	\$6,612,878	(33)
Percentage Change	1.6 %	(9.13) %	5.05 %	(24.40) %

Sources: City of Port St. Lucie Building Department. The construction permit data switched from calendar year.

City of Port St. Lucie FY24 Annual Comprehensive Financial Report.

## Principal Employers in St. Lucie County

Employers	2024				2015		
	Employees	Rank	Percentage of Total Jobs		Employees	Rank	Percentage of Total Jobs
<b>St. Lucie County School Board</b>	6,017	1	3.76 %		5,273	1	7.68 %
<b>Walmart</b>	3,376	2	2.11 %		2,253	2	3.28 %
<b>Publix</b>	1,974	3	1.23 %		1,466	6	2.13 %
<b>Lawnwood/HCA Medical</b>	1,751	4	1.10 %		2,189	3	3.19 %
<b>Indian River State College</b>	1,471	5	0.92 %		1,996	4	2.91 %
<b>City of Port St. Lucie</b>	1,324	6	0.83 %		988	8	1.44 %
<b>HCA Florida St. Lucie Medical</b>	950	7	0.59 %				%
<b>St. Lucie County</b>	857	8	0.54 %		1,671	5	2.43%
<b>Teleperformance USA</b>	799	9	0.50 %				%
<b>St. Lucie County Sheriff's Dept.</b>	731	10	0.46 %				%
<b>QVC</b>					944	7	1.45 %
<b>Convey Health Solutions</b>					950	9	1.38 %
<b>Liberty Healthcare Group, Inc.</b>					920	10	1.34 %
<b>Total</b>	<b>19,250</b>		<b>12.04 %</b>		<b>18,700</b>		<b>27.23 %</b>
<b>Total Jobs Available</b>	<b>159,863</b>		<b>0</b>		<b>68,671</b>		

Sources: Economic Development Council (EDC) of St. Lucie County Florida Department of Economic Opportunity City of Port St. Lucie Payroll Department St. Lucie County Consolidated Annual Financial Report

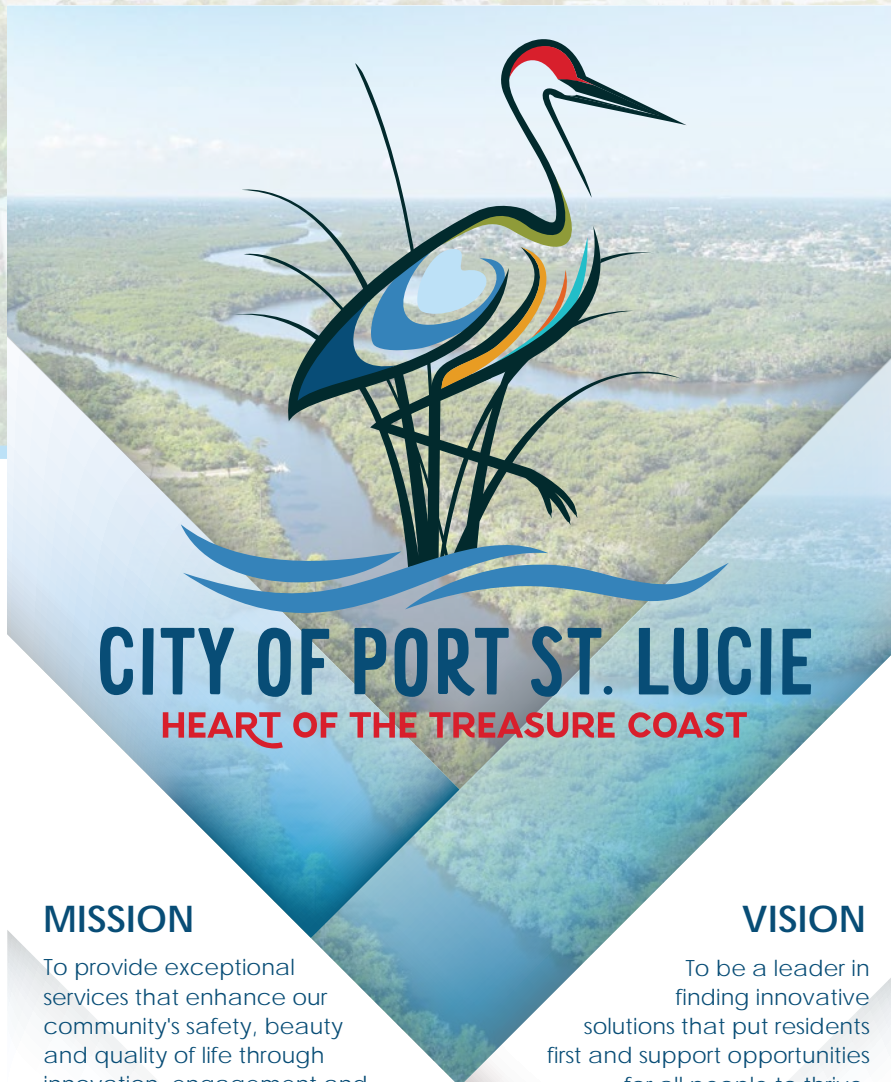
Note: State and Federal employers not ranked. Information is for St. Lucie County. Specific City only information not available. This information uses most recent County and EDC data available.

# City Council's Vision & Highlights

The City Council has established a vision to be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive. Our team works to help the Council carry out this vision with an organizational mission to provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility. The City and staff continue to be recognized nationally and statewide:

- Port St. Lucie is named one of the 10 All- America City Award winners for 2025.
- Ranked in 2024 as the No. 5 Safest Places to Live in the U.S. by U.S. News & World Report.
- Ranked in 2024 as the No. 3 Fastest Growing Places in the U.S. by U.S. News & World Report.
- Ranked in 2024 as the No. 10 Most Desirable Places in the U.S by U.S. News & World Report.
- Ranked in 2024 as the No. 41 Best Place to Live in Florida by U.S. News & World Report.
- Ranked in 2024 as the No. 11 Best Place to Live on the East Coast by U.S. News & World Report.
- Ranked in 2024 as the No. 83 Best Place to Live in America by U.S. News & World Report.
- Ranked in 2024 as the No. 19 Best Place to Retire by U.S. News & World Report.
- Ranked in 2024 as No. 3 in the U.S. Among Best Place for First-Time Home Buyers by WalletHub.
- Ranked in 2023 as No. 5 Fastest-Growing City in the U.S. by Quicken Loans.
- Recipient of the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for FY 2024-25. The City has satisfied nationally recognized guidelines and best practices for effective budget presentation for 36 consecutive years.
- City receives the 2025 Hope Award Trailblazer honor by the Florida Alliance to End Human Trafficking.
- Port St. Lucie featured by Bloomberg Cities for innovation efforts.
- Moody's Investor Services ratings highlight strong financial outlook for City of Port St. Lucie.
- Fitch Ratings affirms PSL Utility System Revenue Bonds rating at 'AA'.
- PSL ranks #36 the most ethnically diverse midsize city in the U.S. by WalletHub.
- Port St. Lucie is the #9 best Florida city to move to in 2025 by Consumer Affairs.
- PSL ranked fourth best city for Hispanic entrepreneurs by WalletHub.
- PSL ranked third-best city for first-time homebuyers by WalletHub.

# Integration of the Strategic Plan and the Budget



## MISSION

To provide exceptional services that enhance our community's safety, beauty and quality of life through innovation, engagement and fiscal responsibility.

## VISION

To be a leader in finding innovative solutions that put residents first and support opportunities for all people to thrive.

## ORGANIZATIONAL VALUES

ETHICS  
CUSTOMER SERVICE

TEAMWORK  
STEWARDSHIP

ACCOUNTABILITY  
DIVERSITY

121 SW Port St. Lucie Blvd., Port St. Lucie, FL 34984 | [CityofPSL.com](http://CityofPSL.com)

The City Council's adopted Vision and Mission for the City help to guide the work of the Council and City Departments. The City Manager established Organizational Values to further guide the City's work. All inform the City's Strategic Plan, which the organization utilizes to help prioritize the annual budget. The integration of these tools helps our organization incorporate the community's desired direction and the steps necessary to execute that vision for the future.



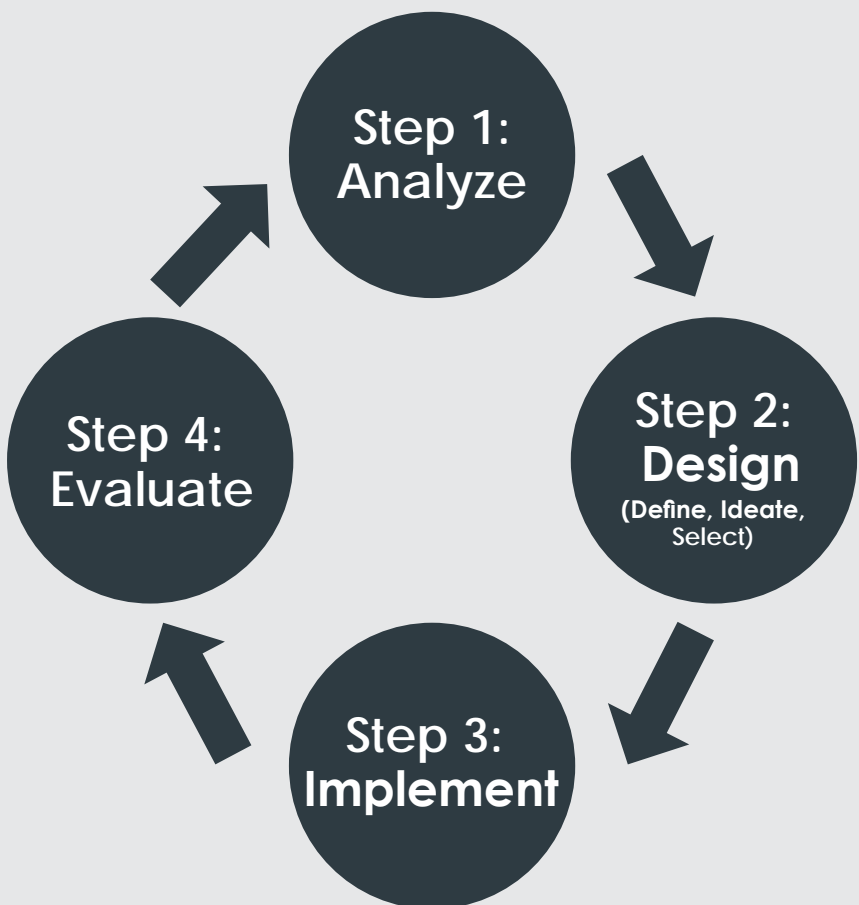
# Strategic Planning Process and Planning Model

The City of Port St. Lucie utilizes the following strategic planning system to guide the organization and its continuous improvement.

## Step 1: Analyze

### Utilizing Scientific Data from the National Community Survey™

The Strategic Planning Process begins with analyzing citizen feedback through conducting the National Community Survey of Port St. Lucie residents, which has been conducted annually since 2018 following an initial survey in 2009. Created, administered and analyzed by the National Research Center, Inc., the National Community Survey (NCS) is described as the gold standard in community assessments. It provides a comprehensive and accurate picture of community quality and resident perspectives about local government services, policies and management. The NCS is conducted in hundreds of communities in nearly every U.S. state. The NCS uses scientific survey methods and best practices to guarantee valid findings and results into meaningful context. The NCS allows us to get the community's opinion on specifics, track our performance over time and to meaningfully compare ourselves to other communities. In addition to questions on a multitude of government services, the City Council proposes unique questions to gauge resident feedback prior to designing solutions.



### **THE NCS**™ The National Community Survey™

Place to Live  
**76%** ↑ **13%**  
As good or excellent Increase from 2009

Quality of Life  
**70%** ↑ **18%**  
As good or excellent Increase from 2009

## Gathering In-Person Feedback at the Annual Citizen Summit

We further analyze citizen feedback through the annual #IAMPSTL Citizen Summit, which attracted over 1,000 residents in 2025 and included a participatory budgeting exercise and unique stations representing the strategic plan goals to obtain more in-depth citizen feedback.

## Reviewing emerging issues in-depth at the Winter Workshop

The City Council and staff further identify and analyze issues in-depth at the annual Winter Workshop of the City Council where they review topics for potential inclusion in the strategic plan. These in-depth discussions lead to further research and can be prioritized by the City Council in the strategic plan. The 2025 Winter Workshop included presentations of High Impact Plans (or summaries of the top ways each department is advancing the City Council's Strategic Plan along with key performance metrics and staffing projections) for all City departments.

### Step 2: Design

Council direction from the Winter Workshop and feedback from the citizen survey and citizen summit are presented to the City Council at their annual strategic planning workshop. The Council utilizes this information to evaluate its current strategic goals and design (define, ideate and select) solutions in the form of refinements to the Strategic Plan. The Council conceptually approved their updated Strategic Plan Goals, Strategic Initiatives and Priority Projects at the conclusion of their annual Strategic Planning Workshop on May 8, 2025 and adopted the updated Strategic Plan on July 23, 2025.

### Step 3: Implement

The Council also meets in July to review the preliminary budget. The Council makes decisions during this review to increase or decrease fees or costs in various programs if needed. They also set the date for the two budget hearings held in September of each year. One of the most important decisions Council will make is setting the millage rate.

The adoption of the annual budget and capital improvement plan and the ongoing implementation of department strategic operations plans provide the funding and policy direction necessary to put the Strategic Plan into action. Each planning document is aligned with the community's vision, the organization's mission, the financial realities facing the City and operational priorities. Projects prioritized through the strategic planning process are underway throughout the fiscal year.

### Step 4: Evaluate

Quarterly updates on the progress of the strategic plan are provided. The City Council provides continued feedback and evaluation on the plan's implementation.

This year's budget narrative includes an overview of the ways each department is advancing the Citywide Strategic Plan. In addition, each department also establishes goals, initiatives and projects in their individual departmental strategic operations plans.

In addition, each department updates performance measurements on an annual basis that directly support the successful achievement of the City Council's overall strategic goals, initiatives and projects. Departments also measure and report on key performance indicators related to their workload, efficiency and effectiveness:

- Workload - Measures the quantity of activity for department (such as number of calls responded to or number of sealed bids).
- Efficiency – Measures the relationship between output and service cost (such as the average cost).
- Effectiveness – Measures the impact of an activity (Improve overall satisfaction with the quality of service).

Departments establish performance measures/indicators for each division or program within their department to monitor and project department performance. These measures must be linked to the overall goals of City Council and the department initiatives they support.

The performance measures are listed after each department's organizational chart in fund and department order. In addition, the connection between the department's key initiatives and the City Council's key strategic plan goals are outlined. This provides for continued evaluation of strategic goals and initiatives.

The City's resident-informed Strategic Planning process has been the recipient of national awards, including the Voice of the People Awards, given by Polco and ICMA to local governments that best listen to and respond to the needs of their residents.

# Strategic Goals

These strategic goals reflect the most recently adopted Strategic Plan on July 23, 2025.



## 1. Safe, Clean & Beautiful

Rise as a national leader — recognized as one of the safest, cleanest, and most beautiful cities in the United States. One of the safest cities with the lowest crime rate of cities with a population of over 100,000.

- **Improve Safety** and maintain our low crime rate with a focus on the development of a Real-Time Public Safety Operations Center and a focus on security and hardening of city facilities. In addition, continued focus on traffic, bicycle and pedestrian safety and development of a new Police Training facility.
- **Keep Port St Lucie Beautiful** by focusing on citywide gateways, attractive and clean streets, and continuing our Keep Port St. Lucie Beautiful (KPSLB) volunteer program and expanded litter prevention/enforcement.



## 2. Strategic Growth for a Resilient Future

Approach growth strategically through bold environmental investment and a steadfast commitment to enhancing residents' quality of life.

- **Improve Community Design** through strategic growth opportunities, PSL 2045: Comprehensive Plan update, sustainable & resilient city with our vulnerability assessment and resiliency plan. Additionally, we will focus on Naturally PSL: Green Spaces and Places including preservation and acquisition as well as supporting the needs of vulnerable populations including seniors.



## 3. Engaged & Connected City

Build community through connection—bringing residents and neighborhoods together citywide and inspiring youth to co-create our shared future.

- **Port St. Lucie endeavors to build community through connection** — bringing residents and neighborhoods together citywide and inspiring youth to co-create our shared future.
- **Expand Resident Connection & Engagement** through continuing citywide residents, business and neighborhood engagement and youth partnerships.



#### 4. Diverse Economy & Employment Opportunities

Expand local job opportunities and economic development.

- **Expand Job Opportunities and Support Economic Development** by developing additional job corridors of opportunity and workforce housing initiatives with partnerships and toolbox.
- **Revitalize Eastern Port St. Lucie** with the implementation of the Walton & One Master Plan. The City will focus on Eastside Economic Development & US 1 Business Revitalization Strategy.



#### 5. High-Quality Infrastructure & Facilities

Plan roadways, facilities and fiber to meet future needs while improving transportation and advancing water quality.

- **Planning Roadways, Facilities and Fiber for Future Needs:**
  - Partner with FDOT to Accelerate Port St. Lucie Boulevard South improvements for pedestrian, bicycle and vehicular traffic.
  - Continue expansion of Wi-Fi coverage and expanded fiber throughout the City.
  - Design and Construct the Public Works Administrative Building.
  - Plan for the future expansion and improvement of City facilities to meet growing needs through a Future Facilities Master Plan including community centers.
- **Improve Traffic Flow, Transportation Options and Walkability**
  - Advancing mobility through implementation of the Mobility Plan to reduce traffic congestion and enhance mobility.
  - Designing the Village Green Drive Corridor Revitalization Project.
  - Expand the Transportation network through identifying and planning additional North South and East-West corridors and modes of transportation to provide relief to overburdened roadways.

#### **Advance water quality through:**

- Construction of the St. Lucie River/C-23 Water Quality Project at McCarty Ranch: Construct the Project to improve water quality and provide for future water supply.
- Implement the Septic to Sewer Master Plan: Reduce the number of septic tanks near waterbodies leading to the river in support of clean rivers.
- Implement Stormwater Management Plan.



## 6. Culture, Nature, & Recreation

Advance culture and the arts, develop parks and public spaces to increase residents access to nature and recreation.

- **Expand recreational and cultural opportunities through The Port District, Implementing the Ten-Year Parks & Recreation Master Plan and Advancing the Arts, Culture and Special Events.**
- **The Port District**
  - Implement the Port District & Pioneer Park Master Plan
- **Implement the Ten-Year Parks & Recreation Master Plan**
  - Design and construct Torino Regional Park Phase 1
  - Design and construct Tradition Regional Park
  - Construct O.L. Peacock Sr. preserve improvements
  - Implement bikeways & trails expansion
  - McCarty Ranch camping enhancements
  - Expand Parks & Recreation programming through partnership initiatives
- **Advance the Arts, Culture and Special Events**
  - Public Art Master Plan implementation
  - Increase access to entertainment and the performing arts
  - Reimagine special events



## 7. High-Performing Government Organization

Provide excellent value while reducing the millage for taxpayers, enhance customer service and improve service and performance.

- **Provide Excellent Value while Reducing Millage for Taxpayers** with millage rate reduction. Our focus is to become a smart city with A.I. to provide better value while becoming more efficient.
- **Enhance customer service:** through 1PSL/Your 24/7 City Hall, a system for citizens to ask questions and make requests. This new system encompasses a web portal, a new mobile app and a new phone number and call in-take system. Expand 1PSL to increase focus on gathering resident feedback and resident-centric updates. Grow the Innovate PSL program that focuses on improving performance and design through innovation to provide enhanced customer service.
- **Improving Service & Performance** through organizational development that has a continued focus on training and employee development. To develop the East/West City Hall Annexes to better serve our growing city and provide emergency services and develop city hall campus. We work collaboratively with our partners to advance intergovernmental priorities that ensure meaningful benefits for the city.

# Budget Development Overview

The Management and Budget Division coordinates the budget process, which begins in January and ends in September. During this time, key decisions are made to justify the levels and types of services to be provided based on the anticipated level of available resources. Revenues and expenditures are projected based on information provided by City departments, outside agencies, current rate structures, historical data, and statistical trends.

The budget is more than a spending plan—it serves four basic purposes:

**Information:** The budget is the primary way for the City to present to the public how the Administration intends to allocate the revenues that are collected. Through the budget, residents can see how and where their tax dollars and other revenues will be spent.

**Accountability:** The budget is a tool for legalizing public expenditures and to account for and control the use of public resources.

**Evaluating:** The budget helps evaluate how well the City is performing, using workload and performance indicators.

**Planning:** The budget is a planning tool used by City management to prepare for the future.



The first step in the annual budgeting process is to establish goals by working with the City Council during a Budget Planning Workshop held early each year. A long-range model is used to analyze property valuation, millage rates, and funding growth. The largest single revenue source in the General Fund is the Ad Valorem Property Tax. The Road & Bridge Fund's main revenue source is the Local Option Gas Tax, which is showing a slight increase. The Stormwater Fee is also expected to rise during the upcoming year.

Typical growth in Stormwater Fee revenue occurs when development takes place on vacant lots, generating added revenue. The culvert inspection fee in this fund is increasing as construction activity continues to grow. Over the past several years, the city's rapid expansion and the utility system's demand have required more staff and contractor crews to meet the need for system connections. With the current trend of steady growth, the Utility Department is requesting additional full-time positions to manage the increased workload.

Final approval of the annual budget by the City Council follows several levels of review. The original budget requests of the departments are first reviewed by the Management and Budget Director and later the City Manager and the Executive Team. Revenue projections are made by studying multiple years of trends for each revenue line item, considering population growth and the housing industry for revenues such as impact fees, building permits and inspection fees. As the updated property valuation is made available from the St. Lucie County property appraiser's office, the impact on the City's Ad Valorem Tax Revenues is reviewed. Through meetings with department heads, all departmental budgets are adjusted accordingly, so that a balanced budget is developed. The City Manager proposes a budget that meets the desired goals of the City Council for consideration. The Council conducts final a review with any directed changes being made by City staff. A balanced budget exists when available revenues and resources (fund balance) equals the budgeted appropriations and contingencies.



### November 2024

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

OMB Plans for Fiscal Year 2025-26

### December 2024

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

Fiscal Year 2025-2026 Budget Planning Kickoff & Capital Budget (CIP) Training Workshops with Departments

### January 2025

S	M	T	W	T	F	S
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

OMB presents Budget Outlook to City Manager

Operating Budget Training and Workshops

### February 2025

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	

Council Winter Workshop Review with City Manager

City Council Winter Workshop

### March 2025

S	M	T	W	T	F	S
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

Departments submit CIP Requests in OpenGov for OMB compilation

Review requested CIP Projects with Department Heads (CIP must be balanced)  
(All CIP requests need to link to the Council Goals and Strategic Plan)

Review CIP Projects with Department Heads, City Manager and Management Team

### April 2025

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30			

Operating Budget requests must be entered in OpenGov for OMB compilation

Preliminary budget review with City Manager and Executive Team

## May 2025

- Council Strategic Planning Workshop
- Department budget reviews with City Manager, Executive and Budget Teams
- CIP presented to City Council for tentative adoption
- Estimated Taxable Property Value received from County Property Appraiser
- Review Estimated Taxable Value and list of requests for enhancements with City Manager

S	M	T	W	T	F	S
					1	2
				3		
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

## June 2025

- OMB Update Revenues
- Proposed Budget is drafted

S	M	T	W	T	F	S
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

## July 2025

- City Manager Proposed Budget submitted to City Council / Certify Taxable Value is received from Property Appraiser
- Summer Workshop Packet reviewed with City Manager
- City Council Summer Workshop –Proposed Budget presented to City Council Adoption of the Strategic Plan – budget proposals updated to reflect any changes.
- Millage rate and public hearing (date, time & location) are set for TRIM notices to citizens and then forwarded to County Property Appraiser

S	M	T	W	T	F	S
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

## August 2025

- Notify Property Appraiser of proposed millage, roll-back rate and public hearing Ordinances and mailings for Solid Waste and Stormwater Fees
- Notices of Utility Rates, if needed
- Meeting with City Manager to review Budget Hearing Presentation
- City Charter newspaper advertising

S	M	T	W	T	F	S
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

## September 2025

- First Public Hearing (TRIM requirement) on Proposed Budget
- Adopt proposed Millage Rate and Budget
- TRIM Newspaper Ad as required
- Second Public Hearing (TRIM requirement) and final adoption of Millage Rate and Budget

S	M	T	W	T	F	S
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30				

### City Council Budgetary Guidelines

- Operating Expenses - hold to a 3% inflationary increase.
- Financial Contingency is set at 20% for the General Fund, 17% for the remaining operating funds, 50% for the Building Department Fund and 17% for the Medical Insurance Fund.
- Police Department Staffing - 1.60 officers per thousand of population – this Council policy has been suspended in recent years due to the rapid growth of the City and the financial challenges of maintaining the rate.
- Millage Rate – General Fund millage is set at 4.2991.
- Millage Rate – Crosstown Parkway CIP Voted Debt – 0.3143 Mill.
- Millage Rate – Road and Bridge Operating millage is set at 0.3616.
- Stormwater Fee – Increase of \$6 for Residential - \$189 and maintained at \$141.75 for undeveloped lots.
- Golf Course Fund – Limited increase in fees based on local market.

The City's Council Budgetary Policy calls for 1.6 sworn officers per 1,000 of population. However, due to recent budget challenges, the City Council suspended this component of the policy. The adopted sworn staffing level for FY 2025-26 is 356. Twenty new sworn officers are included in the adopted budget to meet growing demands for police services. With an estimated population of 258,575 as of July 1, 2024, the staffing ratio is 1.38.

### Key Points Influencing the FY 2025-26 Budget Preparation

- Addressing the City Council's seven Strategic Plan goals and funding the City Council top priorities.
- Maintaining our distinction as the safest largest City in Florida.
- Continuing to invest in our infrastructure with an increased budget for needed capital projects due to the passage of the Half-Cent Sales Tax referendum of 2018 and the Mobility Fees adopted in 2022.
- Enhancing and maintaining our current high-quality service levels.
- Providing recreational activities that are unique, fun, and available to all residents, ensuring that the equipment is safe, clean, and well maintained.
- Expanding technology to prepare our workforce to meet the needs of the future.
- Providing quality facilities that serve residents and visitors to the City.
- Providing a salary adjustment to retain valued staff and attract the most highly skilled employees to Port St. Lucie—furthering our strategic goal of being a high-performing government organization.

## **Budgetary Structure**

The City's approved budget is accounted for through individual funds with various departments, which are further broken down into divisions. The level of budgetary control is the department, thus allowing the City Manager or their designee, to transfer budgeted amounts within a department budget, but this authority does not extend to transfers between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting. Appropriations serves as a means of budgetary control.

### **What is a Fiscal Year?**

A fiscal year is twelve months starting October 1 through September 30 to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

### **What is a Revenue?**

Revenue is the funding the City receives from a variety of sources such as property taxes, permit fees, grants, stormwater fees, and franchise fees used to pay for operating and capital expenses.

### **What is an Expenditure?**

An expenditure is a payment of operating revenue for goods and services.

### **What is a Fund?**

A fund is a fiscal and accounting entity with a self-balancing set of accounts.

### **What is an encumbrance?**

An encumbrance is a commitment of appropriated funds to purchase an item or service.

### **What is a Strategic Plan?**

A strategic plan is a document used to communicate the organization's goals, and the actions needed to achieve those goals and all other critical elements developed during the planning process.

## **Property Tax**

### **What is a Property Tax?**

Property Taxes are levied on both real and personal property according to the property's valuation and tax rate. It is also called an *ad valorem* tax rate. The tax is determined by multiplying the taxable value of the property by the millage rate and then dividing the result by one thousand. The County Tax Collector is responsible under state law for collecting all taxes imposed within the County.

### **What is a Mill?**

A mill is a rate of tax equal to \$1 for each \$1,000 of assessed property value. If your home has a taxable value of \$100,000 and the millage rate is \$1, then you pay \$100 in taxes.

### **What is Rolled – Back Millage Rate?**

The rolled-back millage rate is the millage rate that, when applied to the tax roll excluding new construction, would provide the same property tax revenue in the adopted budget year as in the current year. It represents the millage level that results in no tax increase.

### **Budget Amendments**

Any requests for a budget amendment to provide for unbudgeted expenditures must be funded by additional revenues or unspent appropriations and must be approved by the City Council. Such requests are handled much like original budget requests in that they must be submitted to the Office of Management and Budget for consideration. If a funding source can be identified, the balanced budget amendment schedule is then presented to the City Manager for their review and approval. The amendment is then brought before the City Council at two regular meetings so that the appropriate ordinance, which requires two readings, can be adopted.

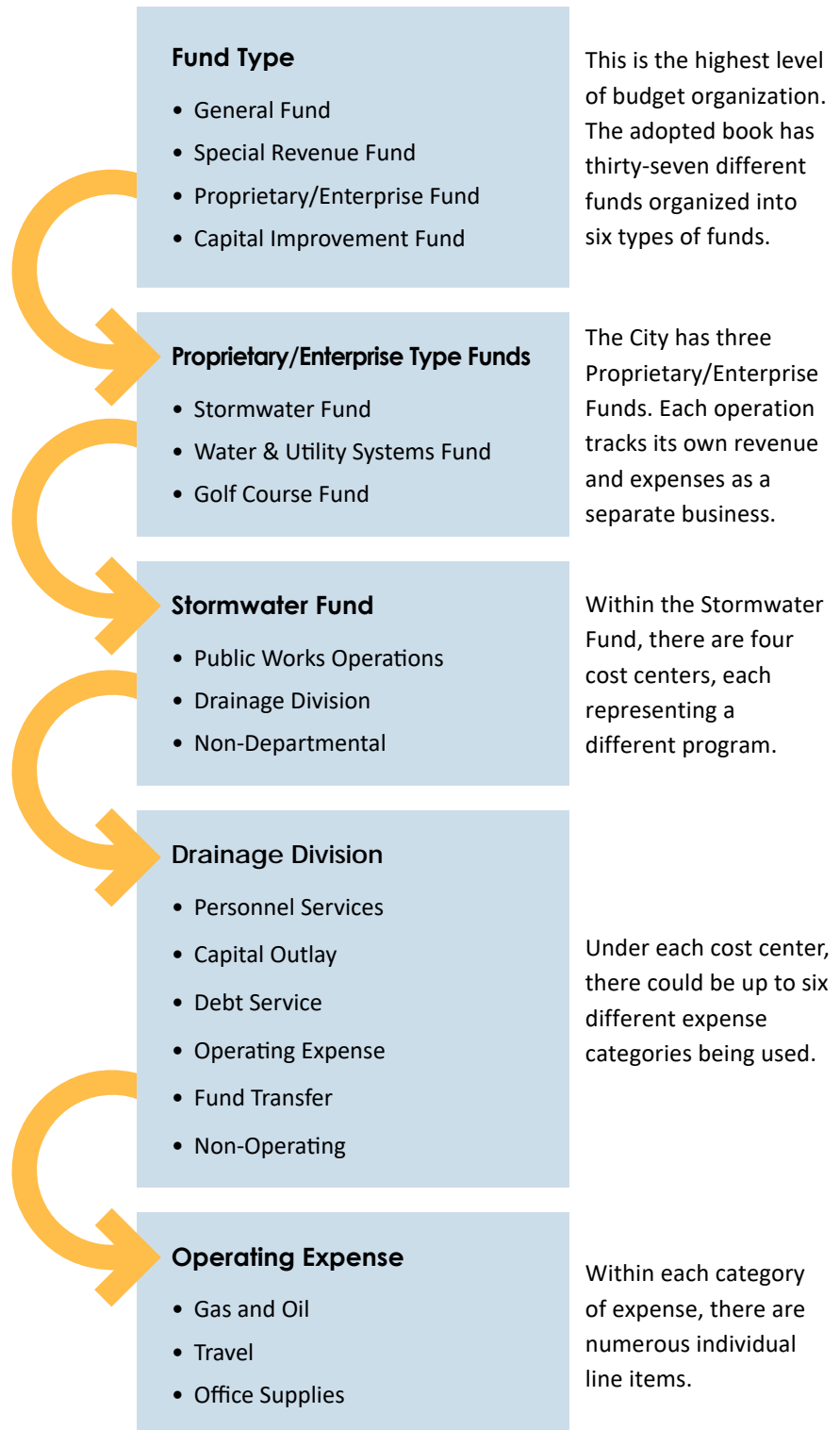
### **Basis of Budgeting**

The City of Port St. Lucie develops its budget using the same basis as it is required to use for financial reporting, the modified accrual basis of accounting. Revenues are budgeted and will be recognized when they become measurable and available. Expenditures are budgeted and recognized when the liability is incurred. This accounting and budgeting basis applies to all the City's governmental type funds, such as the General Fund and Special Revenue Funds. The City's Stormwater Fund and Water and Sewer Utility Funds are exceptions to this, as they are proprietary funds and must be accounted for using the full accrual basis of accounting. Under this basis, the two enterprise funds recognize revenues when earned and expenses are recognized when incurred, regardless of when the actual cash flows occur.



# Budget Document Structure

The City's budget is organized into sections by fund type, cost center, category of expense and individual line items. Fund type is established by revenue and their purpose, such as Gas Tax for Road Programs. Cost centers are generally used to capture the cost of a program, such as the Drainage Division, which performs drainage repairs. Categories of expense group similar expenses such as salary and benefits into a category called Personnel Expenses. Line items are the most basic tracking method, such as Office Supplies.





# Fund Structure & Description



A fund is a grouping of related accounts used to maintain control over resources that have been segregated for specific activities or objectives. The City of Port St. Lucie uses the following governmental funds:

**The General Fund** is the City's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund. Revenue for the general fund is generated by taxes such as property, electric utility, state sales tax and communication services. Other major funding sources include state revenue sharing as well as electric franchise fees.

**The Road and Bridge Fund** is to account for specific revenues such as gasoline tax and state shared revenues and expenditures associated with the maintenance and repair of the City's roads and bridges.

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are restricted to expenditures for specific purposes.

## **Examples of the City's Special Revenue Funds:**

**The Building Department Fund** accounts for the revenues and expenditures associated with the building inspections provided by the Building Department.

**The Community Development Block Grant (CDBG) Entitlement Fund** is to account for the revenues and expenditures of the Federal Community Development Block Grant Funds which are used for the purpose of financing services and improvements beneficial to the moderate-to-low income earners of the community.

**The Special Assessment Collection Funds** are to account for the revenues and expenditures designated with the City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas.

---

**The Solid Waste Fund** is used to manage operations, addressing increasing demands for garbage and waste services resulting from the Solid Waste contract.

**A Proprietary (Enterprise Fund)** is used to account for operations: (a) that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis are financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**The City of Port St. Lucie uses the following Proprietary Funds:**

**The Stormwater Utility Enterprise Fund** is to account for the operations of a program designed to maintain, replace and expand the City's stormwater related infrastructure.

**The Utility System Funds** accounts for the operations of a water and wastewater distribution system.

**The Saints Golf Course Fund** is used to account for the operations of the City-owned and operated golf course.

**The Capital Projects Fund** is used to account for financial resources related to the acquisition or construction of major capital facilities and projects, which are generally nonrecurring in nature. It may include the purchase of land, site development, engineering and design fees, construction, and equipment. Capital projects produce assets with useful lives longer than one year.

Revenue sources for capital projects may include the issue of bonds (long-term debt), general fund dollars, pay-as-you-go (PAYGO), federal or state grants, developer impact fees, and, to a lesser degree, contributions from other funds and donations from other sources.

**The City of Port St. Lucie uses the following Capital Projects Funds:**

**The General Capital Improvement Fund** is used to account for the revenues and expenditures associated with general major capital improvements and acquisitions. The funding resources include general tax revenues, interest income, bond proceeds, grants and transfers from other funds.

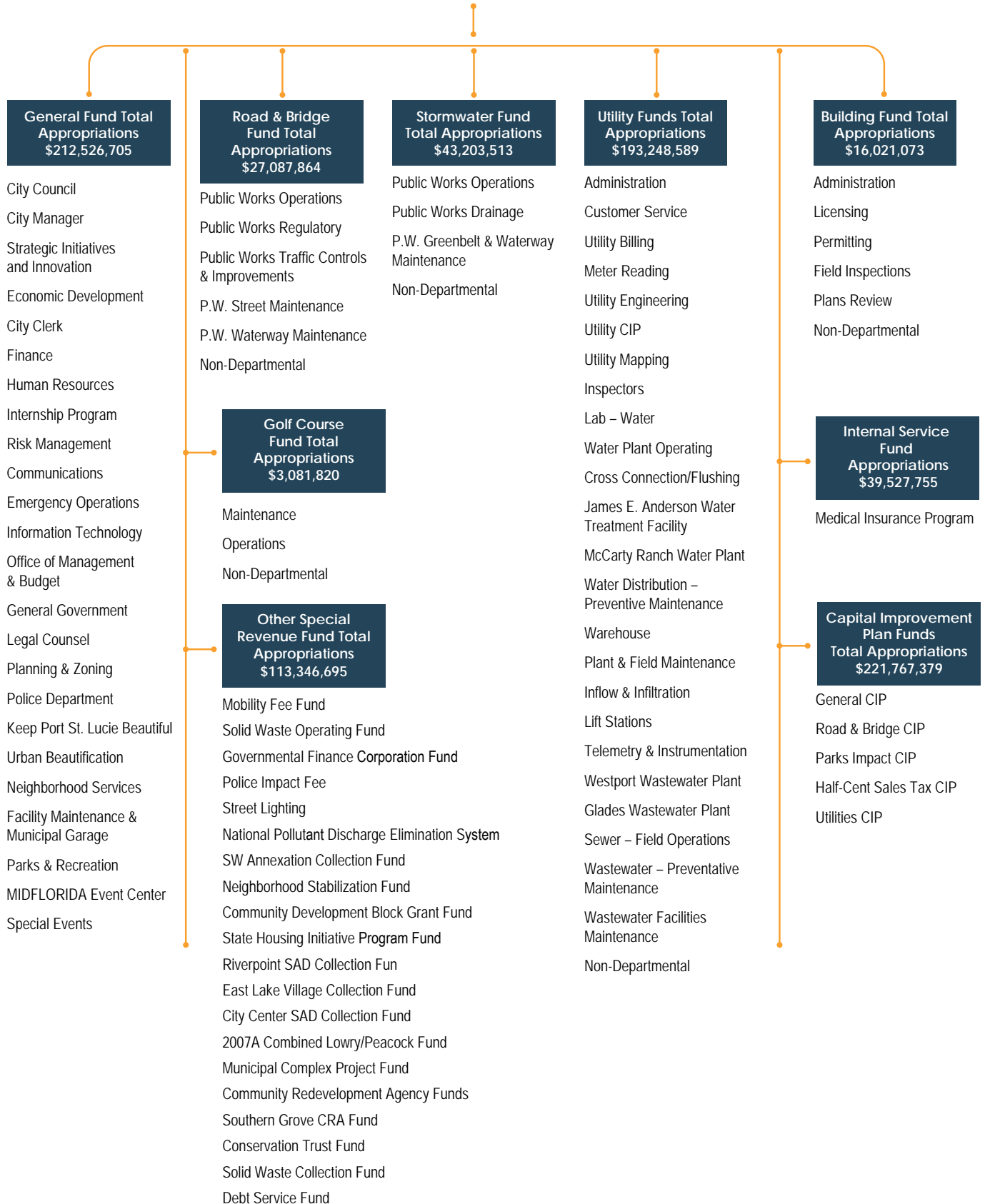
**The Road and Bridge Capital Improvement Fund** is used to account for the revenues and expenditures associated with major road and culvert improvements, including the annual street resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds, and transfers from other funds.

**The Parks Capital Improvement Fund** is used to account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

**The Half-Cent Sales Tax**, approved by voters in November 2018, helps fund road improvements, enhances water quality in local rivers, and supports the construction of roads and sidewalks.

## FISCAL YEAR 2025/26 ALL CITY FUNDS SUMMARY

### \$869,811,393



# Budget Overview

The following section summarizes the budgeted revenues, expenditures, and fund balances for the City of Port St. Lucie, which is grouped by fund type. Audited ending fund balances of September 30, 2024, are combined with the estimated revenues and expenditures for FY 2024-25 to arrive at expected opening fund balances for October 1, 2025, the first day of the new budget year. Where a confident projection is available, it is the policy of the City to use it as a funding source, called budgeted cash carry-forward.

A policy of full disclosure of all funds, requires inclusion of the total projected fund balance. This revenue source first funds the undesignated reserves in each operating fund, which is allowed by the City Council Financial Policy. Any fund balance above the allowed Reserves will fund operations in the new budget year. Having a fund balance to use as cash carry-forward to start a new budget year has proven extremely helpful financially.

The City's largest revenues, Ad Valorem Taxes and Stormwater Fees, do not start strong collections until the third or fourth month of the budget year. Fund balances exist because of cost containment efforts on behalf of the City staff and/or revenues collected greater than budgeted. When the annual audit confirms any additional available fund balances, the approved budgets and their programs may be adjusted, if required, or the City Council may choose to address an unbudgeted project. A portion of the carry-forward balance is the \$15.2 million reserve fund for the Utility Operations that was set aside for rate stabilization.

The adopted Financial Reserve Policy for FY 2025-26 is set at 20% for the General Fund. All other funds will maintain a 17% reserve, except for the Building Department, which will maintain a 50% reserve balance.

## Revenue Summary

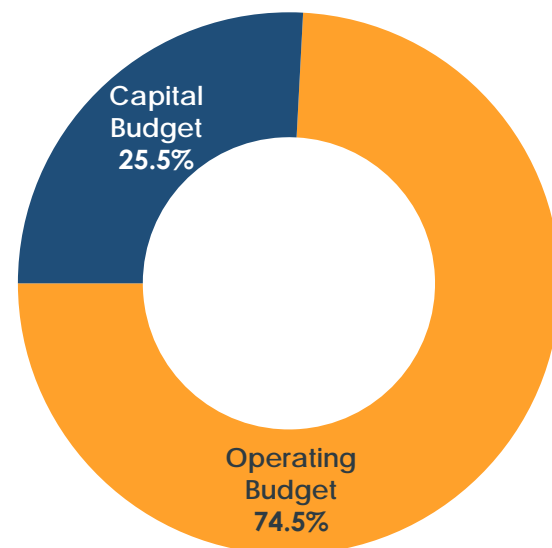
The consolidated total of all adopted budgeted revenues and balances carried Forward is \$150.2 million less than the previous year. Ad Valorem tax revenues increased due to a 12.95% increase in taxable value. All other revenues are projected to increase conservatively based on estimated collections for FY 2024.

The City adopts one budget every year, which includes Operating and Capital.

- The City's Operating Budget for FY 2024-25: **\$648,044,014**.
- The City's Capital Improvement Funds for FY 2024-25: **\$221,767,379** (includes reserves).

## Expenditure Summary

Total expenditures are budgeted to increase by \$18.8M (2%) when compared to the previous year. Several areas, such as personnel expenses, fund transfers, capital projects and debt service show increases. The rise in capital expenditures is attributable to projects funded by Mobility Fees, approved by the City Council and the Half Cent Sales Tax CIP, which was approved by voter referendum.

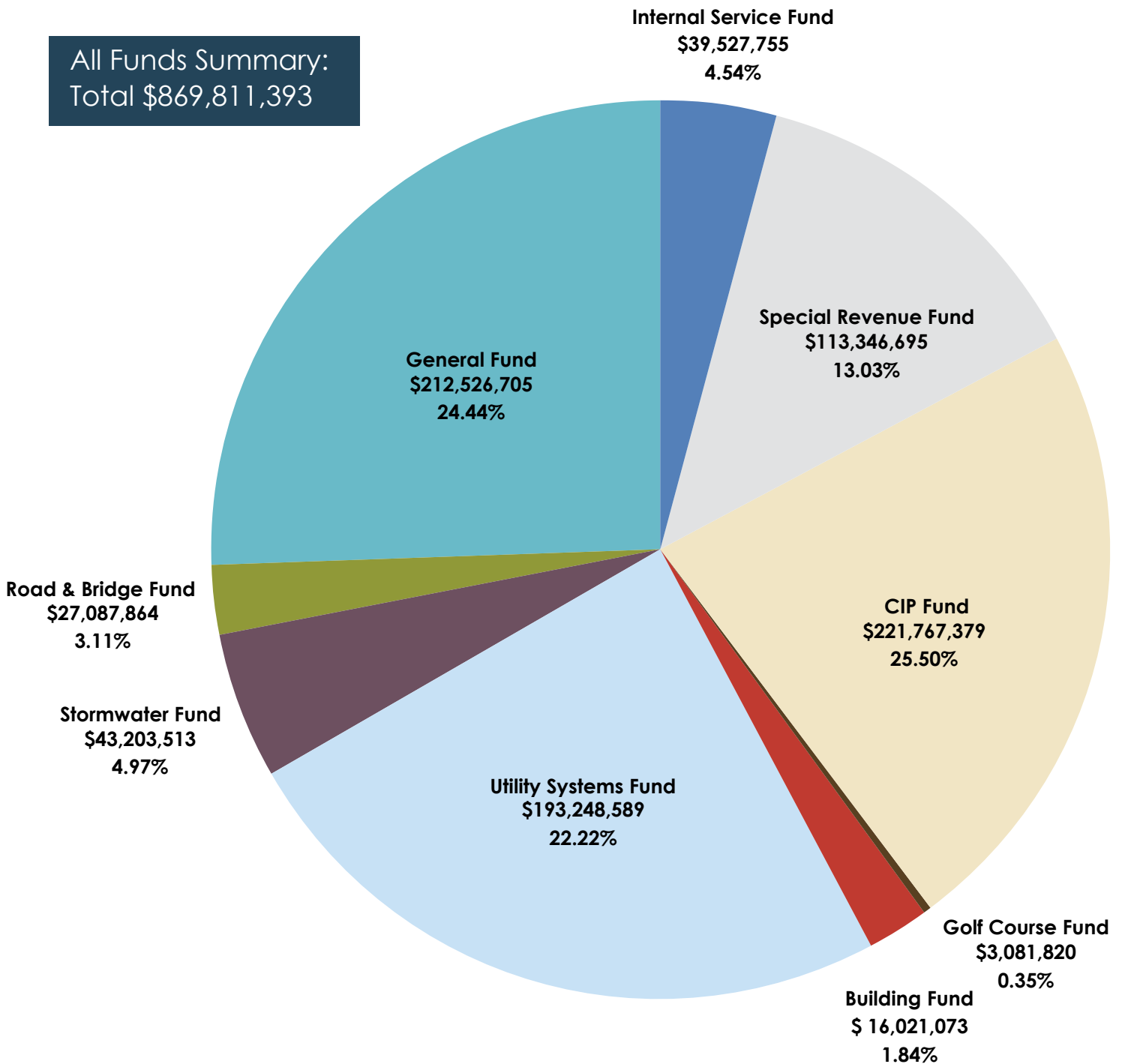


# Budget at a Glance

The Fiscal Year 2025-26 Adopted Budget for the City of Port St. Lucie totals \$869,811,393. Each year, the budget establishes the level of funding for each of the City's various funds. The goals and objectives, activities and service levels for the City's departments are dictated by the level of funding and thus ultimately controlled by the approved budget.

The adopted budget serves as an operational guideline for City staff. Through the adoption of the budget, the departments are instructed as to the level of staff, amounts for operating expenses and allowable capital purchases.

All Funds Summary:  
Total \$869,811,393



# Millage Rates




GENERAL OPERATING	4.6931	4.6191	4.5191	4.4691	4.3441	4.3191	4.2991
ROAD & BRIDGE OPERATING	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616	0.3616
CROSSTOWN PARKWAY DEBT SERVICE	1.0193	0.9193	0.7193	0.5693	0.4943	0.3743	0.3143
TOTAL MILLAGE RATE	6.0740	5.9000	5.6000	5.3000	5.2000	5.0550	4.9750

■ FY 19/20
 ■ FY 20/21
 ■ FY 21/22
 ■ FY 22/23
 ■ FY 18/19
 ■ FY 24/25
 ■ FY 25/26

The City's millage rate is the tax rate charged against both residential and commercial properties within the City limits. It is formally known as the Ad Valorem Tax Rate, meaning that it is charged "per value". All properties are assessed a taxable value by the County Property Appraiser. The tax millage rate is based upon each \$1,000 of assessed valuation. The tax bill for property is calculated by multiplying the taxable value by the adopted millage rate(s). Millage rates are expressed, for example as 1.2345 and are applied to the property value in thousands. The basic formula is: (Appraised value/1,000) \* millage rate). For example, if your home has a taxable value of \$100,000 and the millage rate is \$1, then you would pay \$100 in taxes.

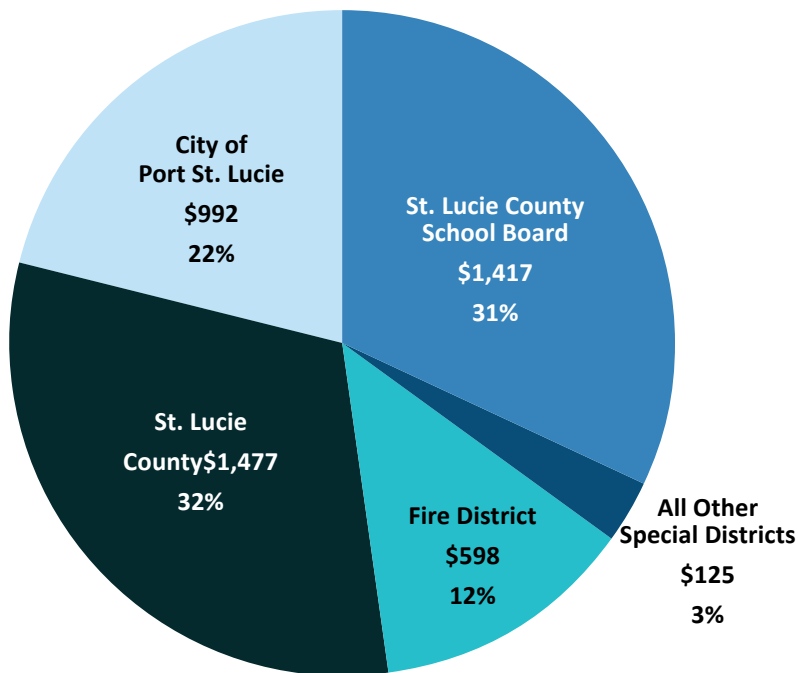
Residential property owners who use their home as their primary residence can apply for a \$50,722 homestead exemption, which drops their "billable" tax value by that amount. This chart shows five years of millage rates, broken into the numerous programs that are funded through Ad Valorem Revenue. The City Council has been committed to reducing the City's tax rate for its residents over the last five years.

The Adopted FY 2025-26 Budget is based on a decrease of 0.0800 for a new total millage rate of 4.9750.

Impact of Millage Reduction on City Taxes for a Median Home with Homestead Exemption	FY 2024/25 Total Adopted Millage Rate 5.0550	FY 2025/26 Total Millage Rate 5.0550	FY 2025/26 Total Adopted Millage Rate 4.9750
The City's total adopted property tax rate for FY 2025-26 is 4.9750, a reduction of 0.0800 from last year's total tax rate.	\$242,980 	\$250,026 	\$250,026 
Homestead Exemption Amount	(\$50,000)	(\$50,722)	(\$50,722)
Taxable Amount	\$192,980	\$199,304	\$199,304
Total City Millage Rate (Per \$1,000 of value)	5.0550	5.0550	4.9750
Total City Taxes per year	\$975.51	1,007.48	\$991.54
Difference with Adopted Millage Reduction			(\$15.94)



# Property Tax Bill



Taxable Value	FY 2025/26
With the \$50,722 Homestead exemption (includes \$25,000 for schools)	\$250,026
Taxable Amount	\$199,304
Total City Taxes	\$992
Schools	\$1,417
County	\$1,477
Fire District	\$598
All Others	\$125
<b>Total Tax Bill</b>	<b>\$4,608</b>

## Breakdown of Tax Bill based on \$250,026 Valuation

This graph illustrates the breakdown and distribution of a typical Ad Valorem property tax bill in the City of Port St. Lucie. In this example, a home with a taxable value of \$250,026 that qualifies for the \$50,722 homestead exemption as a primary residence will pay a total property tax bill of \$4,608. The chart explains how tax dollars are allocated. A keep point of interest for our residents is that only 22% of their tax bill— \$992 in this example—remains in the City's budget. The largest portion of a tax bill go to the St. Lucie County (\$1,477, 32%) and to St. Lucie County School Board (\$1,417, 31%).

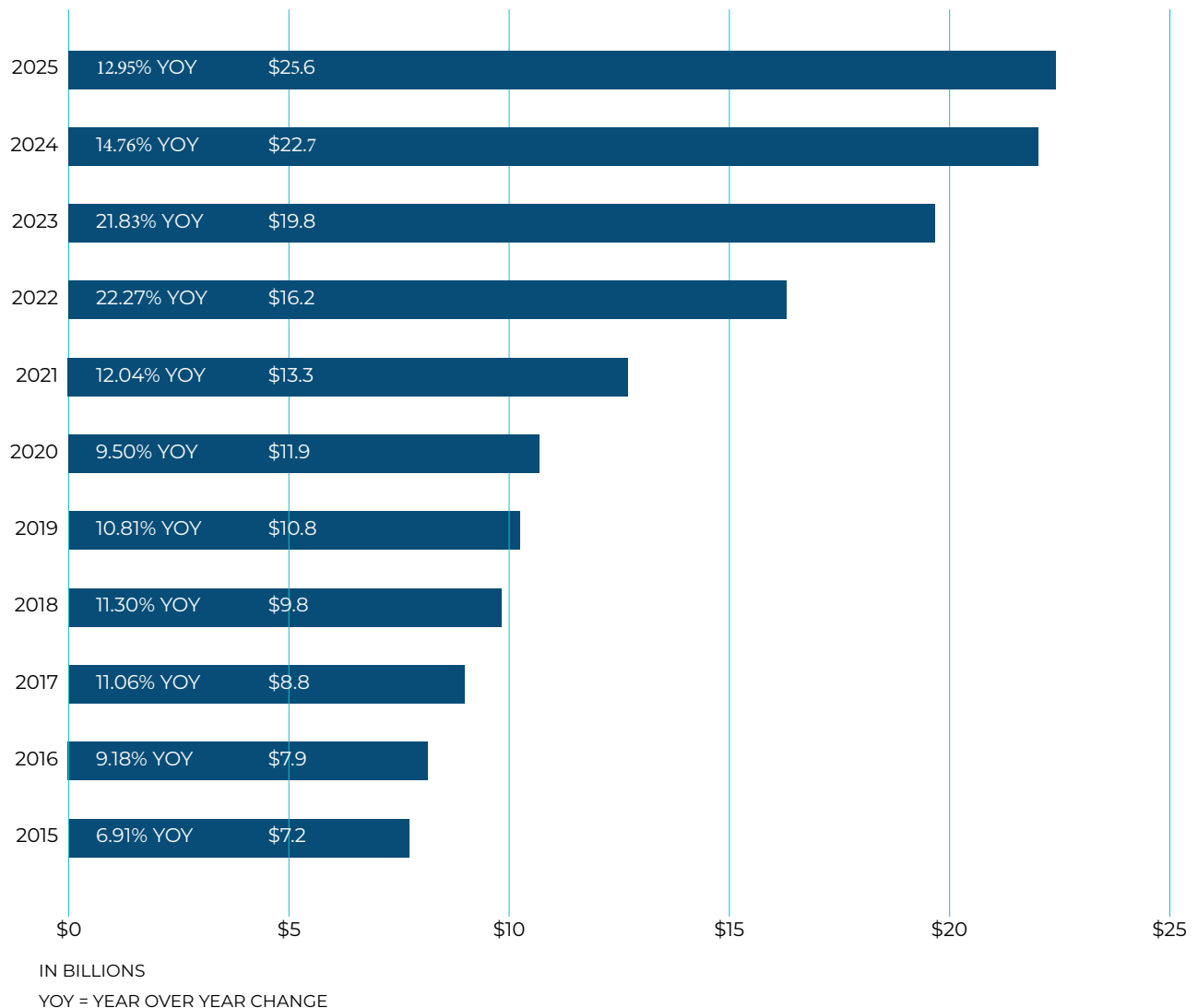
## How does Property Tax get calculated?

There are three factors for calculating the amount of property tax assessed on your house (or other property): the value of the property, the amount of value that is not subject to taxes (e.g., the homestead exemption), and the tax or millage rate. According to State legislation, the County Property Appraiser calculates the value of each property in St. Lucie County as of January 1 each year. The appropriate exemptions are then applied to reach the final taxable value. The final taxable value is multiplied by the millage rates, i.e., City, County, School Board, and other taxing authorities to determine the amount of property taxes to be included in the November property tax bill. For example, if your taxable value after taking all exemptions is \$200,000 and the millage rate used to determine your taxes is 4.9750, then the City portion of your taxes would be \$995. The calculation is performed by taking the taxable value (\$200,000), dividing by 1,000 and multiplying by the millage rate (4.9750).

$$\frac{\$200,000}{\$1,000} = \$200$$

$$\$200 \times 4.9750 = \$995$$

# Property Valuation



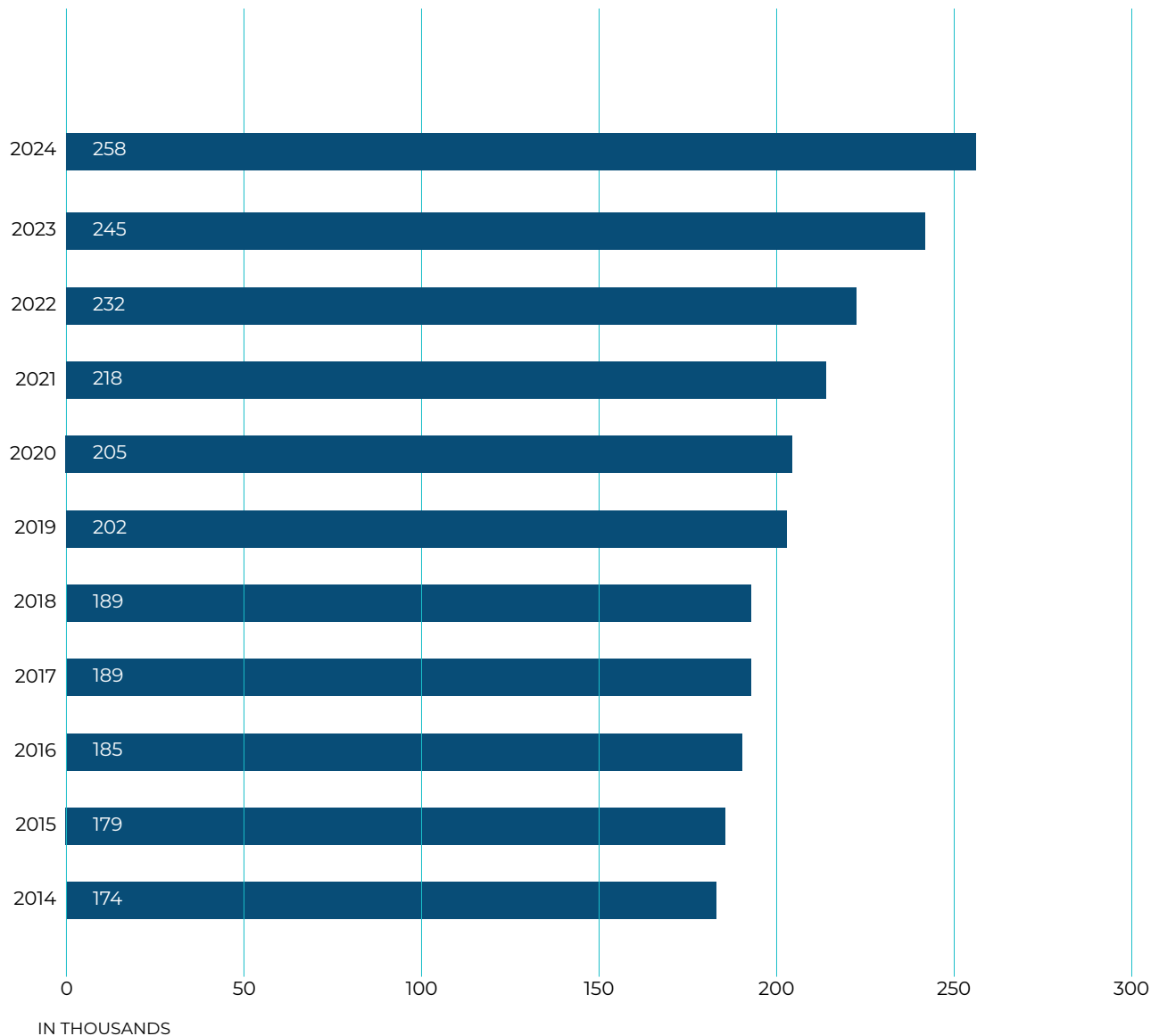
This graph illustrates the property valuation for the City of Port St. Lucie, as determined by the St. Lucie County Property Appraiser, and serves as an important economic indicator for the community. The level of taxable valuation helps set the tone for the development of the annual budget.

The City of Port St. Lucie has been experiencing rapid growth in recent years. A significant number of new home have been built, pushing total property valuation upward, although at a more moderate pace than in the early 2000s. Most of the increase in valuation is attributed to a strong real estate market, which has, in turn, increased the City's Ad Valorem tax revenues in direct proportion.

Over the past decade, the City has maintained a steady trend of rising taxable value—an encourage indicator of economic health and stability. The FY 2025-26 Budget is based on an estimated taxable value of \$25.6 billion, which is 12.95% greater than the prior year's certified taxable value. The overall gain is projected to generate \$11.4 million in additional property tax revenue, even with the reduced millage rate of 4.9750.

# Population

258,575 as of July 2024



This population chart illustrates the strong growth pattern experienced by the City of Port St. Lucie. The City was incorporated in 1961, and its population was only 330 in 1970. As of July 2024, the population was estimated at 258,575, with annual increases averaging approximately 13,000.

Port St. Lucie is Florida's sixth-largest City by population and was once recognized as one of the fastest-growing cities in the nation. The significant growth of past years has driven the City's infrastructure needs and increased levels of service. Over time, the Parks and Recreation, Police, and Utility Departments have expanded to meet the demands of the growing community.

The first half of this period reflects more moderate and steady growth, although the pace of new residential construction is once again increasing, contributing to continued population gains. Overall, growth remains steady, and the City's future continues to shine bright!

# Staffing Overview



Staffing levels are set by the adopted budget, which provides the funding for the approved listing of positions. Salaries and benefits comprise a large percentage of most operating budgets. Thus, the staffing level is a critical component of the budget.

During the downturn of the economy and the years of falling taxable value, steps were taken to control costs, which led to reducing the staffing costs. The City froze pay rates and raised the employee health insurance contributions. In addition to these adjustments, the City reduced staffing levels by an overall 21% in those years. The trend in FTE's reported in the General Fund follows the trend of property tax revenue in the General Fund, which is the largest single revenue source in this fund.

The City of Port St. Lucie's adopted FY 2025-26 Budget allows for a staffing level of 1,539.25 FTEs (Full-Time Equivalent), reflecting a net increase of 65.8 FTEs.

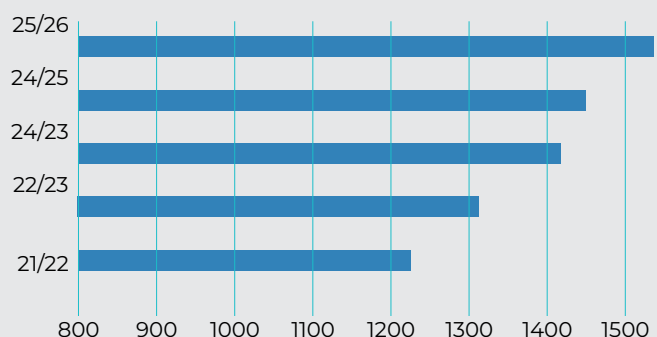
For budget purposes, staff positions are counted and measured using an FTE (Full-Time-Equivalent) basis. One FTE represents a budgeted position scheduled for 80 work hours in a two-week pay period. By gathering payroll data on hours paid during the year, the budgeted number of FTEs can be compared to the actual FTEs used. A monthly report tracks these variances to identify vacancies (which represent savings) and to identify any over-staffing that might occur inadvertently.

During the years of staffing cuts, many departments were able to drop vacant positions and minimize actual layoffs. With the difficult financial position of the City, the Council suspended the Police Sworn staffing policy of 1.6 officers per thousand residents.

The adopted sworn staffing level in FY 2025-26 is 356 and establishes a staffing ratio of 1.38 officers per thousand residents, based on the estimated population of 258,575.

The following pages present a listing of the total number of full-time and part-time positions approved along with the position title. Included is a summary listing of adopted FTE increases by fund and department. Positions are converted to full time equivalents using 80 hours per two-week pay period, equaling 1.0 FTE. This allows tracking of man-hours, which controls salaries being paid.

## Staff Changes



## (FULL-TIME EQUIVALENT)

	CURRENT FY 2024-25	ADOPTED FY 2025-26	INCREASE (DECREASE)
<b>SOLID WASTE OPERATING FUND #106</b>			
3410-SOLID WASTE OPERATING	12.00	11.50	-0.50
<b>SOLID WASTE OPERATING FUND TOTAL</b>	<b>12.00</b>	<b>11.50</b>	<b>-0.50</b>

## TOTAL CITYWIDE POSITIONS

### ADOPTED FTES BY DEPARTMENT - FY 2025-26

(FULL-TIME EQUIVALENT)

	CURRENT FY 2024-25	ADOPTED FY 2025-26	INCREASE (DECREASE)
<b>BUILDING DEPARTMENT FUND #110</b>			
2405-ADMINISTRATION	12.50	12.50	0.00
2410-LICENSING	5.00	5.00	0.00
2415-PERMITTING	15.00	15.00	0.00
2420-INSPECTIONS	44.00	44.00	0.00
2425-PLANS REVIEW	25.00	25.00	0.00
<b>BUILDING FUND TOTAL</b>	<b>101.50</b>	<b>101.50</b>	<b>0.00</b>
<b>NPES FUND - FUND #112</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
4126-DRAINAGE	2.00	2.00	0.00
<b>NPDES FUND TOTAL</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>NSP - FUND #116</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
5510-NSP ADMINISTRATION	0.20	0.20	0.00
<b>NSP FUND TOTAL</b>	<b>0.20</b>	<b>0.20</b>	<b>0.00</b>
<b>C.D.B.G. FUND # 118</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
5910-COMMUNITY DEVELOPMENT BLOCK GRANT ADMINISTRATION	2.90	2.90	0.00
<b>CDBG FUND TOTAL</b>	<b>2.90</b>	<b>2.90</b>	<b>0.00</b>
<b>S.H.I.P. FUND #119</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
5510-STATE HOUSING INITIATIVE PARTNERSHIP	2.30	2.30	0.00
<b>SHIP FUND TOTAL</b>	<b>2.30</b>	<b>2.30</b>	<b>0.00</b>
<b>COMMUNITY REDEVELOPMENT AGENCY FUND #175</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
5210-COMMUNITY REDEVELOPMENT AGENCY (CRA)	2.33	2.00	-0.33
<b>CRA FUND TOTAL</b>	<b>2.33</b>	<b>2.00</b>	<b>-0.33</b>
<b>HALF-CENT SALES TAX - 310</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
4105-OPERATIONS	1.00	1.00	0.00
<b>HALF CENT SALES TAX FUND TOTAL</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>
<b>GOLF COURSE FUND #421</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
7250-MAINTENANCE	6.00	6.00	0.00
7251-OPERATIONS	4.175	4.175	0.00
<b>GOLF COURSE FUND TOTAL</b>	<b>10.175</b>	<b>10.175</b>	<b>0.00</b>
<b>PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE)</b>
4105-OPERATIONS	26.50	27.50	1.00
4118-REGULATORY	22.00	24.00	2.00
4121-TRAFFIC	24.00	26.00	2.00
4125-STREETS	12.00	12.00	0.00



## TOTAL CITYWIDE POSITIONS

### ADOPTED FTES BY DEPARTMENT - FY 2025-26

(FULL-TIME EQUIVALENT)			
4126-DRAINAGE	45.00	47.00	2.00
4127-GREENWAY/WATERWAY MAINTENANCE	12.00	12.00	0.00
ROAD & BRIDGE AND STORMWATER FUND TOTAL	141.50	148.50	7.00
	CURRENT FY 2024-25	ADOPTED FY 2025-26	INCREASE (DECREASE)
<b>UTILITY DEPARTMENT FUNDS</b>			
1340-ADMINISTRATION	13.20	13.20	0.00
1346-CUSTOMER SERVICE	29.00	32.00	3.00
1347-BILLING	14.00	14.00	0.00
1348-METER READER	15.00	18.00	3.00
1350-TECHNICAL SERVICES	22.00	23.00	1.00
1355-UTILITY - ENGINEERING	10.00	11.00	1.00
1360-MAPPING	12.00	12.00	0.00
1375-INSPECTIONS	23.00	23.00	0.00
1380-LAB	9.00	9.00	0.00
3310-WATER SERVICES-PLANT	14.00	14.00	0.00
3311-WATER SERVICES-CROSS CONNECTION	9.00	9.00	0.00
3312-JEA WATER FACILITIES	8.00	8.00	0.00
3316 WATER DISTRIBUTION/PREVENTATIVE MAINTENANCE	21.00	24.00	3.00
3345-WAREHOUSE	6.00	6.00	0.00
3360-MAINTENANCE	8.00	8.00	0.00
3370-INFLOW AND INFILTRATION	7.00	7.00	0.00
3380-LIFTSTATIONS	18.00	19.00	1.00
3390-TELEMETRY & INSTRUMENTATION	20.00	20.00	0.00
3512-WP WASTEWATER PLANT	8.00	8.00	0.00
3513-GLADES WASTEWATER TREATMENT PLANT	10.00	10.00	0.00
3516-WASTEWATER COLLECTION/PREVENTATIVE MAINTENANCE	43.00	43.00	0.00
3560-WASTEWATER MAINTENANCE	6.00	7.00	1.00
UTILITY DEPARTMENT FUND TOTAL	325.20	338.20	13.00
	CURRENT FY 2024-25	ADOPTED FY 2025-26	INCREASE (DECREASE)
<b>UTILITY CONNECTION FUND #439</b>			
3315-WATER INSTALLS	4.00	5.00	1.00
3515-WATER COLLECTION	3.00	3.00	0.00
UTILITY CONNECTION FUND TOTAL	7.00	8.00	1.00
	CURRENT FY 2024-25	ADOPTED FY 2025-26	INCREASE (DECREASE)
<b>MEDICAL INSURANCE FUND #605</b>			
1900-MEDICAL INSURANCE GENERAL GOVERNMENT	2.00	3.00	1.00
MEDICAL INSURANCE FUND #605	2.00	3.00	1.00
CITY TOTAL	1,473.45	1,539.25	65.80

\*Positions are converted to Full-Time Equivalent with 80 hours per two-week pay period equaling 1.0 FTE. This allows tracking of man hours which controls salaries being paid. Total positions for Police does not include Parks Officers charged directly to Parks & Recreation.

## SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2025-26

### GENERAL FUND DEPARTMENTS – 001 FUND

1201-STRATEGIC INITIATIVES & INNOVATION	1.00	Grants Coordinator
1300-FINANCE	1.00	Pension Coordinator
1300-FINANCE	1.00	Grants & Projects Analyst
1320-INFORMATION TECHNOLOGY	1.00	Network Infrastructure Administrator
1320-INFORMATION TECHNOLOGY	1.00	Security Technician
1330-OFFICE OF MANAGEMENT & BUDGET	1.00	Budget Management Analyst II
1500-PLANNING & ZONING	0.50	Part-Time Administrative Assistant

### POLICE DEPARTMENT

2110-PD ADMINISTRATION	1.00	Fiscal Analyst
2105-PD OPERATIONAL SUPPORT SERVICE	1.00	Public Records Request Specialist
2110-PD ADMINISTRATION	1.00	Logistics Coordinator
2130-PD OPERATIONS/PATROL	1.00	Administrative Operations Coordinator
2115-DETECTIVES	1.00	Crime Scene Investigator I
2110-PD ADMINISTRATION	1.00	Police Payroll Technician
6200-PD ANIMAL CONTROL	1.00	AC Community Outreach Coordinator
2130-PD OPERATIONS/PATROL	20.00	Police Officers

### PARKS AND RECREATION

7210-P&R PARKS DIVISION	1.00	Park Leader
7202-P&R GYMNASIUM	1.00	Maintenance Worker I
7215-BOTANICAL GARDENS	1.00	Maintenance Worker I
7210-P&R PARKS DIVISION	1.00	Maintenance Worker I
7215-BOTANICAL GARDENS	1.00	Maintenance Worker I
7210-P&R PARKS DIVISION	1.00	Turf & Landscape Specialist
7210-P&R PARKS DIVISION	1.00	Maintenance Worker I
7216-MCCARTY RANCH	1.00	Maintenance Worker I
7210-P&R PARKS DIVISION	1.925	Maintenance Worker I (7 Part-time to Full-time Conversions)

### MIDFLORIDA Event Center

7500-MIDFLORIDA Event Center	0.375	Event Technician
------------------------------	-------	------------------

<b>GENERAL FUND TOTAL</b>	<b>43.80</b>	
---------------------------	--------------	--

### 431 UTILITY SYSTEMS WATER & SEWER OPERATING FUND

1346-CONNECTION SUPPORT	1.00	Administrative Operations Coordinator
1348-METER READER	1.00	Water Meter Technician
1346-CONNECTION SUPPORT	1.00	Utility Connection Support Specialist
3560-WASTEWATER MAINTENANCE	1.00	Maintenance Mechanic
3380-LIFT STATIONS	1.00	Field Technician Trainee
1348-METER READER	1.00	Water Meter Technician
3316-WATER DISTRIBUTION	1.00	Field Technician Trainee
1348-METER READER	1.00	Water Meter Technician Crew Leader
1350-UTILITY ENGINEERING	1.00	Administrative Operations Coordinator
1355-UTILITY CIP	1.00	Project Manager
3316-WATER DISTRIBUTION	1.00	Field Technician Trainee
1346-CONNECTION SUPPORT	1.00	Utility Connection Support Leader
3316-WATER DISTRIBUTION	1.00	Field Technician Trainee
<b>431-UTILITY SYSTEMS FUND TOTAL</b>	<b>13.00</b>	

## SUMMARY OF NEW POSITIONS ADOPTED BUDGET - FY 2025-26

### 439-UTILITIES SYSTEM FUND TOTAL

3315-WATER INSTALLS	1.00	Field Technician Trainee
439-UTILITY SYSTEMS FUND TOTAL	1.00	

### 104 ROAD & BRIDGE /401 STORMWATER - PUBLIC WORKS

4105-OPERATIONS	1.00	CIP & Sales Tax Project Group Administrator
4118-REGULATORY	1.00	Project Coordinator
4118-REGULATORY	1.00	Construction Inspector
4121-TRAFFIC OPERATIONS	1.00	Project Coordinator
4121-TRAFFIC OPERATIONS	1.00	Traffic Signal Technician Trainee
4126- DRAINAGE	1.00	Project Manager, Drainage
4126- DRAINAGE	1.00	Project Manager, PW Finance
104 ROAD & BRIDGE / 401 STORMWATER FUND TOTAL	7.00	

### 605 - MEDICAL TRUST FUND

1900-GENERAL GOVERNMENT	1.00	HR Generalist III
MEDICAL FUND TOTAL	1.00	
TOTAL 2025/26 ADOPTED (Citywide new positions)	65.80	

**LISTING OF BUDGETED POSITIONS  
ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>1100 CITY COUNCIL</b>			
Executive Assistant / Special Assistant to the Mayor	1.00	1.00	0.00
Executive Assistant to City Council	1.00	1.00	0.00
Executive Assistant to City Council	1.00	1.00	0.00
	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>
<b>1200 CITY MANAGER</b>			
1PSL Coordinator/ Executive Assistant	1.00	1.00	0.00
Assistant City Manager	2.00	2.00	0.00
Chief Assistant City Manager	1.00	1.00	0.00
Chief Executive Assistant	1.00	1.00	0.00
City Manager	1.00	1.00	0.00
Deputy City Manager	2.00	2.00	0.00
Executive Assistant	1.00	1.00	0.00
Executive Director of Business Development	0.33	0.00	-0.33
Executive Project Manager	1.00	0.00	-1.00
Grants and Strategic Initiatives Project Manager	1.00	0.00	-1.00
	<b>11.33</b>	<b>9.00</b>	<b>-2.33</b>
<b>1201 STRATEGIC INITIATIVES &amp; INNOVATION</b>			
Executive Project Manager	0.00	1.00	1.00
Grants Coordinator	0.00	1.00	1.00
Project Manager Grants/Strategic Initiatives	0.00	1.00	1.00
	<b>0.00</b>	<b>3.00</b>	<b>3.00</b>
<b>1210 CITY CLERK</b>			
Agenda Manager	1.00	1.00	0.00
City Clerk	1.00	1.00	0.00
City Clerk Administrator	1.00	1.00	0.00
Deputy City Clerk II/Board Liaison and Committee Coordinator	1.00	1.00	0.00
Deputy City Clerk III	3.00	3.00	0.00
Personnel Records Coordinator	1.00	1.00	0.00
Records Coordinator	1.00	1.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>
<b>1300 FINANCE</b>			
Accountant I	1.00	1.00	0.00
Accountant II	1.00	1.00	0.00
Accounting & Special Projects Manager	1.00	1.00	0.00
Accounting Manager	2.00	2.00	0.00
Assessment & Property Tax Administrator	1.00	1.00	0.00
Assessment & Property Tax Manager	1.00	1.00	0.00
Assistant Director	1.00	1.00	0.00
Business Tax & Lien Services Analyst	1.00	1.00	0.00
Business Tax Compliance Officer II	1.00	1.00	0.00
Business Tax & Lien Services Coordinator	1.00	1.00	0.00
Business Tax & Lien Services Manager	1.00	1.00	0.00
Capital Assets Accountant	1.00	1.00	0.00
Deputy Director - Finance	2.00	2.00	0.00
Executive Project Manager	1.00	1.00	0.00
Finance Administrator	1.00	1.00	0.00
Finance Director	1.00	1.00	0.00
Grants & Projects Accountant	1.00	1.00	0.00
Grants & Projects Analyst	0.00	1.00	1.00
Grants Administrator and Accountant	1.00	1.00	0.00
Business Tax & Lien Services Assistant Manager	1.00	1.00	0.00
Business Tax & Lien Services Specialist II -III	3.00	3.00	0.00
Payroll Assistant Manager	1.00	1.00	0.00
Payroll Division Manager	1.00	1.00	0.00
Pension Coordinator	0.00	1.00	1.00
Purchasing Card Coordinator	1.00	1.00	0.00

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>1300 FINANCE - CONTINUED</b>			
Retirement Analyst	2.00	2.00	0.00
Retirement Coordinator	1.00	1.00	0.00
Retirement Division Manager	1.00	1.00	0.00
Senior Accountant	2.00	2.00	0.00
Senior Accounting Specialist	3.00	3.00	0.00
Senior Business Analyst	1.00	1.00	0.00
Senior Payroll Specialist	1.00	1.00	0.00
Special Assessment Accountant	2.00	2.00	0.00
	<b>40.00</b>	<b>42.00</b>	<b>2.00</b>
<b>1310 HUMAN RESOURCES</b>			
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Assistant Director - Human Resources	1.00	1.00	0.00
Customer Service Specialist	0.625	0.625	0.00
Director, Human Resources	1.00	1.00	0.00
HRIS Manager	1.00	1.00	0.00
Human Resources Recruiter	1.00	1.00	0.00
Human Resources Analyst	3.00	3.00	0.00
Human Resources Generalist I	1.00	1.00	0.00
Human Resources Generalist III	1.00	1.00	0.00
Human Resources Generalist Trainee	1.00	1.00	0.00
Human Resources Manager	1.00	1.00	0.00
Human Resources Operations Manager	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Organizational Development Project Manager	1.00	1.00	0.00
Recruitment Manager	1.00	1.00	0.00
Training Coordinator	1.00	1.00	0.00
	<b>16.825</b>	<b>16.825</b>	<b>0.00</b>
<b>1311 COMMUNICATIONS</b>			
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Brand Strategist/Project Manager	1.00	1.00	0.00
Communications Director	1.00	1.00	0.00
Digital Media Producer	1.00	1.00	0.00
Digital Technology Coordinator	1.00	1.00	0.00
Digital Video Team Manager	1.00	1.00	0.00
Engagement & Budget Assistant Manager	1.00	1.00	0.00
Engagement & Marketing Project Manager	1.00	1.00	0.00
Engagement & Marketing Team Manager	1.00	1.00	0.00
Engagement Manager	1.00	1.00	0.00
Graphic Designer/Digital Content	1.00	1.00	0.00
Innovation Strategist	1.00	1.00	0.00
Social Media Manager	1.00	1.00	0.00
Strategic Communications Team Manager	1.00	1.00	0.00
Webmaster	1.00	1.00	0.00
	<b>14.20</b>	<b>14.20</b>	<b>0.00</b>
<b>1312 NEIGHBORHOOD SERVICES</b>			
Administrative Operations Coordinator	0.60	0.60	0.00
Deputy Director, NSD	0.80	0.80	0.00
Grants Coordinator	0.30	0.30	0.00
Housing Programs Manager	0.30	0.30	0.00
Housing Specialist	0.30	0.30	0.00
Project Manager	0.80	0.80	0.00
	<b>3.10</b>	<b>3.10</b>	<b>0.00</b>
<b>1313 RISK MANAGEMENT</b>			
Executive Project Manager	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>1313 RISK MANAGEMENT - CONTINUED</b>			
Risk Management Administrator	1.00	1.00	0.00
Risk Management Director	1.00	1.00	0.00
	<b>4.00</b>	<b>4.00</b>	<b>0.00</b>
<b>1320 INFORMATION SERVICES</b>			
Application Support Specialist	3.00	3.00	0.00
Assistant Director - Information Technology	1.00	1.00	0.00
Chief Information Officer	1.00	1.00	0.00
Cloud Services Administrator	2.00	2.00	0.00
Cloud Services Manager	1.00	1.00	0.00
Data Center Manager	1.00	1.00	0.00
Data Visualization Analyst I	1.00	1.00	0.00
Fiber Infrastructure Administrator	1.00	1.00	0.00
GIS Developer II	1.00	1.00	0.00
Information Security Officer	1.00	1.00	0.00
IT Contract and Licensing Agent	1.00	1.00	0.00
IT Executive Project Manager	1.00	1.00	0.00
IT Infrastructure Manager	1.00	1.00	0.00
IT Security Technician I - III	2.00	2.00	0.00
IT Utility Fiber Locator	2.00	2.00	0.00
Network Infrastructure Administrator	1.00	2.00	1.00
Principal Database Architect	1.00	1.00	0.00
Principal GIS Architect	1.00	1.00	0.00
Principal Software Architect	1.00	1.00	0.00
Security Analyst I	2.00	2.00	0.00
Security Technician	0.00	1.00	1.00
Senior Technology Purchasing Agent	1.00	1.00	0.00
Service Desk Supervisor, MIS	1.00	1.00	0.00
Service Desk Support Technician I-II	5.00	5.00	0.00
Software Developer I-III	5.00	5.00	0.00
Technical Operations Manager	1.00	1.00	0.00
Technology Purchasing Agent	1.00	1.00	0.00
Telcom Systems Administrator	1.00	1.00	0.00
	<b>41.00</b>	<b>43.00</b>	<b>2.00</b>
<b>1330 OFFICE OF MANAGEMENT &amp; BUDGET</b>			
Budget Administrator	1.00	1.00	0.00
Budget Management Analyst II	0.00	1.00	1.00
Budget Deputy Director	1.00	1.00	0.00
Director - Office of Management & Budget	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Procurement Analyst	1.00	1.00	0.00
Procurement Contracting Officer I-III	5.00	5.00	0.00
Procurement Contracts Manager	1.00	1.00	0.00
Procurement Division Assistant Director	1.00	1.00	0.00
Procurement Manager	2.00	2.00	0.00
Sr. Management & Budget Analyst	1.00	1.00	0.00
	<b>15.00</b>	<b>16.00</b>	<b>1.00</b>
<b>1400 LEGAL COUNSEL</b>			
City Attorney	1.00	1.00	0.00
Deputy City Attorney	7.00	7.00	0.00
Executive Assistant to the City Attorney	1.00	1.00	0.00
Legal Operations Administrator	1.00	1.00	0.00
Paralegal I-III	3.00	3.00	0.00
Senior Deputy City Attorney	3.00	3.00	0.00
Senior Legal Secretary	1.00	1.00	0.00
	<b>17.00</b>	<b>17.00</b>	<b>0.00</b>



**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>1500 PLANNING &amp; ZONING</b>			
Administrative Assistant	0.80	1.30	0.50
Assistant Director - Planning & Zoning	1.00	1.00	0.00
Deputy Director	1.00	1.00	0.00
Financial Project Coordinator	1.00	1.00	0.00
Mobility Impact Fee Coordinator, Building Department Liaison	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Planner I-III	4.00	4.00	0.00
Planner II, Environmental/ Conservation Lands	1.00	1.00	0.00
Planner III / Code Liaison	1.00	1.00	0.00
Planning and Zoning Director	1.00	1.00	0.00
Planning Technician	3.00	3.00	0.00
Senior Planner / Public Art Program	1.00	1.00	0.00
	<b>16.80</b>	<b>17.30</b>	<b>0.50</b>
<b>2105 POLICE DEPARTMENT OPERATIONAL SUPPORT SERVICES</b>			
Administration Operations Coordinator	1.00	1.00	0.00
Court Liaison	1.00	1.00	0.00
Civilian Operations Division Director	1.00	1.00	0.00
Civilian Operations Division Manager	1.00	1.00	0.00
Deputy Chief	1.00	1.00	0.00
Fleet & Radio Project Manager	1.00	1.00	0.00
Police Purchasing Agent	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00
Public Records Request Specialist	0.00	1.00	1.00
Public Service Specialist I, II & III	10.00	10.00	0.00
Public Service Specialist Manager	1.00	1.00	0.00
Records Manager	1.00	1.00	0.00
Records Specialist	6.00	6.00	0.00
Redaction Coordinator Body Worn Cameras	3.00	3.00	0.00
Senior Redaction Records Coordinator Body Worn Cameras	1.00	1.00	0.00
Volunteer Coordinator	1.00	1.00	0.00
	<b>31.00</b>	<b>32.00</b>	<b>1.00</b>
<b>2110 POLICE DEPARTMENT ADMINISTRATION</b>			
Administrative Assistant	1.00	1.00	0.00
Administration Manager	1.00	1.00	0.00
Assistant Chief of Police	1.00	1.00	0.00
Chief of Police	1.00	1.00	0.00
Crime & Intelligence Analyst - Levels I, II, & III	5.00	5.00	0.00
Fiscal Analyst	0.00	1.00	1.00
Fiscal Management Division Director	1.00	1.00	0.00
Lieutenant	1.00	1.00	0.00
Manager, PD Personnel Liaison	1.00	1.00	0.00
Police Grants Manager	1.00	1.00	0.00
Police Officer	1.00	1.00	0.00
Police Payroll Technician	2.00	3.00	1.00
Sergeant	3.00	3.00	0.00
Special Projects Coordinator - Extra Duty Detail	1.00	1.00	0.00
Strategic Planning & Analysis Division Director	1.00	1.00	0.00
Logistics Coordinator	0.00	1.00	1.00
	<b>21.00</b>	<b>24.00</b>	<b>3.00</b>
<b>2111 POLICE DEPARTMENT PROFESSIONAL STANDARDS</b>			
Accreditation Specialist	1.00	1.00	0.00
Administrative Assistant	1.00	1.00	0.00
Administrative Operations Coordinator	1.00	1.00	0.00
Captain	1.00	1.00	0.00
Civilian Background Investigator	1.00	1.00	0.00
Evidence Technician	2.00	2.00	0.00

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>2111 POLICE DEPARTMENT PROFESSIONAL STANDARDS - CONTINUED</b>			
Police Officer	8.00	8.00	0.00
Polygraphist	1.00	1.00	0.00
Senior Civilian Background Investigator	1.00	1.00	0.00
Sergeant	3.00	3.00	0.00
	<b>20.00</b>	<b>20.00</b>	<b>0.00</b>
<b>2112 POLICE DEPARTMENT SPECIAL INVESTIGATION UNIT</b>			
Administrative Assistant	1.00	1.00	0.00
Captain	1.00	1.00	0.00
Lieutenant SID	1.00	1.00	0.00
Police Officer	22.00	22.00	0.00
Sergeant	4.00	4.00	0.00
	<b>29.00</b>	<b>29.00</b>	<b>0.00</b>
<b>2115 POLICE DEPARTMENT DETECTIVE</b>			
Administrative Operations Coordinator	1.00	1.00	0.00
Captain	1.00	1.00	0.00
Crime Scene Investigator I-II	5.00	6.00	1.00
Crime Scene Unit Manager	1.00	1.00	0.00
Digital Forensic Examiner	2.00	2.00	0.00
Latent Fingerprint Examiner I / Crime Scene Investigator	1.00	1.00	0.00
Lieutenant Criminal Investigation Division	1.00	1.00	0.00
Police Officer (Detectives)	33.00	33.00	0.00
Sergeant	7.00	7.00	0.00
	<b>52.00</b>	<b>53.00</b>	<b>1.00</b>
<b>2123 POLICE DEPARTMENT DOMESTIC VIOLENCE</b>			
Victim Assistant	2.00	2.00	0.00
Victim Assistant Coordinator	1.00	1.00	0.00
	<b>3.00</b>	<b>3.00</b>	<b>0.00</b>
<b>2130 POLICE DEPARTMENT OPERATIONS/PATROL</b>			
Administrative Coordinator - Special Operations Division	0.00	1.00	1.00
Administrative Operations Coordinator	1.00	1.00	0.00
Captain	2.00	2.00	0.00
Civilian Traffic Crash Investigator	2.00	2.00	0.00
Deputy Police Chief	1.00	1.00	0.00
Lieutenant	12.00	12.00	0.00
Police Officer	170.00	190.00	20.00
Sergeant	28.00	28.00	0.00
	<b>216.00</b>	<b>237.00</b>	<b>21.00</b>
<b>2131 POLICE DEPARTMENT NPB DISTRICT SUPPORT</b>			
Administrative Operations Coordinator - Neighborhood Patrol Bureau	1.00	1.00	0.00
Lieutenant - NPB District Support	3.00	3.00	0.00
PAL Manager	1.00	1.00	0.00
Police Officer	21.00	21.00	0.00
Sergeant	5.00	5.00	0.00
Special Event Coordinator	2.00	2.00	0.00
	<b>33.00</b>	<b>33.00</b>	<b>0.00</b>
<b>2134 POLICE DEPARTMENT SCHOOL CROSSING GUARDS</b>			
School Crossing Guards	16.23	16.23	0.00
School Crossing Guards Manager	1.00	1.00	0.00
	<b>17.23</b>	<b>17.23</b>	<b>0.00</b>

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>2135 NEIGHBORHOOD SERVICES - CODE COMPLIANCE</b>			
Administrative Assistant	1.00	1.00	0.00
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Budget Specialist	1.00	1.00	0.00
Code Compliance Standards Associate	1.00	1.00	0.00
Code Compliance Associate	16.00	16.00	0.00
Deputy Director Neighborhood Services	1.00	1.00	0.00
Manager	1.00	1.00	0.00
Neighborhood Services Director	1.00	1.00	0.00
Project Coordinator	1.00	1.00	0.00
Project Manager	2.50	2.50	0.00
Code Compliance Supervisor	3.00	3.00	0.00
	<b>28.70</b>	<b>28.70</b>	<b>0.00</b>
<b>2500 EMERGENCY MANAGEMENT</b>			
Administrative Assistant (shared with five departments)	0.20	0.20	0.00
Emergency Management Specialist II	1.00	1.00	0.00
Emergency Operations /CRS Manager	1.00	1.00	0.00
Emergency Operations Director	1.00	1.00	0.00
	<b>3.20</b>	<b>3.20</b>	<b>0.00</b>
<b>3900 KEEP PORT ST. LUCIE BEAUTIFUL - OFFICE OF SOLID WASTE</b>			
Litter Control Supervisor	1.00	1.00	0.00
Maintenance Worker	4.00	4.00	0.00
Maintenance Worker KPSLB	1.00	1.00	0.00
Program Manager	1.00	1.00	0.00
Solid Waste Director	0.00	0.50	0.50
	<b>7.00</b>	<b>7.50</b>	<b>0.50</b>
<b>3905 URBAN BEAUTIFICATION - PUBLIC WORKS</b>			
Community Services Administrator	0.50	0.50	0.00
Maintenance Worker	2.00	2.00	0.00
Project Coordinator	1.00	1.00	0.00
	<b>3.50</b>	<b>3.50</b>	<b>0.00</b>
<b>4135 FACILITIES MAINTENANCE</b>			
Administrative Assistant P/T	0.725	0.725	0.00
Aquatics Maintenance /Construction Division Coordinator	1.00	1.00	0.00
Construction Project Director	1.000	1.000	0.00
Electrical Supervisor	1.00	1.00	0.00
Facilities Lead	2.000	2.000	0.00
Facilities Maintenance Assistant Director	1.00	1.00	0.00
Facilities Maintenance Director	1.000	1.000	0.00
Facilities Maintenance Worker I-III	5.00	5.00	0.00
Facilities Operation Manager	1.000	1.000	0.00
Fleet Manager	1.00	1.00	0.00
HVAC Maintenance Technician I-III	2.000	2.000	0.00
HVAC Supervisor	1.00	1.00	0.00
Journeyman Electrician	1.000	1.000	0.00
Supervisor	2.00	2.00	0.00
	<b>20.725</b>	<b>20.725</b>	<b>0.00</b>
<b>5100 INTERNS</b>			
Intern/ Contract Employee	8.100	8.100	0.00
	<b>8.100</b>	<b>8.100</b>	<b>0.00</b>
<b>5200 OFFICE OF ECONOMIC DEVELOPMENT</b>			
Economic Development Administrator	1.00	1.00	0.00
	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>6200 POLICE DEPARTMENT ANIMAL CONTROL</b>			
Administrative Operations Coordinator	1.00	1.00	0.00
Community Outreach Coordinator	0.00	1.00	1.00
Kennel Technician	1.00	1.00	0.00
Officer	10.00	10.00	0.00
Operations Manager	1.00	1.00	0.00
Supervisor	2.00	2.00	0.00
	<b>15.00</b>	<b>16.00</b>	<b>1.00</b>
<b>7200 PARKS AND RECREATION - SUMMER PROGRAM</b>			
Summer Camp Director	0.00	0.00	0.00
Summer Camp Leader	0.00	0.00	0.00
Summer Camp Youth Worker	0.00	0.00	0.00
	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>7201 PARKS AND RECREATION - AIROSO COMMUNITY CENTER</b>			
Customer Service Specialist	2.90	2.90	0.00
Deputy Director - Recreation	1.00	1.00	0.00
Event & Services Supervisor	1.00	1.00	0.00
Event Leader	3.00	3.00	0.00
Maintenance Worker	2.00	2.00	0.00
Recreation Administrator	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.00
	<b>11.900</b>	<b>11.900</b>	<b>0.000</b>
<b>7202 PARKS AND RECREATION - GYMNASIUM</b>			
Customer Service Specialist	1.00	1.00	0.00
P/T Customer Service Specialist	2.900	2.900	0.00
P/T Recreation Aide	0.725	0.725	0.00
Recreation Leader	2.00	2.00	0.00
Recreation Manager	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.00
Maintenance Worker- Custodial	0.00	1.00	1.00
	<b>8.625</b>	<b>9.625</b>	<b>1.00</b>
<b>7205 PARKS AND RECREATION - ADMINISTRATION</b>			
Administrative Assistant	1.00	1.00	0.00
Assistant Director, Parks & Recreation	1.00	1.00	0.00
Assistant Director, Parks & Recreation	1.00	1.00	0.00
Director, Parks & Recreation	1.00	1.00	0.00
Financial Specialist	2.00	2.00	0.00
Manager Personnel Liaison	1.00	1.00	0.00
Project Manager, Administration	1.00	1.00	0.00
Project Manager, Parks & Recreation	1.00	1.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>
<b>7210 PARKS AND RECREATION - PARKS</b>			
Capital Improvement Projects Manager	1.00	1.00	0.00
Crew Leader, Parks & Recreation	1.00	1.00	0.00
Equipment Operator	1.000	1.000	0.000
Executive Project Manager	1.00	1.000	0.00
Maintenance Worker I	23.00	32.00	9.00
Maintenance Worker II	1.00	1.00	0.00
Manager - Park Operations	2.00	2.00	0.00
P/T Maintenance Worker I	13.05	7.98	-5.08
P/T Park Attendant	0.73	0.73	0.00
Park Leader	7.000	8.000	1.000
Parks Administrator	1.00	1.000	0.00
Police Officer	3.00	3.00	0.00
Project Coordinator	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00
Safety & Training Coordinator	1.00	1.00	0.00

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>7210 PARKS AND RECREATION - PARKS - CONTINUED</b>			
Supervisor	10.00	10.00	0.00
Turf/Landscape Specialist - Tradition Regional Park	0.00	1.00	1.00
Turf/Landscape Supervisor - Tradition Regional Park	1.00	1.00	0.00
	<b>68.775</b>	<b>74.700</b>	<b>5.925</b>
<b>7215 PARKS AND RECREATION - BOTANICAL GARDENS</b>			
P/T Maintenance Worker I	2.175	2.175	0.000
Maintenance Worker I	3.00	5.00	2.00
Park Leader	2.00	2.00	0.00
Park Supervisor	1.00	1.00	0.00
	<b>8.175</b>	<b>10.175</b>	<b>2.00</b>
<b>7216 PARKS AND RECREATION - MCCARTY RANCH</b>			
Maintenance Worker I	1.00	2.00	1.00
	<b>1.00</b>	<b>2.00</b>	<b>1.00</b>
<b>7235 PARKS AND RECREATION - TURF MAINTENANCE</b>			
Equipment Operator	1.00	1.00	0.00
Irrigation Specialist	1.00	1.00	0.00
Maintenance Worker I - III	3.00	3.00	0.00
Turf/Landscape Specialist	1.00	1.00	0.00
Turf/Landscape Supervisor, Parks & Recreation	1.00	1.00	0.00
	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>7400 SPECIAL EVENTS</b>			
Director	0.00	1.00	1.00
Recreation Manager	1.00	1.00	0.00
Special Events Administrator	2.00	2.00	0.00
Special Events Coordinator	2.00	2.00	0.00
	<b>5.00</b>	<b>6.00</b>	<b>1.00</b>
<b>7500 MIDFLORIDA EVENT CENTER</b>			
Accounting Clerk II	1.00	1.00	0.00
Assistant Director, Event Center	1.00	1.00	0.00
Box Office and Market Coordinator	1.00	1.00	0.00
Customer Service Specialist	0.625	0.625	0.00
Deputy Director - Operations	1.00	1.00	0.00
Event & Service Coordinator	1.00	1.00	0.00
Event Center Director	1.00	1.00	0.00
Event Representative	1.25	1.25	0.00
Event Specialist	1.00	1.00	0.00
Event Support Services Supervisor	1.00	1.00	0.00
Event Technician	6.625	7.000	0.38
Executive Director of Business Development	0.34	0.00	-0.34
Financial Manager	1.00	1.00	0.00
Marketing Manager	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Operations Administrator	1.00	1.00	0.00
Operations Supervisor	1.00	1.00	0.00
P/T Box Office Coordinator	0.620	0.620	0.00
Sales Manager	1.00	1.00	0.00
Special Events Administrator	1.00	1.00	0.00
Warehouse Operations Coordinator	0.63	0.63	0.00
	<b>25.085</b>	<b>25.120</b>	<b>0.035</b>
<b>7502 PARKS AND RECREATION - FITNESS CENTER</b>			
Fitness Center Coordinator	2.00	2.00	0.00
P/T Fitness Assistant	1.45	1.45	0.00
Recreation Leader - Fitness	2.00	2.00	0.00
Recreation Manager	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.00
	<b>7.45</b>	<b>7.45</b>	<b>0.00</b>

**LISTING OF BUDGETED POSITIONS  
ADOPTED BUDGET - FY 2025-26**

<b>GENERAL FUND DEPARTMENTS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>7503 PARKS AND RECREATION - RECREATION</b>			
Maintenance Worker	2.00	2.00	0.00
P/T Customer Service Specialist	3.625	3.625	0.00
Recreation Leader	3.00	3.00	0.00
Recreation Manager	1.00	1.00	0.00
Recreation Supervisor	1.00	1.00	0.000
	<b>10.625</b>	<b>10.625</b>	<b>0.00</b>
<b>GENERAL FUND TOTAL</b>	<b>863.35</b>	<b>907.98</b>	<b>44.63</b>
<b>SOLID WASTE OPERATING FUND #106</b>			
Administrative Assistant	1.00	1.00	0.00
Customer Service Specialist	2.00	2.00	0.00
Lead Solid Waste Attendant	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00
Solid Waste Administrator	1.00	1.00	0.00
Solid Waste Attendant	1.00	1.00	0.00
Solid Waste Coordinator	2.00	2.00	0.00
Solid Waste Director	1.00	0.50	-0.50
Solid Waste Operations Manager	1.00	1.00	0.00
Solid Waste Operations Supervisor	1.00	1.00	0.00
	<b>12.00</b>	<b>11.50</b>	<b>-0.50</b>
<b>BUILDING FUND #110</b>			
	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>2405 ADMINISTRATION</b>			
Accreditation Specialist	1.00	1.00	0.00
Address Technician	1.00	1.00	0.00
Administrative Assistant	2.00	2.00	0.00
Assistant Building Official	1.00	1.00	0.00
Building Department Director/Building Official	1.00	1.00	0.00
Customer Service Specialist	1.50	1.50	0.00
Deputy Director Operations	1.00	1.00	0.00
Fiscal Analyst	1.00	1.00	0.00
Maintenance Worker	1.00	1.00	0.00
Office Manager	1.00	1.00	0.00
Senior Address Technician	1.00	1.00	0.00
	<b>12.50</b>	<b>12.50</b>	<b>0.00</b>
<b>2410 LICENSING</b>			
Building Permit Specialist II	1.00	1.00	0.00
Contractor Licensing Coordinator	1.00	1.00	0.00
Licensing Investigator I-III	3.00	3.00	0.00
	<b>5.00</b>	<b>5.00</b>	<b>0.00</b>
<b>2415 PERMITTING</b>			
Acting Address Technician	1.00	1.00	0.00
Building Permit Specialist I-III	10.00	10.00	0.00
Permit Supervisor	1.00	1.00	0.00
Permitting Manager	1.00	1.00	0.00
Senior Permit Specialist	1.00	1.00	0.00
Supervisor Building Permit	1.00	1.00	0.00
	<b>15.00</b>	<b>15.00</b>	<b>0.00</b>



**LISTING OF BUDGETED POSITIONS  
ADOPTED BUDGET - FY 2025-26**

<b>BUILDING FUND #110 - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>2420 INSPECTIONS</b>			
Building Construction Inspector I-IV	30.00	30.00	0.00
Building Inspector, Plans Exam I-IV	7.00	7.00	0.00
Building Permit Specialist	1.00	1.00	0.00
Chief Building Inspector	4.00	4.00	0.00
Deputy Building Official	2.00	2.00	0.00
	<b>44.00</b>	<b>44.00</b>	<b>0.00</b>
<b>2425 PLANS REVIEW</b>			
Building Construction Inspector I-IV	1.00	1.00	0.00
Building Inspector, Plans Exam I - IV	8.00	8.00	0.00
Building Permit Specialist	1.00	1.00	0.00
Building Plans Examiner I - IV	12.00	12.00	0.00
Chief Building Inspector	1.00	1.00	0.00
Flood Plain Coordinator	1.00	1.00	0.00
Senior Chief Plans Examiner	1.00	1.00	0.00
	<b>25.00</b>	<b>25.00</b>	<b>0.00</b>
<b>BUILDING DEPARTMENT TOTAL</b>	<b>101.50</b>	<b>101.50</b>	<b>0.00</b>

<b>SPECIAL REVENUE FUNDS</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>NPES FUND - FUND #112</b>			
National Pollution Discharge Elimination System Inspector	1.00	1.00	0.00
National Pollution Discharge Elimination System Program Manager	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>2.00</b>	<b>2.00</b>	<b>0.00</b>
<b>NSP - FUND #116</b>			
Deputy Director, Neighborhood Services Division	0.10	0.10	0.00
Grants Coordinator	0.10	0.10	0.00
<b>FUND TOTAL</b>	<b>0.20</b>	<b>0.20</b>	<b>0.00</b>
<b>C.D.B.G. FUND # 118</b>			
Administrative Operations Coordinator	0.20	0.20	0.00
Code Compliance Officer I-II	2.00	2.00	0.00
Deputy Director, Neighborhood Services Division	0.10	0.10	0.00
Grants Coordinator	0.60	0.60	0.00
<b>FUND TOTAL</b>	<b>2.90</b>	<b>2.90</b>	<b>0.00</b>
<b>S.H.I.P. FUND #119</b>			
Administrative Operations Coordinator	0.20	0.20	0.00
Housing Specialist	0.70	0.70	0.00
Housing Programs Manager	0.70	0.70	0.00
Grants Coordinator	0.70	0.70	0.00
<b>FUND TOTAL</b>	<b>2.30</b>	<b>2.30</b>	<b>0.00</b>
<b>NEIGHBORHOOD IMPROVEMENT &amp; COMMUNITY ENGAGEMENT FUND #127</b>			
Budget Specialist	0.00	0.00	0.00
Deputy Director	0.00	0.00	0.00
Director - Neighborhood Services	0.00	0.00	0.00
Housing Specialist	0.00	0.00	0.00
Project Manager - Neighborhood Services	0.00	0.00	0.00
<b>FUND TOTAL</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>SW ANNEX AFFORDABLE HOUSING FUND #128</b>			
Deputy Director	0.00	0.00	0.00
<b>FUND TOTAL</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>
<b>COMMUNITY REDEVELOPMENT AGENCY FUND #175</b>			
Community Redevelopment Agency Director	1.00	1.00	0.00
Community Redevelopment Agency Executive Project Manager	1.00	1.00	0.00
Executive Director of Business Development	0.33	0.00	-0.33
<b>FUND TOTAL</b>	<b>2.33</b>	<b>2.00</b>	<b>-0.33</b>

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>SPECIAL REVENUE FUNDS - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>HALF-CENT SALES TAX - 310</b>			
Project Manager - Sales Tax	1.00	1.00	0.00
<b>FUND TOTAL</b>	<b>1.00</b>	<b>1.00</b>	<b>0.00</b>

<b>GOLF COURSE FUND #421</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>7250 MAINTENANCE</b>			
Assistant Superintendent	1.00	1.00	0.00
Golf Course Administrator	1.00	1.00	0.00
Golf Course Mechanic	1.00	1.00	0.00
Golf Course Maintenance Manager	1.00	1.00	0.00
Maintenance Worker I	1.00	1.00	0.00
Turf/Landscape Specialist	1.00	1.00	0.00
	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>7251 OPERATIONS</b>			
Customer Service Specialist	1.00	1.00	0.00
Manager - Pro Shop	1.00	1.00	0.00
Part-Time Customer Service Specialist	2.18	2.18	0.00
	<b>4.175</b>	<b>4.175</b>	<b>0.00</b>
<b>GOLF COURSE FUND TOTAL</b>	<b>10.175</b>	<b>10.175</b>	<b>0.00</b>

<b>PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS)</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>4105 P.W. OPERATIONS</b>			
Accreditation & Performance Manager	1.00	1.00	0.00
Administrative Assistant	2.00	2.00	0.00
Administrative Operations Coordinator	1.00	1.00	0.00
Administrator Capital Improvement Projects & Sales Tax Projects	1.00	2.00	1.00
Capital Improvement Projects & Sales Tax Group Manager	1.00	1.00	0.00
Capital Improvement Projects & Sales Tax Group Project Manager	2.00	2.00	0.00
Community Services Administrator	0.50	0.50	0.00
Customer Service Supervisor	1.00	1.00	0.00
Executive Project Manager-Community Outreach	1.00	1.00	0.00
Fiscal Analyst	1.00	1.00	0.00
Fleet & Facilities Project Manager	1.00	1.00	0.00
GIS & UIS Mapping Supervisor	1.00	1.00	0.00
Office Manager	2.00	2.00	0.00
Project Coordinator Capital Improvement Projects & Sales Tax Projects	2.00	2.00	0.00
Public Works Assistant Director	2.00	2.00	0.00
Public Works Deputy Director	1.00	1.00	0.00
Public Works Director	1.00	1.00	0.00
Public Works Finance Assistant Manager	1.00	1.00	0.00
Public Works Finance Manager	1.00	1.00	0.00
Public Works Personnel Liaison Manager	1.00	1.00	0.00
Safety & Compliance Supervisor	1.00	1.00	0.00
Senior Data Systems Analyst	1.00	1.00	0.00
	<b>26.50</b>	<b>27.50</b>	<b>1.00</b>
<b>4118 P.W. REGULATORY</b>			
Assistant City Surveyor/Professional Mapper	1.00	1.00	0.00
City Surveyor	1.00	1.00	0.00
Compliance Coordinator	1.00	1.00	0.00
Construction Inspector	3.00	4.00	1.00
GIS Mapping Supervisor	1.00	1.00	0.00
Inspection Manager Regulatory Division	1.00	1.00	0.00

**LISTING OF BUDGETED POSITIONS  
ADOPTED BUDGET - FY 2025-26**

<b>PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>4118 P.W. REGULATORY - CONTINUED</b>			
Project Coordinator	3.00	4.00	1.00
Project Coordinator Capital Improvement Projects & Sales Tax Projects	1.00	1.00	0.00
Regulatory Division Director	1.00	1.00	0.00
Permit Specialist I - III	2.00	2.00	0.00
Permitting Customer Service Manager	1.00	1.00	0.00
Permitting Customer Service Supervisor	1.00	1.00	0.00
Residential Inspector Lead	1.00	1.00	0.00
Survey Inspector	4.00	4.00	0.00
	<b>22.00</b>	<b>24.00</b>	<b>2.00</b>
<b>4121 P.W. TRAFFIC CONTROL/IMPROVEMENTS</b>			
Administrative Assistant	1.00	1.00	0.00
CIP & Sales Tax Projects Project Coordinator	1.00	1.00	0.00
Data Systems Analyst	1.00	1.00	0.00
Engineering CIP & Support Division Director	1.00	1.00	0.00
Intelligent Transport System Supervisor	1.00	1.00	0.00
Intelligent Transport System Technician Manager	1.00	1.00	0.00
Traffic Administrator	1.00	1.00	0.00
Traffic Operations Assistant Manager	1.00	1.00	0.00
Traffic Operations Division Manager	1.00	1.00	0.00
Traffic Operations Project Coordinator	1.00	2.00	1.00
Traffic Operations Project Manager	1.00	1.00	0.00
Traffic Operations Electrician	2.00	2.00	0.00
Traffic Safety Supervisor	1.00	1.00	0.00
Traffic Safety Technician I	1.00	1.00	0.00
Traffic Safety Technician II	4.00	4.00	0.00
Traffic Signal Supervisor	1.00	1.00	0.00
Traffic Signal Technician	1.00	1.00	0.00
Traffic Signal Technician Trainee	1.00	2.00	1.00
Traffic Utility Locator	1.00	1.00	0.00
Special Projects Coordinator	1.00	1.00	0.00
	<b>24.00</b>	<b>26.00</b>	<b>2.00</b>
<b>4125 P.W. STREETS DIVISION</b>			
Crew Leader - Public Works	1.00	1.00	0.00
Equipment Operator I -III	4.00	4.00	0.00
Equipment Operator Trainee	2.00	2.00	0.00
Heavy Equipment Operator	1.00	1.00	0.00
Maintenance Worker	3.00	3.00	0.00
Supervisor - Public Works	1.00	1.00	0.00
	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>
<b>4126 P.W. DRAINAGE</b>			
Administrator PW Drainage and Streets	1.00	1.00	0.00
Crew Leader - Public Works	4.00	4.00	0.00
Drainage & Streets Manager	1.00	1.00	0.00
Drainage Division Project Manager	0.00	1.00	1.00
Drainage Inspector	2.00	2.00	0.00
Engineering CADD Technician II-III	2.00	2.00	0.00
Equipment Operator I-IV	13.00	13.00	0.00
Executive Project Manager	1.00	1.00	0.00
Heavy Equipment Operator I-IV	6.00	6.00	0.00
Large Culvert Inspector	1.00	1.00	0.00
Large Culvert Inspector Project Coordinator	1.00	1.00	0.00
Maintenance Worker	6.00	6.00	0.00
Project Coordinator	1.00	1.00	0.00
Public Works Finance Project Manager	0.00	1.00	1.00

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>PUBLIC WORKS DEPARTMENTS (104 AND 401 FUNDS) - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>4126 P.W. DRAINAGE - CONTINUED</b>			
Public Works Manager	1.00	1.00	0.00
Supervisor	1.00	1.00	0.00
Survey Instrument Technician	2.00	2.00	0.00
Survey Worker	1.00	1.00	0.00
Warehouse Operations Coordinator	1.00	1.00	0.00
	<b>45.00</b>	<b>47.00</b>	<b>2.00</b>
<b>4127 P.W. GREENBELT/WATERWAY MAINTENANCE</b>			
Aquatic Vegetation Control Inspector	1.00	1.00	0.00
Equipment Operator I - III	2.00	2.00	0.00
Heavy Equipment Operator I - III	1.00	1.00	0.00
Irrigation Technician	1.00	1.00	0.00
Manager Environmental Services	1.00	1.00	0.00
Project Coordinator, Environmental Services	4.00	4.00	0.00
Project Coordinator, Swale Liner	1.00	1.00	0.00
Supervisor Environmental Services	1.00	1.00	0.00
	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>
<b>FUNDS TOTAL ( ROAD &amp; BRIDGE, STORMWATER)</b>	<b>141.50</b>	<b>148.50</b>	<b>7.00</b>

<b>UTILITY SYSTEM FUNDS #431</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>1340 ADMINISTRATION</b>			
Accreditation& Performance Manager	1.00	1.00	0.00
Administrative Assistant	1.20	1.20	0.00
Administrative Operations Coordinator	1.00	1.00	0.00
Community Outreach Assistant Manager	1.00	1.00	0.00
Manager USD Personnel Liaison	1.00	1.00	0.00
Operations & Performance Analyst	1.00	1.00	0.00
Safety Division Manager	1.00	1.00	0.00
Utilities Assistant Director	1.00	1.00	0.00
Utilities Deputy Director	1.00	1.00	0.00
Utility Systems Director	1.00	1.00	0.00
Utility Fleet & Facility Project Manager	1.00	1.00	0.00
Water Treatment Operations Manager	1.00	1.00	0.00
Water Treatment Plant Superintendent	1.00	1.00	0.00
	<b>13.20</b>	<b>13.20</b>	<b>0.00</b>
<b>1346 CUSTOMER SERVICE</b>			
Administrative Operations Coordinator	1.00	2.00	1.00
Utility Connection Support Assistant Manager	1.00	1.00	0.00
Utility Connection Support Leader	2.00	3.00	1.00
Utility Connection Support Specialist	23.00	24.00	1.00
Utility Connection Support Supervisor	2.00	2.00	0.00
	<b>29.00</b>	<b>32.00</b>	<b>3.00</b>
<b>1347 BILLING</b>			
Administrative Operations Coordinator	1.00	1.00	0.00
Capital Improvement Project/Budget Analyst	1.00	1.00	0.00
Financial Specialist	4.00	4.00	0.00
Manager Budget & Procurement	1.00	1.00	0.00
Utility Billing Clerk	6.00	6.00	0.00
Utility Billing Supervisor	1.00	1.00	0.00
	<b>14.00</b>	<b>14.00</b>	<b>0.00</b>

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>UTILITY SYSTEM FUNDS #431 - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>1348 METER READERS</b>			
Field Technician Trainee	1.00	1.00	0.00
Meter Technician Crew Leader	1.00	2.00	1.00
Water Distribution Supervisor	1.00	1.00	0.00
Water Meter Technician	12.00	14.00	2.00
	<b>15.00</b>	<b>18.00</b>	<b>3.00</b>
<b>1350 TECHNICAL SERVICES</b>			
Administrative Assistant	1.00	1.00	0.00
Administrative Operations Coordinator	1.00	2.00	1.00
Civil Engineer	1.00	1.00	0.00
Commercial Development Coordinator	3.00	3.00	0.00
Manager Commercial Development & Inspections	1.00	1.00	0.00
Manager Commercial Development/ Regulatory	1.00	1.00	0.00
Professional Engineer Commercial Development/ Regulatory	1.00	1.00	0.00
Project Coordinator	4.00	4.00	0.00
Senior Project Manager	2.00	2.00	0.00
Utility Engineering Project Manager	2.00	2.00	0.00
Utility Engineering Construction Project Manager	2.00	2.00	0.00
Regulatory Compliance Coordinator	2.00	2.00	0.00
Regulatory Division Director	1.00	1.00	0.00
	<b>22.00</b>	<b>23.00</b>	<b>1.00</b>
<b>1355 UTILITY ENGINEERING</b>			
Project Coordinator	3.00	3.00	0.00
Utilities Inspector	2.00	2.00	0.00
Manager Asset & Warehouse	1.00	1.00	0.00
Professional Engineer	3.00	3.00	0.00
Project Manager	1.00	2.00	1.00
	<b>10.00</b>	<b>11.00</b>	<b>1.00</b>
<b>1360 MAPPING</b>			
Manager Utility Information Systems	1.00	1.00	0.00
CADD Technician	1.00	1.00	0.00
Junior Data Systems Analyst	1.00	1.00	0.00
Data Systems Analyst	2.00	2.00	0.00
GIS Analyst	1.00	1.00	0.00
Mapping Tech	2.00	2.00	0.00
Network Administrator	1.00	1.00	0.00
Network Technician	1.00	1.00	0.00
Supervisor - GIS & Utility Information Systems Mapping	1.00	1.00	0.00
Supervisor - Data Communications	1.00	1.00	0.00
	<b>12.00</b>	<b>12.00</b>	<b>0.00</b>
<b>1375 INSPECTORS</b>			
Supervisor Inspector	1.00	1.00	0.00
Supervisor Locator	1.00	1.00	0.00
Project Manager	1.00	1.00	0.00
Superintendent - Inspector & Locators	1.00	1.00	0.00
Utilities Inspector	10.00	10.00	0.00
Utility Locator	9.00	9.00	0.00
	<b>23.00</b>	<b>23.00</b>	<b>0.00</b>
<b>1380 LAB</b>			
Laboratory Quality Analyst/Quality Control Analyst	1.00	1.00	0.00
Laboratory Technician I	2.00	2.00	0.00
Senior Laboratory Technician	2.00	2.00	0.00
Fats, Oils, Grease (FOG) Inspector	1.00	1.00	0.00
Manager	1.00	1.00	0.00
Assistant Manager, Pretreatment & Environmental Compliance	1.00	1.00	0.00
Supervisor, Laboratory	1.00	1.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>

**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>UTILITY SYSTEM FUNDS #431 - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>3310 WATER SERVICES - PLANT</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	7.00	7.00	0.00
Plant Operator "B"	1.00	1.00	0.00
Plant Operator "C"	1.00	1.00	0.00
Plant Operator Trainee	3.00	3.00	0.00
	<b>14.00</b>	<b>14.00</b>	<b>0.00</b>
<b>3311 WATER SERVICES - CROSS CONNECTION</b>			
Cross Connection Technician	5.00	5.00	0.00
Lead Cross Connection Technician	1.00	1.00	0.00
Supervisor - USD - Water	1.00	1.00	0.00
Water Distribution Operator III	1.00	1.00	0.00
Util Septic Master Plumber	1.00	1.00	0.00
	<b>9.00</b>	<b>9.00</b>	<b>0.00</b>
<b>3312 JEA WATER FACILITIES</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	6.00	6.00	0.00
Plant Operator "B"	0.00	0.00	0.00
Plant Operator Trainee	0.00	0.00	0.00
	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>
<b>3316 WATER DISTRIBUTION/PREVENTIVE MAINTENANCE</b>			
Administrative Operations Coordinator	2.00	2.00	0.00
Field Technician I - II	10.00	10.00	0.00
Field Technician Trainee	1.00	4.00	3.00
Water Distribution Lead	1.00	1.00	0.00
Water Distribution Operator III	6.00	6.00	0.00
Water Distribution Supervisor	1.00	1.00	0.00
	<b>21.00</b>	<b>24.00</b>	<b>3.00</b>
<b>3345 WAREHOUSE</b>			
Supervisor, Warehouse	1.00	1.00	0.00
Warehouse Technician	4.00	4.00	0.00
Warehouse Technician Lead	1.00	1.00	0.00
	<b>6.00</b>	<b>6.00</b>	<b>0.00</b>
<b>3360 MAINTENANCE</b>			
Lead Maintenance Mechanic-Water Facilities/Preventative Maintenance	1.00	1.00	0.00
Maintenance Mechanic-Water	4.00	4.00	0.00
Maintenance Mechanic Trainee-Water	2.00	2.00	0.00
Natural Resources & Water Treatment Plant Maintenance Coordinator	1.00	1.00	0.00
	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>
<b>3370 INFLOW AND INFILTRATION</b>			
Crew Leader - Wastewater	2.00	2.00	0.00
Field Technician I-II	4.00	4.00	0.00
Field Technician Trainee	1.00	1.00	0.00
	<b>7.00</b>	<b>7.00</b>	<b>0.00</b>
<b>3380 LIFTSTATIONS</b>			
Field Technician I-II	7.00	7.00	0.00
Field Technician Trainee	6.00	7.00	1.00
Maintenance Worker Utilities	2.00	2.00	0.00
Superintendent	1.00	1.00	0.00
Supervisor	2.00	2.00	0.00
	<b>18.00</b>	<b>19.00</b>	<b>1.00</b>



**LISTING OF BUDGETED POSITIONS**  
**ADOPTED BUDGET - FY 2025-26**

<b>UTILITY SYSTEM FUNDS #431 - CONTINUED</b>	<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>3390 TELEMETRY &amp; INSTRUMENTATION</b>			
Fiber Optic Technician	1.00	1.00	0.00
Industrial Electrician I-III	8.00	8.00	0.00
Instrumentation & Control Technician	4.00	4.00	0.00
Lead Electrician	1.00	1.00	0.00
Manager - Electrical System/Maintenance/Safety-USD	1.00	1.00	0.00
SCADA Network Analyst	2.00	2.00	0.00
SCADA Technician	1.00	1.00	0.00
Superintendent	1.00	1.00	0.00
Supervisor - Electrical System/SCADA	1.00	1.00	0.00
	<b>20.00</b>	<b>20.00</b>	<b>0.00</b>
<b>3512 WP WASTEWATER PLANT</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	2.00	2.00	0.00
Plant Operator "B"	1.00	1.00	0.00
Plant Operator "C"	2.00	2.00	0.00
Plant Operator Trainee	1.00	1.00	0.00
	<b>8.00</b>	<b>8.00</b>	<b>0.00</b>
<b>3513 GLADES WASTEWATER TREATMENT PLANT</b>			
Chief Plant Operator	1.00	1.00	0.00
Lead Plant Operator	1.00	1.00	0.00
Plant Operator "A"	5.00	5.00	0.00
Plant Operator "B"	0.00	0.00	0.00
Plant Operator "C"	1.00	1.00	0.00
Plant Operator Trainee	2.00	2.00	0.00
	<b>10.00</b>	<b>10.00</b>	<b>0.00</b>
<b>3516 WASTEWATER COLLECTION/PREVENTIVE MAINTENANCE</b>			
Electrician	1.00	1.00	0.00
Crew Leader - Wastewater	3.00	3.00	0.00
Field Technician I-II	15.00	15.00	0.00
Field Technician Trainee	19.00	19.00	0.00
Manager	2.00	2.00	0.00
Superintendent	0.00	0.00	0.00
Supervisor	3.00	3.00	0.00
Wastewater Field Technician	0.00	0.00	0.00
	<b>43.00</b>	<b>43.00</b>	<b>0.00</b>
<b>3560 WASTEWATER MAINTENANCE</b>			
Natural Resource & Water Treatment Plant Maintenance	0.00	0.00	0.00
Lead Maintenance Mechanic/Wastewater	1.00	1.00	0.00
Wastewater Maintenance Mechanic	4.00	5.00	1.00
Wastewater Supervisor USD	1.00	1.00	0.00
	<b>6.00</b>	<b>7.00</b>	<b>1.00</b>
<b>TOTAL UTILITY SYSTEMS OPERATING FUND</b>	<b>325.20</b>	<b>338.20</b>	<b>13.00</b>
<b>UTILITY CONNECTION FUND #439</b>			
<b>3315 WATER INSTALLS</b>			
Field Technician Trainee	1.00	2.00	1.00
Field Technician I	1.00	1.00	0.00
Supervisor, Water Distribution	1.00	1.00	0.00
Water Distribution System Operator III	1.00	1.00	0.00
	<b>4.00</b>	<b>5.00</b>	<b>1.00</b>

**LISTING OF BUDGETED POSITIONS  
ADOPTED BUDGET - FY 2025-26**

<b>UTILITY CONNECTION FUND #439 - CONTINUED</b>		<b>CURRENT FY 2024-25</b>	<b>ADOPTED FY 2025-26</b>	<b>INCREASE (DECREASE) OVER PY</b>
<b>3515 WATER COLLECTION</b>				
Deputy Director - Utilities		1.00	1.00	0.00
Field Technician		0.00	0.00	0.00
Field Technician Trainee		0.00	0.00	0.00
Special Projects Coordinator		1.00	1.00	0.00
Supervisor		1.00	1.00	0.00
		<b>3.00</b>	<b>3.00</b>	<b>0.00</b>
<b>TOTAL UTILITY CONNECTION FUND</b>		<b>7.00</b>	<b>8.00</b>	<b>1.00</b>
<b>MEDICAL FUND #605</b>				
<b>1900 MEDICAL FUND</b>				
Benefits Analyst		1.00	1.00	0.00
Benefits Manager		1.00	1.00	0.00
HR Generalist		0.00	1.00	1.00
		<b>2.00</b>	<b>3.00</b>	<b>1.00</b>
<b>TOTAL CITY POSITIONS</b>		<b>1,473.45</b>	<b>1,539.25</b>	<b>65.80</b>

# FINANCIAL MANAGEMENT & BUDGET POLICIES

The National Advisory Council on State and Local Budgeting (NACSLB) developed a comprehensive set of recommended budget practices that has been endorsed by the Government Finance Officers Association (GFOA). These recommended practices provide a framework for the budget process encompassing a broad scope of governmental planning and decision-making regarding the use of resources.

Element #4 of Principle #2, Adopt Financial Policies addresses the need for jurisdictions to establish policies. As such, following are recommended financial management policies developed within the guidelines of the NACSLB.

**Policy #1:** Revenue estimates for annual budget purposes should be conservative. Property taxes should be budgeted at 95.5% of the Property Appraiser's estimate as of July.

**Policy #2:** The annual operating budget should be maintained in such a manner as to avoid an operating fund deficit. The annual budget should show fiscal restraint. Operating expenditures should be managed to create a positive cash balance (surplus) or not to exceed available resources in each fund at the end of the fiscal year.

**Policy #3:** Reserve funds should not be used to fund recurring expenditures. Fund balances should be maintained at fiscally sound levels in all funds. Such levels are delineated below:

- **General Fund** – The target is to maintain an unassigned fund balance of 20% of operating expenditures. This is the target that the unassigned fund balance should not fall below without establishing a replenishment plan.
- **Building Permit Fund** – The target fund balance is set at six months operating expenditures (50%). This is the target that the fund balance should not fall below without establishing a replenishment plan.
- **Enterprise Funds** – The target unrestricted net asset balance is set at two months operating expenses (17%). This is the target that the fund balance should not fall below without establishing a replenishment plan.

**Policy #4:** The City shall maintain adequate protection from loss due to property damage or liabilities of the City. The City shall maintain a self-insurance program for medical benefits for employees and dependents. Risks more than fixed individual limits of \$275,000 annually are coinsured with an outside insurance carrier. The carrier is also responsible for excess costs over an aggregate limit of \$168,000. The City also maintains self-insurance programs for workers' compensation, and property and general liability risks. The City carries stop loss coverage for these programs and ensures adequate resources are available to support the value of incurred but not reported (IBNR) claims.

**Policy #5:** The City will not commit itself to the full extent of its taxing authority.

**Policy #6:** The City will not fund ordinary municipal services with temporary or nonrecurring revenue sources.

**Policy #7:** Indirect costs associated with the operations of Enterprise Funds will be identified and accounted against the operations of those funds and be reimbursed to the General Fund.

**Policy #8:** Fee schedules and user charges should be annually reviewed for adjustment to ensure that rates are equitable and cover the total cost or a portion of the total cost as established by policy of City Council.

## FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

**Policy #9:** The financial burden on the City's taxpayers must be minimized through systematic annual program reviews and evaluations aimed at improving the efficiency and effectiveness of City programs. As such, the annual budget will be based on the City Council's long-term strategic plan, implemented by departmental goals and objectives.

**Policy #10:** City management is responsible for recovery of budgeted and non-ad valorem revenues as planned in the budget. Management shall maintain adequate billing and claiming processes in-order to effectively manage accounts receivable in conformance with the fiscal plan and sound business principles.

**Policy #11:** Every appropriation, except an appropriation for a capital improvement expenditure, shall lapse at the close of the fiscal year to the extent that it has not been expended or encumbered. An appropriation for a capital improvement expenditure shall continue in force, i.e., not be required to be re-budgeted, until the purpose for which it was made has been accomplished or abandoned; the purpose of any such appropriation shall be deemed abandoned if three (3) years pass without any disbursement from or encumbrance of the appropriation unless extended by action of the City Council.

### DEBT MANAGEMENT

#### **Policy #12:**

**I. Introduction:** The Policy provides a general framework under which the City plans for and manages the use of debt financing. This Policy should be considered within the broader scope of the City's Comprehensive Financial Policies (adopted via Resolution 17-R30) and other City rules and regulations. The City of Port St Lucie, Florida, is a municipal corporation of the State of Florida duly authorized pursuant to the Constitution of the State of Florida, Chapter 166, Part 11, Florida Statutes, and other applicable provisions of law to borrow money to finance capital projects and refund existing debt. Section 9.09 of the City Charter requires an ordinance be enacted to "authorize the borrowing of money". Adoption of an ordinance establishes the framework for the borrowing of money.

A resolution is adopted to establish the amount of bonds to be issued, the purpose of the borrowing and other pertinent details for the issuance of the bonds. The City complies with its debt management policy.

**II. Purpose:** The purpose of this Policy is to establish parameters and provide guidance governing issuance, management, continuing evaluation, and reporting on all debt obligations issued by the City of Port St Lucie, and to provide for the preparation and implementation necessary to ensure compliance and conformity with this Policy, the City's Charter, the City's code of ordinances and Florida law.

**III. Purposes and Uses of Debt:** The City may issue commercial paper and other forms of variable rate short-term debt (debt with less than 12 months of maturity) from time to time. Incurring long-term debt serves to obligate future taxpayers ("long-term debt" is defined as debt with greater than 12 months of maturity). Excessive reliance on long-term debt obligations can cause debt levels to reach or exceed the government's ability to pay. There are many categories of long-term debt available, therefore, the City's conscientious use of long-term debt will provide assurance that future residents will be able to service the City's debt obligations. General obligation debt which is supported by property tax revenues will be utilized as authorized by voters. Debt secured by legally available non ad valorem revenues may be utilized for other types of enterprise debt (i.e., water, sewer, solid waste, and storm water) when supported by dedicated revenue sources (i.e., user charges).

**IV. Limitations on City Indebtedness:** As a matter of good public policy and budgetary considerations, the City will continue to maintain institutionalized control over its debt issuance. The City will attempt to maintain primarily a "pay as you go" financing program for capital improvements. Debt financing, to include general obligation bonds, revenue bonds, certificate of participation, lease/purchase agreements, and other obligations permitted to be issued under Florida state law, shall only be used to purchase capital assets and infrastructure that cannot be acquired from either current revenues or fund balance.

## FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

Borrowings by the City should be of a duration that does not exceed economic life of the improvement or asset that it finances and, where feasible, should be shorter than the expected economic life of the asset(s) being financed. Long term debt will not be issued in-order to finance current operating costs or normal, routine maintenance. Further, debt financing will be used for major, non-recurring items with a minimum of four years of useful life. The City shall not assume more tax-supported general-purpose debt without conducting an objective analysis as to the community's ability to assume and support additional debt service payments. For the City to issue additional pari-passu bonds, covenants as authorized in the respective bond issues must be complied with. When appropriate, self-supporting revenue bonds shall be issued in lieu of general obligation bonds. The City will strive to maintain a gross bonded general obligation principal debt at a level not to exceed 2% of the assessed value of taxable property within the City. The City will strive to prudently reduce the par amount of debt outstanding each year by paying scheduled principal payments and/ or via early redemption. The City will strive to ensure that annual general bonded debt service costs (principal and interest) will not exceed 15% of the City's General Fund Expenditures (excluding one-time bond and extraordinary expenses). Any repayment provisions shall be structured to achieve level debt service payments to the extent possible. Scheduling larger payments during the later years shall be avoided, unless used to wrap around existing pari-passu bonds.

**V. SELECTION OF FINANCE CONSULTANTS AND SERVICE PROVIDERS:** The City shall employ an outside professional financial advisor, other than the City's underwriter, who is familiar with and abreast of the conditions of the municipal market, and is available to assist in structuring the issue, pricing, and monitoring sales procedures. The City shall not use a firm to serve as both the financial advisor and underwriter. The City's Chief Financial Officer or designee shall be responsible for establishing a solicitation and selection process for securing professional services that are required to develop and implement the City's debt program. The solicitation and selection process for such services must comply with City's Code of Ordinances and other adopted policies and for such services, including procurement requirements for professional and technical services, if appropriate.

**VI. METHOD OF SALE:** The Chief Financial Officer and Treasurer shall consult with the City's Financial Advisor prior to each financing. The Chief Financial Officer will bring forward a recommendation to the City Council who shall render a determination of the appropriate method of sale of City's long-term debt obligations.

**VII. REFUNDING OF CITY INDEBTEDNESS:** Debt refunding involves monitoring the markets, interest rates and other conditions against the existing debt portfolio; all debt refundings need City Council authorization and approval.

**VIII. USE OF CREDIT ENHANCEMENT:** Credit enhancements are mechanisms which guarantee principal and interest payments. They include bond insurance, letters of credit and surety bonds. The City may use these credit enhancements when such credit enhancement proves cost effective or is otherwise beneficial to the City.

**IX. CREDIT RATINGS:** The City will seek to maintain and, if possible, improve the City's current bond rating to minimize borrowing costs and preserve access to credit.

**X. REBATE COMPLIANCE AND OTHER POST-ISSUANCE RESPONSIBILITIES:** The Chief Financial Officer or designee shall establish and maintain a system of record keeping and reporting to meet the arbitrage compliance requirements of the federal tax code and Florida law. Additionally, the Chief Financial Officer or designee should employ the services of third-party consultants for arbitrage reporting.

**XI. REPORTING AND CONTINUING DISCLOSURE:** The City will comply with the standards of the Government Finance Officers Association for financial reporting and budget presentation and the disclosure requirements of the Securities and Exchange commission. The City is committed to continuing disclosure of financial and pertinent credit information relevant to the City's outstanding debt and will maintain compliance with disclosure standards promulgated by state and national regulatory bodies.

# FINANCIAL MANAGEMENT & BUDGET POLICIES - CONTD.

**XII. DEBT POLICY IMPLEMENTATION:** The Chief Financial Officer shall implement this debt management policy. The Chief Financial Officer or designee shall review the policy at least every two years and shall bring proposed amendments to the City Council for their consideration.

## INVESTMENT MANAGEMENT

### **Policy #13: INTRODUCTION CITY COUNCIL DIRECTED POLICY**

**I. Introduction:** In establishing the Investment Policy, the City of Port St Lucie ("City") recognizes the relationship between risk and return and acknowledges that all investments involve some degree of risk. The Investment Policy is intended to set forth the framework within which the City's investment activities will be conducted. The Investment Policy establishes parameters for investment activity which may be further restricted by the Chief Financial Officer or designee or City Manager. The Investment Policy provides both minimums and maximums by investment type to limit risk and diversify the City's investment portfolio.

**II. Scope:** In accordance with Section 218.415, Florida Statutes, this Investment Policy applies to all the investment activity and cash balances of the City of Port St Lucie ("the City"), except for the Municipal Police Officers' Retirement Trust Fund, the Prudential Pension Trust Fund, the 401(a) Retirement Trust Fund, the Other Post-Employment Benefits ("OPEB") Trust Fund, and funds related to the issuance of debt where there are other existing policies or indentures in effect.

## ACCOUNTS MANAGEMENT

**Policy #14:** Accounting systems shall be maintained to facilitate financial reporting in conformance with generally accepted accounting principles of the United States.

**Policy # 15:** An annual financial audit shall be prepared in conformance with Florida state law.

**Policy #16:** Financial systems shall be maintained in a manner that provides for the timely monitoring of expenditures, revenues, and receivables/billing status on an ongoing basis.

**Policy #17:** The City shall annually seek the GFOA Certificate of Achievement for Excellence in Financial Reporting and Distinguished Budget Presentation Award.

*City of Port St. Lucie*

## LONG-TERM FINANCIAL PLANNING

As detailed in the Capital Improvement Program section in this budget document, the City uses a five-year model for long-range planning in the general fund and all enterprise funds. The plans, including a five-year capital improvement plan, which are updated annually. The City Council's main objectives are: A) To preserve the quality of life by providing and maintaining adequate financial resources necessary to sustain a sufficient level of municipal services, B) To respond to changes in the economy, the priorities of governmental and non-governmental organizations, and other changes that may affect the City's financial well-being, C) To protect the City from emergency fiscal crisis by ensuring the maintenance of service even in the event of an unforeseen occurrence, and D) To maintain a strong credit rating in the financial community through sound, conservative financial decision-making.

Additionally, the City Council has established a preference for pay-as-you-go financing as a significant capital financing source but will ultimately determine the most appropriate financing structure for each capital project on an individual basis after examining all relevant factors of the project. Fund balances in-excess of required debt and other continuing obligations may be used as a capital source for pay-as-you-go financing.

**Policy #18:** City Council Directive Policy in establishing the Capital Asset Renewal and Replacement Reserve Policy to ensure sufficient funds are available to support the timely maintenance, renewal, and replacement of the City's infrastructure, facilities, and capital assets. By adopting a forward-looking approach to asset management and incorporating these needs into the annual budget process, the City seeks to uphold the integrity of its operations and maintain consistent service delivery. Strategic allocation of reserves aims to mitigate the financial impact of large capital outlays, prevent operational disruptions, and safeguard the continuity of essential municipal services.



# CITY OF PORT ST. LUCIE

## SUMMARY OF REVENUES, EXPENDITURES & FUND BALANCES

### ADOPTED BUDGET - FY 2025-26

	***** GOVERNMENTAL FUNDS *****			** PROPRIETY **								
	General Fund	Special Revenue Funds	Capital Project Funds	** FUNDS ** Enterprise Funds	Debt Service Fund	Internal Service Funds	Trust Funds	Totals 2025-26	Totals 2024-25	Totals* 2023-24	Increase <Decrease> FY 25-26/24-25	
<b>CASH BALANCES CARRYFORWARD:</b> (Projected Beginning Fund Balances - 10-1-25)	\$ 85,300,255	\$ 126,327,005	\$ 52,447,418	\$ 118,218,799	\$ 11,891,331	\$ 11,651,750	\$ 38,100,525	\$ 443,937,083	\$ 494,091,546	\$ 388,599,354	\$ (50,154,463)	
<b>REVENUES &amp; SOURCES:</b>												
Taxes (includes other taxes)	97,906,390	15,983,806	19,478,832	-	7,516,424	-	-	140,885,452	131,735,976	124,704,273	9,149,476	
Utility Service Tax	21,871,000	-	-	-	-	-	-	21,871,000	21,886,496	17,192,863	(15,496)	
Franchise Fees	16,410,844	-	-	-	-	-	-	16,410,844	17,568,216	16,189,707	(1,157,372)	
Licenses and Permits	2,208,858	26,044,490	6,790,000	-	-	-	-	35,043,348	42,576,098	32,203,147	(7,532,750)	
Intergovernmental	21,811,876	22,885,799	650,000	-	-	-	-	45,347,675	60,267,722	44,485,549	(14,920,047)	
Fines and Forfeitures	886,598	153,134	-	-	-	-	-	1,039,732	1,526,307	1,251,415	(486,575)	
User Fees and Miscellaneous Revenues	31,526,294	52,433,295	130,957,043	182,428,756	815,943	37,806,046	4,117,417	440,084,794	284,552,822	246,245,083	155,531,972	
Use of Reserves/Budgeted Beginning Balance*	7,591,205	14,592,734	24,550,467	12,998,014	-	1,721,709	-	61,454,129	149,266,018	108,173,699	(87,811,889)	
Other Financing Sources	12,313,640	11,912,590	39,341,037	44,107,152	-	-	-	107,674,419	97,224,119	118,880,713	10,450,300	
<b>TOTAL REVENUES AND SOURCES</b>	<b>212,526,705</b>	<b>144,005,848</b>	<b>221,767,379</b>	<b>239,533,922</b>	<b>8,332,367</b>	<b>39,527,755</b>	<b>4,117,417</b>	<b>869,811,393</b>	<b>806,603,774</b>	<b>709,326,449</b>	<b>63,207,619</b>	
<b>TOTAL REVENUES AND BALANCES:</b>	<b>\$ 297,826,960</b>	<b>\$ 270,332,853</b>	<b>\$ 274,214,797</b>	<b>\$ 357,752,721</b>	<b>\$ 20,223,698</b>	<b>\$ 51,179,505</b>	<b>\$ 42,217,942</b>	<b>\$ 1,313,748,476</b>	<b>\$ 1,300,695,320</b>	<b>\$ 1,097,925,803</b>	<b>\$ 13,053,156</b>	
<b>EXPENDITURES:</b>												
Personnel Services	\$ 125,959,188	\$ 23,951,806	\$ 108,832	\$ 43,776,199	\$ -	\$ 404,296	\$ -	\$ 194,200,321	\$ 171,292,207	\$ 152,205,140	\$ 22,908,114	
Operating Expenses	51,141,326	75,780,033	-	65,013,229	5,150	39,032,908	-	230,972,646	230,626,511	190,222,655	346,135	
Capital Outlay & Capital Projects	4,190,874	2,488,000	220,474,174	33,824,544	-	-	-	260,977,592	154,130,496	137,022,046	106,847,096	
Debt Services	9,850,443	20,395,652	-	32,293,916	8,205,793	-	-	70,745,804	77,968,758	67,368,998	(7,222,954)	
Budgeted Contingencies/Budgeted Ending Reserves*	3,000,000	1,377,287	-	3,573,358	-	-	4,117,417	12,068,062	66,610,245	43,564,446	(54,542,183)	
Fund Transfers (Includes Internal Charges)	18,384,874	20,013,070	1,184,373	61,052,676	121,424	90,551	-	100,846,968	105,975,557	118,943,164	(5,128,589)	
<b>TOTAL EXPENDITURES</b>	<b>212,526,705</b>	<b>144,005,848</b>	<b>221,767,379</b>	<b>239,533,922</b>	<b>8,332,367</b>	<b>39,527,755</b>	<b>4,117,417</b>	<b>869,811,393</b>	<b>806,603,774</b>	<b>709,326,449</b>	<b>63,207,619</b>	
<b>BUDGETED DESIGNATED RESERVES</b> (Projected Ending Fund Balances - 9-30-26)	<b>\$ 77,709,050</b>	<b>\$ 113,111,558</b>	<b>\$ 27,896,951</b>	<b>\$ 108,794,143</b>	<b>\$ 11,891,331</b>	<b>\$ 9,930,041</b>	<b>\$ 42,217,942</b>	<b>\$ 391,551,016</b>	<b>\$ 411,435,773</b>	<b>\$ 323,990,101</b>	<b>\$ (19,884,757)</b>	
<b>TOTAL APPROPRIATED EXPENDITURES AND RESERVES</b>	<b>\$ 290,235,755</b>	<b>\$ 257,117,406</b>	<b>\$ 249,664,330</b>	<b>\$ 348,328,065</b>	<b>\$ 20,223,698</b>	<b>\$ 49,457,796</b>	<b>\$ 42,217,942</b>	<b>\$ 1,261,362,409</b>	<b>\$ 1,218,039,547</b>	<b>\$ 1,033,316,550</b>	<b>\$ 43,322,862</b>	

# CITY OF PORT ST. LUCIE

## REVENUE DESCRIPTION AND OVERVIEW

The total revenue and sources budgeted for all funds for FY 2025-26 is \$869,811,393. These amounts include personnel, operating, capital, and interfund transfers. The adopted budget for FY 2025-26 reflects a 2.21% increase compared to FY 2024-25 adopted budget, which utilized reserves for planned one-time uses. The increase is due primarily due to planned CIP Projects, expanded operations, deferred building maintenance, and debt retirement.

The following revenue categories represent more than 75% of the City of Port St. Lucie’s total revenue sources. The City estimates annual revenues through objective and analytical methods and maintains a diversified and stable revenue system to the extent permitted by laws, helping to insulate the City from short-term fluctuations in any single revenue source.

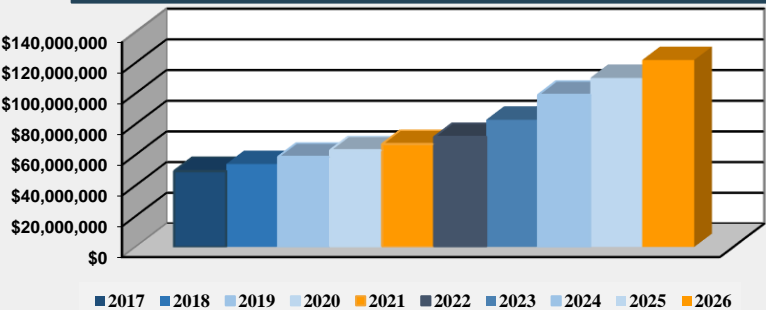
### Revenues

#### Ad Valorem Taxes:

**Description:** Ad Valorem Taxes (Latin for “according to Value”) are taxes levied in proportion to the value of the property which it is levied. The City’s millage rate is charged against both residential and commercial properties within the City limits. All properties are assessed and billed by the County Tax Appraiser.

**Outlook:** In recent years, actual Ad Valorem have consistently met or exceeded preliminary budget projections established at the beginning of the budget cycle. For future financial projections, the City anticipates increases of 9%, 8%, 7% and 6% followed by a 1% decrease in subsequent years.

Ad Valorem Taxes Revenue Trends  
10 Year Actual and Budgeted

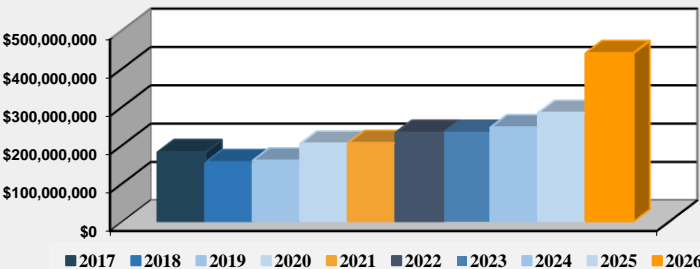


**Overview:** The City’s combined millage rate is adopted at 4.9750 for fiscal year 2025-26, representing a decrease of 0.0800 from FY 2024-25. The portion of the total millage rate designated for retiring debt on the Crosstown Parkway Road Project is set at 0.3143. When combined with the 12.95% gain in taxable value for FY 2025-26, the net total increase to property tax revenue is estimated at \$11.7 million for FY 2024-25 allocated among the three funds that receive property tax revenue. This remains well below the state-imposed ten-mill cap.

Funds currently benefiting from Ad Valorem tax revenues include the General Fund (4.2991), Road and Bridge Operating Fund (0.3616), and the Voter-Approved Debt Service Millage Rate (0.3143) for Crosstown Parkway Fund.

#### Miscellaneous Revenues:

Miscellaneous Revenue Trends  
10 Year Actual and Budgeted



**Description:** Miscellaneous revenues that are small in value and not individually categorized. These may include charges for services, interest, special assessment payments, and donations or contributions.

**Outlook:** Miscellaneous revenue varies from year to year, making it less predictable than other revenue sources. These fluctuations are often the result of one-time contributions, such as developer payments toward specific capital projects, which may not recur in future years.

# CITY OF PORT ST. LUCIE

## REVENUE DESCRIPTION AND OVERVIEW

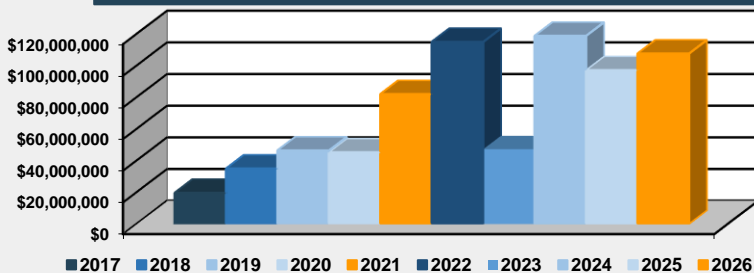
### Other Financing Sources:

**Bonds:** Bonds are written promises, typically under seal, to pay a specified sum of money called face value at a fixed date in the future, with interest at a fixed rate, usually payable periodically. The most common type of bonds are general obligation bonds and revenue bonds, which are most frequently used for large capital construction projects. Over the years, the City has utilized both types to expand water and sewer systems, construct new roads, and build City facilities to support record-breaking growth.

**Interfund Transfers:** Interfund transfers are legally authorized movements of funds from one account receiving revenue to another fund where the resources are to be expended.

**Overview:** Other Financing sources consist of three primary areas: Bonds Proceeds, Indirect Cost Transfers, and Interfund Transfers. Most CIP funds include interfund transfers either from the operating budget or from the Governmental Finance Fund to pay down prior or current CIP debt.

Other Financing Sources Revenue Trends  
10 Year Actual and Budgeted



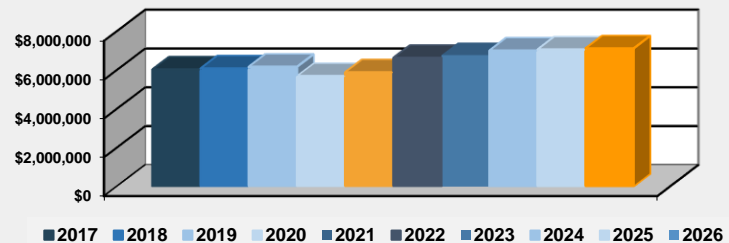
**Outlook:** Interfund transfers will be made to continue to reduce debt, fund indirect charges and help finance ongoing CIP projects.

### Local Option Gas Tax:

**Description:** Local Option Gas Tax revenues are generated from an additional six-cents local tax on gasoline sales in St. Lucie County. These revenues are shared among the County and the Cities of Fort Pierce and St. Lucie Village. For the 2025-26 budget year, the City of Port St. Lucie will be receiving a portion of this revenue based on the prior five years of accumulated transportation-related expenditures by each entity.

**Overview:** The largest single revenue for the Road and Bridge Operating Fund is the Local Option Gasoline Tax. The FY 2025-2026 revenue projection is \$7.1 million. This revenue source typically shows minimal year-over-year growth, with future increases estimated at approximately 2%. The amount collected is directly tied to the number of gallons of gasoline sold.

Local Option Gas Tax Revenue Trends  
10 Year Actual and Budgeted



**Outlook:** This continues to be a significant source of funding for the City's roadway resurfacing efforts. Distribution will continue to follow the statutory formal outline in F.S. 336.025(4) until a new agreement is reached with the County.

# CITY OF PORT ST. LUCIE

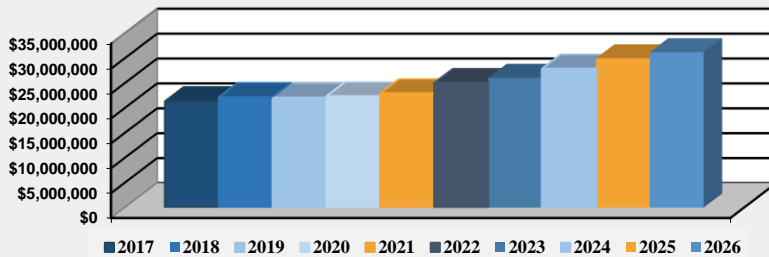
## REVENUE DESCRIPTION AND OVERVIEW

### Stormwater Fee:

**Description:** The Stormwater Fee is an annual fee charged to all property owners for the purpose of constructing and maintaining the City's stormwater system.

**Overview:** The annual stormwater fee assessed to a residence will be \$189.00 per residential unit and \$141.75 per undeveloped lot in FY 2025-26, representing an increase from the prior year. The annual stormwater fee is expected to generate \$31.2 million. The only normal growth in the Stormwater Fee revenue occurs when a vacant lot is built upon, providing an additional \$47.25 per unit in additional revenue.

### Stormwater Fee Revenue Trends 10 Year Actual and Budgeted



**Outlook:** The City Council approved an increase to the Stormwater Fee for FY 2025-26 budget, (and increase of \$6.00 increase to a residential unit and \$4.50 per undeveloped lot). As the City continues to expand its major roads to a four-lane design with medians, the volume of landscaping to be maintained increases and additional funding must be considered. The added pressure on the system will likely require future rate adjustments. The Public Works department has made efforts to reduce costs by optimizing moving rotations and other services, which has positively impacted on the financial position of the Stormwater Fund.

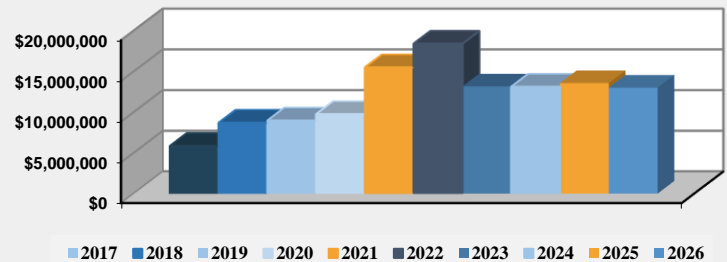
### Building Permits:

**Description:** Building Permit Fees are directly driven by revenues derived from issuance of building permits for construction within the City of Port St. Lucie.

**Overview:** Building Permits Fees are directly driven by construction activity. New construction activity

remains strong, and permit fee revenue is projected at \$15.9 million in FY 2025-26. Revenue collected is based on overall construction within the City.

### Building Permit Fee Revenue Trends 10 Year Actual and Budgeted



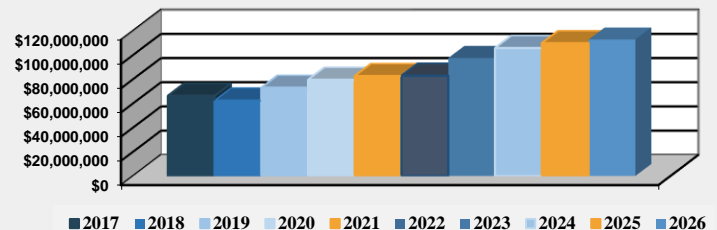
**Outlook:** Based on current construction activity, this fund is expected to remain within budget projections.

### Utility Operating Revenues:

**Description:** Utility Operating Revenues are monthly revenues collected from users of the City's water and sewer system.

**Overview:** The Water and Sewer Operating Fund is primarily supported by monthly user fees, which are projected to generate \$112.8 million in FY 2025-26. The City Council has approved a 3.5% rate increase for water and sewer services for FY 2025-26.

### Utility Operating Revenue Trends 10 Year Actual and Budgeted



**Outlook:** A level of new customer connections is expected as construction continues across the City, which will further increase operating revenues.

**CITY OF PORT ST. LUCIE, FLORIDA**  
**AUDITED LONG-TERM DEBT AS OF SEPTEMBER 2024**

DEBT	FUND	DEBT HOLDER	BALANCE 9/30/2023	ADDITIONS FY23-24	REDUCTIONS FY23-24	ENDING BALANCE 9/30/2024	DUE WITHIN ONE YEAR
2016 GO Refunding Bonds	214	US BANK	35,945,000	-	-	35,945,000	1,960,000
2023 GO Refunding Bonds	214	US BANK	39,750,000	-	4,740,000	35,010,000	3,100,000
2014 Public Service Tax Bonds	001/142	REGIONS BANK	17,340,000	-	560,000	16,780,000	590,000
2016 CRA Refunding Bonds	175	US BANK	16,345,000	-	5,185,000	11,160,000	5,445,000
2017 Taxable Special Obligation	156	US BANK	15,870,000	-	1,060,000	14,810,000	1,095,000
2018 Taxable Special Obligation		TD BANK	47,620,000	-	1,675,000	45,945,000	1,740,000
2021 Capital & Refunding Bonds		Bank of NY Mellon	40,340,000	-	770,000	39,570,000	800,000
2016 SW Annex Refunding	115	ZION BANK	105,625,000	-	3,340,000	102,285,000	3,405,000
Unamortized bond premium			13,694,879	-	2,074,802	11,620,077	-
			<b>332,529,879</b>	<b>-</b>	<b>19,404,802</b>	<b>313,125,077</b>	<b>18,135,000</b>
Compensated Absences			13,474,568	1,076,477	-	14,551,045	1,309,594
Leases			170,105	4,016,164	446,866	3,739,403	932,972
Subscription Liability			2,907,913	998,756	1,620,059	2,286,610	1,624,261
<b>TOTAL GLTD</b>			<b>349,082,465</b>	<b>6,091,397</b>	<b>21,471,727</b>	<b>333,702,135</b>	<b>22,001,827</b>
2020 Stormwater Refunding	401	TD BANK	30,145,000	-	1,030,000	29,115,000	1,110,000
<b>TOTAL STORMWATER LTD</b>			<b>30,145,000</b>	<b>-</b>	<b>1,030,000</b>	<b>29,115,000</b>	<b>1,110,000</b>
2007 Utility Refunding & Improvement Revenue Bonds	431/445	US BANK	39,605,000	-	9,155,000	30,450,000	9,635,000
2016 Utility Refunding Bonds	431	ZION'S BANK	193,595,000	-	3,530,000	190,065,000	3,710,000
2018 Utility Refunding Revenue	431	US BANK	6,940,000	-	300,000	6,640,000	315,000
2021 Utility System Revenue Bonds	431	US BANK	29,535,000	-	580,000	28,955,000	605,000
2022 Utility System Bank Loan	431	SEACOAST BANK	14,280,000	-	1,210,000	13,070,000	1,235,000
2023 Utility Refunding Revenue	431	US BANK	20,820,000	-	1,610,000	19,210,000	1,680,000
			<b>304,775,000</b>	<b>-</b>	<b>16,385,000</b>	<b>288,390,000</b>	<b>17,180,000</b>
<b>TOTAL UTILITY LTD</b>			<b>304,775,000</b>	<b>-</b>	<b>16,385,000</b>	<b>288,390,000</b>	<b>17,180,000</b>
Unamortized bond premium			25,782,846	-	3,566,781	22,216,065	-
Compensated Absences			4,037,964	421,280	-	4,459,244	401,332
Leases			52,254	-	36,860	15,394	15,394
Subscription Liability			1,109,300	-	187,143	922,157	153,276
<b>TOTAL LONG-TERM DEBT</b>			<b>714,984,829</b>	<b>6,512,677</b>	<b>42,677,511</b>	<b>678,819,995</b>	<b>40,861,829</b>

## GOVERNMENTAL ACTIVITIES DEBT:

---

\$33,300,000 Public Service Tax Revenue Bonds, Series 2014A & 2014B - payable from and collateralized by a lien upon and a pledge of the public service tax revenues, due in annual principal installments ranging from \$760,000 to \$2,170,000 plus interest semiannually at a rate ranging from 2.611% to 5.0%. Proceeds used to refund the \$39,900,000 Lease Revenue bonds, Series 2010A & 2010B (Wyncrest Project).

\$38,260,000 Community Redevelopment Agency Redevelopment Trust Fund Refunding Revenue Bonds, Series 2016 - payable from and collateralized by a lien upon and pledge of the net tax increment revenues generated in the Community Redevelopment Area, due in annual principal installments ranging from \$2,225,000 to \$5,715,000 plus interest semiannually at a rate ranging from 2.0% to 5.0% through January 2026. Proceeds were used to refund the remaining balances of the outstanding \$11,870,000 CRA Bonds, Series 2004, and the \$46,450,000 CRA Bonds, Series 2006.

\$6,915,000 General Obligation Refunding Bonds, Series 2016 - due in annual principal installments ranging from \$2,235,000 to \$2,375,000 plus semiannual interest at a rate ranging from 3.0% to 3.125%. Proceeds used to refund the remaining balances of the \$49,285,000 General Obligation Bonds, Series 2005, and \$44,545,000 General Obligation Bonds, Series 2006. The refunding resulted in a future cash flow savings of \$6,079,171 and a net present value savings of 4,392,084. The economic gain of \$1,285,901 will be amortized over 19 years. A portion of the debt \$27,070,000 was refunded by issuing the 2025 General Obligation Refunding Bonds.

\$22,345,000 Taxable Special Obligation Bonds, Series 2017 - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$905,000 to \$1,655,000 plus semiannual interest at a rate ranging from 1.892% to 4.357%. Proceeds used to advance refund the remaining balance of the \$31,360,000 Special Assessment Refunding Bonds, Series 2008A. The refunding resulted in a future cash flow savings of \$15,743,297 and a net present value savings of \$3,989,340. The economic loss of \$3,843,556 will be amortized over 10 years.

\$54,085,000 Taxable Special Obligation Refunding Revenue Bonds, Series 2018A - payable from amounts budgeted and appropriated by the City from non-ad valorem revenues, due in annual principal installments ranging from \$300,000 to \$3,680,000 plus semiannual interest at a rate ranging from 2.825% to 4.555%. Proceeds were used to provide funds together with other legally available funds to refund all the City's outstanding Research Facilities Revenue Bonds, Series 2010 (Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp. Project and pay costs and expenses of issuing the Series 2018A Bonds. There was an economic loss of \$600,820 resulting from the transaction. The proceeds of the Series 2010 Bonds were used by the City to finance a loan to Oregon Health and Science University Vaccine and Gene Therapy Institute Florida Corp ("VGTI") for the purpose of financing the acquisition of certain land located in the City and the construction, furnishing, and equipping of the approximately 99,000 gross square foot building.



## GOVERNMENTAL ACTIVITIES DEBT (CONTINUED):

---

\$45,665,000 Capital Improvement and Refunding Revenue Bonds, Series 2021 - payable solely from and secured by a lien upon and pledge of the pledged funds, due in annual principal installments ranging from \$770,000 to \$2,715,000 plus semiannual interest at a rate ranging from 3.000% to 4.000%. Proceeds are being used to provide funds together with other legally available funds to acquire, construct, and equip a new Public Works Building, Police Training Facility, Torino Regional Park Improvements, Tradition Regional Park Improvements, an Adaptive Traffic Light System, and refund the remaining balance of the \$13,915,000 Sales Tax Refunding Revenue Bonds, Series 2011. The refunding resulted in future cash flow savings of \$232,586 and net present value savings of \$227,448.

\$39,750,000 General Obligation Refunding Bonds, Series 2023 - payable from and secured by a lien upon and pledge of (i) the proceeds of the Ad valorem Taxes, and (ii) the money on deposit in the Sinking Fund established in the Bond Resolution, including any investment earnings thereon, due in annual principal installments ranging from \$1,705,000 to \$4,740,000 plus semiannual interest at a rate of 5.000%. Proceeds were used to (i) refund all the City's outstanding General Obligation Bonds, Series 2014, and the General Obligation Refunding Bonds, Series 2014. The General Obligation Refunding Bonds, Series 2014, were issued to (i) finance a portion of the cost of constructing a transportation corridor on Crosstown Parkway, previously known as West Virginia Drive, and (ii) for the purpose of defeasing and refunding a portion of the City's General Obligation Bonds, Series 2005 and General Obligation Bonds, Series 2006, respectively. The General Obligation Bonds, Series 2005 and General Obligation Bonds, Series 2006 were issued to finance a portion of constructing a transportation corridor on West Virginia Drive now known as Crosstown Parkway. The refunding resulted in \$3,709,152 in net present value savings or 7.61% of the refunded bonds par amount. The economic gain of \$433,343 will be amortized over 11 years. The refunding resulted in future cash flow savings of \$4,415,258.

\$24,555,000 General Obligation Refunding Bonds, Series 2025 - payable from and secured by a lien upon and a pledge of (i) the proceeds of the Ad valorem Taxes, and (ii) the money on deposit in the Sinking Fund established in the Bond Resolution, including any investment earnings thereon, due in annual principal installments ranging from \$2,000,000 to \$5,650,000 plus semiannual interest at a rate of 3.00% or 5.00%. Proceeds were used to (i) refund a portion of the City's outstanding General Obligation Bonds, Series 2016. The General Obligation Refunding Bonds, Series 2016, were issued to (i) for the purpose of refunding a portion of the City's General Obligation Bonds, Series 2005 and General Obligation Bonds, Series 2006, respectively. The General Obligation Bonds, Series 2005 and General Obligation Bonds, Series 2006 were issued to finance a portion of constructing a transportation corridor on West Virginia Drive now known as Crosstown Parkway. The refunding resulted in \$1,301,409 in net present value savings or 4.81% of the refunded bonds par amount. The refunding resulted in a future cash flow savings of \$1,658,605.

### **Special Assessment Debt with Government Commitment**

\$126,895,000 Special Assessment Refunding Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1) - payable from assessments levied on subject properties within the assessment area, due in annual principal installments ranging from \$2,350,000 to \$6,580,000 plus interest semiannually ranging from 1.0% to 4.0% through July 2045. The City has a secondary obligation to budget sufficient Non-Ad Valorem Revenues to cover the annual debt service requirements if the amounts within the fund are not available to meet the upcoming debt service payment. Proceeds were used to refund the \$129,440,000 remaining balance of the outstanding \$155,840,000 Special Assessment District Bonds, Series 2016 (Southwest Annexation Special Assessment District No. 1).

## **BUSINESS-TYPE ACTIVITIES DEBT:**

---

The Stormwater Utility Revenue Bonds are collateralized by a lien upon, and a pledge of the stormwater revenues derived from the operation of the stormwater utility system, the franchise revenues derived from the electric franchise fees collected from Florida Power & Light Company, and income earned on bond related investment accounts.

\$30,145,000 Stormwater Utility Refunding Revenue Bonds, Series 2020 - due in annual principal installments of \$1,030,000 to \$3,070,000, plus interest of 4% through May 2039. The series 2020 bonds were issued on February 13th, 2020, and the proceeds of this issue were used to refund 2010A and 2010B Taxable Build America Bonds and Taxable Recovery Zone Economic Development Bonds of \$26,895,000 and \$9,105,000 respectively. The refunding resulted in future cash flow savings of \$11,072,557 and in a net present value savings of \$9,296,118.

The Utility System Revenue Bonds are payable solely from and secured by a lien upon and pledge of the net revenues derived from the operation of the water and sewer system and the Capital Facilities Charges (limited to the debt service component) of the Utility System.

\$119,445,000 Utility System Refunding Revenue Bonds, Series 2007 - due in annual principal installments of \$670,000 to \$10,675,000 plus interest semiannually ranging from 4.0% to 5.25% through September 2027.

\$206,970,000 Utility System Refunding Revenue Bonds, Series 2016 - due in annual principal installments ranging from \$205,000 to \$27,070,000 plus interest semiannually ranging from 3.0% to 5.0% through September 2036. The Series 2016 Bonds were issued in August 2016 to refund all the \$51,645,000 Series 2004A Bonds, refund the \$52,270,000 outstanding balance of the \$78,435,000 Series 2006 Bonds, refund the \$33,507,230 outstanding balance of the \$35,197,230 Series 2006A Bonds, and advance refund \$88,075,000 of the \$110,200,000 Series 2009 Bonds. The refunding resulted in future cash flow savings of \$58,757,788 and net present value savings of \$43,528,370. The economic loss of \$18,895,088 will be amortized over 20 years.

\$8,305,000 Utility System Refunding Revenue Bond, Series 2018 - due in annual principal installments of \$260,000 and \$1,475,000 beginning in 2019 plus interest semiannually ranging from 2.25% to 5.00% through September 2035. The Series 2018 Bonds were issued in May 2018 to refund all the Series 2009 Bonds. The refunding resulted in future cash flow savings of \$4,395,964 and net present value savings of \$2,899,018. The economic loss of \$1,039,035 will be amortized over 18 years.

\$30,635,000 Utility System Revenue Bonds, Series 2021 - due in annual principal installments ranging from \$540,000 to \$1,145,000 plus interest semiannually ranging from 3.00% to 5.00% through September 2041. The Series 2021 Bonds were issued in June 2021 to provide funds, together with other legally available funds, to finance costs relating to the acquisition, construction, and equipping two new western reverse osmosis Floridian wells for the James E. Anderson ("JEA") Water Treatment Plant, a new western raw water main to connect the new wells to the JEA Water Treatment Plant, relocation of water

## **BUSINESS-TYPE ACTIVITIES DEBT (CONTINUED):**

---

utility lines in connection with the Floresta Drive roadway improvements, a new deep injection well for the Prineville Water Treatment Facility, various upgrades to the Westport Wastewater Treatment Plant to meet new nutrient reduction requirements, the extension of a reuse water line one mile southwest of C24 canal to the Glades wastewater booster pumping station, and various upgrades to the Northport booster pump main to increase the capacity of wastewater flows to the Glades Wastewater Treatment Plant.

\$15,750,000 Direct Placement Bank Loan, 2022 - due in annual principal installments ranging from \$295,000 and \$4,375,000 plus interest semiannually of 2.350% through September 2029. The Direct Placement Bank Loan, 2022 was issued in June of 2022 to refund all of Utility System Refunding Revenue Bonds, Series 2012. The refunding resulted in a net present value savings of \$1,465,240. The purpose of the Series 2012 was to advance refund a portion of the Series 2003 Refunded Bonds and advance a portion of the Series 2004 Refunded Bonds.

\$21,320,000 Utility System Refunding Revenue Bonds, Series 2023 - due in annual principal installments ranging from \$500,000 to \$4,890,000 plus interest semiannually of 5.00% through September 2034. The Series 2023 Bonds were issued in June 2023 to provide funds to refund on a current basis all of the City's outstanding Utility System Refunding Revenue Bonds, Series 2014. The Utility System Refunding Revenue Bonds, Series 2014, were issued in November 2014 to refund \$7,190,000 of Series 2003 Bonds, \$12,260,000 of Series 2004 Bonds and \$16,460,000 of Series 2006 Bonds. The refunding resulted in future cash flow savings of \$3,348,536 and a net present value savings of \$2,823,403. The economic gain of \$702,969 will be amortized over 11 years.

# General Fund

---

The City's General Fund reports on the financial activities of all the administrative departments, including the Parks and Recreation and Police Departments. The City's financial condition continues to strengthen due to rapid commercial and residential growth, which has increased the value of real property. This growth has allowed the City to address staffing needs, deferred maintenance, innovation, technology enhancements, and the addition of new park amenities that are essential to providing first-class services to the community.

## Major Revenue Source

The General Fund is supported primarily by tax revenues rather than user fees. The largest single source of revenue is Ad Valorem Property Tax, which has increased alongside the City's continued growth. Other major revenue sources such as Utility Tax, Franchise Fees, and Sales Taxes are also projected to rise. Combined, these sources represent approximately 80% of the revenue needed to provide essential services to residents.

## Expenditure Trends

Salaries and benefits represent the largest portion of General Fund expenditure, typically comprising the majority of the budget in cities nationwide. This is because the General Fund primarily supports services that are provided directly to the public.

## Workforce and Service Expansion

To meet growing service demands, the City is expanding its workforce by adding full-time employees in areas such as the Police Department, Parks and Recreation, Human Resources, Finance, and Information Technology. These additions help address rising community needs.

The City is also taking proactive steps to address deferred maintenance by increasing both repair and maintenance funding, as well as capital improvement budgets along with setting funding aside for renewal and replacement. These investments help prevent the further deterioration of parks, buildings, and other infrastructure.

## Long-Range Model

The long-range model for the General Fund anticipates several years of potential budget deficits. To address these shortfalls, reserves will be used to fund one-time capital projects and to fund the Asset Replacement & Renewal Program.

The model maintains a minimum fund balance of 20%, consistent with the City's adopted financial policies, throughout the five-year projection period. It assumes modest annual increases in taxable value and other economic revenue sources.

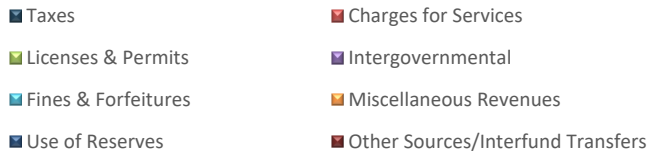
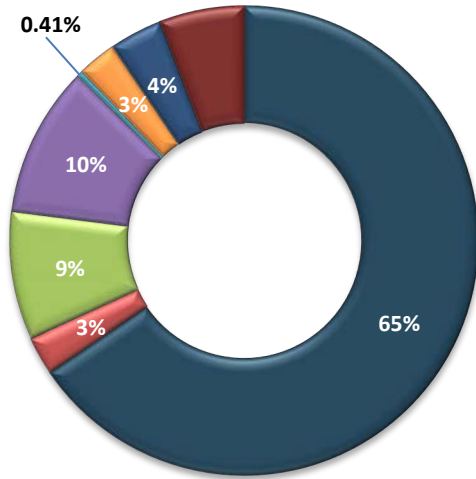
The City Council remains committed to ensuring Port St. Lucie continues to be the safest city in Florida with a population exceeding 250,000. With modest growth in taxable value and other economic revenues, personnel expenses are projected to rise by 13.55% in FY 2025-26 and 10% in FY 2026-27.

# CITY OF PORT ST. LUCIE

## GENERAL OPERATING FUND

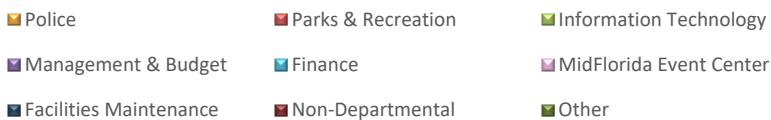
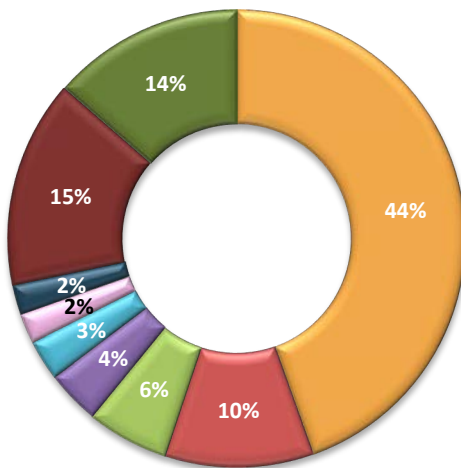
### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES



<b>Beginning Reserve</b>	<b>\$85,300,255</b>
<b>Revenue Sources:</b>	<b>Amount</b>
Taxes	\$139,959,233
Licenses & Permits	18,619,702
Fines & Forfeitures	886,598
Charges for Services	5,744,218
Intergovernmental	21,811,876
Miscellaneous Revenues	5,600,233
Other Sources/Interfund Transfers	12,313,640
Use of Reserves*	7,591,205
<b>Total</b>	<b>\$212,526,705</b>

#### FY 25-26 USES



<b>Expenditure by Function:</b>	<b>Amount</b>
Police	\$94,680,120
Parks & Recreation	22,383,194
Information Technology	12,310,719
Management & Budget/General Government	8,041,425
Finance	6,049,484
MidFlorida Event Center	4,502,328
Facilities Maintenance	4,457,806
Non-Departmental	31,235,317
Other	28,866,312
<b>Total</b>	<b>\$212,526,705</b>
<b>Ending Balance</b>	<b>\$77,709,051</b>

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$80,541,761	\$86,629,526	\$86,629,526	\$85,300,255	-\$1,329,271	-2%	\$77,709,051
<b>Revenues</b>							
Fines & Forfeitures	\$797,436	\$1,328,766	\$835,458	\$886,598	-\$442,168	-33%	\$951,290
Licenses & Permits	\$16,202,621	\$18,692,347	\$17,828,029	\$18,619,702	-\$72,645	0%	\$19,267,084
Intergovernmental	\$27,475,927	\$23,776,925	\$21,365,313	\$21,811,876	-\$1,965,049	-8%	\$22,248,115
Charges for Services	\$5,703,865	\$5,218,075	\$5,169,861	\$5,744,218	\$526,143	10%	\$5,828,135
Miscellaneous Revenues	\$6,449,554	\$4,636,320	\$6,264,616	\$5,600,233	\$963,913	21%	\$4,921,362
Other Sources/Interfund Transfers	\$15,126,028	\$26,426,032	\$12,092,689	\$19,904,845	-\$6,521,187	-25%	\$18,642,044
<b>Taxes</b>							
Current Ad Valorem Taxes	\$82,755,377	\$94,117,436	\$94,117,436	\$105,267,733	\$11,150,297	12%	\$114,218,049
Delinquent Ad Valorem Taxes	\$42,462	\$37,000	\$37,000	\$35,000	-\$2,000	-5%	\$35,000
State-Casualty Insurance Premi	\$2,770,542	\$2,800,000	\$3,000,000	\$3,770,999	\$970,999	35%	\$3,959,549
10% Elec. Util. Tax	\$19,754,849	\$21,886,496	\$20,263,913	\$21,871,000	-\$15,496	0%	\$22,527,129
State Communication Service Tx	\$6,128,635	\$6,215,401	\$6,490,572	\$6,543,092	\$327,691	5%	\$6,673,955
Business License Tax	\$2,371,131	\$2,325,626	\$2,462,825	\$2,471,409	\$145,783	6%	\$2,520,838
<b>TAXES TOTAL</b>	<b>\$113,822,995</b>	<b>\$127,381,959</b>	<b>\$126,371,746</b>	<b>\$139,959,233</b>	<b>\$12,577,274</b>	<b>10%</b>	<b>\$149,934,520</b>
<b>REVENUES TOTAL</b>	<b>\$185,578,426</b>	<b>\$207,460,424</b>	<b>\$189,927,712</b>	<b>\$212,526,705</b>	<b>\$5,066,281</b>	<b>2%</b>	<b>\$221,792,550</b>
<b>Expenses</b>							
Personnel Services	\$99,814,532	\$110,525,151	\$110,924,106	\$125,959,188	\$15,434,037	14%	\$138,411,167
Operating Expenses	\$37,656,430	\$43,378,835	\$40,864,758	\$51,141,326	\$7,762,491	18%	\$54,407,094
Capital Outlay	\$4,295,757	\$3,243,607	\$3,749,894	\$4,190,874	\$947,267	29%	\$3,789,342
Debt Services	\$9,768,959	\$17,434,780	\$7,636,322	\$10,850,443	-\$6,584,337	-38%	\$9,835,748
Other Non-Operating Expenses	\$27,954,983	\$32,878,051	\$28,063,905	\$18,384,874	-\$14,493,177	-44%	\$15,309,199
Contingency	-	-	\$0	\$2,000,000	\$2,000,000	-	\$40,000
<b>EXPENSES TOTAL</b>	<b>\$179,490,660</b>	<b>\$207,460,424</b>	<b>\$191,238,985</b>	<b>\$212,526,705</b>	<b>\$5,066,281</b>	<b>2%</b>	<b>\$221,792,550</b>
<b>Surplus (Deficit)</b>	<b>\$6,087,766</b>	<b>\$0</b>	<b>-\$1,311,273</b>	<b>\$0</b>	<b>-</b>	<b>-</b>	<b>\$0</b>
<b>Designated Reserve Policy</b>	<b>\$27,494,192</b>	<b>\$30,361,672</b>	<b>-</b>	<b>\$35,420,103</b>	<b>\$5,058,431</b>	<b>17%</b>	<b>38,563,652</b>
<b>Beginning Reserve Less Use of Reserves</b>	<b>\$86,629,527</b>	<b>\$86,629,526</b>	<b>\$85,318,253</b>	<b>\$77,709,050</b>	<b>-</b>	<b>-</b>	<b>\$69,314,326</b>
<b>Undesignated</b>	<b>\$59,135,335</b>	<b>\$56,267,854</b>	<b>\$85,318,253</b>	<b>\$42,288,947</b>	<b>-</b>	<b>-</b>	<b>\$30,750,674</b>

In FY26, the General Fund is using one-time use of reserves of \$7,591,205 to fund capital projects.



CITY OF PORT ST. LUCIE  
GENERAL FUND REVENUES #001  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Fines & Forfeitures	\$797,436	\$1,328,766	\$835,458	\$886,598	-\$442,168	-33%	\$951,290
Licenses & Permits	\$16,202,621	\$18,692,347	\$17,828,029	\$18,619,702	-\$72,645	0%	\$19,628,523
Intergovernmental	\$27,475,927	\$23,776,925	\$21,365,313	\$21,811,876	-\$1,965,049	-8%	\$22,248,115
Charges for Services	\$5,703,865	\$5,218,075	\$5,169,861	\$5,744,218	\$526,143	10%	\$5,828,135
Miscellaneous Revenues	\$6,449,554	\$4,636,320	\$6,264,616	\$5,600,233	\$963,913	21%	\$4,921,362
Other Sources/Interfund Transfers	\$15,126,028	\$26,426,032	\$12,092,689	\$19,904,845	-\$6,521,187	-25%	\$21,142,044
Taxes	\$113,822,995	\$127,381,959	\$126,371,746	\$139,959,233	\$12,577,274	10%	\$149,934,520
<b>REVENUES TOTAL</b>	<b>\$185,578,426</b>	<b>\$207,460,424</b>	<b>\$189,927,712</b>	<b>\$212,526,705</b>	<b>\$5,066,281</b>	<b>2%</b>	<b>\$224,653,989</b>

CITY OF PORT ST. LUCIE  
GENERAL FUND EXPENDITURES #001  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Legislative (City Council)							
Personnel Services	\$948,264	\$1,059,788	\$1,116,246	\$1,103,980	\$44,192	4%	\$1,163,470
Operating Expenses	\$142,820	\$177,364	\$146,324	\$173,333	-\$4,031	-2%	\$174,476
<b>LEGISLATIVE (CITY COUNCIL) TOTAL</b>	<b>\$1,091,084</b>	<b>\$1,237,152</b>	<b>\$1,262,570</b>	<b>\$1,277,313</b>	<b>\$40,161</b>	<b>3%</b>	<b>\$1,337,946</b>
Executive (City Manager)							
Personnel Services	\$2,054,612	\$2,328,585	\$2,821,174	\$2,118,259	-\$210,326	-9%	\$2,299,150
Operating Expenses	\$129,005	\$119,095	\$137,731	\$110,628	-\$8,467	-7%	\$114,507
<b>EXECUTIVE (CITY MANAGER) TOTAL</b>	<b>\$2,183,617</b>	<b>\$2,447,680</b>	<b>\$2,958,905</b>	<b>\$2,228,887</b>	<b>-\$218,793</b>	<b>-9%</b>	<b>\$2,413,657</b>
Strategic Initiatives & Innovation							
Personnel Services	–	–	\$0	\$376,339	\$376,339	–	\$396,868
Operating Expenses	–	–	\$0	\$7,484	\$7,484	–	\$7,579
<b>STRATEGIC INITIATIVES &amp; INNOVATION TOTAL</b>	<b>–</b>	<b>–</b>	<b>\$0</b>	<b>\$383,823</b>	<b>\$383,823</b>	<b>–</b>	<b>\$404,447</b>
City Clerk							
Personnel Services	\$881,276	\$996,311	\$991,584	\$1,092,414	\$96,103	10%	\$1,151,362
Operating Expenses	\$166,048	\$181,851	\$183,260	\$184,072	\$2,221	1%	\$190,181
<b>CITY CLERK TOTAL</b>	<b>\$1,047,324</b>	<b>\$1,178,162</b>	<b>\$1,174,844</b>	<b>\$1,276,486</b>	<b>\$98,324</b>	<b>8%</b>	<b>\$1,341,543</b>
Financial & Administrative							
Personnel Services	\$4,476,124	\$4,667,012	\$4,704,666	\$5,344,573	\$677,561	15%	\$5,636,563
Operating Expenses	\$337,838	\$683,477	\$445,439	\$704,911	\$21,434	3%	\$714,957
Debt Services	\$3,261	–	–	–	\$0	–	–
<b>FINANCIAL &amp; ADMINISTRATIVE TOTAL</b>	<b>\$4,817,224</b>	<b>\$5,350,489</b>	<b>\$5,150,105</b>	<b>\$6,049,484</b>	<b>\$698,995</b>	<b>13%</b>	<b>\$6,351,520</b>
Human Resources							
Personnel Services	\$2,569,176	\$1,894,228	\$743,593	\$2,076,002	\$181,774	10%	\$2,173,992
Operating Expenses	\$671,068	\$891,086	\$763,225	\$957,225	\$66,139	7%	\$905,501
<b>HUMAN RESOURCES TOTAL</b>	<b>\$3,240,244</b>	<b>\$2,785,314</b>	<b>\$1,506,818</b>	<b>\$3,033,227</b>	<b>\$247,913</b>	<b>9%</b>	<b>\$3,079,493</b>
Internship Program							
Personnel Services	\$83	\$37,763	\$85	\$38,901	\$1,138	3%	\$40,831
Operating Expenses	–	–	\$15	\$0	\$0	–	\$0
<b>INTERNSHIP PROGRAM TOTAL</b>	<b>\$83</b>	<b>\$37,763</b>	<b>\$100</b>	<b>\$38,901</b>	<b>\$1,138</b>	<b>3%</b>	<b>\$40,831</b>
Communications							
Personnel Services	\$1,479,203	\$1,679,639	\$1,529,275	\$1,819,873	\$140,234	8%	\$1,916,580
Operating Expenses	\$395,393	\$911,034	\$636,702	\$968,847	\$57,813	6%	\$983,616
Capital Outlay	\$63,466	–	\$0	\$0	\$0	–	\$0
<b>COMMUNICATIONS TOTAL</b>	<b>\$1,938,062</b>	<b>\$2,590,673</b>	<b>\$2,165,977</b>	<b>\$2,788,720</b>	<b>\$198,047</b>	<b>8%</b>	<b>\$2,900,196</b>
NSD Community Programs							
Personnel Services	\$272,920	\$357,992	\$283,782	\$383,469	\$25,477	7%	\$404,410
Operating Expenses	\$33,976	\$111,199	\$109,029	\$62,202	-\$48,997	-44%	\$63,085

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>NSD COMMUNITY PROGRAMS TOTAL</b>	<b>\$306,896</b>	<b>\$469,191</b>	<b>\$392,811</b>	<b>\$445,671</b>	<b>-\$23,520</b>	<b>-5%</b>	<b>\$467,495</b>
Code Enforcement							
Personnel Services	\$2,700,730	\$3,225,938	\$2,630,840	\$3,153,462	-\$72,476	-2%	\$3,325,360
Operating Expenses	\$356,437	\$454,445	\$452,537	\$450,351	-\$4,094	-1%	\$466,529
Capital Outlay	\$234,135	\$46,000	\$42,419	\$0	-\$46,000	-100%	\$0
<b>CODE ENFORCEMENT TOTAL</b>	<b>\$3,291,302</b>	<b>\$3,726,383</b>	<b>\$3,125,796</b>	<b>\$3,603,813</b>	<b>-\$122,570</b>	<b>-3%</b>	<b>\$3,791,889</b>
Nuisance Abatement Program							
Operating Expenses	\$63,564	\$248,120	\$248,120	\$258,090	\$9,970	4%	\$263,164
<b>NUISANCE ABATEMENT PROGRAM TOTAL</b>	<b>\$63,564</b>	<b>\$248,120</b>	<b>\$248,120</b>	<b>\$258,090</b>	<b>\$9,970</b>	<b>4%</b>	<b>\$263,164</b>
Other Public Safety Code Enforcement							
Operating Expenses	\$43,178	\$58,556	\$47,772	\$60,315	\$1,759	3%	\$61,508
<b>OTHER PUBLIC SAFETY CODE ENFORCEMENT TOTAL</b>	<b>\$43,178</b>	<b>\$58,556</b>	<b>\$47,772</b>	<b>\$60,315</b>	<b>\$1,759</b>	<b>3%</b>	<b>\$61,508</b>
Risk Management							
Personnel Services	–	\$543,870	\$528,932	\$637,059	\$93,189	17%	\$665,908
Operating Expenses	\$0	\$52,232	\$61,045	\$73,016	\$20,784	40%	\$57,637
<b>RISK MANAGEMENT TOTAL</b>	<b>\$0</b>	<b>\$596,102</b>	<b>\$589,977</b>	<b>\$710,075</b>	<b>\$113,973</b>	<b>19%</b>	<b>\$723,545</b>
Information Technology							
Personnel Services	\$4,965,960	\$5,368,486	\$5,113,966	\$6,076,417	\$707,931	13%	\$8,991,791
Operating Expenses	\$2,987,229	\$4,957,870	\$5,266,729	\$5,166,628	\$208,758	4%	\$5,788,335
Capital Outlay	\$544,626	\$701,587	\$646,997	\$1,067,674	\$366,087	52%	\$750,000
Debt Services	\$1,702,207	–	\$0	\$0	\$0	–	\$0
<b>INFORMATION TECHNOLOGY TOTAL</b>	<b>\$10,200,022</b>	<b>\$11,027,943</b>	<b>\$11,027,692</b>	<b>\$12,310,719</b>	<b>\$1,282,776</b>	<b>12%</b>	<b>\$15,530,126</b>
Office of Management & Budget							
Personnel Services	\$1,812,190	\$1,919,345	\$1,738,166	\$2,379,819	\$460,474	24%	\$2,497,720
Operating Expenses	\$89,635	\$377,494	\$406,078	\$428,982	\$51,488	14%	\$436,774
<b>OFFICE OF MANAGEMENT &amp; BUDGET TOTAL</b>	<b>\$1,901,825</b>	<b>\$2,296,839</b>	<b>\$2,144,244</b>	<b>\$2,808,801</b>	<b>\$511,962</b>	<b>22%</b>	<b>\$2,934,494</b>
General Government							
Operating Expenses	\$5,090,513	\$5,290,589	\$5,894,163	\$5,232,624	-\$57,965	-1%	\$5,301,007
Debt Services	\$83,199	–	–	–	\$0	–	–
Other Non-Operating Expenses	\$1,642	–	–	–	\$0	–	–
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$5,175,354</b>	<b>\$5,290,589</b>	<b>\$5,894,163</b>	<b>\$5,232,624</b>	<b>-\$57,965</b>	<b>-1%</b>	<b>\$5,301,007</b>
City Attorney							
Personnel Services	\$2,476,934	\$2,805,585	\$2,035,634	\$2,850,428	\$44,843	2%	\$3,005,165
Operating Expenses	\$277,305	\$639,058	\$679,710	\$664,793	\$25,735	4%	\$676,106
Debt Services	\$3,741	–	\$0	\$0	\$0	–	\$0
<b>CITY ATTORNEY TOTAL</b>	<b>\$2,757,981</b>	<b>\$3,444,643</b>	<b>\$2,715,344</b>	<b>\$3,515,221</b>	<b>\$70,578</b>	<b>2%</b>	<b>\$3,681,271</b>
Comprehensive Planning							
Personnel Services	\$1,770,356	\$2,031,422	\$1,778,515	\$2,207,612	\$176,190	9%	\$2,328,273
Operating Expenses	\$1,062,735	\$811,890	\$863,122	\$860,724	\$48,834	6%	\$877,627
<b>COMPREHENSIVE PLANNING TOTAL</b>	<b>\$2,833,091</b>	<b>\$2,843,312</b>	<b>\$2,641,637</b>	<b>\$3,068,336</b>	<b>\$225,024</b>	<b>8%</b>	<b>\$3,205,900</b>
Art in Public Places	–	\$1,926,957	\$102,957	\$1,107,957	-\$819,000	-42%	\$2,024,332
Police Support Services							

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
Personnel Services	\$2,829,883	\$3,066,989	\$3,072,442	\$3,238,770	\$171,781	6%	\$3,751,051
Operating Expenses	\$9,322,716	\$7,060,718	\$6,025,217	\$12,815,922	\$5,755,204	82%	\$13,123,523
Capital Outlay	\$1,604,091	\$864,000	\$1,200,600	\$1,359,900	\$495,900	57%	\$1,359,900
Debt Services	\$340,505	—	\$0	\$0	\$0	—	\$0
<b>POLICE SUPPORT SERVICES TOTAL</b>	<b>\$14,097,194</b>	<b>\$10,991,707</b>	<b>\$10,298,259</b>	<b>\$17,414,592</b>	<b>\$6,422,885</b>	<b>58%</b>	<b>\$18,234,474</b>
Police Administration							
Personnel Services	\$4,420,395	\$5,553,060	\$6,092,562	\$7,407,890	\$1,854,830	33%	\$7,983,192
Operating Expenses	\$43,578	\$164,380	\$170,384	\$104,540	-\$59,840	-36%	\$105,568
Capital Outlay	—	—	\$61,000	\$0	\$0	—	\$0
<b>POLICE ADMINISTRATION TOTAL</b>	<b>\$4,463,973</b>	<b>\$5,717,440</b>	<b>\$6,323,946</b>	<b>\$7,512,430</b>	<b>\$1,794,990</b>	<b>31%</b>	<b>\$8,088,760</b>
Police Professional Standards							
Personnel Services	\$3,911,427	\$2,785,879	\$3,351,266	\$3,570,389	\$784,510	28%	\$3,930,170
Operating Expenses	\$667,128	\$1,085,395	\$527,766	\$558,227	-\$527,168	-49%	\$568,192
Capital Outlay	\$52,600	—	\$120,000	\$0	\$0	—	\$0
<b>POLICE PROFESSIONAL STANDARDS TOTAL</b>	<b>\$4,631,156</b>	<b>\$3,871,274</b>	<b>\$3,999,032</b>	<b>\$4,128,616</b>	<b>\$257,342</b>	<b>7%</b>	<b>\$4,498,362</b>
Police Special Investigation							
Personnel Services	\$3,668,860	\$3,907,778	\$4,699,442	\$4,580,428	\$672,650	17%	\$4,971,036
Operating Expenses	\$209,513	\$189,760	\$146,411	\$518,108	\$328,348	173%	\$527,441
Capital Outlay	\$53,437	—	\$0	\$209,500	\$209,500	—	\$209,500
<b>POLICE SPECIAL INVESTIGATION TOTAL</b>	<b>\$3,931,810</b>	<b>\$4,097,538</b>	<b>\$4,845,853</b>	<b>\$5,308,036</b>	<b>\$1,210,498</b>	<b>30%</b>	<b>\$5,707,977</b>
Police Criminal Investigations Division							
Personnel Services	\$7,208,891	\$7,720,905	\$8,442,110	\$9,068,968	\$1,348,063	17%	\$9,860,326
Operating Expenses	\$347,617	\$310,700	\$280,787	\$339,021	\$28,321	9%	\$343,799
Capital Outlay	\$67,370	\$235,700	\$163,772	\$392,500	\$156,800	67%	\$392,500
<b>POLICE CRIMINAL INVESTIGATIONS DIVISION TOTAL</b>	<b>\$7,623,879</b>	<b>\$8,267,305</b>	<b>\$8,886,669</b>	<b>\$9,800,489</b>	<b>\$1,533,184</b>	<b>19%</b>	<b>\$10,596,625</b>
Police Domestic Violence							
Personnel Services	\$304,305	\$320,268	\$296,742	\$339,294	\$19,026	6%	\$359,520
Operating Expenses	\$13,682	\$34,543	\$17,227	\$35,543	\$1,000	3%	\$36,015
<b>POLICE DOMESTIC VIOLENCE TOTAL</b>	<b>\$317,987</b>	<b>\$354,811</b>	<b>\$313,969</b>	<b>\$374,837</b>	<b>\$20,026</b>	<b>6%</b>	<b>\$395,535</b>
Police Neighborhood Patrol Bureau							
Personnel Services	\$29,621,618	\$33,529,795	\$36,024,321	\$38,179,123	\$4,649,328	14%	\$41,552,614
Operating Expenses	\$1,213,835	\$1,218,129	\$1,246,569	\$1,236,515	\$18,386	2%	\$1,390,915
Capital Outlay	\$309,542	\$87,000	\$224,000	\$231,000	\$144,000	166%	\$271,000
<b>POLICE NEIGHBORHOOD PATROL BUREAU TOTAL</b>	<b>\$31,144,995</b>	<b>\$34,834,924</b>	<b>\$37,494,890</b>	<b>\$39,646,638</b>	<b>\$4,811,714</b>	<b>14%</b>	<b>\$43,214,529</b>
Police NPB District Support							
Personnel Services	\$2,258,678	\$4,599,853	\$5,822,298	\$5,660,607	\$1,060,754	23%	\$5,963,866
Operating Expenses	\$287,578	\$300,807	\$305,269	\$368,150	\$67,343	22%	\$719,826
Capital Outlay	\$242,592	—	\$0	\$0	\$0	—	\$182,000
<b>POLICE NPB DISTRICT SUPPORT TOTAL</b>	<b>\$2,788,848</b>	<b>\$4,900,660</b>	<b>\$6,127,567</b>	<b>\$6,028,757</b>	<b>\$1,128,097</b>	<b>23%</b>	<b>\$6,865,692</b>
Police School Crossing Guards							
Personnel Services	\$686,484	\$611,992	\$832,272	\$643,085	\$31,093	5%	\$682,590
Operating Expenses	\$62,137	\$52,000	\$48,846	\$68,528	\$16,528	32%	\$69,037

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>POLICE SCHOOL CROSSING GUARDS TOTAL</b>	<b>\$748,621</b>	<b>\$663,992</b>	<b>\$881,118</b>	<b>\$711,613</b>	<b>\$47,621</b>	<b>7%</b>	<b>\$751,627</b>
Police Neighborhood Traffic Unit							
Personnel Services	\$1,865,921	–	\$0	\$0	\$0	–	\$0
Operating Expenses	\$67,665	–	\$0	\$0	\$0	–	\$0
<b>POLICE NEIGHBORHOOD TRAFFIC UNIT TOTAL</b>	<b>\$1,933,586</b>	<b>–</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>–</b>	<b>\$0</b>
Police Animal Control							
Personnel Services	\$1,241,603	\$1,445,058	\$1,464,448	\$1,607,110	\$162,052	11%	\$1,664,617
Operating Expenses	\$1,743,182	\$1,899,309	\$2,028,747	\$2,147,002	\$247,693	13%	\$2,191,473
<b>POLICE ANIMAL CONTROL TOTAL</b>	<b>\$2,984,785</b>	<b>\$3,344,367</b>	<b>\$3,493,195</b>	<b>\$3,754,112</b>	<b>\$409,745</b>	<b>12%</b>	<b>\$3,856,090</b>
Emergency Management							
Personnel Services	\$389,863	\$428,605	\$304,435	\$455,445	\$26,840	6%	\$480,778
Operating Expenses	\$157,982	\$174,218	\$821,016	\$216,225	\$42,007	24%	\$220,181
Debt Services	\$396	–	\$0	\$0	\$0	–	\$0
<b>EMERGENCY MANAGEMENT TOTAL</b>	<b>\$548,240</b>	<b>\$602,823</b>	<b>\$1,125,451</b>	<b>\$671,670</b>	<b>\$68,847</b>	<b>11%</b>	<b>\$700,959</b>
Keep Port St. Lucie Beautiful							
Personnel Services	\$647,172	\$690,557	\$458,204	\$759,637	\$69,080	10%	\$767,853
Operating Expenses	\$293,542	\$231,746	\$219,780	\$244,677	\$12,931	6%	\$248,336
Capital Outlay	\$163,354	–	\$0	\$0	\$0	–	\$0
<b>KEEP PORT ST. LUCIE BEAUTIFUL TOTAL</b>	<b>\$1,104,068</b>	<b>\$922,303</b>	<b>\$677,984</b>	<b>\$1,004,314</b>	<b>\$82,011</b>	<b>9%</b>	<b>\$1,016,189</b>
Public Works Urban Beautification							
Personnel Services	–	\$319,127	\$213,789	\$291,606	-\$27,521	-9%	\$307,892
Operating Expenses	\$117,063	\$80,354	\$57,890	\$339,766	\$259,412	323%	\$347,842
Capital Outlay	–	\$191,000	\$191,339	\$0	-\$191,000	-100%	\$0
<b>PUBLIC WORKS URBAN BEAUTIFICATION TOTAL</b>	<b>\$117,063</b>	<b>\$590,481</b>	<b>\$463,018</b>	<b>\$631,372</b>	<b>\$40,891</b>	<b>7%</b>	<b>\$655,734</b>
Facilities Municipal Garage							
Operating Expenses	\$163,982	\$247,784	\$247,784	\$251,403	\$3,619	1%	\$257,194
Capital Outlay	–	\$140,000	\$140,000	\$42,000	-\$98,000	-70%	\$42,000
<b>FACILITIES MUNICIPAL GARAGE TOTAL</b>	<b>\$163,982</b>	<b>\$387,784</b>	<b>\$387,784</b>	<b>\$293,403</b>	<b>-\$94,381</b>	<b>-24%</b>	<b>\$299,194</b>
Facilities Building Maintenance							
Personnel Services	\$1,869,958	\$2,146,282	\$1,652,348	\$2,402,736	\$256,454	12%	\$2,534,824
Operating Expenses	\$876,674	\$1,603,431	\$1,161,919	\$1,641,667	\$38,236	2%	\$1,677,035
Capital Outlay	\$219,843	\$140,000	\$140,558	\$120,000	-\$20,000	-14%	\$120,000
Debt Services	\$2,158	–	\$0	\$0	\$0	–	\$0
<b>FACILITIES BUILDING MAINTENANCE TOTAL</b>	<b>\$2,968,634</b>	<b>\$3,889,713</b>	<b>\$2,954,825</b>	<b>\$4,164,403</b>	<b>\$274,690</b>	<b>7%</b>	<b>\$4,331,859</b>
Office of Economic Development							
Personnel Services	\$170,213	\$176,030	\$183,777	\$194,946	\$18,916	11%	\$205,257
Operating Expenses	\$348,435	\$437,924	\$368,525	\$451,067	\$13,143	3%	\$459,861
<b>OFFICE OF ECONOMIC DEVELOPMENT TOTAL</b>	<b>\$518,648</b>	<b>\$613,954</b>	<b>\$552,302</b>	<b>\$646,013</b>	<b>\$32,059</b>	<b>5%</b>	<b>\$665,118</b>
Parks & Recreation - Recreation							
Personnel Services	\$934,107	\$338,841	\$92,759	\$342,586	\$3,745	1%	\$359,716
Operating Expenses	\$709,064	\$122,708	\$120,507	\$176,384	\$53,676	44%	\$180,296
Capital Outlay	\$9,697	–	\$0	\$0	\$0	–	\$0

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
Debt Services	\$1,412	–	\$0	\$0	\$0	–	\$0
<b>PARKS &amp; RECREATION - RECREATION TOTAL</b>	<b>\$1,654,280</b>	<b>\$461,549</b>	<b>\$213,266</b>	<b>\$518,970</b>	<b>\$57,421</b>	<b>12%</b>	<b>\$540,012</b>
Parks and Recreations Airoso Community Center							
Personnel Services	\$863,121	\$951,954	\$982,655	\$1,079,451	\$127,497	13%	\$1,134,677
Operating Expenses	\$657,872	\$691,152	\$681,719	\$850,871	\$159,719	23%	\$870,262
Capital Outlay	\$0	\$25,000	\$7,000	\$17,100	-\$7,900	-32%	\$17,442
<b>PARKS AND RECREATIONS AIROSO COMMUNITY CENTER TOTAL</b>	<b>\$1,520,993</b>	<b>\$1,668,106</b>	<b>\$1,671,374</b>	<b>\$1,947,422</b>	<b>\$279,316</b>	<b>17%</b>	<b>\$2,022,381</b>
Parks and Recreation Gymnasium							
Personnel Services	\$667,452	\$645,957	\$662,521	\$739,508	\$93,551	14%	\$778,419
Operating Expenses	\$264,065	\$357,984	\$341,037	\$368,883	\$10,899	3%	\$376,972
<b>PARKS AND RECREATION GYMNASIUM TOTAL</b>	<b>\$931,517</b>	<b>\$1,003,941</b>	<b>\$1,003,558</b>	<b>\$1,108,391</b>	<b>\$104,450</b>	<b>10%</b>	<b>\$1,155,391</b>
Parks and Recreation Administration							
Personnel Services	\$940,931	\$837,658	\$520,698	\$1,215,326	\$377,668	45%	\$890,733
Operating Expenses	\$111,553	\$153,672	\$110,342	\$115,041	-\$38,631	-25%	\$116,747
<b>PARKS AND RECREATION ADMINISTRATION TOTAL</b>	<b>\$1,052,484</b>	<b>\$991,330</b>	<b>\$631,040</b>	<b>\$1,330,367</b>	<b>\$339,037</b>	<b>34%</b>	<b>\$1,007,480</b>
Parks and Recreation Parks							
Personnel Services	\$4,723,892	\$5,795,900	\$5,001,288	\$6,363,484	\$567,584	10%	\$7,742,132
Operating Expenses	\$4,573,079	\$4,755,906	\$5,489,230	\$5,372,315	\$616,409	13%	\$5,842,633
Capital Outlay	\$480,284	\$485,000	\$784,709	\$575,200	\$90,200	19%	\$390,000
<b>PARKS AND RECREATION PARKS TOTAL</b>	<b>\$9,777,256</b>	<b>\$11,036,806</b>	<b>\$11,275,227</b>	<b>\$12,310,999</b>	<b>\$1,274,193</b>	<b>12%</b>	<b>\$13,974,765</b>
Parks and Recreation Botanical Gardens							
Personnel Services	\$388,804	\$568,569	\$526,558	\$658,735	\$90,166	16%	\$695,403
Operating Expenses	\$381,314	\$330,892	\$469,574	\$500,859	\$169,967	51%	\$502,088
Capital Outlay	\$49,990	–	\$0	\$0	\$0	–	\$0
<b>PARKS AND RECREATION BOTANICAL GARDENS TOTAL</b>	<b>\$820,108</b>	<b>\$899,461</b>	<b>\$996,132</b>	<b>\$1,159,594</b>	<b>\$260,133</b>	<b>29%</b>	<b>\$1,197,491</b>
Parks and Recreation McCarty Ranch Preserve							
Personnel Services	\$80,698	\$55,894	\$42,766	\$127,806	\$71,912	129%	\$134,473
Operating Expenses	\$34,576	\$54,565	\$74,096	\$90,764	\$36,199	66%	\$92,583
<b>PARKS AND RECREATION MCCARTY RANCH PRESERVE TOTAL</b>	<b>\$115,274</b>	<b>\$110,459</b>	<b>\$116,862</b>	<b>\$218,570</b>	<b>\$108,111</b>	<b>98%</b>	<b>\$227,056</b>
Parks and Recreation Turf Maintenance Division							
Personnel Services	\$580,220	\$591,456	\$446,476	\$628,483	\$37,027	6%	\$662,881
Operating Expenses	\$278,117	\$311,747	\$226,114	\$308,896	-\$2,851	-1%	\$315,928
Capital Outlay	\$108,627	\$62,000	\$0	\$124,000	\$62,000	100%	\$0
<b>PARKS AND RECREATION TURF MAINTENANCE DIVISION TOTAL</b>	<b>\$966,964</b>	<b>\$965,203</b>	<b>\$672,590</b>	<b>\$1,061,379</b>	<b>\$96,176</b>	<b>10%</b>	<b>\$978,809</b>
Parks and Recreation Event Center Fitness Center							
Personnel Services	\$685,530	\$708,987	\$610,502	\$627,087	-\$81,900	-12%	\$658,741
Operating Expenses	\$194,829	\$272,661	\$215,757	\$293,265	\$20,604	8%	\$303,814
Capital Outlay	\$10,181	–	\$0	\$0	\$0	–	\$0

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>PARKS AND RECREATION EVENT CENTER FITNESS CENTER TOTAL</b>	<b>\$890,540</b>	<b>\$981,648</b>	<b>\$826,259</b>	<b>\$920,352</b>	<b>-\$61,296</b>	<b>-6%</b>	<b>\$962,555</b>
Parks and Recreation Event Center Recreation							
Personnel Services	\$774,029	\$904,495	\$641,744	\$809,783	-\$94,712	-10%	\$852,174
Operating Expenses	\$732,062	\$873,647	\$783,515	\$997,367	\$123,720	14%	\$1,026,250
Capital Outlay	—	\$20,000	\$20,000	\$0	-\$20,000	-100%	\$0
<b>PARKS AND RECREATION EVENT CENTER RECREATION TOTAL</b>	<b>\$1,506,091</b>	<b>\$1,798,142</b>	<b>\$1,445,259</b>	<b>\$1,807,150</b>	<b>\$9,008</b>	<b>1%</b>	<b>\$1,878,424</b>
Special Events							
Personnel Services	—	\$629,491	\$586,930	\$844,370	\$214,879	34%	\$890,294
Operating Expenses	\$71,687	\$724,812	\$710,792	\$1,271,738	\$546,926	75%	\$1,296,095
<b>SPECIAL EVENTS TOTAL</b>	<b>\$71,687</b>	<b>\$1,354,303</b>	<b>\$1,297,722</b>	<b>\$2,116,108</b>	<b>\$761,805</b>	<b>56%</b>	<b>\$2,186,389</b>
MIDFlorida Event Center							
Personnel Services	\$1,672,648	\$2,277,807	\$1,882,295	\$2,463,928	\$186,121	8%	\$2,598,495
Operating Expenses	\$1,864,459	\$1,745,574	\$1,541,978	\$1,986,400	\$240,826	14%	\$2,090,267
Capital Outlay	\$81,921	\$246,320	\$7,500	\$52,000	-\$194,320	-79%	\$55,000
<b>MIDFLORIDA EVENT CENTER TOTAL</b>	<b>\$3,619,028</b>	<b>\$4,269,701</b>	<b>\$3,431,773</b>	<b>\$4,502,328</b>	<b>\$232,627</b>	<b>5%</b>	<b>\$4,743,762</b>
Non Departmental							
Operating Expenses	\$700	—	\$0	\$0	\$0	—	\$0
Debt Services	\$7,632,080	\$17,434,780	\$7,636,322	\$9,850,443	-\$7,584,337	-43%	\$9,737,187
<b>NON DEPARTMENTAL TOTAL</b>	<b>\$7,632,780</b>	<b>\$17,434,780</b>	<b>\$7,636,322</b>	<b>\$9,850,443</b>	<b>-\$7,584,337</b>	<b>-43%</b>	<b>\$9,737,187</b>
Contingency							
Contingency	—	—	\$0	\$3,000,000	\$3,000,000	—	\$3,000,000
<b>CONTINGENCY TOTAL</b>	<b>—</b>	<b>—</b>	<b>\$0</b>	<b>\$3,000,000</b>	<b>\$3,000,000</b>	<b>—</b>	<b>\$3,000,000</b>
Interfund Transfers							
Other Non-Operating Expenses	\$27,953,341	\$32,878,051	\$28,063,905	\$18,384,874	-\$14,493,177	-44%	\$15,309,199
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$27,953,341</b>	<b>\$32,878,051</b>	<b>\$28,063,905</b>	<b>\$18,384,874</b>	<b>-\$14,493,177</b>	<b>-44%</b>	<b>\$15,309,199</b>
<b>EXPENSES TOTAL</b>	<b>\$179,490,660</b>	<b>\$207,460,424</b>	<b>\$191,256,983</b>	<b>\$212,526,705</b>	<b>\$5,066,281</b>	<b>2%</b>	<b>\$224,653,989</b>



**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND - 2025-26 ADOPTED BUDGET**  
**LONG RANGE PLAN**

Assumptions:

The final certified taxable value in this model reflects a **12.95%** growth in taxable value in FY26. The adopted millage rate is **4.2991**. Projected increases in valuation in future years are 8% in FY 2027, 7% in FY 2028, 6% in FY 2029, and 5% in FY 2030.

Personnel Services assumes pay raises for all employees and higher employer contribution rates for health insurance. Pay plan adjustments and reclassifications are also included beginning in FY 2025 and beyond.

ECM loan to Utility Connection Fee Fund #431 & #440 - \$422,145. The transfer for the SAD payment for City Center is now City-owned property and is being paid out of the General Government Cost Center.

Digital Domain debt service - \$1.3M in FY 25-26 and beyond. Anticipated FEMA reimbursement in FY 2026 under Intergovernmental revenues. Funding of \$3 million is reserved for the Renewal and Replacement Fund.

Transfers vary based on changes in the #301 CIP Fund.

	AUDITED 2021-22	AUDITED 2022-23	AUDITED 2023-24	ESTIMATED 2024-25	ADOPTED 2025-26	GROWTH %		PROJECTED 2026-27	PROJECTED 2027-28	PROJECTED 2028-29	PROJECTED 2029-30			
BEGINNING DESIGNATED RESERVES	\$ 119,819,916	\$ 76,860,070	\$ 80,541,761	\$ 86,629,526	\$ 85,300,255			\$ 77,709,051	\$ 69,314,326	\$ 67,746,192	\$ 68,856,096			
REVENUES & SOURCES:														
Millage Rate, Operations	4.5191	4.3691	4.3441	4.3191	4.2991			4.2991	4.2991	4.2991	4.2991			
Taxes	57,828,941	68,353,069	\$ 82,797,839	\$ 94,154,436	\$ 105,302,733	11.84%	8%	\$ 114,253,049	7.0%	\$ 122,250,762	6.0%	\$ 129,585,808	5.0%	\$ 136,065,098
Other Taxes (CST + Bus. Tax )	9,482,346	10,283,461	11,270,308	11,953,397	12,785,500	6.96%	2%	13,154,340	2.0%	13,417,427	2.0%	13,685,776	2.0%	13,959,492
Utility Tax - Electricity	15,701,020	19,218,965	19,754,849	20,263,913	21,871,000	7.93%	3%	22,527,130	3.0%	23,202,944	3.0%	23,899,032	3.0%	24,616,003
Franchise Fees (Electric)	14,061,739	15,434,314	14,338,593	16,608,503	16,940,673	2.00%	2%	17,279,487	3.0%	17,797,871	3.0%	18,331,807	3.0%	18,881,761
Licenses and Permits	1,238,288	1,091,635	1,864,028	1,219,526	1,679,029	37.68%	40%	2,349,036	-15%	1,996,681	3.0%	2,056,581	1.0%	2,077,147
Intergovernmental (Sales Tax)- FEMA Reimbursement	23,372,216	28,159,553	26,477,171	21,365,313	21,811,876	2.09%	2%	22,248,115	3.0%	22,470,596	3.0%	23,144,714	2.0%	23,607,608
Charges for Services	5,023,316	5,283,828	5,703,865	4,858,985	5,744,218	18.22%	-6%	5,380,607	3.0%	5,434,413	3.0%	5,597,445	2.0%	5,709,394
Fines and Forfeits	998,487	1,155,681	797,436	835,458	886,598	6.12%	7%	951,290	3.0%	979,829	3.0%	1,009,224	3.0%	1,039,501
Other (including int. Inc.)	4,081,934	8,972,370	11,464,474	6,575,492	5,600,233	-14.83%	-4%	5,368,891	1.0%	5,422,580	1.0%	5,476,806	1.0%	5,531,574
Use of Reserves	-	-	0	0	7,591,205			8,394,724		1,568,135		1,109,904		1,041,368
Bond Proceeds	-	-	0	0	-			-		-		-		-
Transfers In (Includes Internal Charges)	11,777,067	12,501,964	11,109,862	12,092,689	12,313,640	1.83%	4%	12,747,320	4.0%	13,257,213	3.0%	13,654,929	3.0%	14,064,577
TOTAL	143,565,354	170,454,840	185,578,426	189,927,712	212,526,705			224,653,989	227,798,451	237,552,026	246,593,523			
EXPENDITURES:														
Personnel Services	75,394,776	88,723,380	99,814,532	110,924,106	125,959,189	13.55%	10%	138,411,167	5.0%	143,947,614	5.0%	151,144,994	5.0%	158,702,244
Operating Expenses	26,781,286	31,443,776	37,656,430	40,882,756	51,141,326	25.09%	6%	54,407,094	2.0%	55,495,236	4.0%	57,715,045	4.0%	60,023,647
Capital Outlay	3,045,965	3,447,656	4,295,757	3,749,894	4,190,874	11.76%	-10%	3,789,342	1.0%	3,827,235	-4.5%	3,653,347	1.0%	3,689,880
Debt Services & Other	6,029,849	7,728,949	5,898,947	5,889,632	4,903,753	-16.74%	-2%	4,790,497	0.7%	4,824,263	9.9%	5,303,834	-2.4%	5,178,785
Grant Match	-	-	-	-	1,000,000	N/A	0%	1,000,000	N/A	1,000,000		1,000,000		1,000,000
Purchase of MID Florida Event Center and Village Square	478,257	847,983	1,322,110	-	-	N/A		-		-		-		-
Debt - FCB Building	3,868,653	3,870,012	3,870,012	3,946,690	3,946,690	0.00%	0%	3,946,690	1.0%	3,986,157	1.0%	4,026,018	1.0%	4,066,279
Fund Transfer - Governmental Finance Fund #108	3,689,828	3,632,539	3,479,037	2,600,000	1,929,097	-25.80%		1,500,000		1,400,000	-	1,000,000	-	-
Fund Transfers	49,289,430	26,216,904	14,345,752	9,206,620	12,411,904	34.81%		12,097,378		8,597,566		8,979,805		9,195,061
Fund Transfer to the Road and Bridge Fund #104	620,000	-	-	-	2,000,000	N/A		-		-		-		-
Fund Transfer to Road and Bridge Fund #304	16,050,000	-	6,150,000	10,100,000	349,000	-96.54%		-		-		-		-
Fund Transfer to the Stormwater Fund #401	1,277,156	861,950	2,658,084	3,957,285	1,694,872	-57.17%		1,711,821		1,720,380		1,728,982		1,737,627
Reserved for Asset Replacement & Renewal	-	-	-	-	3,000,000	N/A		3,000,000		3,000,000		3,000,000		3,000,000
TOTAL	\$ 186,525,200	\$ 166,773,149	\$ 179,490,660	\$ 191,256,983	\$ 212,526,705			\$ 224,653,989	\$ 227,798,451	\$ 237,552,026	\$ 246,593,523			
SURPLUS <DEFICIT> BALANCE	\$ (42,959,846)	\$ 3,681,691	\$ 6,087,765	\$ (1,329,271)	\$ 0			\$ 0	\$ 0	\$ 0	\$ 0			
Designated Operating Reserve - Financial Policy -20%	20,435,212	24,033,431	27,494,192	30,361,372	35,420,103	20%		38,563,652	39,888,570	41,772,008	43,745,178			
Designated	\$ 24,033,431	\$ 27,494,192	\$ 30,361,372	\$ 35,420,103			20%	\$ 38,563,652	20%	\$ 39,888,570	20%	\$ 41,772,008	20%	\$ 43,745,178
Undesignated	56,508,330	59,135,334	54,938,883	49,880,152				39,145,397		29,425,757		25,974,184		28,110,918
Use of Reserves *	-	-	-	-	(7,591,205)			(8,394,724)		(1,568,135)		(1,109,904)		-
Total Reserves	\$ 80,541,761	\$ 86,629,526	\$ 85,300,255	\$ 85,300,255	\$ 77,709,051			\$ 69,314,326	\$ 67,746,192	68,856,096	71,856,096			

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

1320

INFORMATION TECHNOLOGY

Transit Van with fixed shelving	\$ 60,000
Edge Network device replacement	350,000
Access Control upgrade	100,000
Survivable Gateway (East) - phone system resiliency	50,000
NVR (X2) - replacement	41,000
IP based cameras - replacement	40,000
Enhance physical security infrastructure	35,000
Avaya server replacements (includes 2)	20,587
Phone network fiber switch	20,000
Replacement Plotter	8,000
Wi-Fi Replacements	25,000
Burglar Alarm system	76,878
Video Management System replacement	66,000
Physical Security Detection	42,000
Visitor Management System	26, 647
Panic Alarm System replacement	81,562
Locate equipment	15,000
Locate supplies	<u>10,000</u>
<b>TOTAL</b>	<b>\$ 1,067,674</b>

2105

POLICE DEPARTMENT – SUPPORT SERVICES

Replace 1 vehicle for CID (Unit 13)	\$ 52,500
Replace 3 vehicles for SID (Units 564, 583, 591)	179,550
Replace 10 vehicles for NPB (Units 063, 076, 086, 108, 114, 201, 233, 269, 270, 291)	525,000
Replace 1 Animal Control truck (Unit #9964) with F-150	47,250
Ford F250XL for THI	75,000
Replace 1 SWAT Van (Unit 403) with (EVI) Support Van (incl. accessories)	200,000
BMW Motors (2) (\$31,800 each)	63,600
Truck vault command centers 10 @ \$6,500	65,000
(19) Mobile Radios (\$8,000 each) for vehicle replacements	<u>152,000</u>
<b>TOTAL</b>	<b>\$ 1,359,900</b>

2112

POLICE DEPARTMENT – SPECIAL INVESTIGATION

PENLINK and Title 3 wire system and equipment	160,000
CREE BM LED Streetlight Camera Package (4 @ \$5,000 each)	20,000
Integra One Window Medium Box Camera Package A (3 @ \$5,500 each)	16,500
Pedestal Housing Concealment Camera Package A (2)	<u>13,000</u>
<b>TOTAL</b>	<b>\$ 209,500</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*

FY 2025-26

\*\*\*\*\*

2115	<u>POLICE DEPARTMENT – CRIMINAL INVESTIGATION</u>		
	Forensic hardware for investigative analysis - Phase II upgrades	\$	36,000
	Forensic blade server for storage of all forensic cases - Phase II		42,500
	CFIS - Computer Forensic Program for Economics Crimes		30,000
	TRM Labs Forensics Software for Crypto Currency Investigations		15,000
	CSI Camera Kits (3 @ \$5,200/each)		15,600
	CSI Forensic Equipment		24,500
	Crime Scene Field work ALS & Photo Imaging, Crime Light Auto Kit (x1) - Camera		45,200
	Laboratory Imaging & Stabilizing System, DCS5 Expert Capture		166,500
	Equipment Upgrade of CID Interview Room		5,200
	Paragon 1 GSA Metal Detector		7,000
	CID Electronic Storage Detection K9 - Fence and veterinarian costs		<u>5,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>392,500</b>
2130	<u>POLICE DEPARTMENT – NEIGHBORHOOD PATROL</u>		
	Replace 1 SWAT rifle shield	\$	8,000
	SWAT tech lockers		18,000
	24-foot Islamorada Stuart Boatworks		185,000
	Bass Tracker grizzly 19 foot		<u>20,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>231,000</b>
4130	<u>MUNICIPAL GARAGE</u>		
	Replacement of Fleet Unit FM-3658	\$	<u>42,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>42,000</b>
4135	<u>FACILITIES MAINTENANCE</u>		
	Replace Ford/E-250 Cargo Van FMD-3654	\$	60,000
	Replace Ford/E-250 Cargo Van FMD-3647		<u>60,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>120,000</b>
	*****		
7201	<u>PARKS &amp; RECREATION – COMMUNITY CENTER</u>		
	Replacement Network Video Recorder (NVR)	\$	<u>17,100</u>
	<b>TOTAL</b>	<b>\$</b>	<b>17,100</b>

**CITY OF PORT ST. LUCIE**  
**GENERAL OPERATING FUND #001 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*

FY 2025-26

\*\*\*\*\*

7210

PARKS & RECREATION – PARK

Increase office space	\$ 40,000
Replacement Ford F-550 Dump Truck PK-2096	80,000
Replacement 2000 GMC Top Kick Dump Truck PK-25R1	80,000
Vehicle for Sports Program Coordinator (New Employee) F-150 4X2	38,000
Replacement Network Video Recorder (NVR) at Jessica Clinton Park	38,000
Replacement Network Video Recorder (NVR) at Rivergate Park	19,500
Replacement Network Video Recorder (NVR) at Swan Park	15,700
Replacement ZTR Mower PK-0096 Roving Crew	18,000
Replacement ZTR Mower PK-0039 Roving Crew	18,000
Replacement ZTR Mower PK-0173 Roving Crew	18,000
Replacement John Deere Loader PK6617 Roving Crew	105,000
Replacement Bobcat Loader PK2427 Roving Crew	<u>105,000</u>
<b>TOTAL</b>	<b>\$ 575,200</b>

7235

PARKS & RECREATION – TURF MAINTENANCE

Replacement Toro Reelmaster 5510 PK-0113	\$ 90,000
Replacement John Deere Tractor 4044M PK-0800	<u>34,000</u>
<b>TOTAL</b>	<b>\$ 124,000</b>

7500

MIDFLORIDA EVENT CENTER

Camera Hardware Replacement	\$ 5,000
Toro Replacement	22,000
Replace Pressure Washer in Kitchen	8,000
Video Wall Replacement	<u>17,000</u>
<b>TOTAL</b>	<b>\$ 52,000</b>

GENERAL FUND TOTAL REQUESTS	<u>\$ 4,190,874</u>
-----------------------------	---------------------

# CITY COUNCIL SUMMARY



Shannon M. Martin  
Mayor



Jolien Caraballo  
Vice Mayor, District 4



Stephanie Morgan  
Councilmember, District 1



David Pickett  
Councilmember, District 2



Anthony Bonna, Sr.  
Councilmember, District 3

The City is led by a five-member elected Council. The Council is responsible for setting policies and establishing the long-term vision for the City. The Council appoints a City Manager to handle the daily business affairs, and a City Attorney to provide legal advice. This system is called a *Council-Manager* form of local government. Each Council member has one vote, including the mayor, this means legislative authority is equally spread among all five members.

Port St. Lucie City Council members must live in the district they represent, however residents throughout the City vote for every City Council seat, no matter which district they reside in. The mayor is elected at-large in a citywide election and can live anywhere in the City. Like the Council elections, the mayoral election allows all eligible voters to exercise their right to vote.

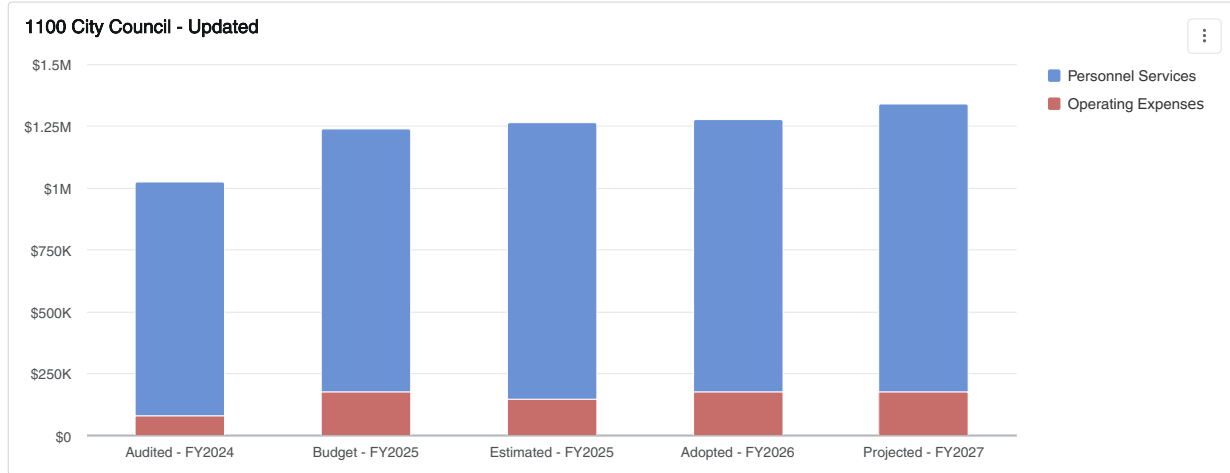
## City Council Affiliations

The City Council will work to ensure that the City of Port St. Lucie will continue its position in all activities including commerce, culture, growth, and leisure. They will:

- Continue participation in management of the SLC Fire District. The district is its own self-taxing fire district and the only one in the county.
- Continue to seek, develop, and administer home and community-based programs and services for senior persons through the Council on Aging Agency.
- Continue working together with St. Lucie Transportation Planning Organization to develop long range planning for the roadways in the region.
- Continue to develop and promote tourism in St. Lucie County through the Tourist Development Council.
- Continue to work with Treasure Coast Council of Local Governments to encourage and enable local units of government to assemble and cooperate with one another to promote the health, safety, and general welfare of the citizenry.
- Continue to work with Treasure Coast Regional Planning Council. The regional planning council is recognized as Florida's only multipurpose regional entity that plans for and coordinates intergovernmental solutions to growth-related problems on greater-than-local issues. Provides technical assistance to local governments, and to meet other needs of the communities in each entity.
- Continue to work with the Treasure Coast Regional League of Cities to promote communication among the municipalities and the municipal leaders of the Treasure Coast Region.
- Continue to work with the Roundtable of St. Lucie County to improve the quality of life for our youth in various ways, Academic Success, Delinquency Prevention, Substance Abuse, Teen Health, the Gang Plan and Kids at Hope.
- Continue to work with the St. Lucie County Chamber of Commerce Board of Directors to expand the economy of the area.

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
CITY COUNCIL - 001.1100  
DEPARTMENTAL BUDGET SUMMARY

### City Council Budget Trends



Data Updated: Oct 29, 2025, 8:45 AM

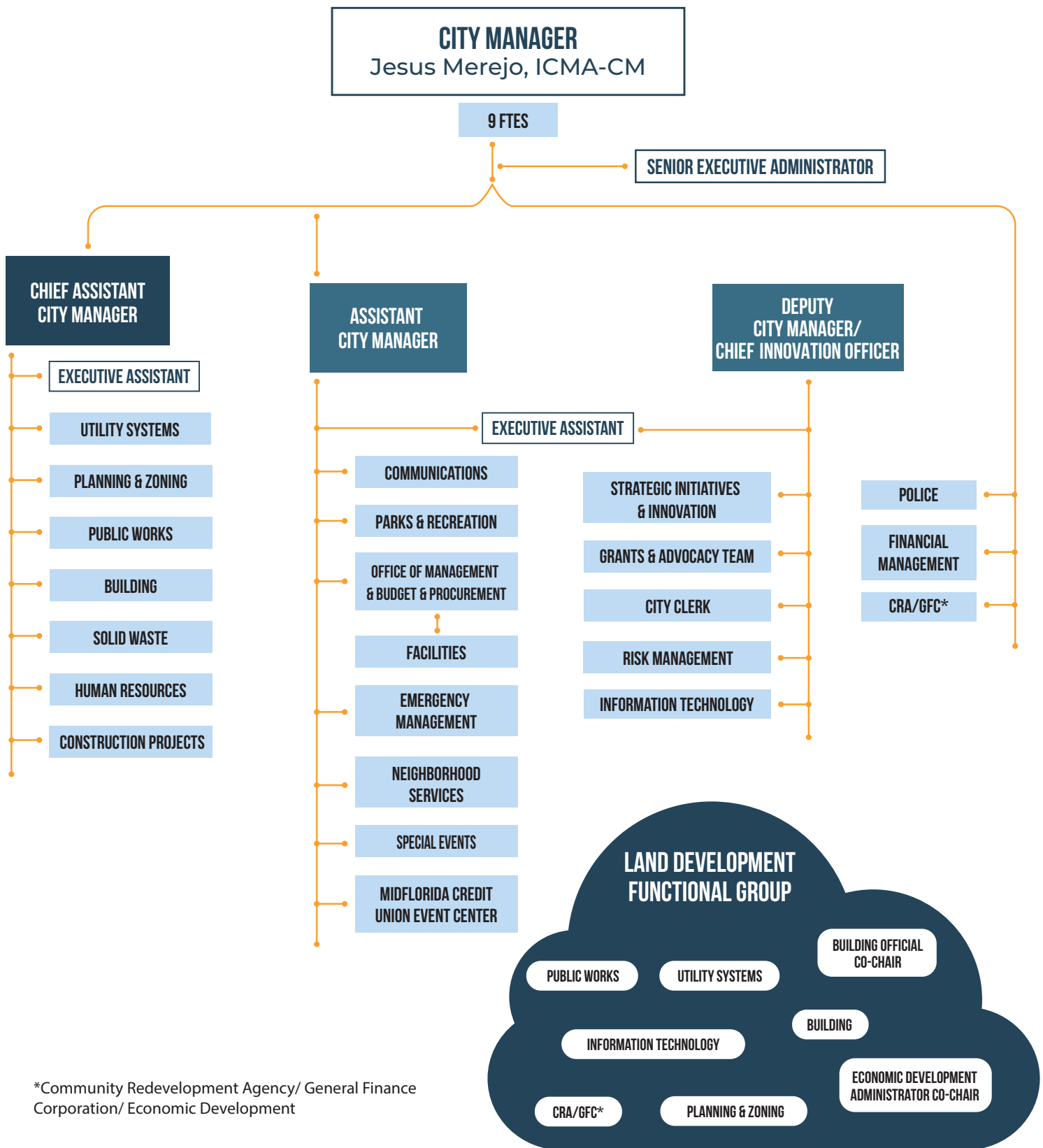
**1100 City Council - Updated**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$948,264	\$1,059,788	\$1,116,246	\$1,103,980	\$44,192	4%	\$1,163,470
Operating Expenses	\$76,720	\$177,364	\$146,324	\$173,333	-\$4,031	-2%	\$174,476
<b>EXPENSES TOTAL</b>	<b>\$1,024,984</b>	<b>\$1,237,152</b>	<b>\$1,262,570</b>	<b>\$1,277,313</b>	<b>\$40,161</b>	<b>3%</b>	<b>\$1,337,946</b>

**STAFFING SUMMARY:**

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
1100	2	3	3	3
<b>FULL TIME EQUIVALENTS</b>	<b>2</b>	<b>3</b>	<b>3</b>	<b>3</b>

CAPITAL OUTLAY: N/A







# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# CITY MANAGER'S OFFICE

## OVERVIEW

As Florida's sixth-largest city, Port St. Lucie continues to grow and the City Manager's Office ensures agile, responsive service delivery. It advances the City's mission to enhance safety, beauty and quality of life through innovation, engagement and fiscal responsibility. The office provides executive leadership, drives economic development, fosters intergovernmental relations and promotes continuous improvement and strategic planning, aligning with the City Council's Strategic Plan.

FY 25/26

## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

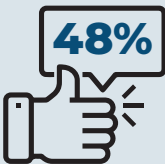
Advancing economic development to support job creation and a diverse economy.



Provide executive leadership with City Manager serving as Executive Director of the Government Finance Organization and support the implementation of the Southern Grove Master Plan and the Walton & One Master Plan.



Continuing to streamline the development process through the Cloud Group.



National Community Survey: Percentage of respondents rating economic development as excellent or good in 2025. This is similar to other cities nationwide and a 24% increase in satisfaction since 2009.

## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

Ensuring effective cross departmental communication and collaboration to maximize efficiency and advance project management.

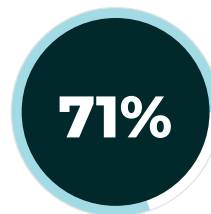
- Implement new capital projects to support critical infrastructure through various funding sources, including mobility fee, federal and state grants and local taxes and fees.
- Lead the Sales Tax Oversight Committee.
- Champion the needs of Port St. Lucie through strategic advocacy and collaboration through leading the Grants & Advocacy Team and Legislative Team and working strategically to increase grants and legislative appropriations to support the City's infrastructure and facilities, in addition to vital programs.
- Proactively lead capital projects and ensure effective implementation of Strategic Plan priorities and improve project management and timely deliverables.

## SMART & CONNECTED CITY

- Executive leadership in providing oversight of City operations and the departments and project managers that implement each of the goals, initiatives and projects contained in the City's Strategic Plan; the work of the City Manager's Office is to support the implementation of every plan element.
- Improve customer service through 1PSL, expanding training and improving operations through innovation and expand call center capacity.
- Continue our nationally-award winning, resident-driven strategic planning process that propels our City forward through annually conducting the National Community Survey and Citizen Summit.
- Proactive communication through the monthly PSL on the Pulse publication and quarterly Strategic Plan update, weekly City Manager individual briefings with Council, New Council Member orientation, 1PSL, our data dashboards and the annual Year in Review.
- Promote effective intergovernmental relations and annually review and revise Interlocal agreements to ensure the best interests of PSL.
- Proactively identify opportunities for budget efficiencies and reductions and provide effective oversight.
- Support a culture of high performance, building on the City's receipt of a Certificate of Excellence from ICMA and continue to pursue higher levels of certification through What Works Cities.
- Work collaboratively with the Citizens Advisory Committee on key annual projects for City Council.
- Build a diverse, empowered and visionary City team capable to handle emerging issues with efficiency and plan innovatively for future needs through executive leadership and management, organizational development, succession planning and the development and promotion of initiatives to support diversity and inclusion.
- Innovate as a national leader of government innovation through expanding performance and process improvement leading the Innovation PSL Team and managing comprehensive innovation projects. Expand efforts to improve data and become more data driven.



**1PSL has received 138,839 calls and 523,213 requests since its inception in October 2019.**



**National Community Survey: 71% of residents rated overall customer service positively in 2025, similar to other cities nationwide.**



## STAFFING ADDITIONS

**FY 25/26: None**

City Manager's Office | 772-871-5163 | [jmerejo@cityofpsl.com](mailto:jmerejo@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

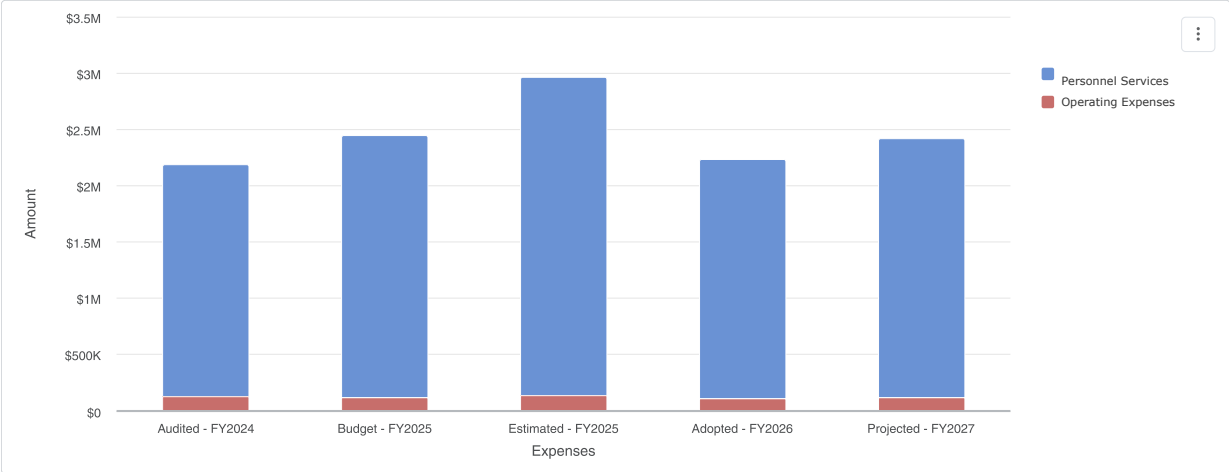
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Employees per 1,000 residents	6.06	6.09	6.39	6.71	6.02	6.75
*NCS™: % of respondents rating City customer service as excellent or good	73%↔	70%↔	67%↔	70%	71%↔	73%
*NCS™: % of respondents rating overall quality of life as excellent or good	78%↔	70%↔	66%↔	70%	70%↔	72%
*NCS: Emergency Preparedness (services that prepare the community for natural disasters or other emergency situations)	72%↔	72%↔	74%↔	75%	72%↔	74%
*NCS™: Percentage of respondents rating economic development as excellent or good	52%↔	52%↔	52%↔	54%	48%↔	50%
*The National Employee Survey (The NES™): Percent of Respondents rating Providing a Clear Vision for our Organization positively	80%↑	79%↑	75%↑	79%	75%↑	77%
*NES™: % of respondents rating the organization fostering a respectful atmosphere positively	80%↑	80%↑	76%↑	79%	74%↑	76%
Number of residents reached through emergency management communications - online and in person	N/A	14,165	19,367	20,000	16,619	22,000

\*NCS and NES - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ and National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND # 001  
CITY MANAGER - 001.1200  
DEPARTMENTAL BUDGET SUMMARY

City Manager Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

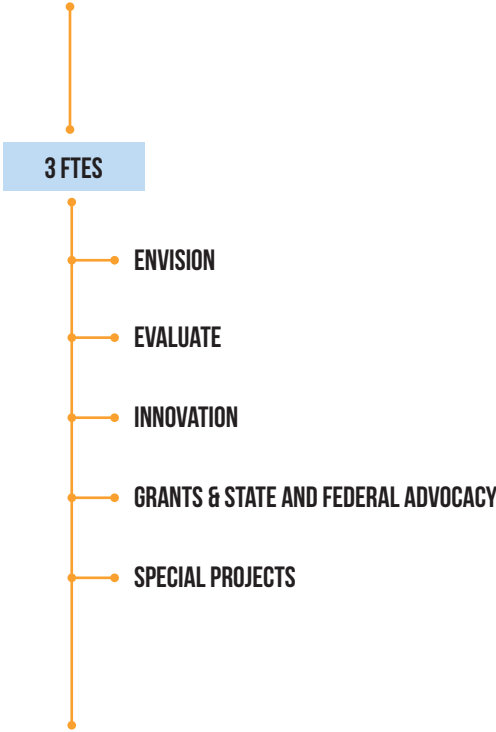
	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$2,054,612	\$2,328,585	\$2,821,174	\$2,118,259	-\$210,326	-9%	\$2,299,150
Operating Expenses	\$128,586	\$119,095	\$137,731	\$110,628	-\$8,467	-7%	\$114,507
EXPENSES TOTAL	\$2,183,198	\$2,447,680	\$2,958,905	\$2,228,887	-\$218,793	-9%	\$2,413,657

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1200	11.33	11.33	11.33	9
FULL TIME EQUIVALENTS	11.33	11.33	11.33	9

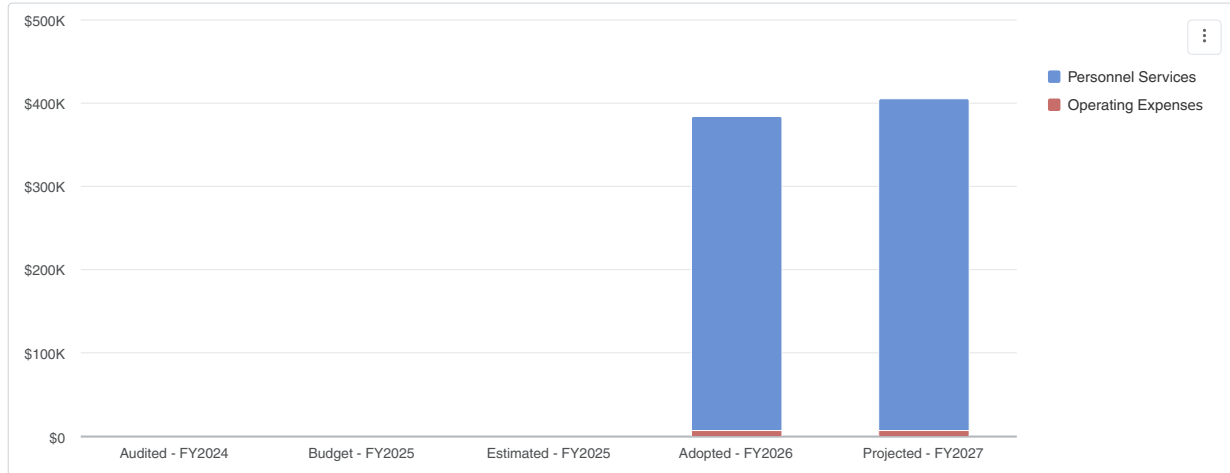
CAPITAL OUTLAY: N/A

**STRATEGIC INITIATIVES & INNOVATION**  
Kate Parmelee, Deputy City Manager/Chief Innovation Officer



CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
STRATEGIC INITIATIVES & INNOVATION - 001.1201  
DEPARTMENTAL BUDGET SUMMARY

### Strategic Initiatives & Innovation Budget Trends



Data Updated: Oct 25, 2025, 8:43 AM

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$0	–	\$0	\$376,339	\$376,339	–	\$396,868
Operating Expenses	\$0	–	\$0	\$7,484	\$7,484	–	\$7,579
<b>EXPENSES TOTAL</b>	<b>\$0</b>	<b>–</b>	<b>\$0</b>	<b>\$383,823</b>	<b>\$383,823</b>	<b>–</b>	<b>\$404,447</b>

**STAFFING SUMMARY:**

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
1201	0	0	0	3
<b>FULL TIME EQUIVALENTS</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>3</b>

CAPITAL OUTLAY: N/A

**CITY CLERK**  
Sally Walsh

9 FTES

- RECORDS
- AGENDAS
- BOARD LIAISONS
- COMMITTEE COORDINATORS
- CITY WIDE MAIL CENTER





# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# CITY CLERK'S OFFICE

## OVERVIEW

The City Clerk's Office is committed to serving the public by striving for excellence in preparation of agendas and minutes of meetings, operating the City Hall mail center and providing complete and accurate information while preserving the records of the City and maintaining a professional level of service in all phases of operation.

**FY 25/26**

## SAFE, CLEAN & BEAUTIFUL

Facilitating the City-wide Residential Street Lighting Program in an effort to promote safety for our residents along residential streets throughout the City.



**Process the 32 requests for residential street lighting this year.**



**Continue to explore ways to streamline our Residential Street Lighting processes.**



**Oversee the conversion project for the 600 agreements with FP&L for the City-wide LED street lighting conversion.**



**2025 NCS: 48% of residents positively rated street lighting, lower than the national benchmark.**

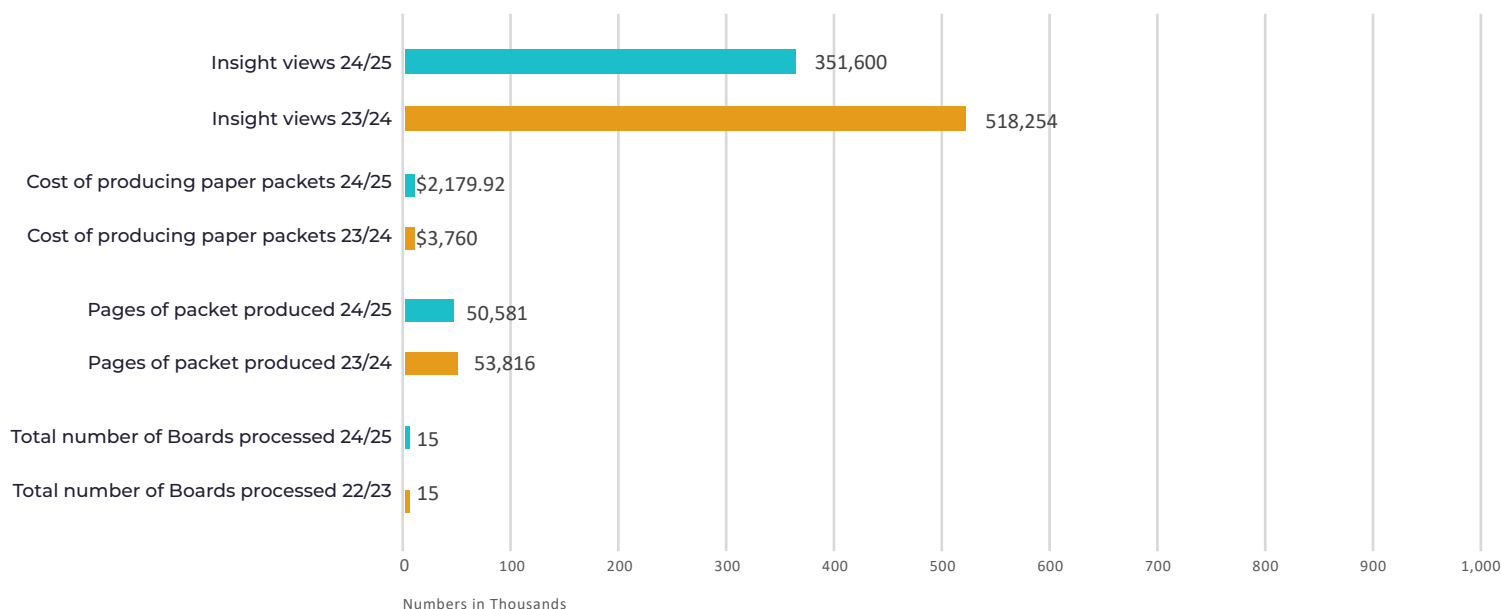
## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Accurately record, transcribe and preserve all official minutes of City Council and City Boards and Committees, per State Statutes, in a summarized minutes format to maximize efficiency.
- Prepare and post all meeting agendas and coordinate all packet documents to support City Council, Community Redevelopment Agency (CRA), Governmental Finance Corporation (GFC) and Board of Zoning Appeals agendas.
- Conduct Public Records Training to support transparency in government.
- Act in the capacity of official records custodian for the City of Port St. Lucie and maintain custody of all official City records, administer the City's Records Management Program Gov-Qa and perform the duties of the Records Management Liaison Officer (RMLO) to the State of Florida. Continue to monitor all departmental responses to public records requests to maintain an average response time of 1.5 days.

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Consistently pursue cross-training opportunities for all assigned staff to define a clear pathway to the department's Succession Plan and provide multiple backups for all positions.
- Analyze the need for process improvement and continue to integrate additional Advisory Boards and Committees into Legistar, for electronic review and production of meeting agendas and back-up documentation.
- Continue to strive for process improvement for the Boards and Committees currently processed within Legistar. Actively processed Boards and Committees include City Council, Planning & Zoning Board (P&Z), Public Art Advisory Board (PAAB), Governmental Finance Corporation (GFC), Community Redevelopment Agency (CRA), Board of Zoning Appeals, Affordable Housing Advisory Committee and the Solid Waste Task Force.

The move toward electronic agenda packet production continues to provide time and cost savings to the organization. Online views continue to rise, however, the numbers appear lower because of a change in calculation. The views are now counted by IP addresses so repeat visitors are not captured.



## STAFFING ADDITIONS

**FY 25/26: None**

City Clerk's Office | 772-871-5157 | [cityclerks@cityofpsl.com](mailto:cityclerks@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
<b>Council, board &amp; committee meetings attended</b>	265	282	225	250	212	250
<b>Outgoing mail</b>	70,500	87,079	69,831	78,455	98,109	74,100
<b>Records (boxes) processed</b>	500	605	450	500	476	400
<b>Total Time to complete and Publish Minutes</b> <ul style="list-style-type: none"> <li>• Typing 1 pg. per hr.</li> <li>• Proofing 10 pages per hr.</li> <li>• Corrections/ Distribution/ Publishing</li> <li>• 1 pg./3.5 min.</li> <li>• *Totals include Board &amp; Committee and Negotiation Minutes</li> </ul>	1,835 hrs.	1,244 hrs.	1,600 hrs.	1,500 hrs.	1,486 hrs.	1,500 hrs.
<b>Records Management Savings Upon Destruction</b>	350 Cu ft.	437 Cu ft.	400 Cu ft.	425 Cu ft.	450 Cu ft.	400 Cu ft.
<b>Average initial response time for public records requests, excluding City Attorney's Office &amp; Human Resources</b>	1.75 days	1.81 days	1.75 days	1.75 days	1.8 days	1.5 days

EFFECTIVENESS  
MEASURES

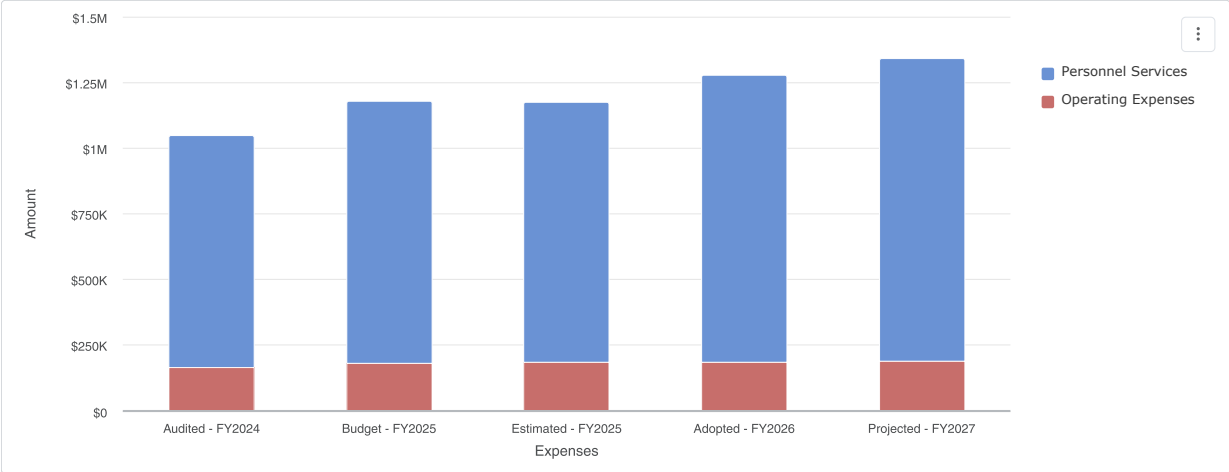
## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
CITY CLERK - 001.1210  
DEPARTMENTAL BUDGET SUMMARY

City Clerk Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$881,276	\$996,311	\$991,584	\$1,092,414	\$96,103	10%	\$1,151,362
Operating Expenses	\$166,048	\$181,851	\$183,260	\$184,072	\$2,221	1%	\$190,181
EXPENSES TOTAL	\$1,047,324	\$1,178,162	\$1,174,844	\$1,276,486	\$98,324	8%	\$1,341,543

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1210	9	9	9	9
FULL TIME EQUIVALENTS	9	9	9	9

CAPITAL OUTLAY: N/A

**FINANCE DIRECTOR**  
Stephen Okiye, CPA

42 FTES

**DEPUTY DIRECTORS**

**EXECUTIVE PROJECT MANAGER**

**ADMINISTRATOR**

**PROPERTY TAX**

- TAX ROLL PREPARATION
- SOLID WASTE ADMINISTRATION
- STORMWATER ADMINISTRATION

**ACCOUNTING**

- TREASURY MANAGEMENT
- DEBT MANAGEMENT
- GENERAL LEDGER MANAGEMENT
- ACCOUNTS PAYABLE
- GRANTS

**RETIREMENT**

- DEFINED BENEFIT ADMINISTRATION
- DEFINED CONTRIBUTION ADMINISTRATION

**BUSINESS TAX**

- ISSUE BUSINESS TAX RECEIPTS
- ENFORCE COMPLIANCE
- BUSINESS ASSISTANCE & EDUCATION

**PAYROLL**

- WAGE PROCESSING
- TAX WITHHOLDING & REPORTING
- COMPLIANCE & RECORDKEEPING

**PURCHASING**

- PURCHASE CARD ADMINISTRATION
- FUEL CARD ADMINISTRATION

**LIENS**

- LIEN SEARCHES
- RECORDING
- PAYMENT PROCESSING



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

FINANCE  
DEPARTMENT

OVERVIEW

The Finance Department protects the City’s assets and provides accurate and timely financial reporting to all stakeholders. Our financial team maintains an environment of integrity, accountability, stewardship and strong work ethic while providing exceptional municipal services.

FY 25/26

DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

Ensure external customers (title companies, home buyers, business owners, etc.) have the tools and resources to successfully and efficiently obtain the information needed to close on a home, open a business and other related activities. This helps to fulfill the Strategic Plan by:

Developing a comprehensive application to consolidate City liens, delivering enhanced support to the division in three key areas:

- 1. Efficiency and accuracy:
  - Streamlined automation reduces manual errors, enhancing operational efficiency.
  - Validation checks and real-time collaboration ensure data accuracy and integrity.
- 2. Security and compliance:
  - Strengthened security through user roles, permissions and data encryption.
  - Built-in compliance features and audit trails support adherence to regulations.
- 3. Scalability and insights:
  - Easily scalable to accommodate growth and increased data volume.
  - Robust reporting, analytics and visualization tools offer valuable insights for decision-making.

Received  
\$595,680 for  
6,917 Lien Searches &  
34 Lien Modification  
Applications in FY 2025

Business Tax is involved with a variety of workshops and events including:

- Small Business Financing Options/Access to Capital
- Doing Business with the Better Business Bureau
- A Guide for Getting your Business Online
- New Business Start-up in Española
- Pathway to Business Expo
- Before You Sign the Lease

Number of Business served:

2020/21 Results	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Results
8,839	9,350	9,673	9,910	11,820

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Ensuring Finance has the right resources to effectively manage the City's assets
- Providing training for effective financial management throughout the City
- Overseeing grant compliance for all departments
- Administering the City's P-Card program, which averages over 25,000 transactions annually
- Ensuring over 34,000 payroll payments are distributed accurately and timely
- Presenting the Finance Academy Training Course for City employees, a specialized program designed to elevate participants' proficiency in municipal finance, budgeting, procurement and ERP management
- Directing and managing the annual billing of Non-Ad Valorem assessments levied by the City in the amount of \$78,625,681.37. Non-Ad Valorem billing includes 13 stormwater districts, 12 of which are community development districts, and seven special assessment districts. This revenue helps pay for solid waste services, streetlight, and stormwater maintenance within the City
- Expanding our service level for our retirement and pension plans and actively searching for ways to reduce administrative fees
- The City implemented the BENCOR Special Pay Plan in 2023. This plan allows tax savings benefits for the City and the applicable employees. For FY 23-24, the City realized a tax savings of \$13,203.01

## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

- Monitoring approximately \$24M in state and local fiscal recovery funds. Funds were distributed through the American Rescue Plan Act and were designed to speed up the country's recovery from the economic and health crisis of the COVID-19 pandemic.
- Project-Driven Debt Issuance: Taking a targeted approach to issuing debt, focusing on projects ready for implementation. Ensuring funds are allocated precisely to projects that are prepared for executions, preventing unnecessary financial strain.



### STAFFING ADDITIONS

**FY 25/26: 1 Pension Coordinator  
1 Grants and Contracts Accountant**

Finance Department | 772-344-439

**CityofPSL.com**



## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Accounts Payable Checks	12,951	9,805	11,227	9,000	10,437	9,500
Total Number of Electronic payments	9,098	11,499	11,833	12,800	12,920	12,800
Lien Searches	10,000	7,484	7,438	7,500	6,870	7,400

EFFICIENCY  
MEASURES

GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

NEW MEASURE Average # of Business Days for Requests to be Processed	N/A	5	5	5	5	4
Total Approximate Award Amount for Grants	\$23 million	\$17.8 million	\$9.1 million	\$25 million	\$13.3 million	\$27 million
Total Number of Active Grants	15	25	20	20	21	20

EFFICIENCY  
MEASURES

GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

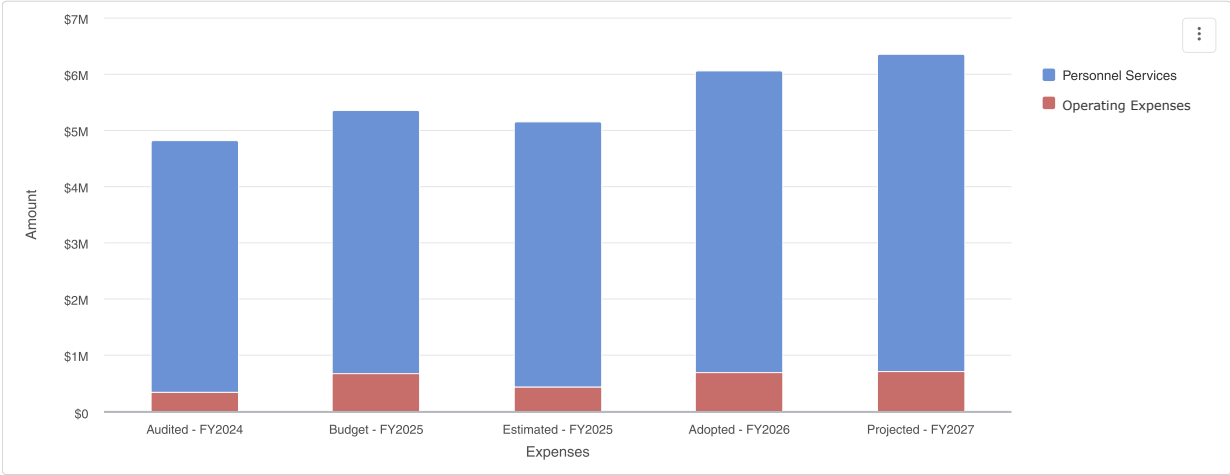
National Employee Survey (NES)* employee ratings of Finance services overall	81%↑	81%↑	78%↑	79%↑	79%↑	85%
--	------	------	------	------	------	-----

\*NES - Percent of respondents rating serve as excellent or good from the annual National Employment Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND # 001  
FINANCE - 001.1300  
DEPARTMENTAL BUDGET SUMMARY

Finance Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	FY2027
Expenses						
Personnel Services	\$4,476,124	\$4,667,012	\$4,704,666	\$5,344,573	\$677,561	\$5,636,563
Operating Expenses	\$337,523	\$683,477	\$445,439	\$704,911	\$21,434	\$714,957
EXPENSES TOTAL	\$4,813,647	\$5,350,489	\$5,150,105	\$6,049,484	\$698,995	\$6,351,520

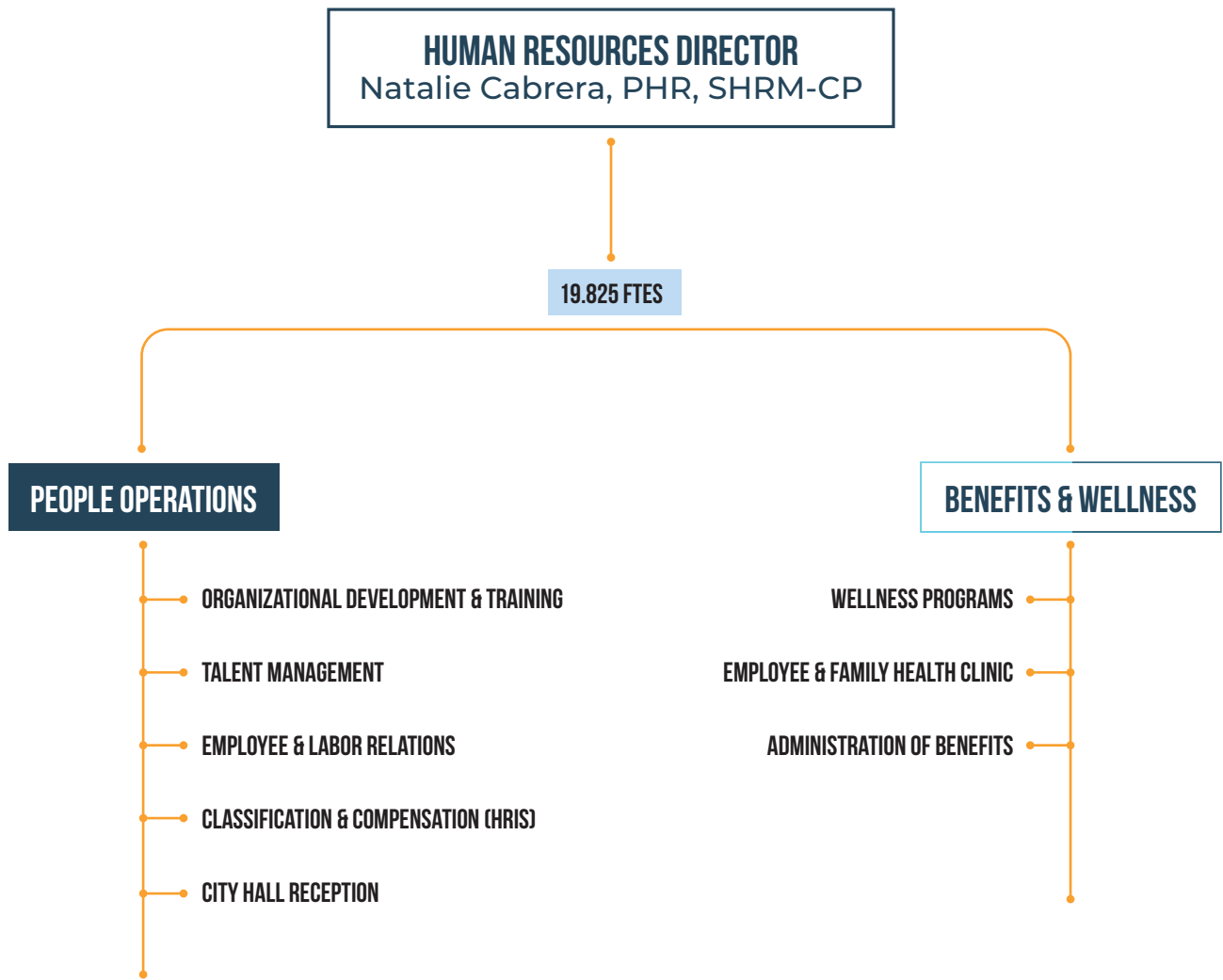
STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1300	38	40	40	42
FULL TIME EQUIVALENTS	38	40	40	42

CAPITAL OUTLAY: N/A

**CITY OF PORT ST. LUCIE**  
**FINANCIAL MANAGEMENT DEPARTMENT**  
**BUSINESS TAX (OCCUPATION LICENSE)**  
**FINANCIAL STATUS**  
**ADOPTED FY 2025-26**

	FY 2023-2024	FY 2024-25	FY 2024-25	FY 2025-26	FY 2026-27
	Audited	Budget	Estimated	Adopted	Projected
Business License Revenue - 316.000	\$ 2,371,131	\$ 2,325,626	\$ 2,600,000	\$ 2,471,409	\$ 2,520,838
County Admin Fee - TBD					\$ 150,000
<b>Total Revenues and Sources</b>	<b>2,371,131</b>	<b>2,325,626</b>	<b>2,600,000</b>	<b>2,471,409</b>	<b>2,670,838</b>
<b>Expenses:</b>					
Personal Expenses	500,759	548,697	576,132	604,939	635,186
Operating Expenses	14,653	15,000	15,000	15,000	15,000
Capital Outlay	-	-	-	-	35,000
<b>Total Expenses</b>	<b>515,412</b>	<b>563,697</b>	<b>591,132</b>	<b>619,939</b>	<b>685,186</b>
<b>Surplus / (Deficit)</b>	<b>\$ 1,855,719</b>	<b>\$ 1,761,929</b>	<b>\$ 2,008,868</b>	<b>\$ 1,851,470</b>	<b>\$ 1,985,652</b>
<b>Revenues as a % of Expenses:</b>	<b>460%</b>	<b>413%</b>	<b>440%</b>	<b>399%</b>	<b>390%</b>



General Medical Fund General Fund & Medical Fund

16.825 are General funded and 3 FTE's are funded by the Medical Fund.



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

HUMAN  
RESOURCES

OVERVIEW

The Human Resources Department is dedicated to aligning with the City’s Strategic Plan to anticipate and meet the changing needs of the workforce and the organization. Human Resources promotes and encourages inclusivity, integrity and accountability, respect, leadership, trust and open communication.

FY 25/26

HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Revamp of Citizens Scholars Internship Program with a focus on high school juniors and seniors. The P.A.T.H. (Prepare. Aspire. Train. Home.) Program will provide local high school juniors and seniors a unique opportunity to work with various City departments for eight weeks over the summer. In addition, they will attend mandatory workshops, Applications & Resumes 101, Interviewing Skills, Attitude & Gratitude and Financial Planning.
- Focus Groups (on-going): Having five years of data from the National Employee Survey, HR will hold different focus groups to highlight the positives and discuss areas where we still have work to do. The focus groups are an opportunity for growth and transparency and demonstrate the City's commitment to being a great place to work.
- Implement NEOGOV Attract - Candidate Relationship Management Software: Program will automate outreach to applicants and market the organization.



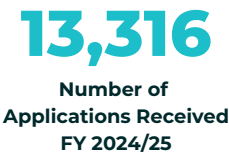
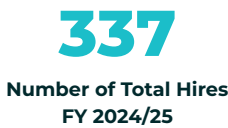
86% of employees who recommend working for the City (higher than the national benchmark).



86% of employees who rated overall job satisfaction positively (similar to the national benchmark).



90% of employees who plan on working for the City a year from now (similar to the national benchmark).



**100 Club:** First municipality in Florida to achieve induction in the 100 Percent Club, a campaign to end human trafficking and build a safer and stronger Florida. The Human Resources Training Division (PSL FORWARD), in collaboration with City staff and the Florida Alliance to End Human Trafficking, took 52 days to deliver Human Trafficking training to 100% of our City team.

**Awards:** The City has been awarded the Best Places to Work designation for 17 years. The Bell Seal for Workplace Mental Health (Gold Winner).

- **Succession Planning (Ongoing):** Identifying key roles and future leaders through meetings, reclassification and training.
- **Training & Development:** Offering 198 unique topics and on-demand training, plus private sessions for specific teams.
- **Leadership Training & Team Building:** Quarterly workshops for Directors on management and workplace topics.
- **Innovation Academy:** Over 100 new ideas implemented through a program involving 186 employees.
- **Enhancing Applicant Communication:** Improving updates for job applicants throughout the hiring process, including text notifications.
- **Leading Today's Workforce Series (FY 24/25):** A seven-part leadership program focusing on modern work environments.
- **Expanding Employee & Family Health Clinic:** Increasing clinic services for employee healthcare.
- **NeoGov Hiring Manager Training:** Helping departments use NeoGov tools to speed up hiring.
- **Retiree Hub:** Centralized retirement information for employees and retirees.
- **Talent Management Strategy:** Strengthening onboarding, orientation and training to align with City priorities.
- **Manager's Toolbox:** Providing resources to support managers.
- **Career Fair Partnership:** Collaborating with CareerSource Research Coast and Graceway Village for job fairs and clothing assistance.
- **Expanding Wellness Programs:** Exploring ways to improve employee health services.
- **Behavioral Health Support:** Adding an onsite specialist and expanding EAP services for mental health care.
- **Updating NeoGov Job Library:** Ongoing improvements to job descriptions.
- **New Learning Management System (Absorb):** A comprehensive training platform with reporting tools.
- **Career Counseling (Ongoing):** Helping employees plan their careers and grow within the City.
- **Enhancing City's Water Cooler:** Improving internal communication resources.
- **Mandatory Supervisor Training:** Required leadership and soft skills training for new supervisors.
- **Policy Review & Updates:** Revising policies on subsidies, substance abuse and retiree health coverage.
- **Performance Evaluation:** Creating a new evaluation system for non-bargaining employees.
- **Charitable Support Committee:** Establishing a group for employee-driven philanthropy.
- **Personnel Rules & Regulations Review:** Annual updates to policies.
- **Citizen Scholars Program:** Continuing support for educational initiatives.
- **Financial Academy (Spring 2025):** Educating employees on financial management.
- **Employee Recognition Initiatives:** Expanding ways to celebrate achievements.
- **Mental Health & Public Service Recognition Week:** Promoting awareness and appreciation.
- **Applicant Experience Survey:** Gathering feedback on the hiring process.
- **HR Intake System:** Maintaining the system launched in January 2024.
- **Sick Bank for Civilian Employees:** Exploring new benefits for extended sick leave.
- **Employee Crisis Fund:** Considering an emergency fund managed by a third party.
- **Free Gym Membership Program:** Continuing access to Parks & Rec facilities.
- **Streamlining Benefits:** Improving efficiency in benefit processes.
- **Sworn Bargaining Agreements:** Negotiating successor agreements with three units.
- **Expanded Benefits:** Adding long-term care and life insurance coverage starting October 2024.



## STAFFING ADDITIONS

FY 25/26: 1 HR Generalist III

This position will be charged to the Medical Fund.

Human Resources Department | 772-344-4335 | HRDept@cityofpsl.com

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

EFFICIENCY  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

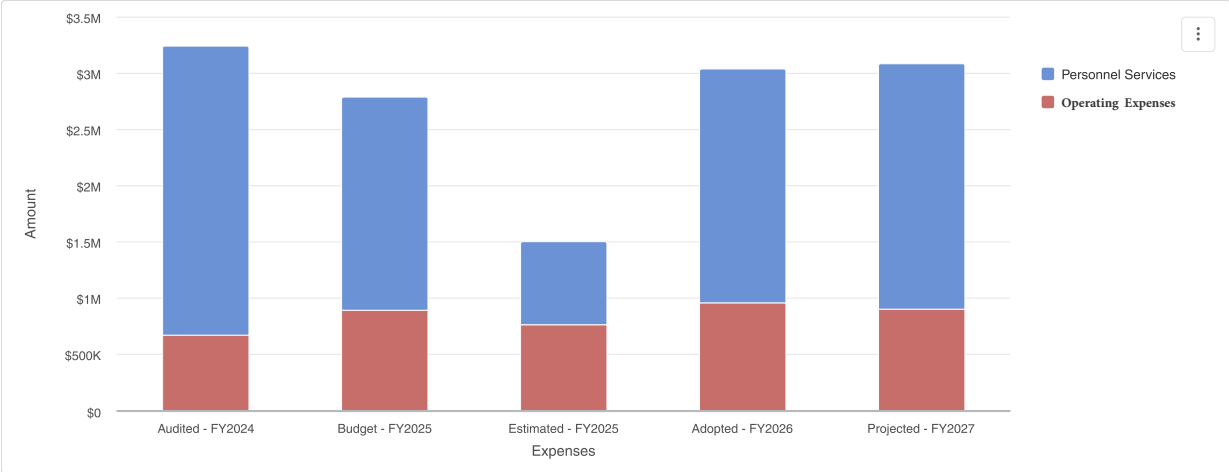
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Days to fill openings	58	42	44	32	53	30
Overall employee turnover rate	15%	10.5%	10.64%	10%	11.38%	9%
*NES™: Percent of employees who rated the quality of the support service; recruitment services positively	77%↑	73%↑	72% ↑	74%	71% ↑	80%
*NES™: Percent of employees who rated the quality of the support service; training service positively	80%↑	75↑	75% ↑	77%	79% ↑	80%
*NES™: Percent of employees who rated the quality of the support service; Human Resources services overall positively	77%↑	79↑	74% ↑	76%	72% ↑	80%

\*NES - Percent of respondents rating serve as excellent or good from the annual National Employee Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
HUMAN RESOURCES - 001.1310  
DEPARTMENTAL BUDGET SUMMARY

Human Resources Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$2,569,176	\$1,894,228	\$743,593	\$2,076,002	\$181,774	10%	\$2,173,992
Operating Expenses	\$671,068	\$891,086	\$763,225	\$957,225	\$66,139	7%	\$905,501
EXPENSES TOTAL	\$3,240,244	\$2,785,314	\$1,506,818	\$3,033,227	\$247,913	9%	\$3,079,493

STAFFING SUMMARY:

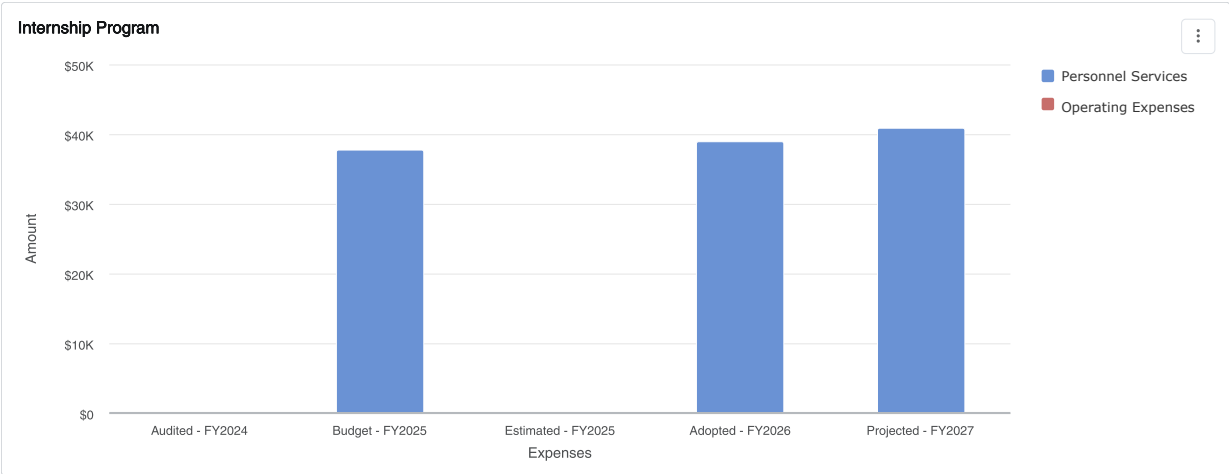
DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1310	17.825	16.825	16.825	16.825
FULL TIME EQUIVALENTS	17.825	16.825	16.825	16.825

CAPITAL OUTLAY: N/A



CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
INTERNSHIP PROGRAM - 001.5100  
DEPARTMENTAL BUDGET SUMMARY

Internship Program Budget Trends



EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$83	\$37,763	\$85	\$38,901	\$1,138	3%	\$40,831
Operating Expenses	\$0	–	\$15	\$0	\$0	–	\$0
EXPENSES TOTAL	\$83	\$37,763	\$100	\$38,901	\$1,138	3%	\$40,831

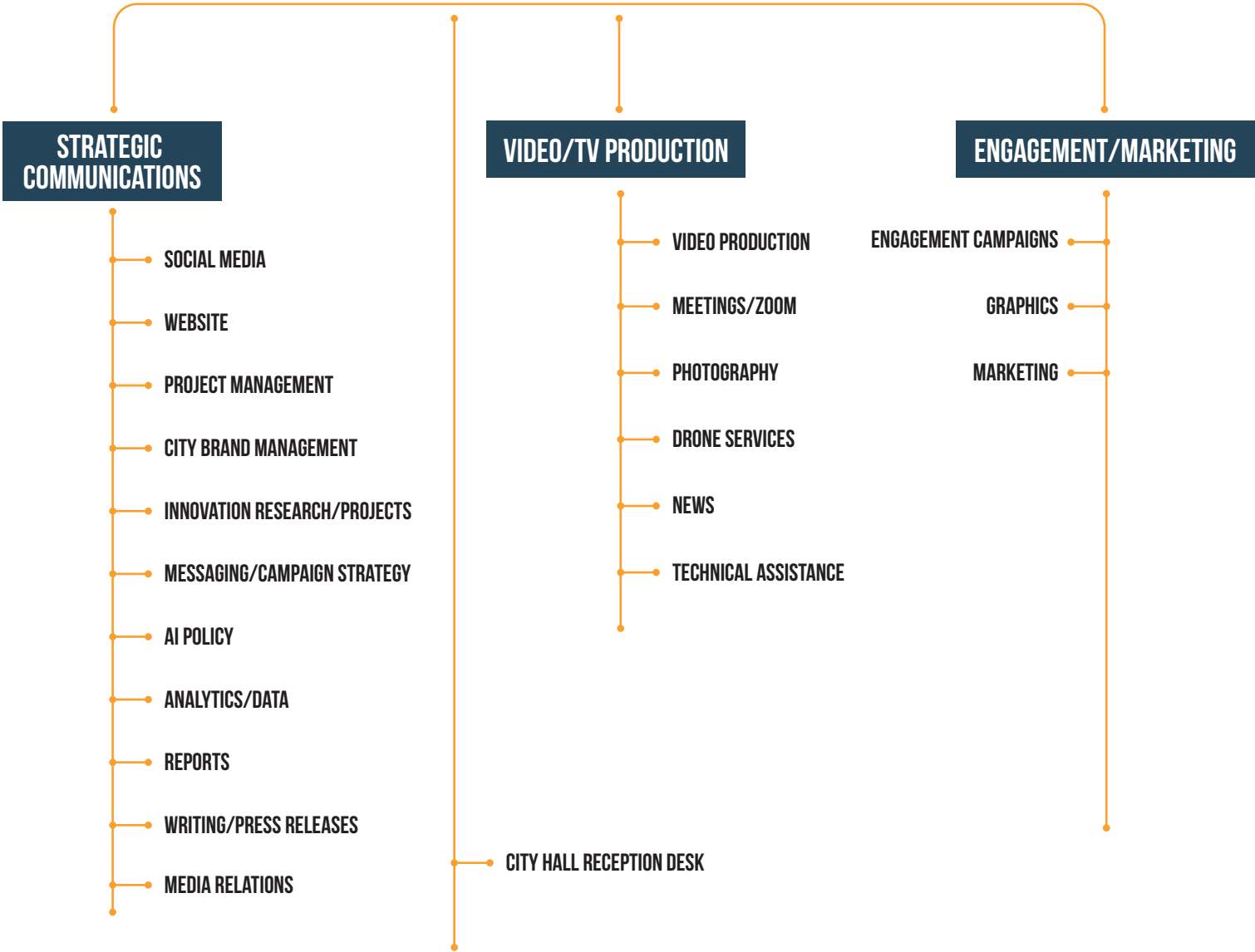
STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
5100	8.585	8.545	8.545	8.545
FULL TIME EQUIVALENTS	8.585	8.545	8.545	8.545

CAPITAL OUTLAY: N/A

**COMMUNICATIONS DIRECTOR**  
Sarah Prohaska

14.2 FTES



## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# COMMUNICATIONS DEPARTMENT

### OVERVIEW

The City of Port St. Lucie's Communication Department is dedicated to aligning with the City's Strategic Plan, establishing a brand, increasing awareness of the City's message, programs and events through a variety of mechanisms including media, social media and the website, as well as engaging with the community. The Department works to provide accurate, clear, concise and transparent information to residents, businesses, visitors and interested parties.

**FY 25/26**

## SMART & CONNECTED CITY

**Implement the new Communications Engagement Team, which will help manage engagement efforts citywide. Key projects this year include:**

- **Youth Council & Government Week:** Continue to find new ways to engage with young residents and teens about their city. Continue to cultivate our growing Youth Council.
- **Mobile City Hall:** Research and prototype how residents would interact with a mobile unit that would meet them in their neighborhoods and events, instead of asking residents to come to us. Explore sponsorships for purchase of an RV and implementation of this new program.
- **Love Your Block:** A new framework and strategy for neighborhood engagement in PSL. Two-year grant-funded program focusing on Whispering Pines, begin expanding to other neighborhoods if approved.
- **City U & PSL Ambassadors:** Continue to grow the number of City U graduates and launch a new platform for them to continue to engage with the city as official ambassadors.
- **Annual Engagement campaigns:** Citizen Summit, PSLinLights, Spooky PSL, International Fest Arts & Ideas Experience, Stay Informed, expanded new resident outreach.
- **Engagement Management:** Monthly meetings with engagement staff from all departments, citywide engagement calendar.
- **Digital Engagement Hub:** Research and explore meaningful ways to create an online engagement community (other than social media) on our website. Looking at models from across the country.

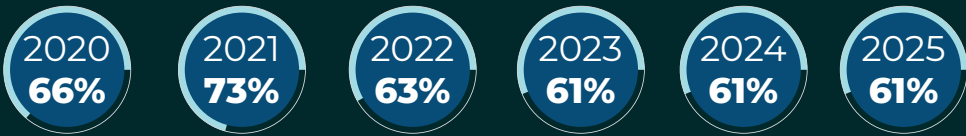
## HIGH QUALITY INFRASTRUCTURE & FACILITIES

- **PSLinProgress:** A new campaign to inform about our capital improvement plan, especially road projects. Includes: Landing page with easy-to-understand Story Map explaining the projects; signage with QR codes; advertising to promote the landing page.
- Continue to work with the CRA on branding projects for Walton & One and The Port District.

## PLANNING FOR A THRIVING FUTURE

- **Naturally PSL:** Collaborate with the Strategic Initiatives Teams and the High Performing Public Places Team to promote and implement the Naturally PSL brand and campaign. Lead the implementation of the Naturally PSL Stewardship Awards program.
- **Charting PSL 2045:** Collaborate and assist Planning & Zoning with the public engagement aspects and promotion of the full update of the Comprehensive Plan.

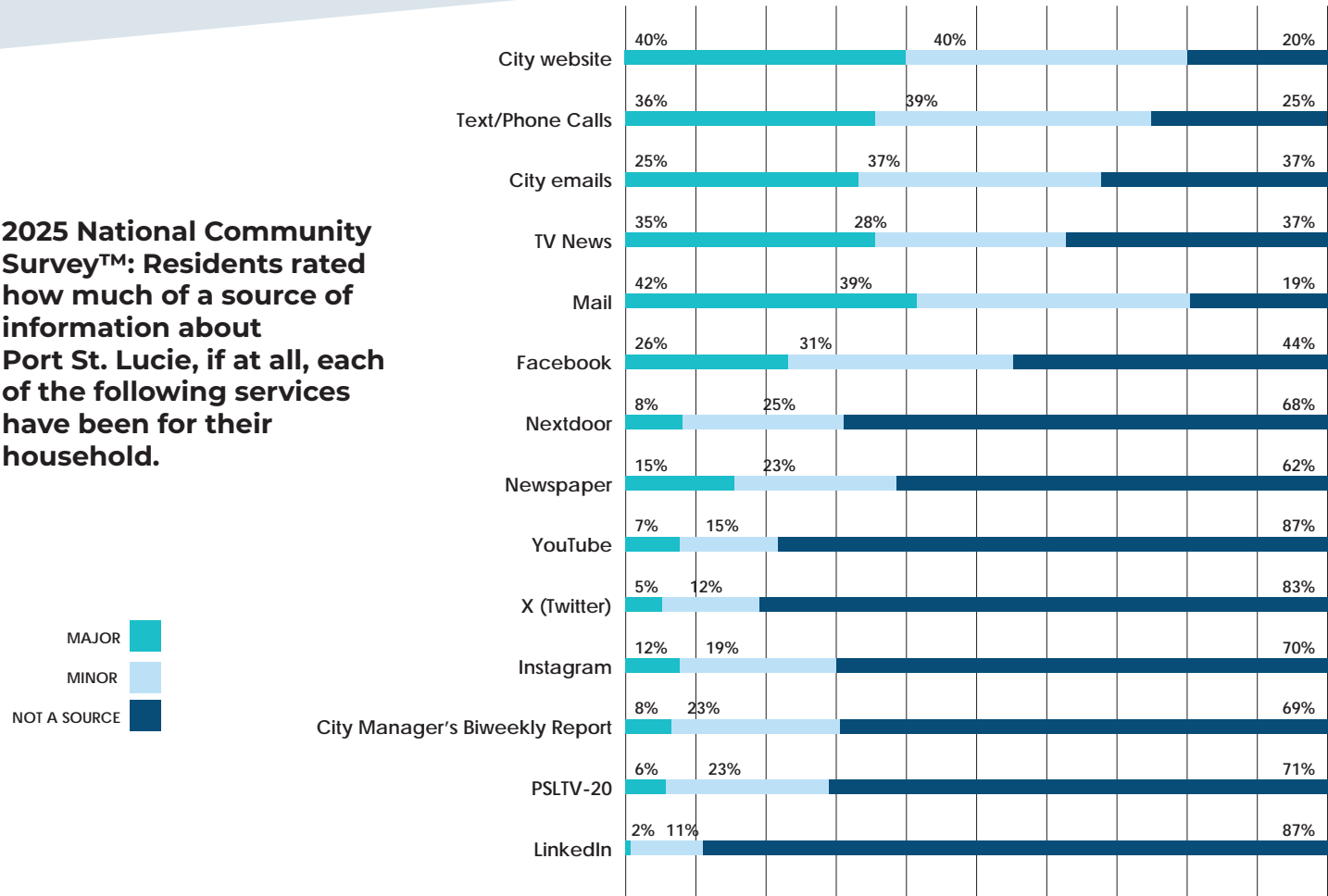
According to the National Community Survey™ residents rated the overall image and reputation of Port St. Lucie as excellent or good:



# HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Citywide Voice: With the new brand taking root, it is time to start developing a collective voice for the city. Use research from the branding to develop language guides, common phrases to use, tone, personality.
- Expand the Digital Sign program. Implement the next digital sign in accordance with the master sign map.
- Half-Cent Sales Tax: Educate on potential renewal.

**2025 National Community Survey™: Residents rated how much of a source of information about Port St. Lucie, if at all, each of the following services have been for their household.**



## STAFFING ADDITIONS

**FY 25/26: None**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

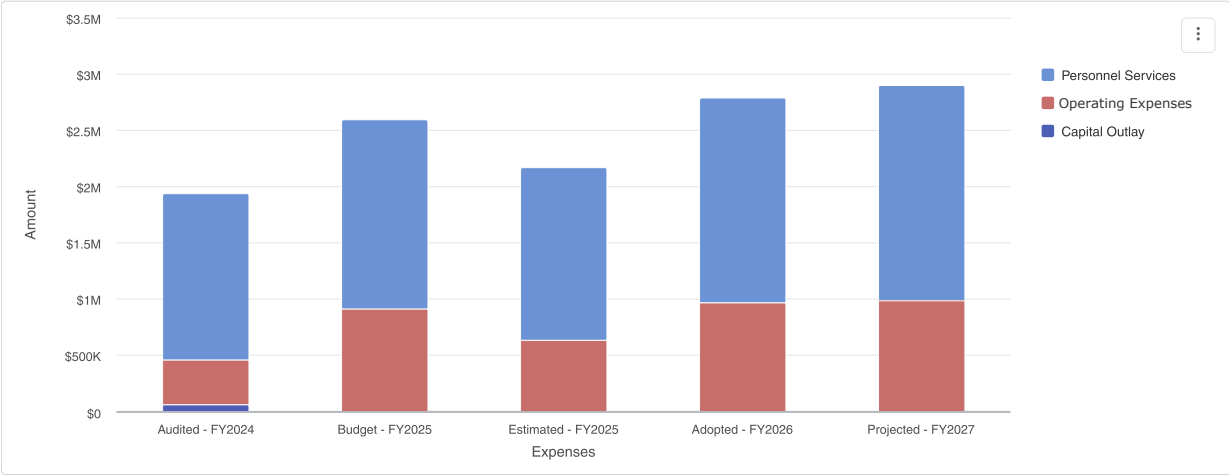
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
News Releases	231	170	241	250	131	250
YouTube Views Overall	1,800,129	1,966,344	2,141,000	2,375,000	2,735,654	3,200,000
*Social Media Followers - All Platforms	174,754	208,706	234,008	250,000	272,514	300,000
Website Visits	3,526,808	4,350,305	4,305,311	4,700,000	2,930,348	5,100,000
Email Subscribers	3,583	120,191	119,322	121,000	121,198	122,000
**The National Community Survey™ (The NCS™): Percent of residents who rate the overall usefulness of the City's website as excellent or good	66%	59%	63%	65%	65%	64%
**NCS™: Percent of residents who rate the availability of information about City programs and services as Excellent or Good	56%	49%	58%	60%	60%	60%
**The National Employee Survey (NES™): Percent of Employees who rate quality of communication services	N/A	N/A	82%	84%	83%	84%

\*Social media engagement is a measure of how people interact with our social media content and accounts. It can include actions like likes and favorites; comments, direct messages and replies; shares, reposts; saves; clicks; and mentions.

\*\*NCS and NES: Percent of respondents rating serve as excellent or good from the annual National Community Survey™ and annual National Employee Survey for Port St Lucie.

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
COMMUNICATIONS - 001.1311  
DEPARTMENTAL BUDGET SUMMARY

Communications Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

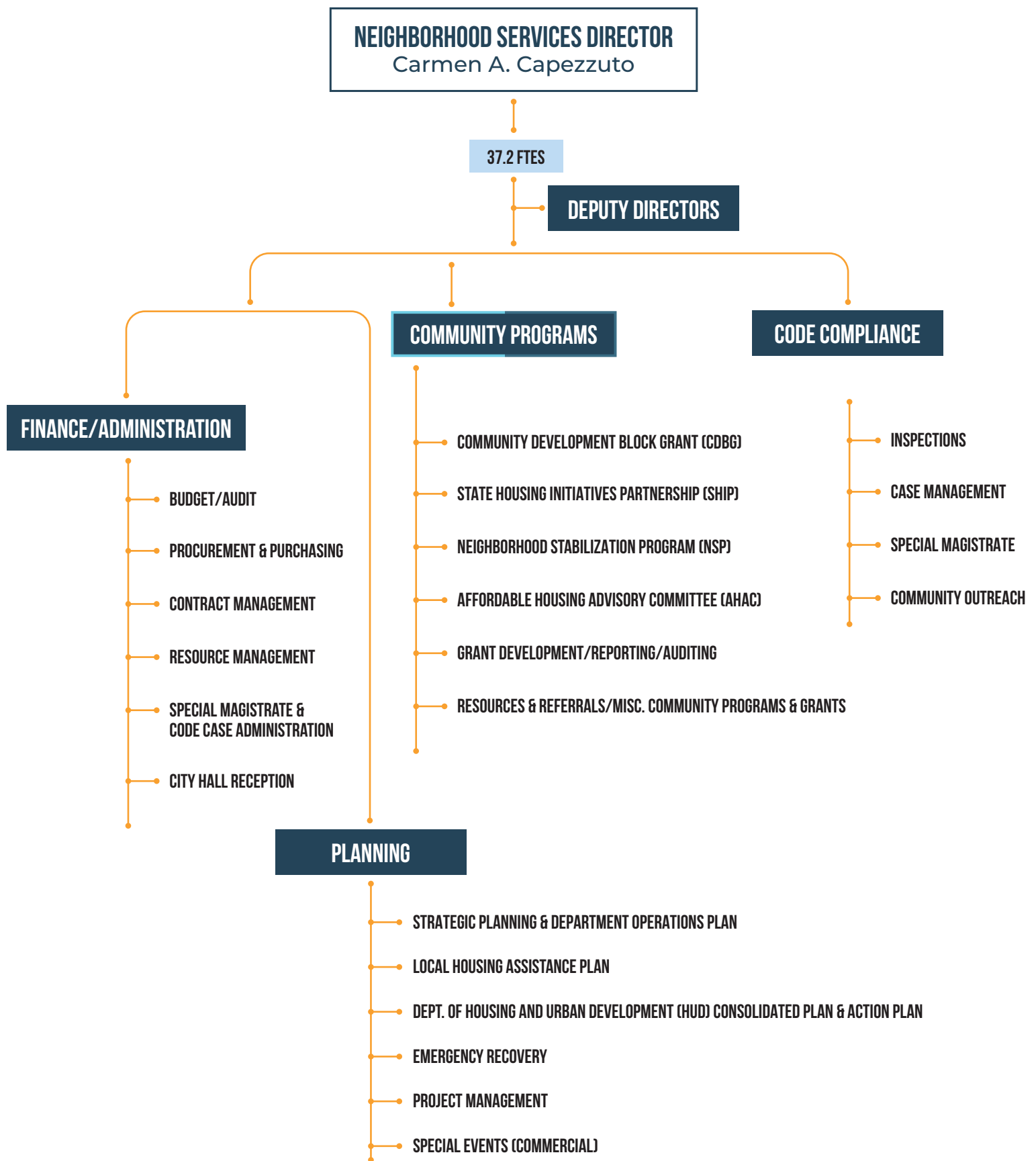
EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance
Expenses						
Personnel Services	\$1,479,203	\$1,679,639	\$1,529,275	\$1,819,873	\$140,234	8%
Operating Expenses	\$395,393	\$911,034	\$636,702	\$968,847	\$57,813	6%
Capital Outlay	\$63,466	–	\$0	\$0	\$0	–
EXPENSES TOTAL	\$1,938,062	\$2,590,673	\$2,165,977	\$2,788,720	\$198,047	8%

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1311	13.2	14.2	14.2	14.2
FULL TIME EQUIVALENTS	13.2	14.2	14.2	14.2

CAPITAL OUTLAY: N/A



NSD is supported by the following funds:



General Fund & Grant Funds

31.8 FTEs supported by the General Fund.

5.4 FTEs supported by Special Revenue Funds.



# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# NEIGHBORHOOD SERVICES DEPARTMENT

## OVERVIEW

The Neighborhood Services Department (NSD) enhances neighborhood appearance, sustainability and vibrancy through citizen education and strategic action. It coordinates programs in Code Compliance, Community Programs, Housing Initiatives and Resources & Referrals, all vital to neighborhood engagement, preservation and revitalization, improving residents' quality of life in Port St. Lucie.

FY 25/26

## SAFE, CLEAN & BEAUTIFUL

- Maintain an 80% or higher proactive caseload and continue to adapt to the needs of the City and be responsive to the community
- Partner with commercial property owners along the U.S. 1 corridor to improve the aesthetics of the area through educational & enforcement
- Improving the aesthetics of commercial properties along the U.S. 1 corridor of PSL by educating and identifying potential grant opportunities for commercial property owners
- Keep pace with increased administrative and inspection workloads for commercial and residential property maintenance cases as the City continues to grow

### Average Days from Code Case Start Date to Initial Inspection

2020/21 Results	2021/22 Results	2022/23 Results
1.51	3.74	1.62
2023/24 Results	2024/25 Results	2024/25 Target
1.75	3.38	2.75



46% of residents rated Code Compliance positively, similar to the national benchmark.

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Create a comprehensive Communications Plan for the department focused on formulating new strategies to educate and engage with residents
- Strategically update our new Code software program to streamline reporting abilities, improve mapping and create automated inspection routes to increase Code Officer efficiency
- Maintain top notch, current levels of service in administering the City's recurring community development and housing grants
- Build deeper cross-training among division teams in order to create further depth as a Succession Planning tool

### 2025

Residents rating Port St. Lucie as a place to live positively

76% ↓ Lower than cities nationwide

### 2025

Residents rating their neighborhood as a place to live positively

87% ↔ Similar to cities nationwide

### 2025

Residents rating the overall quality of life positively

70% ↔ Similar to cities nationwide

### 2025

Residents rating the overall appearance of the City positively

63% ↔ Similar to cities nationwide



## PLANNING FOR A THRIVING FUTURE

### Initiative: Support the Needs of Seniors

- Identify partnership opportunities
- Research strategies to partner with Goal 4 Economic Development initiatives to collect more data and develop more initiatives to support seniors and vulnerable populations



63% of residents rated Port St. Lucie as a place to retire positively, similar to the national benchmark.



64% of residents rated Port St. Lucie as valuing/respecting residents from diverse backgrounds positively, similar to the national benchmark.



54% of residents rated Port St. Lucie as making all residents feel welcome positively, similar to the national benchmark.



46% of residents rated Port St. Lucie as taking care of vulnerable residents positively, similar to the national benchmark.

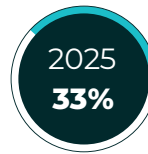
## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

### Housing Initiative:

- Identify partnerships
- Workshop and present the Housing Needs Assessment & Implementation Plan
- Execute the Housing and Urban Development Thriving Communities Technical Assistance Workplan, which includes:

#### Milestones:

- Develop a Communications Strategy on housing affordability issues
- Update the Community Development Block Grant Citizen Participation Plan
- Support the adoption and implementation of economic development Housing Strategies
- Partner with housing developers to support the City's workforce
- Develop partnership with Goal 4 Initiative: Eastside Economic Development & U.S. 1 Business Revitalization Strategy through the CDBG Small Business Façade Improvement Grant Program



33% of residents rated employment opportunities in the City positively, similar to the national benchmark.



51% of residents rated the vibrancy of commercial areas positively, similar to the national benchmark.



35% of residents rated the variety of housing options positively, similar to the national benchmark.



16% of residents rated the availability of affordable quality housing positively, similar to the national benchmark.



## STAFFING ADDITIONS

FY 25/26: None

Neighborhood Services Department | 772-871-5010 | neighborhoodservices@cityofpsl.com

CityofPSL.com

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Code Cases Opened	7,281	17,825	18,914	22,000	15,245	17,000
Special Magistrate Cases Prepared	699	674	842	785	1,205	1,300
Number of community programs applications for assistance received & processed	N/A	N/A	750	500	2,053	685

EFFICIENCY  
MEASURES

## GOAL

2

VIBRANT NEIGHBORHOODS

Percentage of Total Cases Brought into Compliance	96.22%	93%	93%	95%	91%	95%
---	--------	-----	-----	-----	-----	-----

EFFECTIVENESS  
MEASURES

## GOAL

2

VIBRANT NEIGHBORHOODS

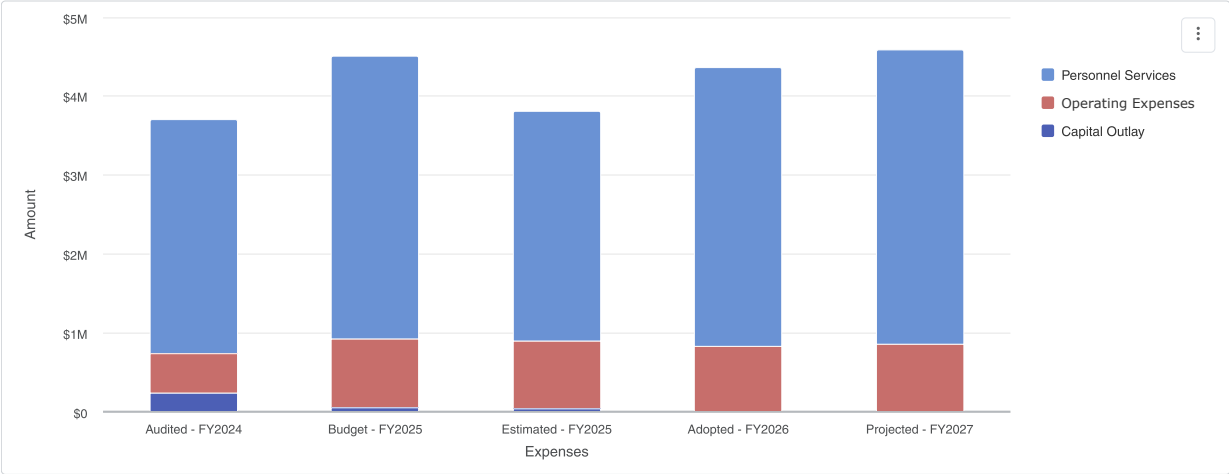
*National Community Survey™ (NCS™): Percent of residents rating your neighborhood as a place to live positively	86%↔	86%↔	86%↔	90%	87% ↔	90%
*NCS™: Percent of residents rating affordable quality housing options positively	44%↔	33% ↔	21%↔	18%↔	16%↔	24%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
NEIGHBORHOOD SERVICES - 001.131  
DEPARTMENTAL BUDGET SUMMARY

Neighborhood Services Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$2,973,649	\$3,583,930	\$2,914,622	\$3,536,931	-\$46,999	-1%	\$3,729,770
Operating Expenses	\$497,155	\$872,320	\$857,458	\$830,958	-\$41,362	-5%	\$854,286
Capital Outlay	\$234,135	\$46,000	\$42,419	\$0	-\$46,000	-100%	\$0
EXPENSES TOTAL	\$3,704,940	\$4,502,250	\$3,814,499	\$4,367,889	-\$134,361	-3%	\$4,584,056

STAFFING SUMMARY

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	30.7	31.8	31.8	31.8
FULL TIME EQUIVALENTS	30.7	31.8	31.8	31.8

CAPITAL OUTLAY: N/A

**RISK MANAGEMENT DIRECTOR**  
Ella Gilbert, Esq.

4 FTES

WORKERS' COMPENSATION

EMPLOYEE SAFETY

LOSS PREVENTION

PROPERTY & CASUALTY



# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# RISK MANAGEMENT

## OVERVIEW

Risk Management proactively supports all City departments, ensuring effective risk management in operations. The department handles general liability litigation, processes property and casualty claims to minimize financial and legal exposure and promotes safety through awareness, education and teamwork to foster a culture of protection.

**FY 25/26**

## SAFE, CLEAN & BEAUTIFUL

- Revamp Safety Review Committee to solution-oriented focus.
- Develop Safety Liaison person for each City department.
- Increase the number of safety training hours by 10%.
- Increase the number of safety inspections by 10%.

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Develop and implement an internal intake system.
- Finalize and implement Tyler Munis Risk Management Module.
- Continue to streamline workers' compensation, property and general liability processes.
- Create a departmental training and development calendar.
- Update Standard Operating Procedures and internal policies
- Develop a Workers Compensation Modified Duty Policy.
- Increase use of data and innovation to improve safety and efficiency.



## STAFFING ADDITIONS

**FY 25/26: None**

Risk Management | 772-871-7371 | [riskmanagement@cityofpsl.com](mailto:riskmanagement@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Number of General Liability Claims Filed	137	116	90	120	105	110
Number of Auto Claims Filed	191	187	176	180	199	170
# of Medical Claims (OSHA Recordable)	97	127	120	130	121	130
Days away from work	271	999	215	550	364	450
# of Claims Resulting in Lost Time	18	32	23	25	21	25

EFFECTIVENESS  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

*Subrogation rate	91.49%	60.22%	40.22%	55%	28.51%	35%
Workers' compensation experience modification rate	1.05	1.05	0.95	N/A	0.85	0.80
**The National Employee Survey™ (NES™): Percentage of respondents rating Risk Management services overall as excellent or good, strongly or somewhat agree	82% ↑	82% ↑	80% ↑	80%	83% ↑	80%

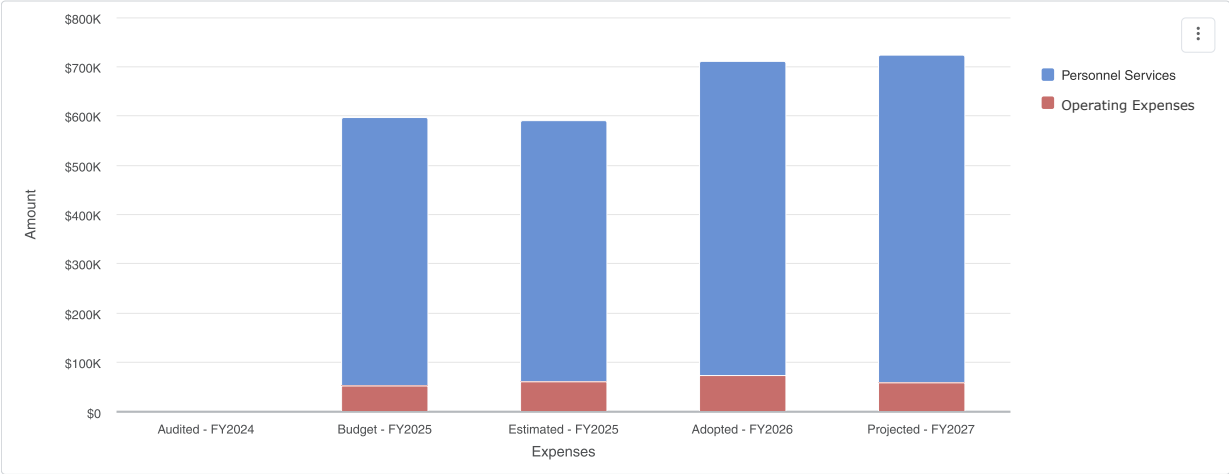
\*Subrogation results will not be fully reflected until well into next fiscal year, or possibly the following fiscal year.

\*\*NES - Percent of respondents rating serve as excellent or good from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
RISK MANAGEMENT - 001.1313  
DEPARTMENTAL BUDGET SUMMARY

### Risk Management Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

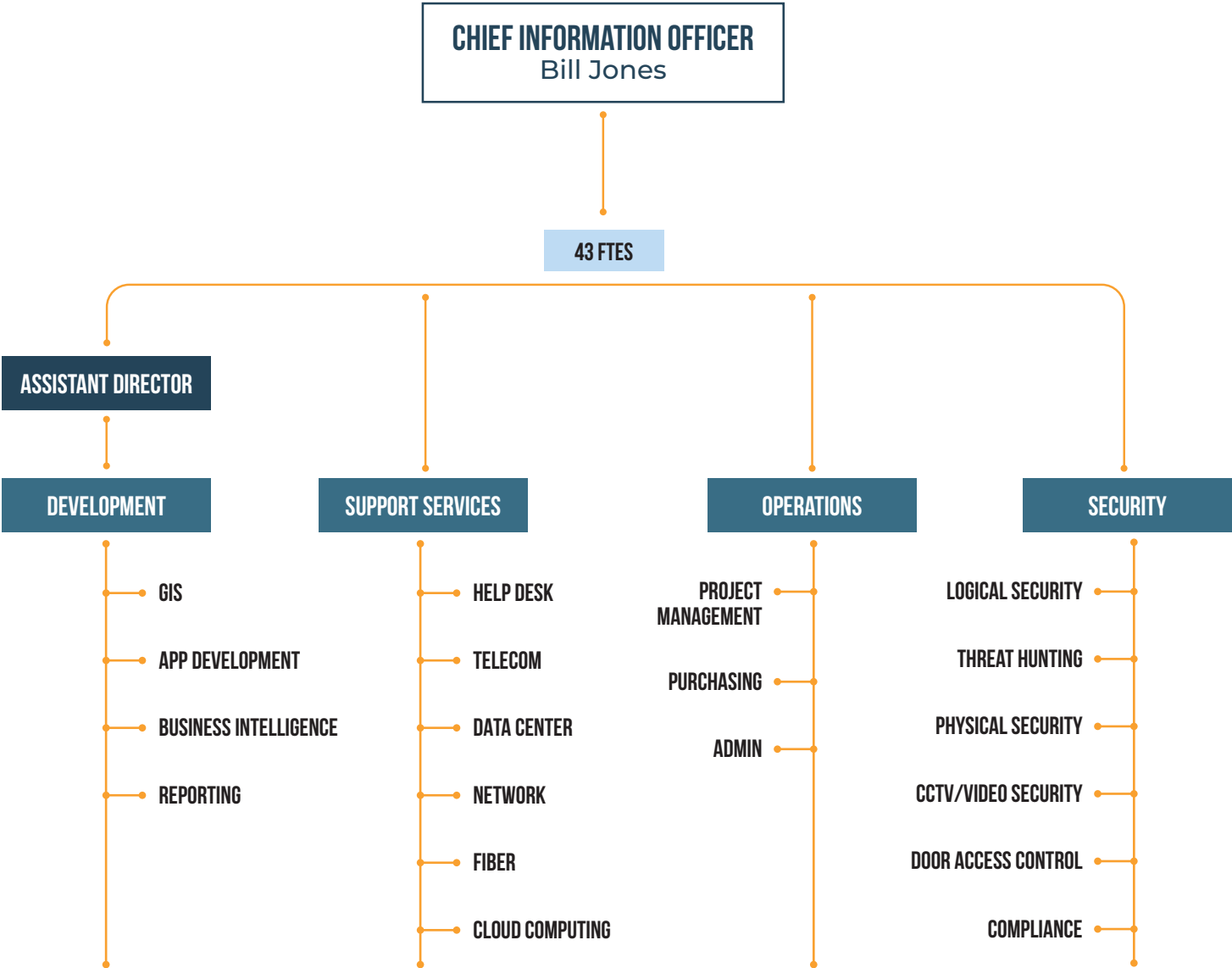
**EXPENDITURE SUMMARY:**

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$0	\$543,870	\$528,932	\$637,059	\$93,189	17%	\$665,908
Operating Expenses	\$0	\$52,232	\$61,045	\$73,016	\$20,784	40%	\$57,637
<b>EXPENSES TOTAL</b>	<b>\$0</b>	<b>\$596,102</b>	<b>\$589,977</b>	<b>\$710,075</b>	<b>\$113,973</b>	<b>19%</b>	<b>\$723,545</b>

**STAFFING SUMMARY:**

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
1313	0	4	4	4
<b>FULL TIME EQUIVALENTS</b>	<b>0</b>	<b>4</b>	<b>4</b>	<b>4</b>

CAPITAL OUTLAY: N/A







# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# INFORMATION TECHNOLOGY

## OVERVIEW

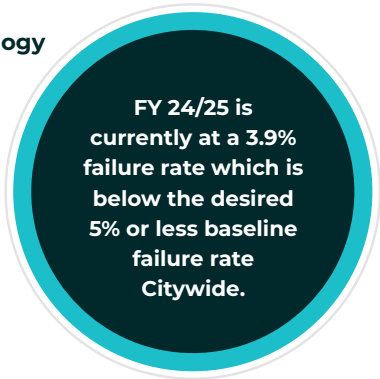
The Information Technology Department is committed to customer service, providing quality information technology, a secure network environment and software development to help and support City departments in achieving their goals.

**FY 25/26**

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

### Improve Information System Security and helping protect and improve Information Technology Security Systems.

- Improve cybersecurity through training and service implementations
- Complete regular security sweeps of all technology in the organization
- Complete field audits of security controls (physical and logical)
- Support and manage key-card (FOB) access control system
- Replace/install/expand video surveillance system
- Support endpoint security controls (Virus/Malware)
- Continue to leverage key partners and resources for security improvement
- Develop security system replacement schedule
- Security hardening of City Hall



## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

### Ensuring High-Performing Information Technology Infrastructure

- Complete LightSpeed Fiber Expansion
- Expand fiber optic infrastructure citywide
- Develop mobile device replacement schedule
- Consolidate technology budget for mobile device hardware
- Improve system availability and scalability through Cloud resources
- Upgrade Network Infrastructure
- Consolidate Enterprise Systems management to maintain software patches and upgrades

Miles of Fiber Infrastructure Added Per Year

Current fiber linear miles:  
**150 miles of trunk fiber**

FY 2025/26  
Fiber Linear Miles:  
**+10 miles of trunk fiber**

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

### We'll advance software integration, migration and enhancement

- Improved process and tracking of land development
- Improved workflow of citizen concerns
- Improved availability and scalability of in-house developed applications

## SMART & CONNECTED CITY

### Expand communication and collaboration

- Increase use of existing technology
- Develop technology purchasing Intake
- Work with the Human Resources Training and Development Coordinator to improve employee productivity through education
- Expand our use of data and analysis to support innovation and process improvement
- Research emerging technologies that could improve collaboration
- Identify strategic data to be used for informational dashboards
- Investigate A.I. (Artificial Intelligence) Technologies
- Continue to provide excellent internal customer service. According to the 2023 National Employee Survey, 82% of employees rated Information Technology services overall as excellent or good, higher than national benchmarks.

97.62%

In 2024, the overall Information Technology user experience, as reported by users, achieved a satisfaction rate of 97.62% by responding users.



## STAFFING ADDITIONS

**FY 25/26: 1 Network Infrastructure Administrator; 1 Security Technician**

Information Technology | 772-344-4119 | [helpdesk@cityofpsl.com](mailto:helpdesk@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Number of Support Requests	10,135	10,687	9,754	10,000	9,154	11,000
Number of supported Systems (i.e., Devices)	2,545	2,615	2,711	3,000	3,096	3,300

EFFICIENCY  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

Information Technology Services	>90%	> 93%	>90%	>90%	>90%	>90%
Service Request Time to Complete	.91	.93	< 1 Hour	< 1 Hour	0.92	<1 Hour

EFFECTIVENESS  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

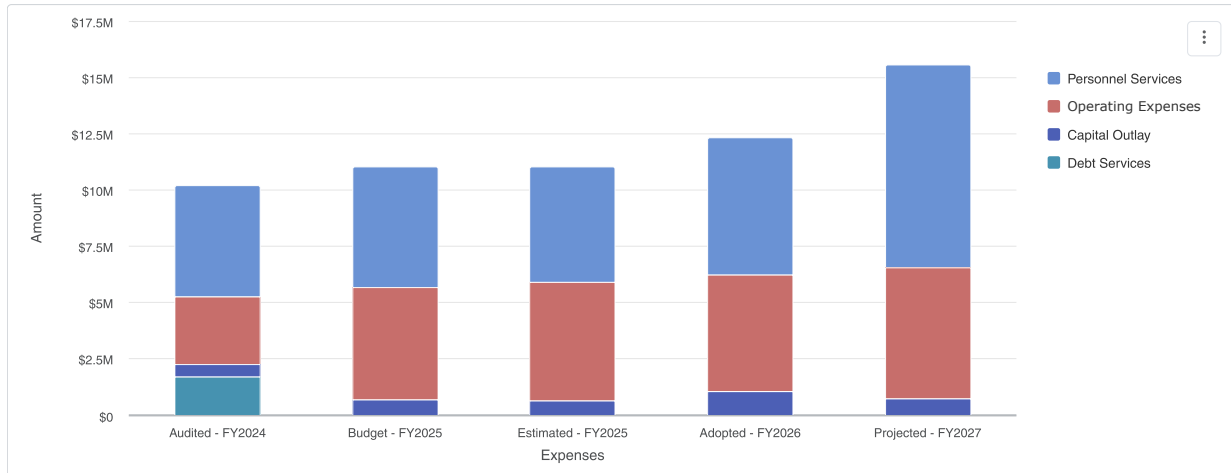
Service Request Satisfaction	100%	100%	>90%	>90%	100%	>90%
*The National Employee Survey™ (NES™): Percentage of respondents rating Information Technology Services overall as excellent or good, strongly or somewhat agree	87%↑	80%↑	82%↑	84%	80%	>85%

\*NES - Percent of respondents rating serve as excellent or good from the annual National Employee Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
INFORMATION TECHNOLOGY - 001.1320  
DEPARTMENTAL BUDGET SUMMARY

### Information Technology Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

#### EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$4,965,960	\$5,368,486	\$5,113,966	\$6,076,417	\$707,931	13%	\$8,991,791
Operating Expenses	\$2,987,229	\$4,957,870	\$5,266,729	\$5,166,628	\$208,758	4%	\$5,788,335
Capital Outlay	\$544,626	\$701,587	\$646,997	\$1,067,674	\$366,087	52%	\$750,000
Debt Services	\$1,702,207	–	\$0	\$0	\$0	–	\$0
<b>EXPENSES TOTAL</b>	<b>\$10,200,022</b>	<b>\$11,027,943</b>	<b>\$11,027,692</b>	<b>\$12,310,719</b>	<b>\$1,282,776</b>	<b>12%</b>	<b>\$15,530,126</b>

#### STAFFING SUMMARY:

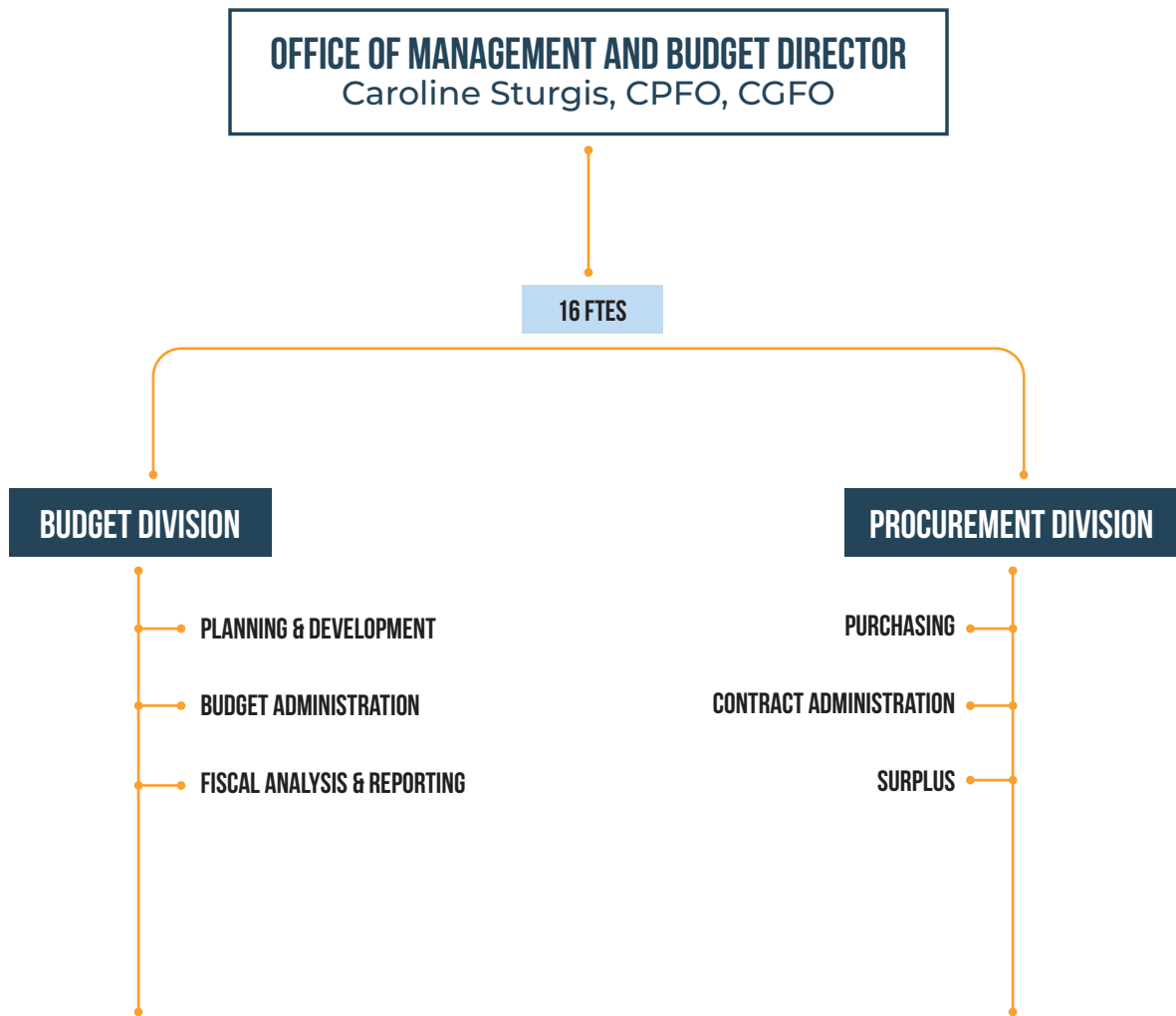
DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
1320	38	41	41	43
<b>FULL TIME EQUIVALENTS</b>	<b>38</b>	<b>41</b>	<b>41</b>	<b>43</b>

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
INFORMATION TECHNOLOGY - 001.1320

---

**CAPITAL OUTLAY:**

Transit Van with fixed shelving	\$60,000
Edge Network device replacement	350,000
Access Control upgrade	100,000
Survivable Gateway (East) - phone system resiliency 50,000 NVR (X2) - replacement	41,0000
IP based cameras - replacement	40,000
Enhance physical security infrastructure	35,000
Avaya server replacements (includes 2)	20,587
Phone network fiber switch	20,000
Replacement Plotter	8,000
Wi-Fi Replacements	25,000
Burglar Alarm system	76,878
Video Management System replacement	66,000
Physical Security Detection	42,000
Visitor Management System	26,647
Panic Alarm System replacement	81,562
Locate equipment	15,000
Locate supplies	<u>10,000</u>
<b>TOTAL</b>	<b>\$1,067,674</b>





# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# OFFICE OF MANAGEMENT & BUDGET

## OVERVIEW

The Office of Management and Budget (OMB) oversees the City's annual budget, monitors appropriations and conducts management analysis. It ensures efficient procurement of goods and services while maximizing public funds. Committed to excellence, integrity and transparency, OMB supports City departments, residents, vendors and the broader community.

FY 25/26

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

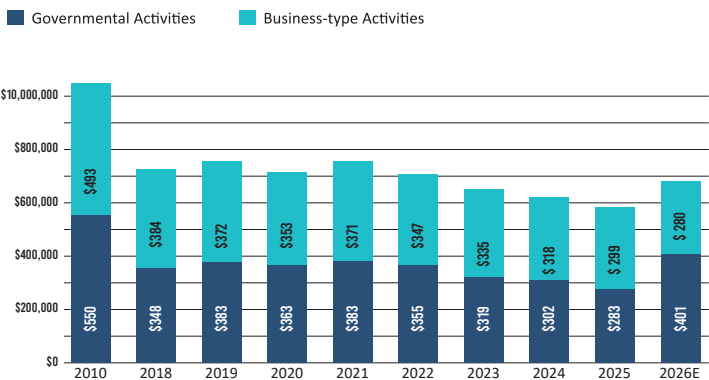
### Improving service delivery through budget development and administration.

- Continue alignment of the budget development and strategic planning processes in partnership with the City Manager's Office.
- Continue to enhance public engagement during the budget process and continue budget storytelling that is transparent and accountable to our residents.
- Expand training opportunities for departments on budget matters, including development process using new budget tool, OpenGov, administration, proposals for line-item details and new staff requests.

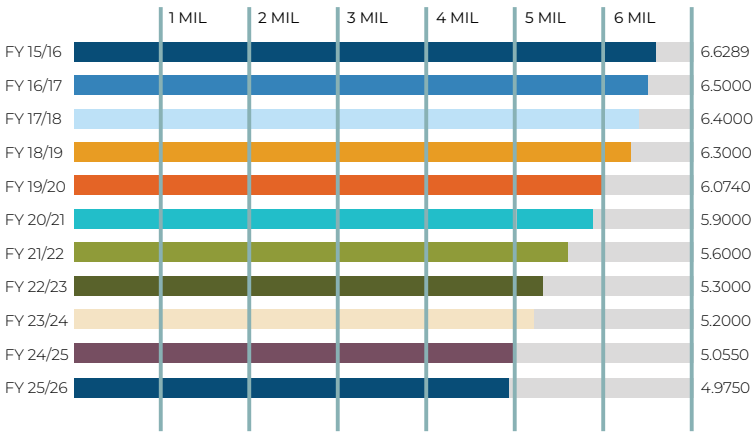
### Improving service delivery through long-range planning and forecasting.

- Create reasonable estimates on the long-range forecast each year for major operating funds.
- Produce monthly financial and forecasting reports.
- Continue to seek ways to reduce the millage rate and the City's long-term debt.

Total City Debt



Millage Rate: from 6.6289 mil in FY 15/16 -> 4.9750 mil in FY 25/26



## HIGH-PERFORMING GOVERNMENT ORGANIZATION

### Improving service delivery through communication and training.

- Develop and implement processes, trainings and toolkits to scale and sustain results-driven contracting strategies across the city.
- Develop a manual of budget policies and procedures, and a resource database for onboarding of new staff and training stakeholders.
- Expand training opportunities on procurement policies and procedures for employees and vendors, including onboarding and routine refreshers.
- Continue to support staff in the procurement of projects funded by the American Rescue Plan and Capital Improvement Revenue Bonds Series 2021 to ensure compliance and timeliness.
- Finalize and distribute 2025 update of the Procurement Policy and Procedure Manual, and train all stakeholders on updates.
- Improve communication between division and City departments on vendor issues and their resolutions.

### Cultivating higher performance through technology and innovation.

- Continue utilization of OpenGov technology to streamline and automate the capital and operating budget process.
- Increase utilization of Contracts Management system and provide training, including conversion of legacy contracts database.
- Promote financial transparency and accountability by maintaining a system that tells our budget story for residents to understand how their tax dollars are being invested.
- Implement a purpose-built comprehensive procurement suite to enhance solicitation development, standardize evaluations and awards processes, streamline contract and vendor management, and strengthen procurement performance reporting and compliance.



## STAFFING ADDITIONS

**FY 25/26: 1 Budget Management Analyst**

Office of Management & Budget | 772-871-5223 | [OMBALL@cityofpsl.com](mailto:OMBALL@cityofpsl.com)

**CityofPSL.com**



## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Number of contracts issued by PMD	120	126	182	150	251	200
Number of purchase orders entered into Munis	799	983	1,191	1,000	1,250	1,200
Number of contracts entered into Munis	New	265	294	250	279	300

EFFECTIVENESS  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

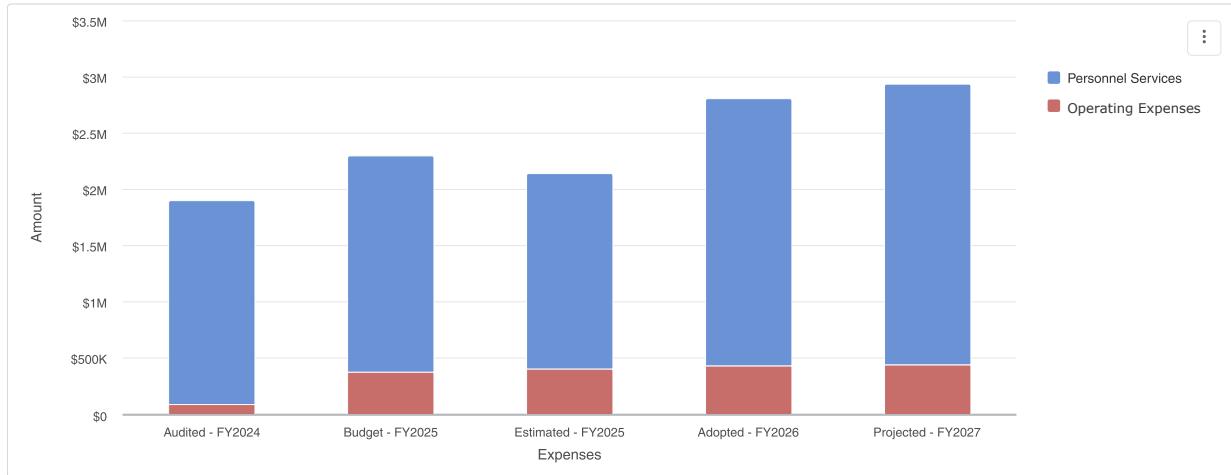
Revenue forecast accuracy (% variance from budget)	5%	5%	1.7%	2%	1.5%	2%
*The National Employee Survey (NES)*: employee rating of quality of budget services overall	New	76%	75%	76%	78%	75%
*(NES)*: % of respondents rating Purchasing services overall excellent or good	81%	78%↑	78%↑	85%	75%↑	80%
Internal Customer Survey: % of respondents rating satisfied or very satisfied with Procurement's ability to work with departments as partners by understanding their needs and working with them toward common goals	New	85%	93%	93%	86%	90%

\*NES - Percent of respondents rating serve as excellent or good from the annual National Employee Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
OFFICE OF MANAGEMENT & BUDGET - 001.1330  
DEPARTMENTAL BUDGET SUMMARY

### Office of Management & Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

#### EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$1,812,190	\$1,919,345	\$1,738,166	\$2,379,819	\$460,474	24%	\$2,497,720
Operating Expenses	\$89,635	\$377,494	\$406,078	\$428,982	\$51,488	14%	\$436,774
<b>EXPENSES TOTAL</b>	<b>\$1,901,825</b>	<b>\$2,296,839</b>	<b>\$2,144,244</b>	<b>\$2,808,801</b>	<b>\$511,962</b>	<b>22%</b>	<b>\$2,934,494</b>

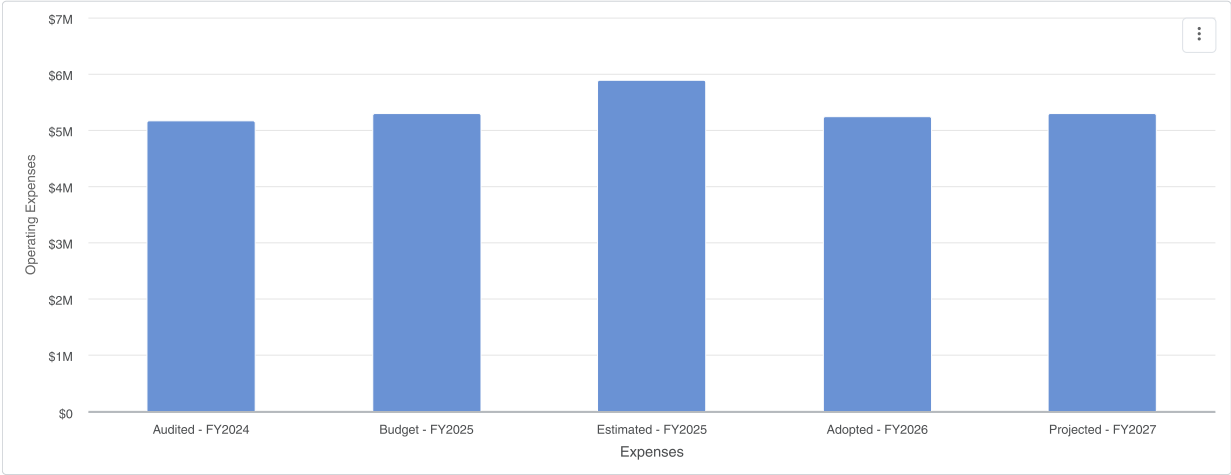
#### STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
1330	14	15	15	16
<b>FULL TIME EQUIVALENTS</b>	<b>14</b>	<b>15</b>	<b>15</b>	<b>16</b>

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
GENERAL GOVERNMENT - 001.1900  
DEPARTMENTAL BUDGET SUMMARY

General Government Trends



Data Updated: Aug 18, 2025, 9:05 PM

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Operating Expenses	\$5,169,541	\$5,290,589	\$5,894,163	\$5,232,624	-\$57,965	-1%	\$5,301,007
EXPENSES TOTAL	\$5,169,541	\$5,290,589	\$5,894,163	\$5,232,624	-\$57,965	-1%	\$5,301,007

STAFFING SUMMARY: N/A

CAPITAL OUTLAY: N/A

**CITY ATTORNEY**  
Richard Berrios

17 FTES

**SENIOR DEPUTY  
CITY ATTORNEYS**

DEPUTY CITY ATTORNEYS

LAW CLERK

PARALEGAL DUTIES

CONTRACTS

VENDORS

ACCOUNTING



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

OFFICE OF THE  
CITY ATTORNEY

OVERVIEW

To protect and preserve the legal, ethical, and financial integrity of the City of Port St. Lucie, including its elected and appointed officials, by providing quality, proactive, legal services through zealous advocacy, innovative legal solutions, uncompromising integrity and professional diligence.

FY 25/26

HIGH-PERFORMING GOVERNMENT ORGANIZATION

Every department in the City focuses on one or more ways to meet the elements of the Strategic Plan, and the City Attorney's Office supports every department and every operation within the City in furtherance of those goals. The Office supports those Strategic Plan goals by providing the necessary advice and resources to ensure compliance with an ever-changing legal landscape. In short, the CAO's goal of embodying and supporting the City as a High Performing Government Organization contributes to each of the other elements of the City's Strategic Plan.

- Contracts and Procurement – our office is cognizant of the pace at which the City continues to grow and the corresponding pace of how the City does business to meet its growth needs. Our office now has a dedicated attorney for procurement matters to assist in enhancing the City's overall purchasing efficiency. Though all of our attorneys handle contracts and transactional work in some shape or form, we have a transactional team responsible for the negotiation, review and drafting of various City contracts.
- Risk Management & Litigation – Per the City's Charter, the City Attorney is responsible for the legal affairs of the City. To fulfill this responsibility, our office either personally handles matters in litigation or works closely with and supervises assigned outside counsel to ensure the City's interests are well-protected.
- Charter and Code Review/Updating – as the City continues to grow, its legislative needs shift with that growth. Additionally, an ever-changing legal landscape in local government will require a continual review of the City's Charter and Code of Ordinances. Our office will continue to play a central role assisting in the review and preparation of amendments to the City's Charter and Code of Ordinances.



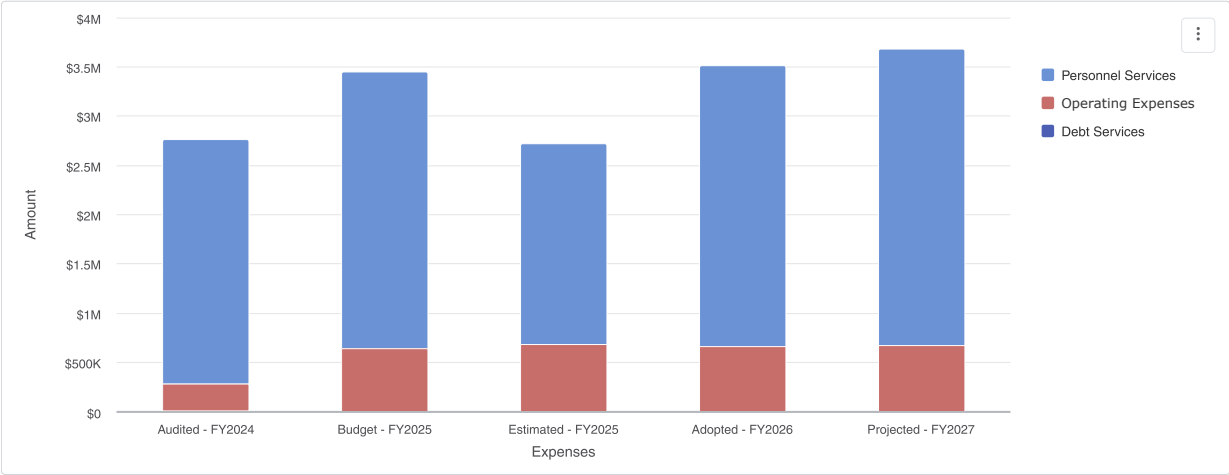
STAFFING ADDITIONS

FY 25/26: None

Office of the City Attorney | 772-871-5294  
CityofPSL.com

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
CITY ATTORNEY - 001.1400  
DEPARTMENTAL BUDGET SUMMARY

City Attorney Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	FY2027
Expenses						
Personnel Services	\$2,476,934	\$2,805,585	\$2,035,634	\$2,850,428	\$44,843	\$3,005,165
Operating Expenses	\$277,305	\$639,058	\$679,710	\$664,793	\$25,735	\$676,106
Debt Services	\$3,741	–	\$0	\$0	\$0	\$0
EXPENSES TOTAL	\$2,757,981	\$3,444,643	\$2,715,344	\$3,515,221	\$70,578	\$3,681,271

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1400	18	17	17	17
FULL TIME EQUIVALENTS	18	17	17	17

CAPITAL OUTLAY: N/A

**PLANNING & ZONING DIRECTOR**  
Mary F. Savage-Dunham, AICP, CFM

17.3 FTES

- IMPACT/MOBILITY FEES
- INSPECTIONS
- LAND DEVELOPMENT REGULATIONS
- LONG RANGE PLANNING
- MOBILITY/TRANSPORTATION PLANNING
- PERMITTING
- ART IN PUBLIC PLACES
- CODE COMPLIANCE LIAISON
- COMPREHENSIVE PLAN
- CONSERVATION LANDS MANAGEMENT
- DEVELOPMENT REVIEWS
- ECONOMIC DEVELOPMENT
- ENVIRONMENTAL PLANNING
- PROJECT MANAGEMENT
- SPECIAL PROJECTS & STUDIES
- STRATEGIC PLANNING
- ZONING VERIFICATIONS
- ADMINISTRATION



## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# PLANNING & ZONING DEPARTMENT

### OVERVIEW

The Planning & Zoning Department works toward shaping the future built environment to ensure it contributes to a prosperous, sustainable and beautiful City for all people. The values of the Planning and Zoning Department are centered on a high ethical standard, accountability, customer service and educating both the public and applicants on the City's codes and development standards to achieve a high quality of life for the citizens of the City of Port St. Lucie.

**FY 25/26**

## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

- Continued implementation of Southern Grove Master Plan.
- Continue to support redevelopment of Walton & One.
- Complete the Gatlin Blvd. Corridor Plan.
- Continue to support the Towne Center Plan and Port District Redevelopment Projects.
- Advance the Recommendations from the Planning & Infrastructure Study.
- Implement supplemental plat process in response to new legislation.
- Update the Mobility Plan and Fee Schedule in response to new legislation.
- Continue working on Charting PSL 2045 - the Comprehensive Plan update.
- Update Public Buildings Residential Impact Fees.

**In 2025, 54% of residents positively rated the overall quality of new development in Port St. Lucie**

*(similar to the national benchmark).*

**54%**

## CULTURE, NATURE & FUN ACTIVITIES

- Restoration of mural at City Hall completed.
- Continued collaboration with the Botanical Gardens to support art installations.
- Evaluating opportunities for gateway & signage enhancements.
- Implement a maintenance plan for all public art owned by the City.
- Continued collaboration with Public Works to install artwork in upcoming roundabouts.

### Advancing the City's Sense of Place Through Placemaking and High-Performance Public Spaces:

- Developing Prioritized Gateway Enhancements.
- Work to activate two conservation parcels: Peacock and Commerce Center North.
- Assist HPPS Team with development of master plans for HPPS sites.
- Advance Environmental Review & Landscape Plan Compliance.

**32% of respondents in the National Community Survey ranked overall opportunities for education, culture, and the arts, much lower than national benchmarks.**

**32%**



## HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

**Lead the implementation of the Multimodal Plan and Mobility Plan. The goal of this project is to provide the City Council and residents with a clear plan for transportation mobility improvements that will improve safety, related landscaping, multimodal opportunities, and include funding estimates and sources.**

- Updating the 2045 Mobility Plan and Fee consistent with new legislation and continue implementation. Provide quarterly reports.
- Incorporate Mobility into the Comprehensive Plan.
- Review and recommend revisions to the Code which encourage multimodal development or redevelopment.
- Foster an environment of coordination between city departments, towards the common goal of enhanced mobility, by hosting monthly Multimodal Team meetings and complete Corridor Study with Treasure Coast Regional Planning Council.
- Maintain and update the City's Development and Impact Fee Schedule.
- Advance the City's Complete Street Transportation Network.
- Measure the impacts of multimodal improvement through infrastructure improvements and citizen input.
- Work to remove invasives, restore hydrology and develop a master plan for 92 acre conservation land parcel.
- Advance recommendations from the Planning & Infrastructure Study.
- Complete the update of the Comprehensive Plan of Development which is a 10 & 20 year master plan for the community.
- Update Departments fee schedule.

### **Strengthen the City's Core Neighborhoods and support Vibrant Neighborhoods.**

- Compare residential population growth by planning area versus available and projected quantities of non-residential development (e.g., commercial, office, industrial), include quantities and proximity of active and passive recreational and civic use.
- Develop land use ratio targets for City by planning area.
- Recalibrate Land Development Code to Support Adaptive Reuse & Infill (focus on townhouse).
- Create City Core Strategy Team.



## STAFFING ADDITIONS

**FY 25/26: 1 Part-Time Administrative Assistant**

Planning and Zoning | 772-871-5213

**CityofPSL.com/PZ**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

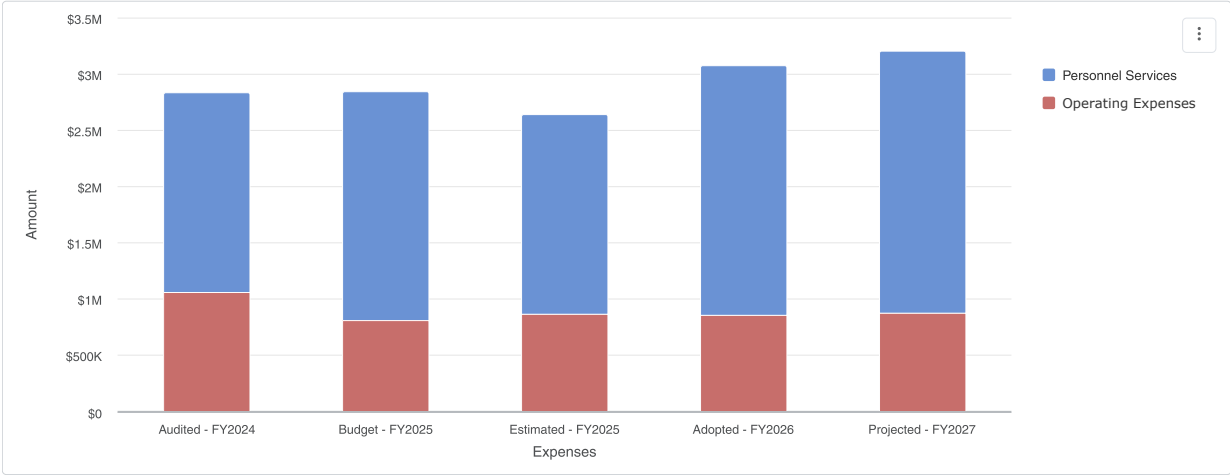
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Number of comprehensive plan amendments and DRIs reviewed (including amendments & annual reports)	21	17	12	14	16	14
Number of site plan, subdivision plan and model home applications reviewed	266	178	133	150	211	150
Number of sign and accessory structure permits reviewed and approved**	280	224	1,103	1,100	1,795	1,200
Number of zoning compliance reviewed and approved	487	517	476	475	456	480
Number of community engagement opportunities	16	10	11	12	25	12
Percentage of staff with advanced professional certification	55%	75%	55%	75%	28%	75%
*NCS™: Quality of new development	61% ↔	50% ↔	48% ↔	60%	54% ↔	60%
*NCS™: Well-planned commercial growth	42% ↔	33% ↔	31% ↔	45%	35% ↔	50%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie .  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
PLANNING & ZONING - 001.1500  
DEPARTMENTAL BUDGET SUMMARY

Planning & Zoning Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

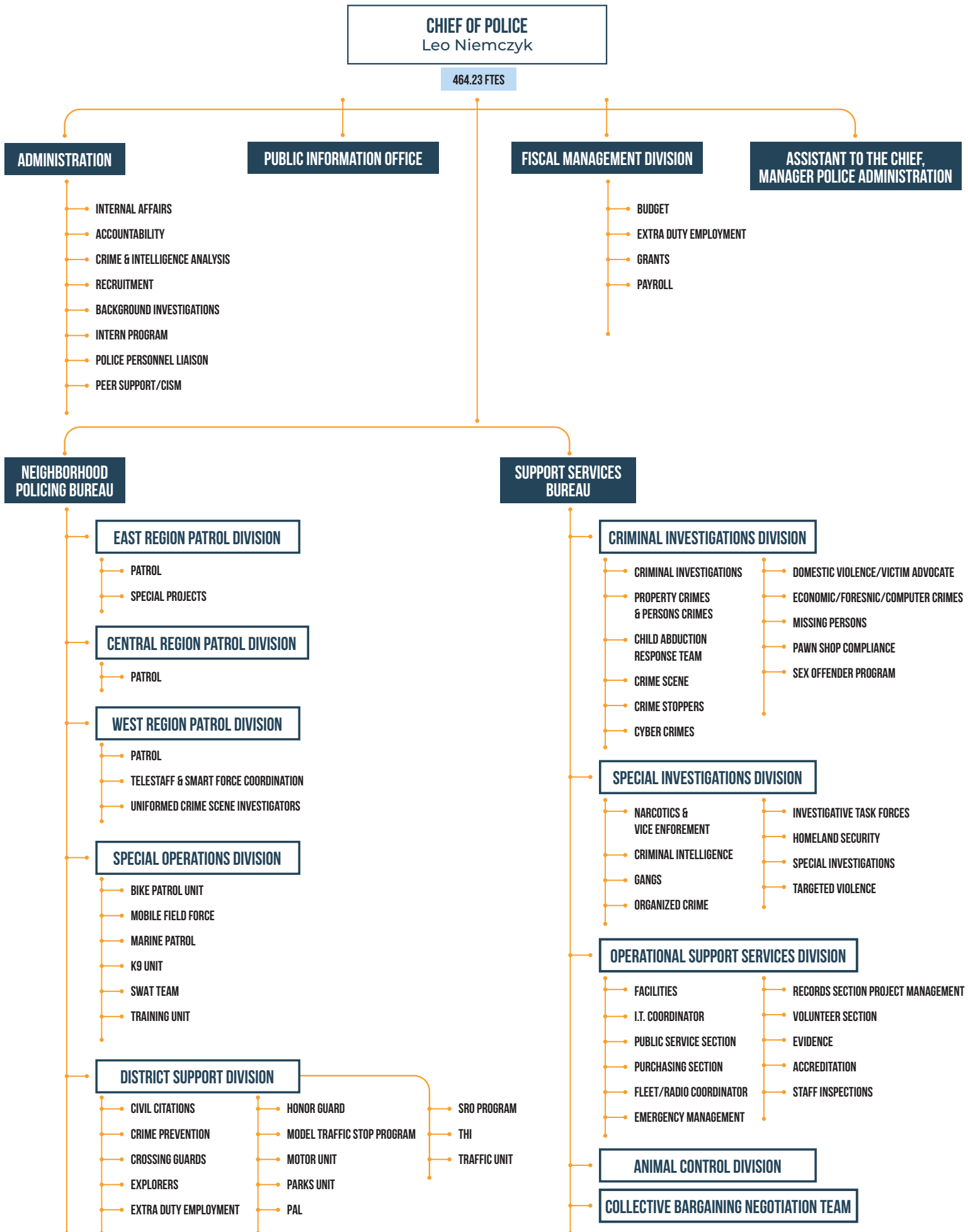
EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	FY2027
Expenses						
Personnel Services	\$1,770,356	\$2,031,422	\$1,778,515	\$2,207,612	\$176,190	\$2,328,273
Operating Expenses	\$1,062,735	\$811,890	\$863,122	\$860,724	\$48,834	\$877,627
EXPENSES TOTAL	\$2,833,091	\$2,843,312	\$2,641,637	\$3,068,336	\$225,024	\$3,205,900

STAFFING SUMMARY

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
1500	16.8	16.8	16.8	17.3
FULL TIME EQUIVALENTS	16.8	16.8	16.8	17.3

CAPITAL OUTLAY: N/A





TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

POLICE  
DEPARTMENT

OVERVIEW

Guided by courage, knowledge, integrity and committed to superior service and community trust, ensuring safety through professionalism and transparency. Using a Stratified Model of Policing, its dedicated team actively partners with residents to prevent crime and enhance public safety. The department continuously refines its Strategic Plan, embracing innovation, cost efficiency and technology to meet evolving needs and uphold its reputation as one of America's safest cities.

FY 25/26

SAFE, CLEAN & BEAUTIFUL

Priority Project: Traffic, Bicycle and Pedestrian Safety and Education

- Expanded under the Stratified Policing model to target intersections with the highest traffic safety concerns.
- Analysis included total crashes, angle collisions and high-risk incidents such as DUIs, pedestrian-involved crashes and fatalities.
- Each location is assigned to a regional lieutenant for accountability and follow-up, with weekly updates provided by regional captains.
- Enforcement strategies are tailored to the activity identified at each site, such as speeding, distracted driving or impaired driving.
- Collaborative efforts with City partners focus on addressing contributing factors like signage, signal timing, roadway design and visibility to support long-term solutions beyond enforcement. The project will determine through traffic crash analysis the locations and factors in the City which result in the highest concentration of traffic crashes resulting in death or serious bodily injury, and then develop a strategic multi-disciplinary strategy to reduce and/or eliminate serious

traffic crashes.

- Improve and increase educational campaigns through social media, TV and print.
- Identify top locations of pedestrian and bicycle crashes through IPTM-FDOT grant (SW Gatlin Boulevard I-95 to SW Savage Boulevard), SW Savona Boulevard (from SW Melrose Avenue to SW Gatlin Boulevard), and SW Port St. Lucie Boulevard (from SW Trenton Lane to SE Aneci Street).
- Conduct enforcement using day and evening shift traffic officers at the top three identified intersections for traffic fatalities and/or incapacitating injuries: S. U.S. 1 and Lennard Road, S. U.S. 1 and SE Port St. Lucie Boulevard and finally SW Crosstown Parkway and Commerce Center Drive. These are the top three intersections with highest crashes: SW Port St. Lucie Boulevard / SW Bayshore Boulevard, S. U.S. 1 / SE Village Green Drive, S. U.S. 1 / SE Walton Road.
- Conduct enforcement using day and evening shift traffic officers at the top three identified Tier 1 & Tier 2 intersections of pedestrian and bicycle crashes: SW Gatlin Boulevard I-95 to SW Savage Boulevard), SW Savona Boulevard (from SW Melrose Avenue to SW Gatlin Boulevard), and SW Port St. Lucie Boulevard (from SW Trenton Lane to SE Aneci Street).

PERCENT CHANGES IN CRIME RATES (UCR & FIBRS)



## SAFE, CLEAN & BEAUTIFUL

### Priority Project: Police Training Facility

- Current design approved for three-story structure.
- Projected completion is Spring 2026. The latest project completion date is March 23, 2026. This was extended with change order No. 3 which was approved on Jan. 13, 2024.
- Site plan approved. The most recent plan revisions by Engineer of Record were signed and sealed Nov. 7, 2024.
- Projected cost of Police Training Facility is \$28,358,653.08.
- Steel and decking 90% complete in the shooting range.
- Tilt walls were completed in May 2025.
- Force main and water main were connected in May 2025.
- Concrete floors are complete.
- Interior drywall is near competition.
- Building structure and ductwork are near completion.
- The project remains on schedule and within budget.
- Steel and decking complete for all three floors and multipurpose rooms.

### Priority Project: Police Recruitment & Retention

- The Port St. Lucie Police Department is committed to providing exceptional customer service in all interactions with our community. We believe the quality of our customer service is directly linked to our hiring process and the caliber of personnel we recruit. To uphold and enhance these standards, we continue to foster hiring practices designed to increase training opportunities from the moment an applicant is identified to the end of the hiring process. Primary focus for this success is identifying quality applicants that will succeed and meet the needs of the agencies mission and goals.
- The first Port St. Lucie Police Department-only Academy Class was sworn in Dec. 17, 2024. The second class started March 24, 2025, and graduates were sworn in Oct. 9, 2025. These classes will pave the way for the new District Six to be fully operational and staffed. The third Academy Class is underway with 23 cadets.

### Priority Project: Real-Time Public Safety Operations Center

- Scheduled to be operational by Summer 2026.
- Integration of Axon Fusus is in progress and will serve as a core platform.
- Acquisition of Peregrine, a comprehensive intelligence tool, is planned.
- The Drone as a First Responder (DFR) program has been acquired, featuring six air docks and citywide radar coverage. DFR will operate from the Real-Time Public Safety Center and enhance response times to priority calls.

- The Background Investigators were given additional salary adjustments, competitive with other agencies, to enhance the vital component of recruiting and retention within the department. Senior background and recruiting investigators are now being sent to polygraph school to help expedite and efficiently hire quality candidates.
- The Port St. Lucie Police Department is dedicated to maintaining the highest standards of professionalism by providing exceptional personnel and services. Our mission is to ensure a safe, secure community and uphold the quality of life our citizens expect from a premier law enforcement agency.

## STAFFING ADDITIONS



### FY 25/26: 20 New Police Officers

1 Fiscal Analyst

1 Public Records Request Specialist

1 Logistics Coordinator

1 Administrative Operations Coordinator

1 Crime Scene Investigator I

1 Police Payroll Technician

1 Animal Control Community Outreach Coordinator

Police Department | 772-871-5000 | [pslpd@cityofpsl.com](mailto:pslpd@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

1

SAFE, CLEAN &amp; BEAUTIFUL

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Calls for Service	158,610	155,417	144,977	170,000	152,417	<160,000
Citizen Complaints about Traffic Violations	535	769	412	<700	407	<350

EFFICIENCY  
MEASURES

## GOAL

1

SAFE, CLEAN &amp; BEAUTIFUL

Response Time Priority 1 Calls	5.68 min	5.98 min	5.52 min	<6 min	6.17 min	<5.5 min
-----------------------------------	----------	----------	----------	--------	----------	----------

EFFICIENCY  
MEASURES

## GOAL

1

SAFE, CLEAN &amp; BEAUTIFUL

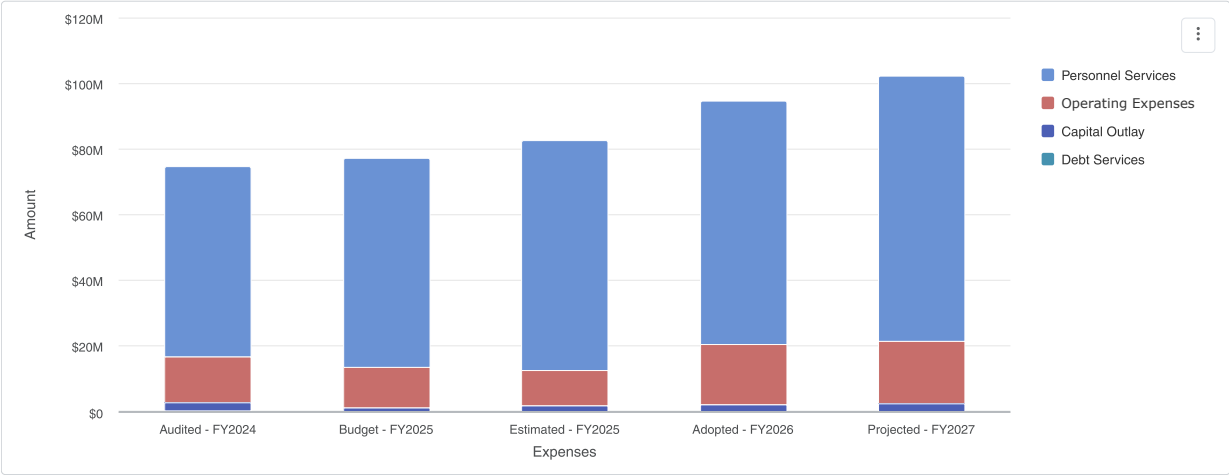
Percent Change in Crime Rate (UCR)	+4.42%	>1.75%	-2.8%	<1.75%	-11.3%	-10%
Traffic Crashes per 100,000 population (Total)	2444.6	2349.2	2348.9	<2500	2221.4	<2,200
*National Community Survey™(NCS™): Percent of residents rating overall feeling of safety positively	73% ↔	77% ↔	73% ↔	78%	72% ↔	80%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND  
POLICE DEPARTMENT - 001.210  
DEPARTMENTAL BUDGET SUMMARY

Police Department Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$58,018,067	\$63,541,577	\$70,097,903	\$74,295,664	\$10,754,087	17%	\$80,718,982
Operating Expenses	\$13,978,625	\$12,315,741	\$10,797,223	\$18,191,556	\$5,875,815	48%	\$19,075,789
Capital Outlay	\$2,329,632	\$1,186,700	\$1,769,372	\$2,192,900	\$1,006,200	85%	\$2,414,900
Debt Services	\$340,505	–	\$0	\$0	\$0	–	\$0
EXPENSES TOTAL	\$74,666,828	\$77,044,018	\$82,664,498	\$94,680,120	\$17,636,102	23%	\$102,209,671

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	405.23	437.23	437.23	464.23
FULL TIME EQUIVALENTS	405.23	437.23	437.23	464.23



CITY OF PORT ST. LUCIE  
GENERAL FUND # 001  
POLICE DEPARTMENT - 001.210

---

CAPITAL OUTLAY:

Replace 1 vehicle for CID (Unit 513)	\$52,500
Replace 3 vehicles for SID (Units 564, 583, 591)	179,550
Replace 10 vehicles for NPB (Units 063, 076, 086, 108, 114, 201, 233, 269, 270, 291)	525,000
Replace 1 Animal Control truck (Unit #9964) with F-150	47,250
Ford F250XL for THI	75,000
Replace 1 SWAT Van (Unit 403) with (EVI) Support Van (incl. accessories)	200,000
BMW Motors (2) (\$31,800 each)	63,600
Truck vault command centers 10 @ \$6,500	65,000
(19) Mobile Radios (\$8,000 each) for vehicle replacements	152,000
PENLINK and Title 3 wire system and equipment	160,000
CREE BM LED Streetlight Camera Package (4 @ \$5,000 each)	20,000
Integra One Window Medium Box Camera Package A (3 @ \$5,500 each)	16,500
Pedestal Housing Concealment Camera Package A (2)	13,000
Forensic hardware for investigative analysis - Phase II upgrades	36,000
Forensic blade server for storage of all forensic cases - Phase II	42,500
CFIS - Computer Forensic Program for Economics Crimes	30,000
TRM Labs Forensics Software for Crypto Currency Investigations	15,000
CSI Camera Kits (3 @ \$5,200/each)	15,600
CSI Forensic Equipment	24,500
Crime Scene Field work ALS & Photo Imaging, Crime Light Auto Kit (x1) - Camera	45,200
Laboratory Imaging & Stabilizing System, DCS5 Expert Capture	166,500
Equipment Upgrade of CID Interview Room	5,200
Paragon 1 GSA Metal Detector	7,000
CID Electronic Storage Detection K9 - Fence and veterinarian costs	5,000
Replace 1 SWAT rifle shield	8,000
SWAT tech lockers	18,000
24 foot Islamorada Stuart Boatworks	185,000
Bass Tracker grizzly 19 foot	<u>20,000</u>
<b>TOTAL</b>	<b>\$2,192,900</b>

**EMERGENCY OPERATIONS DIRECTOR**  
Billy Weinshank

3.2 FTES

**FINANCE/  
ADMINISTRATION**

- GRANT MANAGEMENT
- DISASTER REIMBURSEMENT
- OPERATIONAL GUIDELINES
- MUTUAL AID

**OPERATIONS**

- EOC POLICIES AND PROCEDURES
- COMMUNITY OUTREACH
- EOC STAFF TRAINING
- EOC EXERCISES

**PLANNING**

- COMPREHENSIVE EMERGENCY MANAGEMENT PLAN
- RECOVERY PLAN
- CONTINUITY OF OPERATIONS/  
CONTINUITY OF GOVERNMENT PLANS
- EOC SECTION COORDINATING PROCEDURES

**LOGISTICS**

- RESOURCE MANAGEMENT
- DISASTER MITIGATION
- COMMUNITY RATING SYSTEM
- ANNUAL HURRICANE PREPAREDNESS EXPO



# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# EMERGENCY MANAGEMENT

## VISION

Build an innovative Emergency Management Program through preparedness and mitigation efforts leading to an effective response and recovery when disaster strikes, thereby strengthening the City of Port St. Lucie's resilience.

FY 25/26

## SAFE, CLEAN & BEAUTIFUL

- Continue to train and exercise on the Disaster Recovery Plan.
- Continue to enhance and document incident management and recovery processes through Standard Operating Guidelines .
- Ensuring the Emergency Operations Center remains in a constant state of readiness.
- Training and exercising stakeholders in EM plans, processes and procedures.
- Research, plan, seek grants in partnership with the Grants & Advocacy Team and lay groundwork for joint Real-Time Public Safety Operations Center (RT-PSOC) with our Police and Public Works departments.
- Leverage the completed Threat Hazard Identification and Risk Assessment towards new funding opportunities.
- Align PSL's disaster reimbursement process with the state's streamlined recovery reimbursement process.
- Assist City Departments with large special event pre-planning.
- Formulate the Recovery Working Group .

### National Community Survey

Emergency Preparedness (services that prepare the community for natural disasters or other emergency situations): **74% of residents rated positively, similar to cities nationwide-2024 National Community Survey.**

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Implement the Emergency Management program's formalized processes and procedures to support mitigation initiatives
- Manage the Community Rating System (CRS) program by working with various departments to complete the annual recertification
- Continuing to provide public outreach and education programs to our residents
- Implement and train on Continuity of Operations and Continuity of Government Plans
- Promulgate procedures and train three key departments on operation of Department Operating Centers in concert with the EOC to promote efficiency and rapid response to disasters
- Partner with community non-profits and private sector to create a Recovery Working group to oversee volunteers and donations after a disaster

## EMERGENCY MANAGEMENT HIGHLIGHTS

- Successfully completed the annual recertification for the National Flood Insurance Program's Community Rating System (CRS)
- Attended regularly scheduled interagency coordination between Treasure Coast Emergency Management Agencies
- Conducting all Hazards Preparedness Outreach Events to local homeowners
- Enrolled **26,233** residents for emergency alerts
- Held the annual Hurricane Expo, serving **2,200** residents
- Conducted **19** public outreach events
- Achieved highest ranking in State of Florida Division of Emergency Management's F-ROC (Florida Recovery Obligation Calculation) program to get disaster reimbursement back to the City faster
- Contracted a recovery vendor to assist the City in obtaining maximum reimbursements from FEMA after a disaster recovery vendor to assist in obtaining maximum reimbursement for the City after a disaster
- Added six new projects to Countywide Prioritized Project List for future mitigation funding opportunities
- Reviewed/updated/promulgated 26 plans and SOGs
- Held our first Recovery Exercise to train City staff how to assist the City in recovering quickly, safely and efficiently after a disaster occurs

**21,567**

residents attended EM outreach events (including the Hurricane Expo) in person or engaged with our messaging online in 2024.



## STAFFING ADDITIONS

FY 25/26: None

Emergency Management | 772-871-7340

[www.CityofPSL.com/EM](http://www.CityofPSL.com/EM)

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

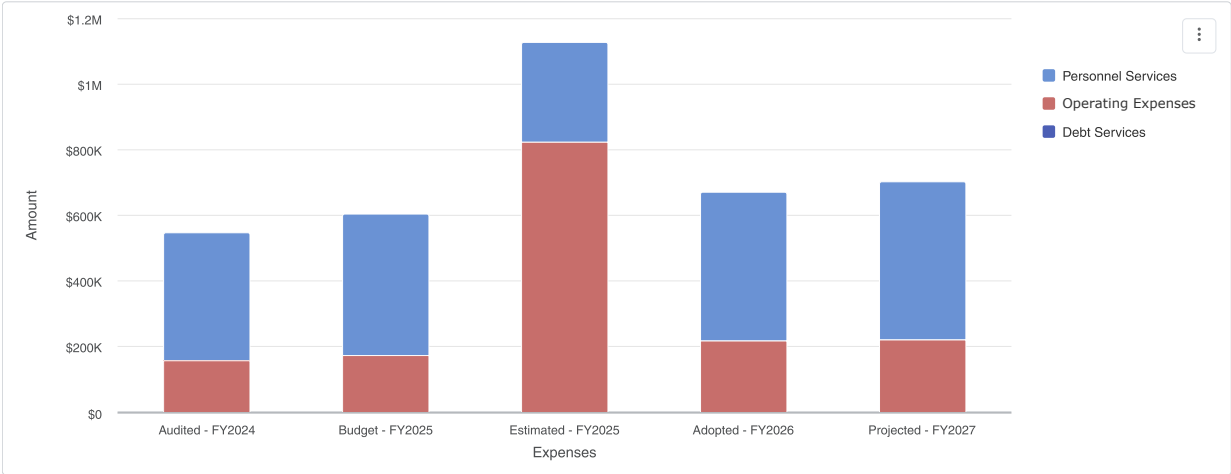
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
<b>Number of Outreach Events Conducted</b>	42	17	19	15	13	18
<b>Aggregate Number of Persons attending outreach presentations</b>	5,529	7,804	3,710	4,134	2,935	4,500
<b>Aggregate Number of Persons viewing outreach materials online</b>	N/A	10,455	15,233	16,000	12,484	17,000
<b>Number of Attendees at the Hurricane Expo</b>	2,200	2,600	2,200	2,350	1,400	2,500
<b>Number of Residents Enrolled in Emergency Alerts</b>	23,615	23,957	26,233	27,000	26,869	28,500
<b>Number of Mitigation Grants Applied For</b>	4	6	0	4	8	4
<b>*The National Community Survey™ (The NCS™): Emergency Preparedness</b>	72%↔	72% ↔	74%↑	75%	72% ↔	76%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie .  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
EMERGENCY MANAGEMENT - 001.2500  
DEPARTMENTAL BUDGET SUMMARY

Emergency Management Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$389,863	\$428,605	\$304,435	\$455,445	\$26,840	6%	\$480,778
Operating Expenses	\$157,982	\$174,218	\$821,016	\$216,225	\$42,007	24%	\$220,181
Debt Services	\$396	-	\$0	\$0	\$0	-	\$0
EXPENSES TOTAL	\$548,240	\$602,823	\$1,125,451	\$671,670	\$68,847	11%	\$700,959

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
2500	3.2	3.2	3.2	3.2
FULL TIME EQUIVALENTS	3.2	3.2	3.2	3.2

CAPITAL OUTLAY: N/A





TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

OFFICE OF  
SOLID WASTE

OVERVIEW

The City of Port St. Lucie's Office of Solid Waste is committed to providing exceptional services while aligning with the City's Strategic Plan. It manages the entire solid waste system, oversees the franchise agreement and ensures compliance with new ordinances. The Office enhances community awareness and leads solid waste education and outreach initiatives.

FY 25/26

SAFE, CLEAN & BEAUTIFUL

Service Provider Performance

- FCC Partnership
- Consistent communication
- Ensuring compliance with safety protocols
- Reviewing available technology to improve collection and customer service
- Executing franchise agreement amendment 2 with improvements beneficial to residents, City and service provider
- Consistent services and enforcement
- Working together to provide all services and enforcement (tagging) while planning for rapid growth within the City

HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Customer service quality control
- Explore chat feature on website

Number of customer service calls

2023: 35,841      2024: 36,258

Number of 1PSL entries

2023: 19,284      2024: 16,717

BASED ON CALENDAR YEAR



## SMART & CONNECTED CITY

### **Education of New Solid Waste Ordinance and Franchise Agreement Guidelines**

- City-sponsored events
- Educational materials and mailers
- Field in-person education
- Educate residents through in-person personalized customer service and ordinance enforcement
- Collaborating with Code Enforcement for education through enforcement
- Continued collaboration with Information Technology (IT) to refine newly implemented solid waste electronic citations



## STAFFING ADDITIONS

**FY 25/26: None**

Office of Solid Waste | 772-871-1775, press #5 | [solidwaste@cityofpsl.com](mailto:solidwaste@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

1

SAFE, CLEAN, AND BEAUTIFUL

## GOAL

3

SMART &amp; CONNECTED CITY

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
*Number of Solid Waste Cases Open	N/A	7,697	7,854	8,000	4,769	8,000
Number of Community Engagement Events	N/A	17	26	22	30	25
Number of Customer Service Calls	N/A	41,116	34,769	35,000	35,270	35,500
Ratio of Open and Closed Solid Waste 1PSL Tickets	N/A	0.01%	.2%	5%	1.2%	4%
**National Community Survey™ (NCS™): Percent of residents who rate garbage collection as collection as Excellent or Good	48%↓↓	37%↓↓	60%↓	62%	53%↓	67%
**NCS™: Percent of residents who rate Yard waste pick-up as collection as Excellent or Good	50%↓	43%↓↓	63%↔	65%	62%↔	70%

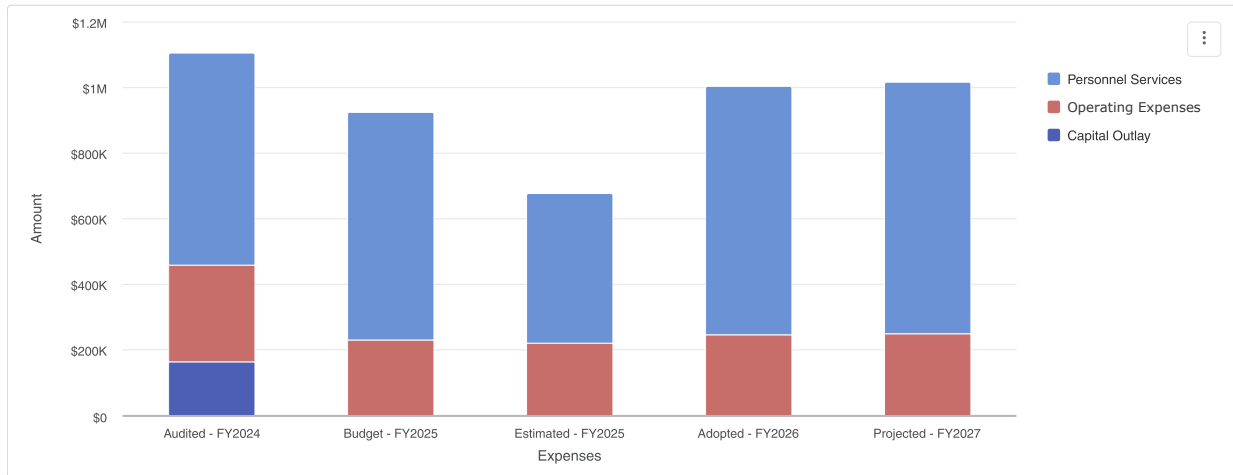
\*From Oct. 10 through November, there were no solid waste cases open due to the Hurricane Milton Clean-up efforts. (with the exception of a few Emergency Abatements, and Move Out Piles)

\*\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND  
KEEP PORT ST. LUCIE BEAUTIFUL - 001.3900  
DEPARTMENTAL BUDGET SUMMARY

### Keep Port St. Lucie Beautiful Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

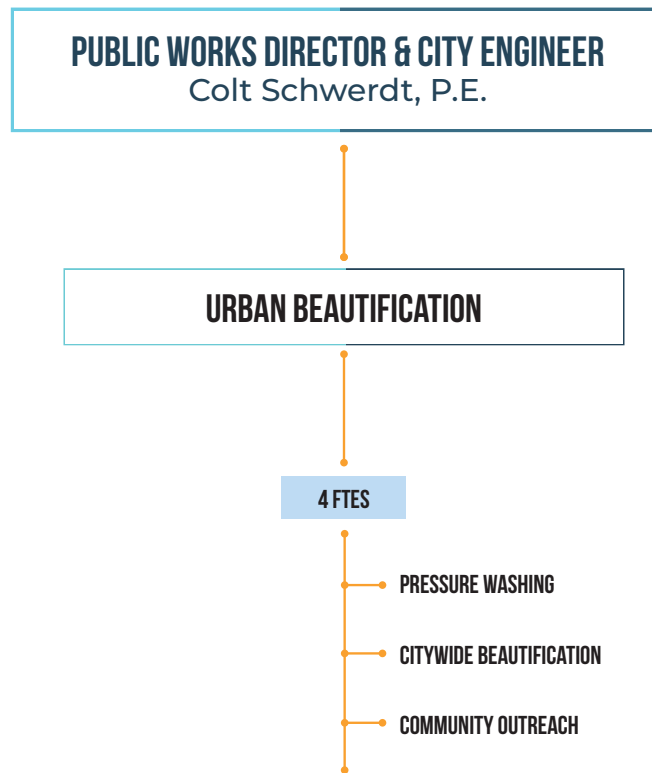
#### EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$647,172	\$690,557	\$458,204	\$759,637	\$69,080	10%	\$767,853
Operating Expenses	\$293,542	\$231,746	\$219,780	\$244,677	\$12,931	6%	\$248,336
Capital Outlay	\$163,354	—	\$0	\$0	\$0	—	\$0
<b>EXPENSES TOTAL</b>	<b>\$1,104,068</b>	<b>\$922,303</b>	<b>\$677,984</b>	<b>\$1,004,314</b>	<b>\$82,011</b>	<b>9%</b>	<b>\$1,016,189</b>

#### STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
3900	10	7	7	7.5
<b>FULL TIME EQUIVALENTS</b>	<b>10</b>	<b>7</b>	<b>7</b>	<b>7.5</b>

CAPITAL OUTLAY: N/A



Public Works is supported by the following funds:



3.5 FTEs are General Fund Positions and .25 Road & Bridge Fund and .25 Stormwater Fund



## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# PUBLIC WORKS DEPARTMENT

### OVERVIEW

To be recognized as a leading Public Works agency by continuing to provide exceptional customer care, maintaining the critical infrastructure and services that make Port St. Lucie a great place to live, while implementing new infrastructure materials and technologies to ensure operational efficiency.

**FY 25/26**

## SAFE, CLEAN & BEAUTIFUL | VIBRANT NEIGHBORHOODS

- Roadway median landscaping for SW Port St. Lucie Blvd. from SW Darwin Blvd. to SW Bayshore Blvd.
- Expand PSL Tree Canopy
- Complete design and implement new Citywide gateway signs
- Maintain traffic signals, signage and roadway striping
- Implement traffic calming in neighborhoods that meet the necessary qualifications as part of the City's Neighborhoods Traffic Calming Policy
- Implement accessible pedestrian signals (APS) and glance traffic signal pre-emption to traffic signals throughout the City to support emergency response and safety
- Explore opportunities to implement the tree planting program and youth forestry apprenticeship program



**41% of residents state they walk or bike instead of driving, lower than the national benchmark**

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

**Providing superior customer service, fostering internal innovation, expanding training available to staff, refining the succession plan and improving interdepartmental communication.**

- Integrate Public Works' asset management and work order system
- Identify and streamline internal processes through the Innovate PSL Academy and innovation projects
- Use collaborative platforms (like GIS and SharePoint) for shared documents and real-time communication
- Continue to recruit and hire highly motivated and talented employees in key leadership positions within the Department
- Continue to convert the Public Works permitting and inspection process into the City's permitting portal FUSION

## HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

**Planning, designing and constructing safe, clean and sustainable roadways, facilities, drainage and green space infrastructure, and advancing mobility.**

- Complete the first two sections of the Port St. Lucie Boulevard South project from Gatlin Boulevard to Darwin Boulevard and then from Darwin Boulevard to Alcantarra Boulevard
- Constructing Port St. Lucie Boulevard from Alcantarra to Paar Drive. Continue construction from Paar Drive to Becker Road
- Complete the design and start construction of the Public Works Administration Complex to expand the department with the City's growth
- Support the enhancement of public transit through the St. Lucie County Transit Enhancement Plan, expanded Micro-transit, installation of bus shelters on fixed routes and coordination of the City's feedback on design of the new Intermodal Facility underway by St. Lucie County
- Construct improvements for the Floresta Phase 3 corridor
- Design and implement mobility improvements to Tradition Parkway and Village Parkway intersection
- Construction of Tulip Boulevard and Tulip and College Park Parkway mobility improvements
- Complete construction of the East Torino Parkway Improvement Projects (roundabout)
- Construction of the St. Lucie West Boulevard and Peacock Boulevard Intersection Improvements
- Design and implement mobility improvements to Gatlin Boulevard and Savona Boulevard intersection
- Resurfacing and Rejuvenation Program
- Data driven and resident feedback on feasibility studies for: St. Lucie West, Savona, Bayshore, Southbend Boulevards and Torino Parkway
- Implement projects through the Mobility Plan that include intersection improvements, roadway widening, sidewalks, multi-use trails, roundabouts and traffic calming. Funding for these projects come from a one-time fee assessed to new construction to help cover the costs associated with the increased demand for public services and infrastructure resulting from new development and construction
- Complete design and construction of the Savona at Paar and Darwin at Paar Roundabout Projects
- Implement sidewalks in neighborhoods as part of the 10-year Sidewalk Master Plan
- Enhance the mobility and economic development of the east side of Port St. Lucie by completing the design of the Hogpen Slough Boardwalk Trail, which is a component of the Village Green Drive Master Plan
- Design and construction of the Village Green Drive Corridor
- Implement Citywide flashing yellow arrows (phase 2)
- Complete design and begin construction of Gatlin / Savona intersection improvements
- Identify and plan for additional north-south corridors and modes of transportation to provide relief to overburdened roadways

32% of residents positively rated ease of walking for the 2025 NCS, below the national benchmark.

32%

25% of residents positively rated overall quality of transportation system (auto, bicycle, foot, bus) for the 2025 NCS, below the national benchmark.

25%

46 percent positively rated traffic signal timing, above the national benchmark.

46%

- Construction of the St. Lucie West Boulevard / Peacock Boulevard intersection improvements

## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

**Planning and designing infrastructure necessary for economic development to thrive.**

- Improving and enhancing Southern Grove Infrastructure by designing and constructing the Anthony Sansone Sr. Drive and Tom Mackie Boulevard extensions that will provide access to hundreds of acres of vacant land, growing the job corridor.



### STAFFING ADDITIONS

**FY 25/26: 1 CIP & Sales Tax Project Group Administrator, 2 Project Coordinator, 1 Construction Inspector, 1 Traffic Signal Technician Trainee**

Public Works Department | 772-871-5100

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

5

HIGH QUALITY  
INFRASTRUCTURE & FACILITIES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

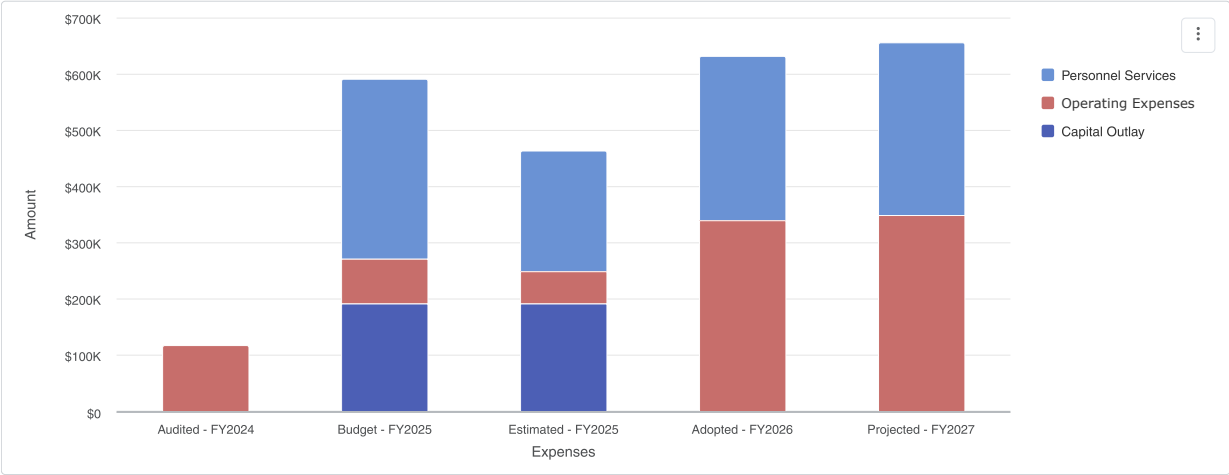
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Requests for Service	3,499	3,454	4,082	4,200	4,129	4,200
Single-Family Plot Plans Reviews	4,024	3,144	3,075	4,000	2,386	4,000
Commercial Permits Issued	83	92	73	90	72	90
Right of Way Permits Issued	279	236	298	300	499	400
*National Community Survey™ (NCS™): Traffic Flow (I)	23%↓	26%↔	17%↓↓	50%	17%↓↓	50%
*NCS™: Street Repair	47%↔	52%↔	39%↔	60%	40%↔	60%
*NCS™: Sidewalk Maintenance	59%↔	51%↔	50%↔	70%	57%↔	70%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND  
URBAN BEAUTIFICATION - 001.3905  
DEPARTMENTAL BUDGET SUMMARY

Urban Beautification Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$0	\$319,127	\$213,789	\$291,606	-\$27,521	-9%	\$307,892
Operating Expenses	\$117,063	\$80,354	\$57,890	\$339,766	\$259,412	323%	\$347,842
Capital Outlay	\$0	\$191,000	\$191,339	\$0	-\$191,000	-100%	\$0
EXPENSES TOTAL	\$117,063	\$590,481	\$463,018	\$631,372	\$40,891	7%	\$655,734

STAFIING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
3905	0	3.5	3.5	3.5
FULL TIME EQUIVALENTS	0	3.5	3.5	3.5

CAPITAL OUTLAY: N/A



**ACTING FACILITIES MAINTENANCE DIRECTOR**  
Caroline Sturgis, CPFO, CGFO

20.725 FTES

**MAINTENANCE DIVISION**

- GENERAL REPAIR AND MAINTENANCE
- PREVENTATIVE MAINTENANCE
- CARPENTRY
- PLUMBING
- ELECTRICAL
- HVAC

**FLEET DIVISION**

- FLEET MANAGEMENT
- FLEET PREVENTATIVE MAINTENANCE
- FLEET PURCHASING
- FLEET CONTRACT MANAGEMENT

**ADMINISTRATIVE DIVISION**

- ACCOUNTS PAYABLE
- PURCHASE ORDERS
- TIME KEEPING
- BUDGET
- GENERAL ADMINISTRATIVE DUTIES
- CONTRACT MANAGEMENT



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

FACILITIES  
MAINTENANCE

OVERVIEW

The Facilities Maintenance Department supports City Departments by managing over 125 facilities and providing maintenance, construction, renovations, and routine services. It uses a cost-effective shared model of in-house and contract staffing to ensure well-maintained facilities. The Fleet Division oversees maintenance for over 1,000 vehicles, including heavy equipment.

FY 25/26

HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

- Maintain Assets: Maintenance of the City's vital assets, critical to the safety, health, and wellbeing of the City. Provide preventative maintenance and continue to address deferred maintenance.
- Sustainability: Improve energy efficiency of facilities through central HVAC controls and lighting upgrade programs.

Quality Construction: Construct quality new infrastructure improvement projects, including:

- Design: City Hall Building Expansion
- Design: City Complex Parking Garage
- Design & Construction: Police Building impact glass window
- Design & Construction: Police Training Facility
- Police Building interior improvements
- Public Works Administrative Complex
- Construction: City Hall First Floor interior renovations and City Complex additional parking
- MIDFLORIDA Event Center parking garage structural repairs and Lighting Improvements
- Design & Construction: City Hall, Building B, and Police Building Standby Chillers Replacement

In 2024, 81% of employees rated maintenance and repair services positively (higher than the national benchmark). -National Research Center Employee Survey.



In 2024, 72% of employees rated fleet maintenance services overall positively, which is higher than the national benchmark. -National Research Center Employee Survey.



## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- **Improve operations:** Develop Construction Division for Project Management services which oversees contracts, bidding, administration, quality assurance and work with Architects, Engineers and other City Departments for the execution of projects. Reduce City Department's vehicle and equipment down-time through improvements in maintenance operations. Improve efficiency of purchasing, selling and outfitting fleet and equipment.
- **Improve Communication:** Better internal and external communication.
- **Expand Training and Certifications:** Develop, support, mentor, and retain a qualified well-trained team prioritizing safety.
- **Enhance Customer Service:** Through training and technology.
- **Upgrade Equipment:** To maximize efficiency and reliability.
- **Increase Efficiency:** Strive to improve efficiency and timeliness of completing work order requests, repairs, maintenance and grow employees including cross-training.



In 2024, 81% of employees rated facilities management services overall positively, which is higher than the national benchmark.  
-National Employee Survey.



### STAFFING ADDITIONS

FY 25/26 : None

Facilities Maintenance Department | 772-344-4390 | [facilities@cityofpsl.com](mailto:facilities@cityofpsl.com)

[cityofpsl.com](http://cityofpsl.com)

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

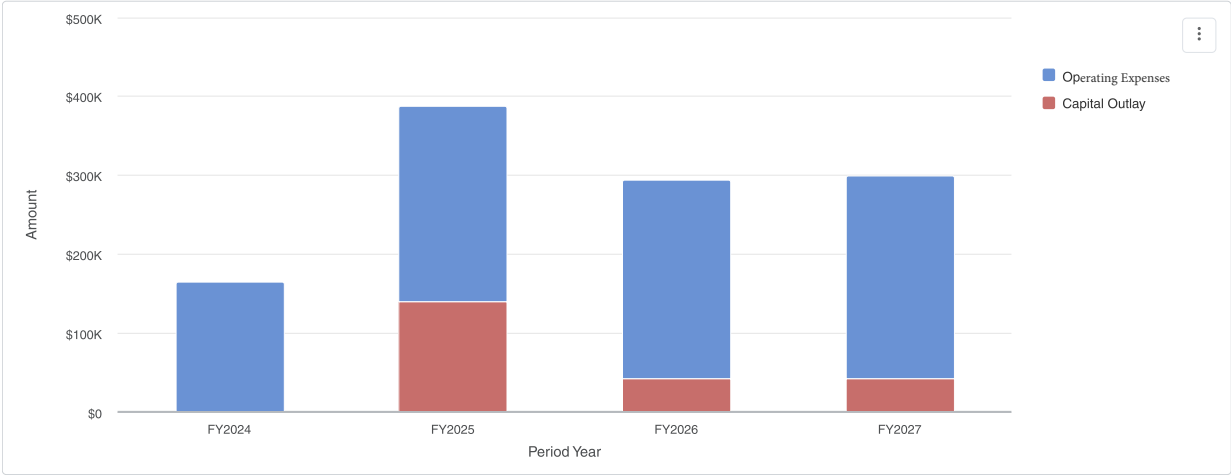
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Number of projects managed	47	48	50	55	53	55
Work Order completion rate	83%	84%	88%	90%	90%	93%
HVAC Preventive maintenance schedule completion rates	95%	96%	98%	98%	98%	99%
*The National Employee Survey™ (NES™): Percentage of respondents rating Facilities Management Services overall as excellent or good, strongly, or somewhat agree	84% ↑	81% ↑	81% ↑	84%	81% ↑	85%
*NES™: Percentage of respondents rating Fleet Maintenance Services overall as excellent or good, strongly, or somewhat agree	76% ↑	72% ↔	75% ↑	76%	72% ↔	75%
*NES™: Percentage of respondents rating Maintenance and Repair Services overall as excellent or good, strongly, or somewhat agree	83%↑	80%↑	81%↑	83%	81% ↑	85%

\*NES - Percent of respondents rating serve as excellent or good from the annual National Employment Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
MUNICIPAL GARAGE - 001.4130  
DEPARTMENTAL BUDGET SUMMARY

Municipal Garage Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Operating Expenses	\$163,982	\$247,784	\$247,784	\$251,403	\$3,619	1%	\$257,194
Capital Outlay	\$0	\$140,000	\$140,000	\$42,000	-\$98,000	-70%	\$42,000
EXPENSES TOTAL	\$163,982	\$387,784	\$387,784	\$293,403	-\$94,381	-24%	\$299,194

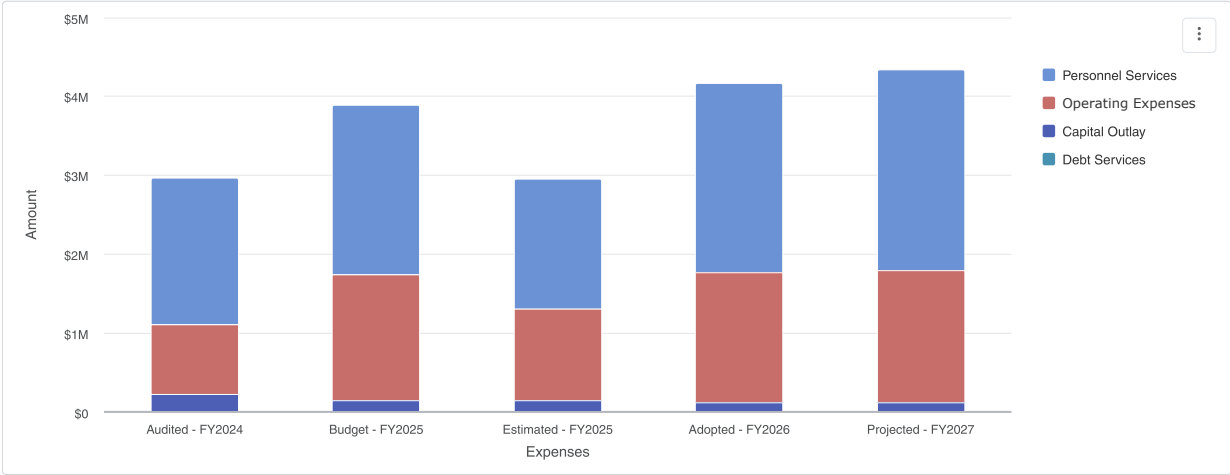
STAFFING SUMMARY: N/A

CAPITAL OUTLAY:

Replacement of Fleet Unit FM-3658	\$42,000
TOTAL	\$42,000

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
FACILITIES MAINTENANCE - 001.4135  
DEPARTMENTAL BUDGET SUMMARY

Facilities Maintenance Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	FY2027
Expenses						
Personnel Services	\$1,869,958	\$2,146,282	\$1,652,348	\$2,402,736	\$256,454	\$2,534,824
Operating Expenses	\$876,674	\$1,603,431	\$1,161,919	\$1,641,667	\$38,236	\$1,677,035
Capital Outlay	\$219,843	\$140,000	\$140,558	\$120,000	-\$20,000	\$120,000
Debt Services	\$2,158	–	\$0	\$0	\$0	\$0
EXPENSES TOTAL	\$2,968,634	\$3,889,713	\$2,954,825	\$4,164,403	\$274,690	\$4,331,859

STAFFING SUMMARY

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	20.725	20.725	20.725	20.725
FULL TIME EQUIVALENTS	20.725	20.725	20.725	20.725

CAPITAL OUTLAY:

Replace Ford/E-250 Cargo Van FMD-3654	\$60,000
Replace Ford/E-250 Cargo Van FMD-3647	<u>60,000</u>
TOTAL	\$120,000

**COMMUNITY REDEVELOPMENT AGENCY DIRECTOR**  
Jennifer Davis

1 FTE

**ECONOMIC DEVELOPMENT**

- SMALL BUSINESS ASSISTANCE PROGRAMS
- BUSINESS WORKSHOPS
- BUSINESS DEVELOPMENT CENTER
- CONTRACTUAL AGREEMENT OVERSIGHT
- ECONOMIC GROWTH DEVELOPMENT
- EMPLOYMENT OPPORTUNITIES CREATION
- BUSINESS NAVIGATION SERVICES
- SITE SELECTION ASSISTANCE
- ECONOMIC DEVELOPMENT PROJECT MANAGEMENT
- ECONOMIC DEVELOPMENT INCENTIVE MONITORING
- ECONOMIC DEVELOPMENT AND SMALL BUSINESS GRANT MANAGEMENT



# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# OFFICE OF ECONOMIC DEVELOPMENT

## OVERVIEW

The Office of Economic Development is committed to creating an environment that nurtures, sustains and grows business and development in Port St. Lucie.

FY 25/26

## DIVERSE ECONOMY AND EMPLOYMENT OPPORTUNITIES

- LactaLogics: 60,000-square-foot processing facility located on U.S. Highway 1.
- Costco Distribution Depot (Phase 1) - 595,000-square-foot distribution facility located in Legacy Park at Tradition.
- Provide contractual oversight of the service agreement with the Economic Development Council of St. Lucie County to facilitate economic development in Port St. Lucie.
- Project Loop: 38,000-square-foot manufacturing facility located in Legacy Park at Tradition.
- Project King: 160,000-square-foot distribution facility located in Tradition Center for Commerce.
- Project Four PSL: 250,000-square-foot manufacturing facility located in the Tradition Center for Commerce.

Company	Industry	Projected new Jobs	Facility Square Footage
FedEx	Distribution	490	245,000
Total Truck Parts	Distribution	10	51,780
Amazon Delivery Center	Distribution	200	219,000
Amazon Fulfillment Center	Distribution	1,000	1,000,000
Cheney Brothers	Distribution	380	475,000
Accel International	Distribution	275	365,000
LactaLogics	Manufacturing	60	60,000
Project Loop	Manufacturing	61	38,000
Project King	Distribution	121	160,000
Project Four PSL	Manufacturing	225	250,000



**Collaborate with departments and business resource providers to grow small businesses in Port St Lucie.**

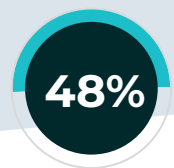
- Continue the Business Accelerator Program to provide training for new and existing small businesses.
- Collaborate with the Florida Small Business Development Center at Indian River State College to develop programs to support small business development.
- Continue the Before You Sign the Lease quarterly workshop series.
- Establish Meet the Lenders Forum to assist small business owners seeking financing from local lenders.
- Facilitate the monthly Small Business Development Team meetings with small business resource providers.
- Provide contractual oversight of agreements with the Florida Small Business Development Center, the St. Lucie County Chamber of Commerce, the Minority Business Development Agency Business Center and Treasure Coast SCORE to providing funding for consulting services and small business programs.

**St. Lucie County Chamber of Commerce Small Business Assistance Program**

- PSL clients: 75
- Types of assistance: Zoning inquiries, business tax receipt requirements, permitting, build-out recommendations, licensing, advertising and business plans.

**Minority Business Development Agency Business Center**

- PSL clients: 21
- Business plans completed: 5
- Business tax receipts assistance provided: 2
- Businesses certified by Florida: 3
- Number of MBE/WBE certified: 11



NCS™: Percent of residents who rate the quality of economic development services as excellent or good.

**BUSINESS ACCELERATOR PROGRAM**

Company	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24
Participants	34	25	20	30	47	48
Graduates	22	16	10	25	30	21
Small Business Grants	\$34,000	\$25,000	\$25,000	\$30,000	\$35,000	\$35,000

**FLORIDA SMALL BUSINESS DEVELOPMENT CENTER**

PSL Clients	Consulting Hours	Capital Formation	Government Contracts	Sales Increase
176	1,211	\$1,668,330	\$78,886	\$10,753,759



**STAFFING ADDITIONS**

**FY 25/26: None**

Office of Economic Development | 772-873-6374

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

4

DIVERSE ECONOMY &  
EMPLOYMENT  
OPPORTUNITIES

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
BAP participants	30	31	48	40	58	60
BAP grants	\$30,000	\$30,000	\$35,000	\$50,000	\$67,500	\$70,000
Number of Participants in Before You Sign the Lease	25	60	76	80	110	120

EFFICIENCY  
MEASURES

## GOAL

4

DIVERSE ECONOMY &  
EMPLOYMENT  
OPPORTUNITIES

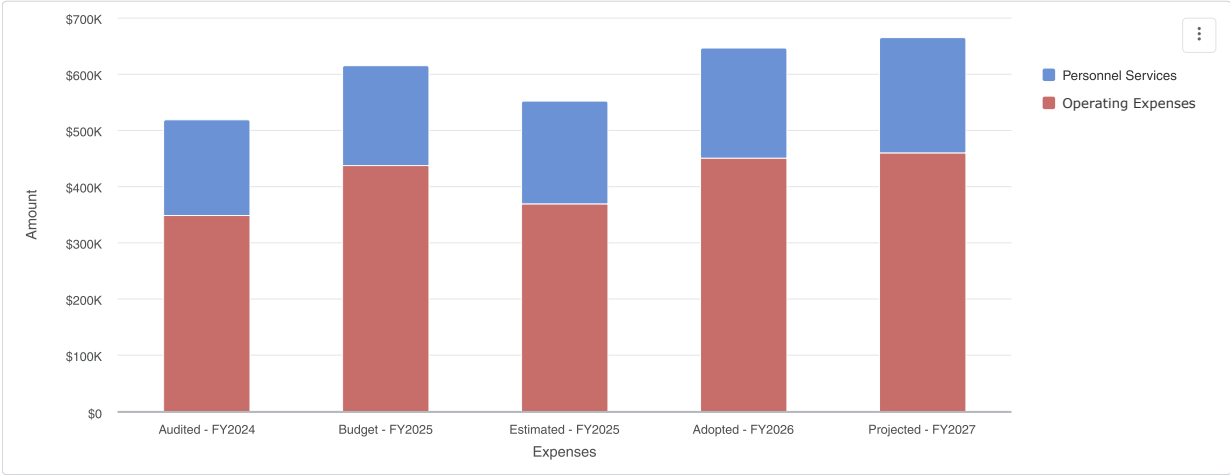
Number of BAP graduates	25	25	21	25	36	40
Expedited Projects	6	6	6	6	6	7
Grant/ Appropriations secured for Economic Development Projects	\$3.9 million	0	0	\$3.5 million	0	\$3.5 million
*National Community Survey™ (NCS™): Percent of residents who rate the quality of Economic development Services as Excellent or Good	52%	45% ↔	52% ↔	54%	48% ↔	50%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
OFFICE OF ECONOMIC DEVELOPMENT - 001.5200  
DEPARTMENTAL BUDGET SUMMARY

Economic Development Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

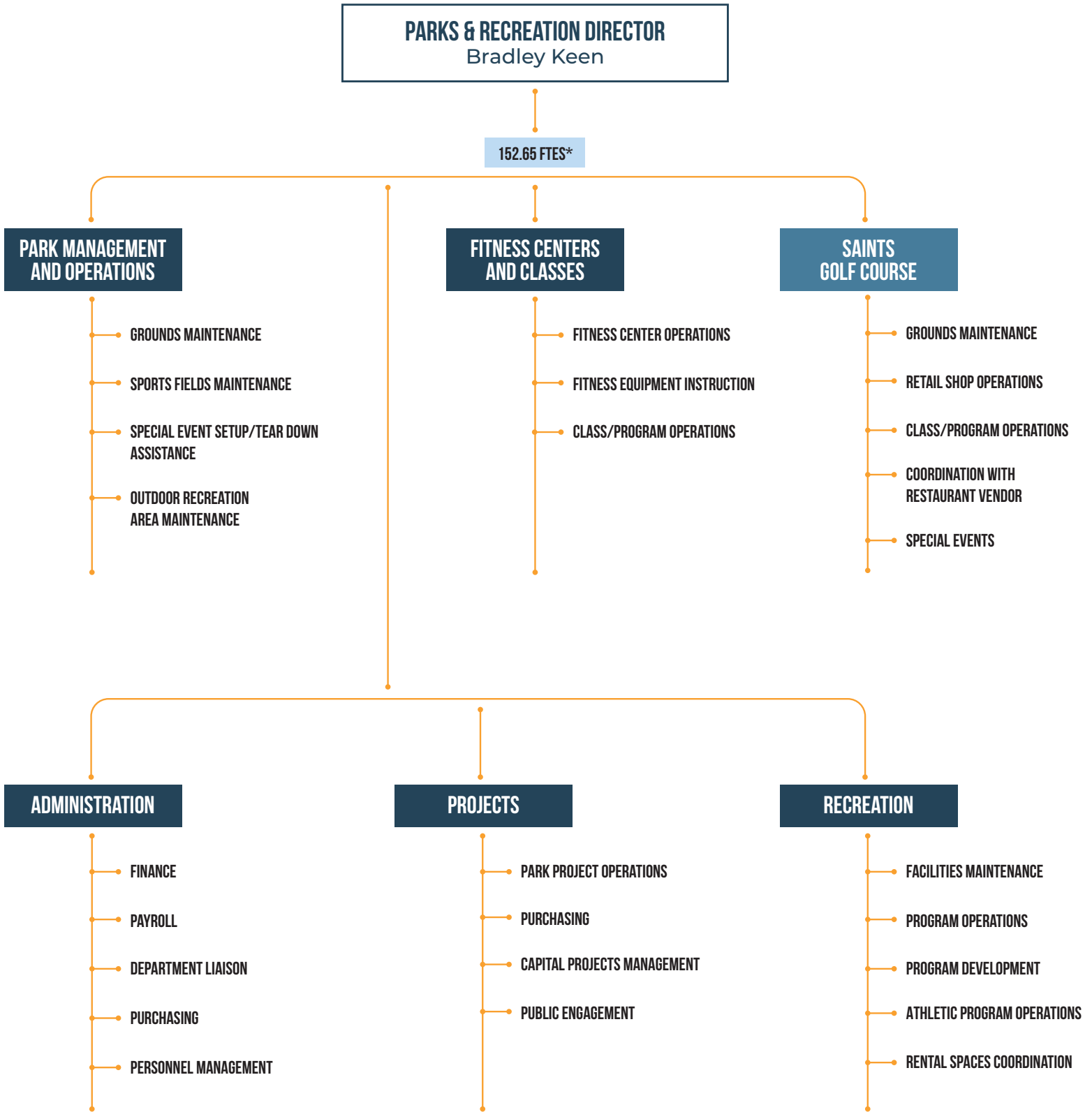
EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$170,213	\$176,030	\$183,777	\$194,946	\$18,916	11%	\$205,257
Operating Expenses	\$348,435	\$437,924	\$368,525	\$451,067	\$13,143	3%	\$459,861
EXPENSES TOTAL	\$518,648	\$613,954	\$552,302	\$646,013	\$32,059	5%	\$665,118

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
5200	1	1	1	1
FULL TIME EQUIVALENTS	1	1	1	1

CAPITAL OUTLAY: N/A



Parks & Recreation is supported by the following funds:

■ General: 142.475    ■ Golf Course: 10.175



## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# PARKS & RECREATION DEPARTMENT

### OVERVIEW

The City of Port St. Lucie Parks & Recreation Department enhances quality of life by providing diverse parks, amenities and programs that inspire guests to learn, grow and serve daily. With exceptional leisure, cultural and recreational opportunities, its facilities are dynamic destinations that reflect the City's character. Committed to safety and inclusivity, the Department ensures all guests can play, celebrate and connect in welcoming spaces.

**FY 25/26**

## CULTURE, NATURE & FUN ACTIVITIES

**Expanding recreational offerings and parks access through a multitude of projects and programs.**

### Implementing the 10-Year Parks & Recreation Master Plan.

- Complete and begin implementation of the five-year updates to the Master Plan
- Evaluate and begin to develop recreation centers/community centers in key nodes, including at Walton & One
- Begin and complete the construction of the Conservation Trail south of Pioneer Park
- Extending our trail network via the Phase I completion of the Wilderness Trail
- Completing/continuing Phase I of Tradition and Torino Regional parks.
- Acquiring land and/or City-owned land for additional parks and open spaces, in partnership with the High Performance Public Spaces team
- Begin the enhancements of camping options at McCarty Ranch Preserve
- Develop a Master Plan for McCarty Ranch camping enhancements
- Increase access to parks within a 10-minute walk of residents through innovative partnerships and planning

### Expanding programming, cultural offerings & special events

- Complete the Recreation Programming Plan and expand programming based upon its findings
- Launch new environmental education programs
- Launch new adult and sport programming
- Analyze existing programs and Department events via benchmarking and needs assessment
- Develop partnerships to deliver programs

### Improving current facilities

- Increase security/fiber in parks
- Construction of Phase I improvements for O.L. Peacock, Sr. Park
- New playground installations and renovations
- Develop creative placemaking strategies

**65%**

**65% of residents rated City parks favorably, similar to the national benchmark - 2025 National Community Survey™**



## HIGH-PERFORMING GOVERNMENT ORGANIZATION

### Continuing to grow as a high-performing Parks & Recreation Department.

- Retain Commission for Accreditation of Park and Recreation Agencies (CAPRA) Accreditation via the National Recreation and Park Association (NRPA)
- Continue working through re-accreditation plan for FY 25/26
- Increase networking with other CAPRA-accredited agencies
- Continue to evaluate and improve operations via benchmarking, staff retreats, strategic planning, research, technology/innovative solutions, CAPRA reaccreditation, studies and surveys
- Expand marketing in coordination with Communications
- Support further development of the Parks & Recreation team through training
- Better utilize volunteers, including developing and implementing volunteer training.

### By the 2025 National Community Survey™ numbers, our performance compared nationally:

- Recreation centers or facilities - 57% (similar)
- City parks - 65% (similar)
- Fitness opportunities- 53% (lower)
- Quality of City Parks - 65% (similar)

### FY 2024/25 numbers compared to the previous year:

**583,000**

Recreation Center  
Participants



12.72% Increase

**3,788**

Recreation  
Programs



9% Decrease

**2,586**

Facility  
Rentals



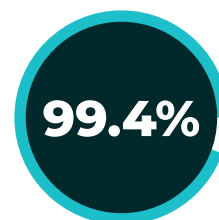
36.45% Decrease

**5.3 million**

Visits to PSL Parks  
& Indoor Facilities



5.7% Increase



The department met 99.4%  
of the CAPRA Standards in 2021.

## STAFFING ADDITIONS



FY 25/26: 1 Park Leader (Tradition Regional Park); 1 Maint. Worker I (Minsky Gym); 1 Maint. Worker (Sportsman's Park - PSL Elementary Site); 2 Maint. Worker I (Pioneer Park/Botanical Gardens); 1 Turf & Landscape Specialist (Tradition Regional Park); 1 Maint. Worker I (Stars & Stripes/Wilderness/O.L. Peacock Parks); 1 Maint. Worker I (McCarty Ranch), Maintenance Worker I - Total of 7 Part-time to Full-time  
Conversions: Tradition Regional (3), Sportsman's (2), Lyngate (1) and McChesney Park (1)

Parks & Recreation Department | 772-878-2277

**PSLParks.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

6

CULTURE, NATURE & FUN  
ACTIVITIES

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Total visitation to parks & facilities ( via Placer.ai)	4.6 million	4.8 million	5 million	6.7 million	5.3 million	5.5 million
Recreation centers - indoor facilities & The Saints Golf Course (via Placer.ai )	511,000	521,000	551,100	550,000	583,000	600,000
Acres Maintained	1,557.37	1,583.37	1,583.37	1,583.37	1,594.18	1,881.42

EFFICIENCY  
MEASURES

## GOAL

6

CULTURE, NATURE & FUN  
ACTIVITIES

Acres maintained per FTE	21.49	25.0	22.95	25.0	24.24	25.19
--------------------------	-------	------	-------	------	-------	-------

EFFECTIVENESS  
MEASURES

## GOAL

6

CULTURE, NATURE & FUN  
ACTIVITIES

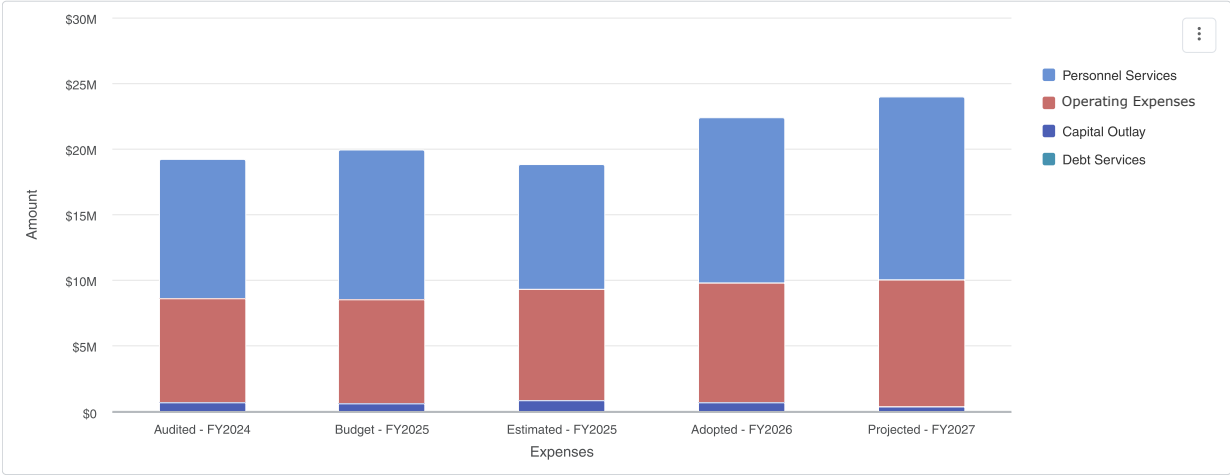
*National Community Survey™ (NCS™): Quality of city parks	69% ↔	66% ↔	67% ↔	65%	65% ↔	70%
*NCS™: Recreation centers or facilities	59% ↔	56% ↔	63% ↔	75%	57% ↔	65%
Park reservations rating overall satisfaction "above average"	99.9%	99.9%	99.9%	99.9%	99.9%	99.9%

\*NCS: Percent of respondents' rating serves as excellent or good from the annual National Community Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the national benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
PARKS & RECREATION - 001.720  
DEPARTMENTAL BUDGET SUMMARY

Parks & Recreation Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$10,638,785	\$11,399,711	\$9,527,967	\$12,592,249	\$1,192,538	10%	\$13,909,349
Operating Expenses	\$7,936,532	\$7,924,934	\$8,511,890	\$9,074,645	\$1,149,711	15%	\$9,627,573
Capital Outlay	\$658,779	\$592,000	\$811,709	\$716,300	\$124,300	21%	\$407,442
Debt Services	\$1,412	–	\$0	\$0	\$0	–	\$0
EXPENSES TOTAL	\$19,235,507	\$19,916,645	\$18,851,566	\$22,383,194	\$2,466,549	12%	\$23,944,364

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	135.96	132.55	132.1	142.025
FULL TIME EQUIVALENTS	135.96	132.55	132.1	142.025



CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
PARKS & RECREATION - 001.720

---

CAPITAL OUTLAY:

Replacement Network Video Recorder (NVR)	\$17,100
Increase office space	40,000
Replacement Ford F-550 Dump Truck PK-2096	80,000
Replacement 2000 GMC Top Kick Dump Truck PK-25R1	80,000
Vehicle for Sports Program Coordinator (New Employee) F-150 4X2	38,000
Replacement Network Video Recorder (NVR) at Jessica Clinton Park	38,000
Replacement Network Video Recorder (NVR) at Rivergate Park	19,500
Replacement Network Video Recorder (NVR) at Swan Park	15,700
Replacement ZTR Mower PK-0096 Roving Crew	18,000
Replacement ZTR Mower PK-0039 Roving Crew	18,000
Replacement ZTR Mower PK-0173 Roving Crew	18,000
Replacement John Deere Loader PK6617 Roving Crew	105,000
Replacement Bobcat Loader PK2427 Roving Crew	105,000
Replacement Toro Reelmaster 5510 PK-0113	90,000
Replacement John Deere Tractor 4044M PK-0800	<u>34,000</u>
TOTAL	\$716,300

**SPECIAL EVENTS DIRECTOR**  
Nan Krushinski

6 FTES

EVENT PLANNING AND OPERATIONS

MARKETING AND PROMOTIONS

VENDOR COORDINATION

FINANCE & PURCHASING

SPECIAL EVENTS PERMITTING

SPECIAL EVENT PROJECT MANAGEMENT



## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# SPECIAL EVENTS DIVISION

### OVERVIEW

The division aims to deliver premier entertainment, blending music, event production and unique experiences while reducing costs through sponsorships and innovative programming. This approach keeps the City's event calendar vibrant, enriching its cultural and entertainment landscape.

**FY 25/26**

## CULTURE, NATURE & FUN ACTIVITIES

- **Over the past three years, City of Port St. Lucie citizen surveys and summits have indicated that residents have a strong interest in more live events and concerts. With that goal in mind, the department is:**
  - Producing more than 30 events
  - Developing new events to boost attendance and diversity
  - Working in partnership with City departments to collaborate on special events
  - Bringing national musical acts to special events at the MIDFLORIDA Event Center and other event locations
  - Work with the Utility Systems Department, Public Works and Information Technology to improve parking and Wi-Fi capabilities at McCarty Ranch
  - Work with the consultant on recommendations to present to Council on best practices, policy updates and enhanced city events
  - Create a universal event calendar
  - Enhance awareness of special events through a strong social and traditional media presence
  - Create a robust email list for community engagement
  - Create metrics for each event
  - Create a special events webpage



## STAFFING ADDITIONS

**FY 25/26: Special Events Manager**

Special Events Division | [speialevents@cityofpsl.com](mailto:speialevents@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

6

CULTURE, NATURE & FUN  
ACTIVITIES

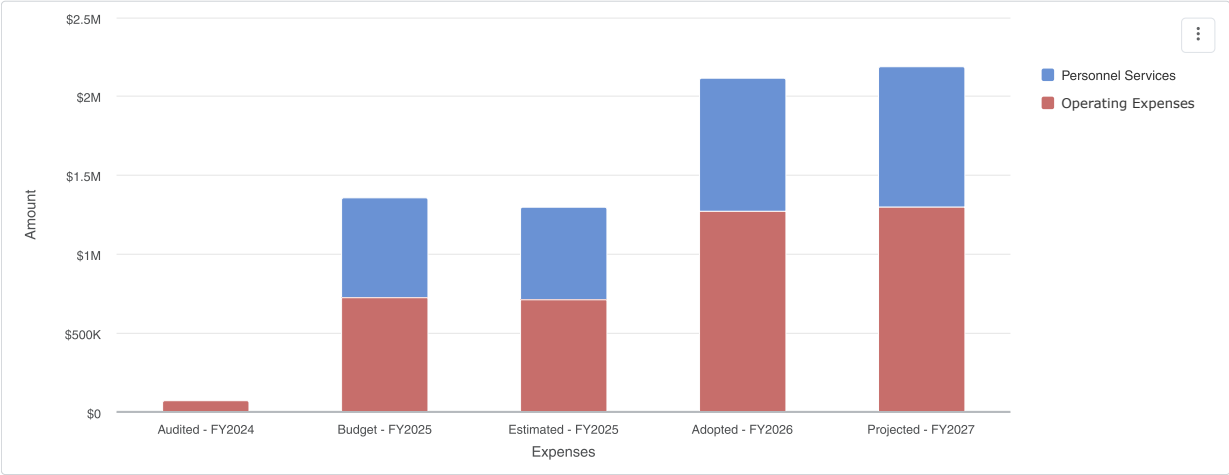
	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Event Attendance	N/A	68,600	71,712	N/A	56,373	65,000
Number of Event Days	N/A	30	28	N/A	25	30
Number of Special Events Requests through IPSL	24	12	14	N/A	33	50
*The National Community Survey™ (NCS™): Residents who rate the opportunities to attend special events and festivals as excellent or good	56%↔	55%↔	57%↔	N/A	50%↔	55%
*NCS™: Residents who rate opportunities to attend cultural/arts/music activities as excellent or good	41%↓	43%↓	45%↔	N/A	37%↓	42%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie .  
The following symbols are provided to show the relationship to the National Benchmark.

↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
SPECIAL EVENTS - 001.7400  
DEPARTMENTAL BUDGET SUMMARY

Special Events Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$0	\$629,491	\$586,930	\$844,370	\$214,879	34%	\$890,294
Operating Expenses	\$71,687	\$724,812	\$710,792	\$1,271,738	\$546,926	75%	\$1,296,095
EXPENSES TOTAL	\$71,687	\$1,354,303	\$1,297,722	\$2,116,108	\$761,805	56%	\$2,186,389

STAFFING SUMMARY:

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
7400	0	5	5	6
FULL TIME EQUIVALENTS	0	5	5	6

CAPITAL OUTLAY: N/A

# MIDFLORIDA EVENT CENTER DIRECTOR

David Stonehouse

OFFICE MANAGER

25.12 FTE

## OPERATIONS

- PREVENTATIVE MAINTENANCE
- PROJECT MANAGEMENT
- EVENT SET UP, TEAR DOWN, CLEAN UP
- CAPITAL IMPROVEMENTS
- GROUNDS AND FACILITY UPKEEP & REPAIR
- OFFICE MANAGEMENT AND ADMINISTRATION

## FINANCE

- ACCOUNTS PAYABLE & RECEIVABLE
- INVOICING
- CASH CONTROLS
- PROCUREMENT
- EVENT SETTLEMENTS
- CONCERT MERCHANDISE AUDITS

## EVENT SERVICES

- EVENT COORDINATION
- PRODUCTION SERVICES
- EVENT INSURANCE CONTROL
- ROOM DIAGRAMING
- EXHIBITOR SERVICES

## SALES

- CLIENT RELATIONSHIPS
- REVENUE GENERATION
- SITE INSPECTIONS
- BID PROPOSALS
- RENTAL CONTRACT MANAGEMENT

## MARKETING/BOX OFFICE

- SOCIAL MEDIA
- GRAPHICS
- WEBSITE MAINTENANCE
- SPONSORSHIPS
- PROMOTIONS/ADVERTISING
- BOX OFFICE MANAGEMENT



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

MIDFLORIDA  
EVENT CENTER

OVERVIEW

The MIDFLORIDA Event Center serves as a premier special events venue for Port St. Lucie at local, state and regional levels. By hosting diverse events and services, it boosts the City's economy through revenue generation and business impact. The department prioritizes revenue growth, facility enhancements and cost-efficient management, aligning with the City's Strategic Goals: High-Quality Infrastructure & Facilities, Culture, Nature & Fun and a High-Performing Government Organization.

FY 25/26

HIGH-PERFORMING GOVERNMENT ORGANIZATION

Provide excellent customer service.

- Achieve an overall satisfaction rating of 5 (out of 5) from our clients via our customer survey while also increasing our response rate.

2020/21



4.75

2021/22



4.75

2022/23



4.75

2023/24



4.75

2024/25



4.9

2025/26 Target



5

Attendance Figures



Tasked with generating a 50% revenue-to-expense ratio while maintaining quality event programming, customer satisfaction and equipment upgrades. With the current amount of maintenance/enhancement needs on our horizon, along with the lack of any additional space for rental purposes (many of our prime days are already booked out and into 2026), the present 50% marker is unattainable until our operating spaces have been expanded.

Number of event days.



## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

- The Event Center requires maintenance/enhancements to several of its critical infrastructure systems that have not been addressed in recent years. This year's priorities were:
  - **Warehouse electrical upgrade:** Completed in Quarter 1, expanding power capacity for growing demands
  - **Ruby Ballroom carpet replacement:** Final phase finished in January 2025
  - **FOB security system upgrade:** Phase 1 completed in Quarter 4. Phases 2 and 3 are currently in progress
  - **Fire safety door replacement:** Replacement and updates completed Quarter 4
- As of this update, four marquis projects have been completed, while one will be completed immediately following permit receipt:
  - **Ruby Ballroom lighting upgrade:** Full system overhaul for improved efficiency and advanced controls; completed Quarter 4
  - **Fire control panel replacement:** Updated the parking garage system; Quarter 4
  - **Handicapped parking expansion:** Relocating, new construction and improving accessibility; completed Quarter 4
  - **Restroom overhaul:** Major renovation including newly improved and modernized restroom facilities, complete with all new lighting, plumbing fixtures and flooring/wall treatments starting mid-July. Expected completion November 2025
  - **Warehouse storage expansion:** Installation of industrial-grade shelving to increase capacity by 40% will be completed immediately following receipt of permit

## CULTURE, NATURE & FUN ACTIVITIES

### New events secured in 2024/25:

**Palm Con Treasure Coast, Candlelight Concert Series, Port St. Lucie Green Markets, Spirit Fest Metaphysical & Crystal Expo and a variety of corporate meetings.**

**Over the last five years, the City of Port St. Lucie Citizen Surveys and Summits have indicated that residents have shown a high interest in more festivals, expos and live events. In response, the MIDFLORIDA Event Center has expanded its cultural offerings and special events. In 2024/2025, the Event Center:**

- Produced five concerts:
  - Back to the 90s, Phat Cat Swinger, Better Than Ezra, Kameron Marlowe and Cooper Alan
- Produced 4th of July Ultimate Experience
- Hosted five Art Gallery exhibitions:
  - Michael Alexander, Art Alliance, Sue Gallagher, Treasure Coast Photography Center, Jose Farinos
- Hosted Boys & Girls Clubs Summer Camps
- Continued marketing partnerships with the Treasure Coast Haitian Flag Day and Caribbean American Cultural Group
- Continued marketing efforts for annually recurring events including the LEGO Brick Universe Show and Palm Con Treasure Coast
- Continued to partner with local festival-runners to host annual events including Strawberry Festival, Christmas in July, Bacon & BBQ Festival and Seafood Festival
- Launched the first eastern Port St. Lucie Green Markets in conjunction with Live Markets Port St. Lucie
- Secured new events in 2024/2025: Palm Con Treasure Coast, Candlelight Concert Series, Port St. Lucie Green Markets, Spirit Fest Metaphysical & Crystal Expo and a variety of corporate meetings



## STAFFING ADDITIONS

**FY 25/26: Converted a current part-time Event Technician position to full-time**

MIDFLORIDA Event Center | 772-807-4488 | [contact@midfloridaeventcenter.com](mailto:contact@midfloridaeventcenter.com)

**CityofPSL.com**



## PERFORMANCE MEASURES AND SCORECARD

INPUT  
MEASURES

GOAL

7

HIGH-PERFORMING  
GOVERNMENT  
ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Revenue	\$922,000	\$1,065,395	\$968,563	\$980,000	\$1,100,000	\$1,000,000

WORKLOAD  
MEASURES

GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

Event Days	317	403	413	400	414	400
Attendance	127,000	134,000	140,000	137,000	187,000	150,000

EFFICIENCY  
MEASURES

GOAL

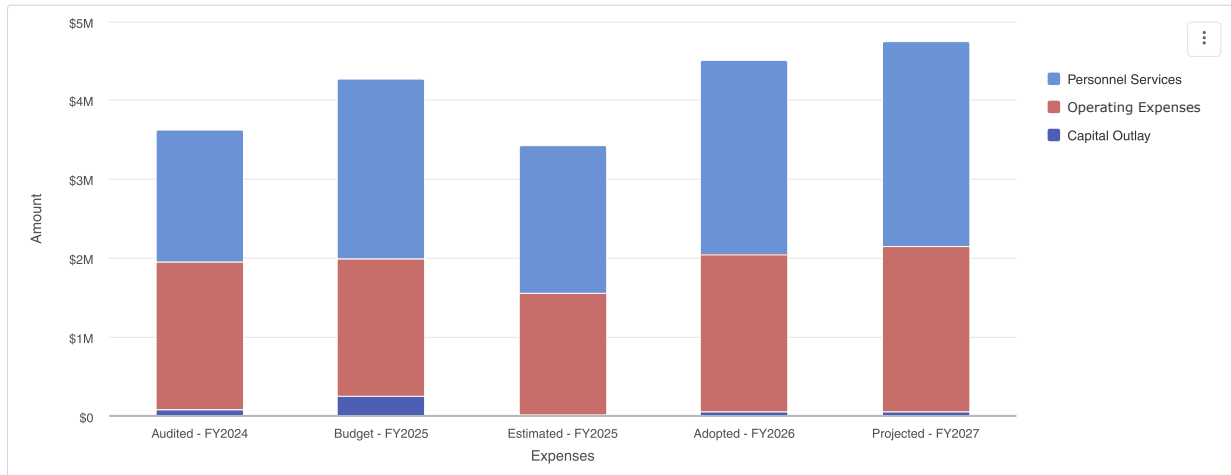
7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

Expense	\$2,669,000	\$3,272,000	\$3,600,000	\$4,200,000	\$4,200,000	\$4,500,000
Customer Survey Rating	4.75	4.75	4.75	4.75	4.9	5

CITY OF PORT ST. LUCIE  
GENERAL FUND #001  
MIDFLORIDA EVENT CENTER - 001.7500  
DEPARTMENTAL BUDGET SUMMARY

MIDFlorida Event Center Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

**EXPENDITURE SUMMARY:**

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	FY2027
<b>Expenses</b>						
Personnel Services	\$1,672,648	\$2,277,807	\$1,882,295	\$2,463,928	\$186,121	\$2,598,495
Operating Expenses	\$1,864,459	\$1,745,574	\$1,541,978	\$1,986,400	\$240,826	\$2,090,267
Capital Outlay	\$81,921	\$246,320	\$7,500	\$52,000	-\$194,320	\$55,000
<b>EXPENSES TOTAL</b>	<b>\$3,619,028</b>	<b>\$4,269,701</b>	<b>\$3,431,773</b>	<b>\$4,502,328</b>	<b>\$232,627</b>	<b>\$4,743,762</b>

**STAFFING SUMMARY:**

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
7500	23.085	25.085	25.085	25.12
<b>FULL TIME EQUIVALENTS</b>	<b>23.085</b>	<b>25.085</b>	<b>25.085</b>	<b>25.12</b>

**CAPITAL OUTLAY:**

Camera Hardware Replacement	\$5,000
Toro Equipment Replacement	22,000
Replace Pressure Washer in Kitchen	8,000
Video Wall Replacement	<u>17,000</u>
<b>TOTAL</b>	<b>\$52,000</b>

## **Road & Bridge Operating Fund**

---

The Road and Bridge Operating Fund supports activities such as pothole repairs, street sweeping, street striping, road mowing, and maintenance of traffic signals and street lighting for major roadways.

### **Major Revenue Source**

The primary source of revenue for this fund is Local Option Gasoline Tax, which has steadily increased in recent years. This tax is based on gallons sold and is expected to continue rising during FY 2025-26 and beyond, driven by ongoing economic growth. The fund also receives revenue from a dedicated Ad Valorem tax of 0.3616 mills, which benefits from increases in taxable property value.

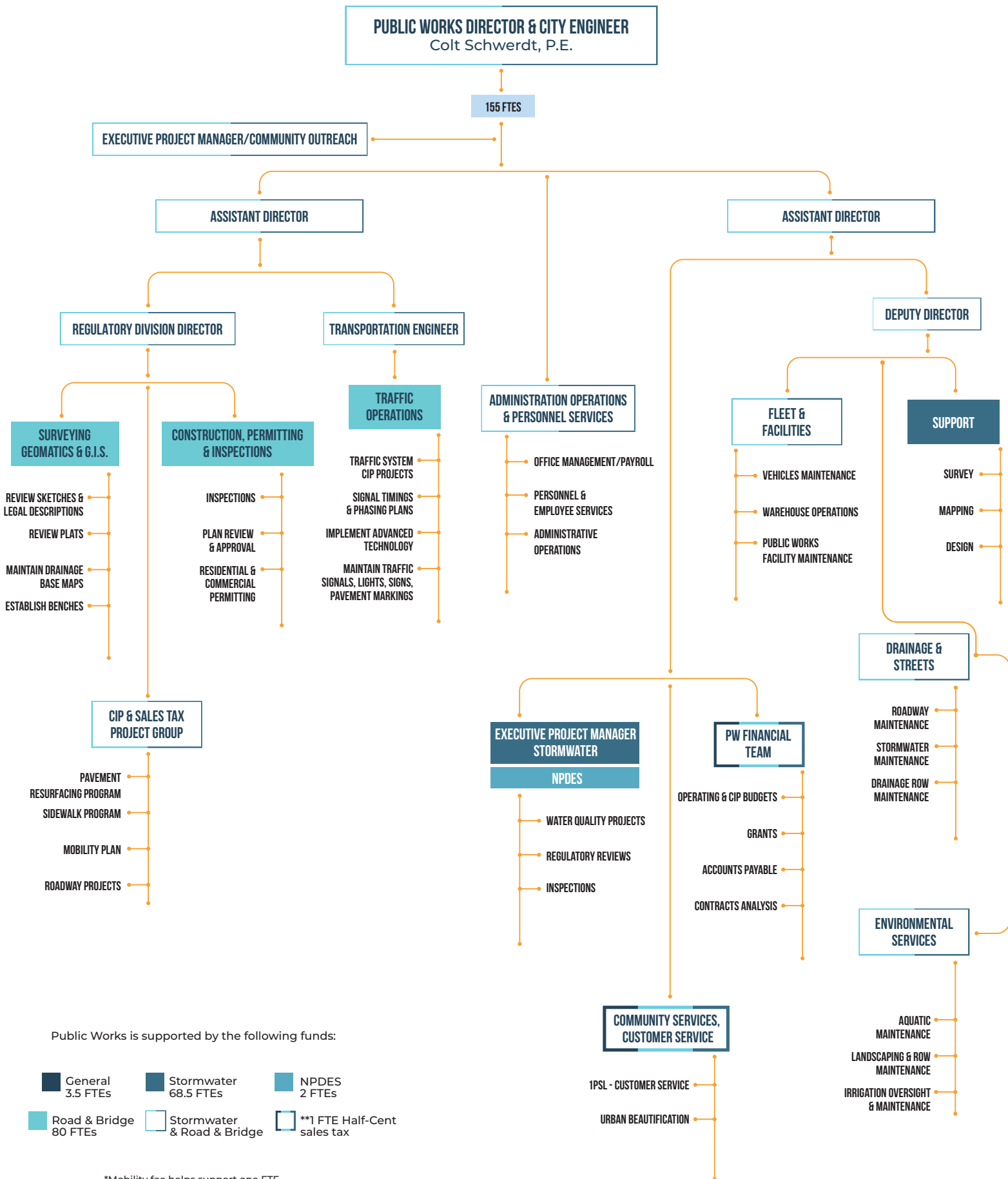
### **Expenditure Trend**

The Public Works Department is adding new positions focused on technical and project management responsibilities. The roles will support monitoring design, administrative oversight, and construction of infrastructure projects that address the need for expanded services resulting from continued population growth and development within the City.

The adopted budget will maintain the required 17% contingency.

### **Long-Range Plan**

The long-range model forecast for this fund shows that reserves will gradually be drawn down in future years. The model assumes a constant millage rate and anticipates rising costs due to inflation and contract pricing. A key strength to this fund is its current fund balance, which exceeds the required 17% contingency threshold.



Public Works is supported by the following funds:

<div></div> General 3.5 FTEs	<div></div> Stormwater 68.5 FTEs	<div></div> NPDES 2 FTEs
<div></div> Road & Bridge 80 FTEs	<div></div> Stormwater & Road & Bridge	<div></div> **1 FTE Half-Cent sales tax

\*Mobility fee helps support one FTE

All positions may be budgeted in different funds such as Road and Bridge, Stormwater, NPDES and the General Fund.



# TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# PUBLIC WORKS DEPARTMENT

## OVERVIEW

To be recognized as a leading Public Works agency by continuing to provide exceptional customer care, maintaining the critical infrastructure and services that make Port St. Lucie a great place to live, while implementing new infrastructure materials and technologies to ensure operational efficiency.

FY 25/26

## SAFE, CLEAN & BEAUTIFUL | VIBRANT NEIGHBORHOODS

- Roadway median landscaping for SW Port St. Lucie Blvd. from SW Darwin Blvd. to SW Bayshore Blvd.
- Expand PSL Tree Canopy
- Complete design and implement new Citywide gateway signs
- Maintain traffic signals, signage and roadway striping
- Implement traffic calming in neighborhoods that meet the necessary qualifications as part of the City's Neighborhoods Traffic Calming Policy
- Implement accessible pedestrian signals (APS) and glance traffic signal pre-emption to traffic signals throughout the City to support emergency response and safety
- Explore opportunities to implement the tree planting program and youth forestry apprenticeship program



**41% of residents state they walk or bike instead of driving, lower than the national benchmark**

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

**Providing superior customer service, fostering internal innovation, expanding training available to staff, refining the succession plan and improving interdepartmental communication.**

- Integrate Public Works' asset management and work order system
- Identify and streamline internal processes through the Innovate PSL Academy and innovation projects
- Use collaborative platforms (like GIS and SharePoint) for shared documents and real-time communication
- Continue to recruit and hire highly motivated and talented employees in key leadership positions within the Department
- Continue to convert the Public Works permitting and inspection process into the City's permitting portal FUSION

## HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

**Planning, designing and constructing safe, clean and sustainable roadways, facilities, drainage and green space infrastructure, and advancing mobility.**

- Complete the first two sections of the Port St. Lucie Boulevard South project from Gatlin Boulevard to Darwin Boulevard and then from Darwin Boulevard to Alcantarra Boulevard
- Constructing Port St. Lucie Boulevard from Alcantarra to Paar Drive. Continue construction from Paar Drive to Becker Road
- Complete the design and start construction of the Public Works Administration Complex to expand the department with the City's growth
- Support the enhancement of public transit through the St. Lucie County Transit Enhancement Plan, expanded Micro-transit, installation of bus shelters on fixed routes and coordination of the City's feedback on design of the new Intermodal Facility underway by St. Lucie County
- Construct improvements for the Floresta Phase 3 corridor
- Design and implement mobility improvements to Tradition Parkway and Village Parkway intersection
- Construction of Tulip Boulevard and Tulip and College Park Parkway mobility improvements
- Complete construction of the East Torino Parkway Improvement Projects (roundabout)
- Construction of the St. Lucie West Boulevard and Peacock Boulevard Intersection Improvements
- Design and implement mobility improvements to Gatlin Boulevard and Savona Boulevard intersection
- Resurfacing and Rejuvenation Program
- Data driven and resident feedback on feasibility studies for: St. Lucie West, Savona, Bayshore, Southbend Boulevards and Torino Parkway
- Implement projects through the Mobility Plan that include intersection improvements, roadway widening, sidewalks, multi-use trails, roundabouts and traffic calming. Funding for these projects come from a one-time fee assessed to new construction to help cover the costs associated with the increased demand for public services and infrastructure resulting from new development and construction
- Complete design and construction of the Savona at Paar and Darwin at Paar Roundabout Projects
- Implement sidewalks in neighborhoods as part of the 10-year Sidewalk Master Plan
- Enhance the mobility and economic development of the east side of Port St. Lucie by completing the design of the Hogpen Slough Boardwalk Trail, which is a component of the Village Green Drive Master Plan
- Design and construction of the Village Green Drive Corridor
- Implement Citywide flashing yellow arrows (phase 2)
- Complete design and begin construction of Gatlin / Savona intersection improvements
- Identify and plan for additional north-south corridors and modes of transportation to provide relief to overburdened roadways

32% of residents positively rated ease of walking for the 2025 NCS, below the national benchmark.

32%

25% of residents positively rated overall quality of transportation system (auto, bicycle, foot, bus) for the 2025 NCS, below the national benchmark.

25%

46 percent positively rated traffic signal timing, above the national benchmark.

46%

- Construction of the St. Lucie West Boulevard / Peacock Boulevard intersection improvements

## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

**Planning and designing infrastructure necessary for economic development to thrive.**

- Improving and enhancing Southern Grove Infrastructure by designing and constructing the Anthony Sansone Sr. Drive and Tom Mackie Boulevard extensions that will provide access to hundreds of acres of vacant land, growing the job corridor.



### STAFFING ADDITIONS

**FY 25/26: 1 CIP & Sales Tax Project Group Administrator, 2 Project Coordinator, 1 Construction Inspector, 1 Traffic Signal Technician Trainee**

Public Works Department | 772-871-5100

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

5

HIGH QUALITY  
INFRASTRUCTURE & FACILITIES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Requests for Service	3,499	3,454	4,082	4,200	4,129	4,200
Single-Family Plot Plans Reviews	4,024	3,144	3,075	4,000	2,386	4,000
Commercial Permits Issued	83	92	73	90	72	90
Right of Way Permits Issued	279	236	298	300	499	400
*National Community Survey™ (NCS™): Traffic Flow (I)	23%↓	26%↔	17%↓↓	50%	17%↓↓	50%
*NCS™: Street Repair	47%↔	52%↔	39%↔	60%	40%↔	60%
*NCS™: Sidewalk Maintenance	59%↔	51%↔	50%↔	70%	57%↔	70%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

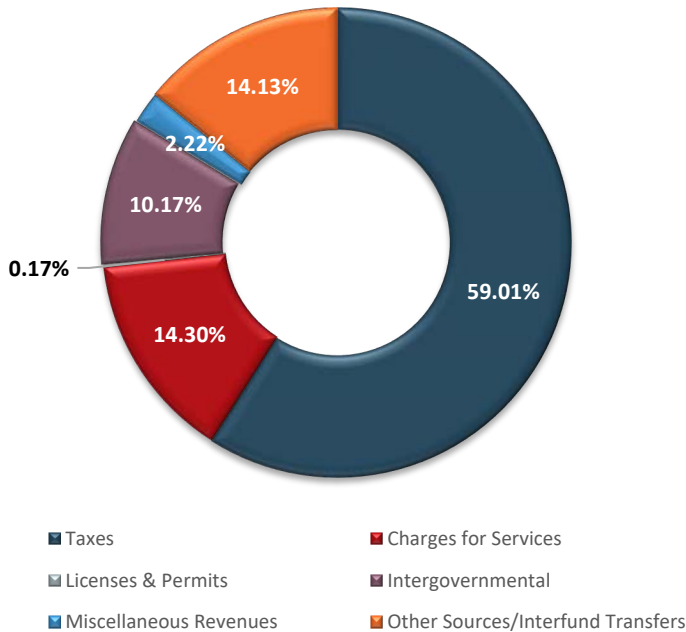
↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

# CITY OF PORT ST. LUCIE

## ROAD & BRIDGE FUND

### ADOPTED BUDGET – FY 2025-26

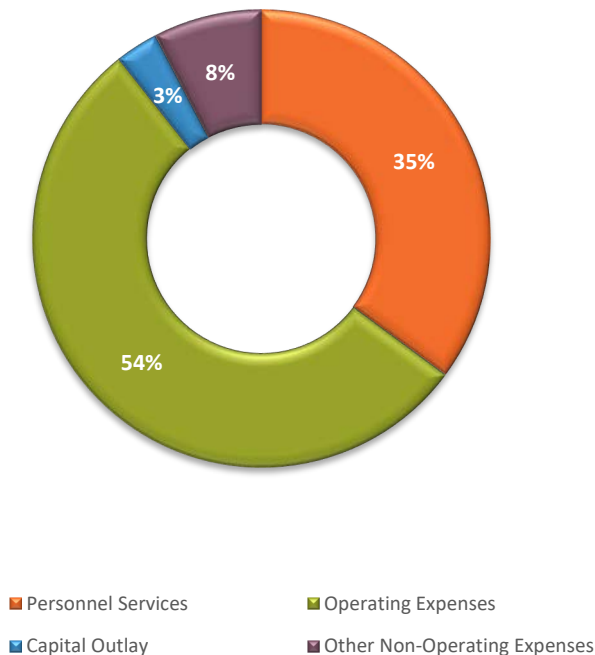
#### FY 25-26 SOURCES



**Beginning Reserve** \$10,228,031

Revenue Sources:	Amount
Taxes	\$15,983,806
Licenses & Permits	47,000
Charges for Services	3,873,400
Intergovernmental	2,755,474
Miscellaneous Revenues	601,297
Other Sources/Interfund Transfers	3,826,887
<b>Total</b>	<b>\$27,087,864</b>

#### FY 25-26 USES



Expenditure by Function:	Amount
Personnel Services	\$9,517,397
Operating Expenses	14,686,151
Capital Outlay	818,000
Other Non-Operating Expenses	2,066,316
<b>Total</b>	<b>\$27,087,864</b>

**Ending Balance** \$ 9,928,031



CITY OF PORT ST. LUCIE  
ROAD AND BRIDGE FUND #104  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$9,082,245	\$9,082,245	\$9,082,245	\$10,228,031	\$1,145,786	13%	\$9,928,031
<b>Revenues</b>							
Licenses & Permits	\$25,200	\$12,200	\$43,720	\$47,000	\$34,800	285%	\$47,240
Intergovernmental	\$2,683,484	\$2,711,845	\$2,702,436	\$2,755,474	\$43,629	2%	\$2,817,328
Charges for Services	\$3,320,456	\$2,798,717	\$3,865,993	\$3,873,400	\$1,074,683	38%	\$3,586,638
Miscellaneous Revenues	\$913,984	\$903,997	\$596,997	\$601,297	-\$302,700	-33%	\$578,510
Other Sources/Interfund Transfers	\$147,752	\$264,949	\$264,949	\$3,826,887	\$3,561,938	1,344%	\$1,645,131
Taxes	\$13,679,603	\$14,951,698	\$14,869,498	\$15,983,806	\$1,032,108	7%	\$16,834,730
<b>REVENUES TOTAL</b>	<b>\$20,770,478</b>	<b>\$21,643,406</b>	<b>\$22,343,593</b>	<b>\$27,087,864</b>	<b>\$5,444,458</b>	<b>25%</b>	<b>\$25,509,577</b>
<b>Expenses</b>							
Personnel Services	\$7,400,230	\$8,383,493	\$7,714,126	\$9,517,397	\$1,133,904	14%	\$9,997,770
Operating Expenses	\$10,477,513	\$10,938,228	\$10,954,464	\$14,686,151	\$3,747,923	34%	\$12,305,885
Capital Outlay	\$392,149	\$286,300	\$493,832	\$818,000	\$531,700	186%	\$1,060,000
Other Non-Operating Expenses	\$2,179,857	\$2,035,385	\$2,035,385	\$2,066,316	\$30,931	2%	\$2,145,922
<b>EXPENSES TOTAL</b>	<b>\$20,449,749</b>	<b>\$21,643,406</b>	<b>\$21,197,807</b>	<b>\$27,087,864</b>	<b>\$5,444,458</b>	<b>25%</b>	<b>\$25,509,577</b>
<b>Surplus (Deficit)</b>	\$320,729	\$0	\$1,145,786	\$0	–	–	\$0
<b>Designated Reserve Policy</b>	\$3,851,464	\$4,407,173	–	\$4,114,603	-\$292,570	-7%	3,791,621
<b>Beginning Reserve Less Use of Reserves</b>	\$9,402,974	\$9,082,245	\$10,228,031	\$9,928,031	–	–	\$9,825,056
<b>Undesignated</b>	\$5,551,510	\$4,675,072	\$10,228,031	\$5,813,428	–	–	\$6,033,435

In FY26, the Road and Bridge Fund is using one-time use of reserves in the amount of \$300K for a capital purchase.

CITY OF PORT ST. LUCIE  
ROAD & BRIDGE FUND REVENUES #104  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Licenses & Permits	\$25,200	\$12,200	\$43,720	\$47,000	\$34,800	285%	\$47,240
Intergovernmental	\$2,683,484	\$2,711,845	\$2,702,436	\$2,755,474	\$43,629	2%	\$2,817,328
Charges for Services	\$3,320,456	\$2,798,717	\$3,865,993	\$3,873,400	\$1,074,683	38%	\$3,586,638
Miscellaneous Revenues	\$913,984	\$903,997	\$596,997	\$601,297	-\$302,700	-33%	\$578,510
Other Sources/Interfund Transfers	\$147,752	\$264,949	\$264,949	\$3,826,887	\$3,561,938	1,344%	\$1,645,131
Taxes	\$13,679,603	\$14,951,698	\$14,869,498	\$15,983,806	\$1,032,108	7%	\$16,834,730
<b>REVENUES TOTAL</b>	<b>\$20,770,478</b>	<b>\$21,643,406</b>	<b>\$22,343,593</b>	<b>\$27,087,864</b>	<b>\$5,444,458</b>	<b>25%</b>	<b>\$25,509,577</b>

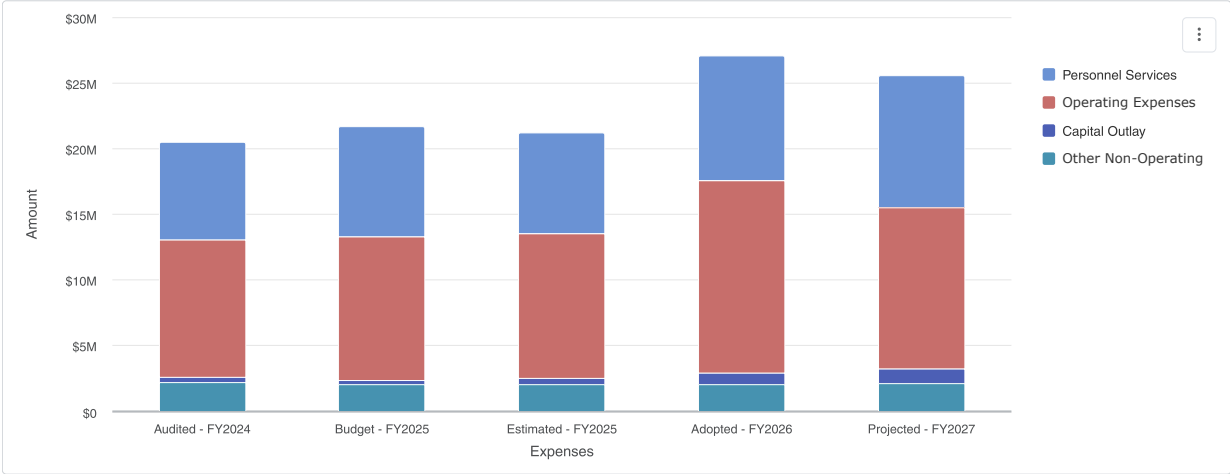
Powered by OpenGov

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE FUND EXPENDITURES #104**  
**ADOPTED BUDGET - FY 2026**

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Interfund Transfers							
Other Non-Operating Expenses	\$2,179,857	\$2,035,385	\$2,035,385	\$2,066,316	\$30,931	2%	\$2,145,922
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$2,179,857</b>	<b>\$2,035,385</b>	<b>\$2,035,385</b>	<b>\$2,066,316</b>	<b>\$30,931</b>	<b>2%</b>	<b>\$2,145,922</b>
Non Departmental							
Operating Expenses	\$6,563	\$7,325	\$7,325	\$7,546	\$221	3%	\$7,546
<b>NON DEPARTMENTAL TOTAL</b>	<b>\$6,563</b>	<b>\$7,325</b>	<b>\$7,325</b>	<b>\$7,546</b>	<b>\$221</b>	<b>3%</b>	<b>\$7,546</b>
Public Works Engineering Operations							
Personnel Services	\$1,586,124	\$1,878,762	\$1,687,168	\$2,012,540	\$133,778	7%	\$2,080,713
Operating Expenses	\$386,268	\$431,265	\$360,104	\$613,180	\$181,915	42%	\$638,697
Capital Outlay	\$107,118	\$60,000	\$111,336	\$110,000	\$50,000	83%	\$50,000
<b>PUBLIC WORKS ENGINEERING OPERATIONS TOTAL</b>	<b>\$2,079,511</b>	<b>\$2,370,027</b>	<b>\$2,158,608</b>	<b>\$2,735,720</b>	<b>\$365,693</b>	<b>15%</b>	<b>\$2,769,410</b>
Public Works Greenbelt & Waterway Maintenance							
Personnel Services	\$477,146	\$624,296	\$483,337	\$672,812	\$48,516	8%	\$710,043
Operating Expenses	\$5,831,110	\$5,974,297	\$5,905,864	\$5,940,845	-\$33,452	-1%	\$5,787,345
Capital Outlay	\$67,692	\$66,300	\$87,697	\$360,000	\$293,700	443%	\$360,000
<b>PUBLIC WORKS GREENBELT &amp; WATERWAY MAINTENANCE TOTAL</b>	<b>\$6,375,948</b>	<b>\$6,664,893</b>	<b>\$6,476,898</b>	<b>\$6,973,657</b>	<b>\$308,764</b>	<b>5%</b>	<b>\$6,857,388</b>
Public Works Regulatory							
Personnel Services	\$2,136,651	\$2,288,695	\$2,250,573	\$2,778,044	\$489,349	21%	\$2,931,242
Operating Expenses	\$182,898	\$279,083	\$302,536	\$392,421	\$113,338	41%	\$443,320
Capital Outlay	\$27,571	—	\$51,336	\$68,000	\$68,000	—	\$70,000
<b>PUBLIC WORKS REGULATORY TOTAL</b>	<b>\$2,347,120</b>	<b>\$2,567,778</b>	<b>\$2,604,445</b>	<b>\$3,238,465</b>	<b>\$670,687</b>	<b>26%</b>	<b>\$3,444,562</b>
Public Works Road & Street Facilities-Streets							
Personnel Services	\$883,084	\$954,679	\$870,470	\$912,955	-\$41,724	-4%	\$962,650
Operating Expenses	\$464,282	\$557,997	\$804,971	\$545,653	-\$12,344	-2%	\$612,225
Capital Outlay	—	—	\$0	\$0	\$0	—	\$300,000
<b>PUBLIC WORKS ROAD &amp; STREET FACILITIES-STREETS TOTAL</b>	<b>\$1,347,367</b>	<b>\$1,512,676</b>	<b>\$1,675,441</b>	<b>\$1,458,608</b>	<b>-\$54,068</b>	<b>-4%</b>	<b>\$1,874,875</b>
Public Works Traffic Control & Improvement							
Personnel Services	\$2,317,224	\$2,637,061	\$2,422,578	\$3,141,046	\$503,985	19%	\$3,313,122
Operating Expenses	\$3,606,391	\$3,688,261	\$3,573,664	\$7,186,506	\$3,498,245	95%	\$4,816,752
Capital Outlay	\$189,768	\$160,000	\$243,463	\$280,000	\$120,000	75%	\$280,000
<b>PUBLIC WORKS TRAFFIC CONTROL &amp; IMPROVEMENT TOTAL</b>	<b>\$6,113,383</b>	<b>\$6,485,322</b>	<b>\$6,239,705</b>	<b>\$10,607,552</b>	<b>\$4,122,230</b>	<b>64%</b>	<b>\$8,409,874</b>
<b>EXPENSES TOTAL</b>	<b>\$20,449,749</b>	<b>\$21,643,406</b>	<b>\$21,197,807</b>	<b>\$27,087,864</b>	<b>\$5,444,458</b>	<b>25%</b>	<b>\$25,509,577</b>

CITY OF PORT ST. LUCIE  
ROAD & BRIDGE FUND #104  
DEPARTMENTAL BUDGET SUMMARY

Road and Bridge Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$7,400,230	\$8,383,493	\$7,714,126	\$9,517,397	\$1,133,904	14%	\$9,997,770
Operating Expenses	\$10,477,314	\$10,938,228	\$10,954,464	\$14,686,151	\$3,747,923	34%	\$12,305,885
Capital Outlay	\$392,149	\$286,300	\$493,832	\$818,000	\$531,700	186%	\$1,060,000
Other Non-Operating Expenses	\$2,179,857	\$2,035,385	\$2,035,385	\$2,066,316	\$30,931	2%	\$2,145,922
EXPENSES TOTAL	\$20,449,551	\$21,643,406	\$21,197,807	\$27,087,864	\$5,444,458	25%	\$25,509,577

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	70	76.5	76.5	80
FULL TIME EQUIVALENTS	70	76.5	76.5	80

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE FUND - 2025-26 ADOPTED BUDGET**  
**LONG - RANGE PLAN**

Assumptions: The final certified taxable value in this model reflects a **12.95%** growth in taxable value in FY26. The adopted millage rate is **0.3616**.

Ad Valorem Taxes are based on collections of 95.5%.

Personnel Services assumes pay raises for all employees and higher employer contribution rates for health insurance. Pay plan adjustments and reclassifications are also included beginning in FY 2025 and beyond.

Pay plan adjustment are estimated in FY25 and FY26.

	AUDITED 2021-22	AUDITED 2022-23	AUDITED 2023-24	ESTIMATED 2024-25	ADOPTED 2025-26	Growth %		PROJECTED 2026-27		PROJECTED 2027-28		PROJECTED 2028-29		PROJECTED 2029-30
<b>BEGINNING DESIGNATED RESERVES</b>	\$ 6,138,579	\$ 8,204,746	\$ 8,761,516	\$ 9,082,245	\$ 10,228,031			\$ 9,928,031		\$ 9,825,055		\$ 9,825,055		\$ 9,825,055
<b>REVENUES &amp; SOURCES:</b>	Millage Rate	0.3616	0.3616	0.3616	0.3616			0.3616		0.3616		0.3616		0.3616
Ad Valorem Taxes	\$4,624,897	\$5,647,277	\$6,888,503	\$7,879,624	\$8,854,135	12.4%	8.0%	\$9,562,466	7%	\$10,231,839	6.0%	\$10,845,749	5.0%	\$11,388,036
Local Option Gas Tax	6,641,785	6,811,002	6,791,100	6,989,874	7,129,671	2.0%	2.0%	7,272,264	2.0%	7,417,709	3.0%	7,640,241	3.0%	7,793,045
State Revenue Sharing	2,261,137	2,205,587	2,422,034	2,462,570	2,511,821	2.0%	3.3%	2,594,302	2.0%	2,646,188	3.0%	2,725,574	3.0%	2,834,597
Culvert Revenue	0	1,213,113	1,191,900	1,225,904	1,250,000	2.0%	-25.0%	937,500	2.0%	956,250	3.0%	984,938	3.0%	965,239
Other	1,809,097	2,399,763	2,632,989	2,824,474	3,073,353	8.8%	-0.7%	3,051,968	2.0%	3,113,007	2.0%	3,175,268	2.0%	3,238,773
Interest Income	(215,172)	315,004	696,200	696,198	441,997	-36.5%	0.9%	445,946	2.0%	445,946	3.0%	459,324	3.0%	473,104
Fund Transfer	2,462,264	0	147,752	264,949	3,526,887			1,542,156		1,572,999		1,620,189		1,668,795
Use of Reserves	0	0	0	0	300,000			102,975		0		0		121,490
<b>TOTAL</b>	<b>17,584,008</b>	<b>18,591,746</b>	<b>20,770,478</b>	<b>22,343,593</b>	<b>27,087,864</b>			<b>25,509,577</b>		<b>26,383,938</b>		<b>27,451,282</b>		<b>28,483,079</b>
<b>EXPENDITURES:</b>														
Personnel Services	\$5,211,539	\$7,174,480	\$7,400,230	7,714,126	9,517,397	23.4%	5.0%	9,997,770	5%	10,497,659	5%	11,022,541	5%	11,573,668
Operating Expenses	6,630,700	9,050,200	10,477,513	10,954,464	14,686,151	34.1%	-16.2%	12,305,885	2%	12,552,003	3%	12,928,563	3%	13,316,420
Capital Outlay	332,461	181,576	392,149	493,832	818,000	65.6%	29.6%	1,060,000	2%	1,119,686	2%	1,219,148	2%	1,243,531
Interfund Transfer	3,343,141	1,628,721	2,179,857	2,035,385	2,066,316	1.5%	3.9%	2,145,922	3%	2,214,592	3%	2,281,029	3%	2,349,460
Unallocated	0	0	0	0	0	N/A		0		0		0		0
<b>TOTAL</b>	<b>15,517,841</b>	<b>18,034,977</b>	<b>20,449,749</b>	<b>21,197,807</b>	<b>27,087,864</b>			<b>25,509,577</b>		<b>26,383,939</b>		<b>27,451,281</b>		<b>28,483,079</b>
<b>SURPLUS &lt;DEFICIT&gt;</b>	<b>\$2,066,167</b>	<b>\$556,770</b>	<b>\$320,729</b>	<b>\$1,145,786</b>	<b>\$0</b>			<b>\$0</b>		<b>(\$0)</b>		<b>\$0</b>		<b>(\$0)</b>
<b>Designated Reserve - Financial Policy - 17%</b>	<b>2,013,181</b>	<b>2,758,196</b>	<b>3,039,216</b>	<b>3,173,660</b>	<b>4,114,603</b>			<b>3,791,621</b>		<b>3,918,442</b>		<b>4,071,688</b>		<b>4,231,315</b>
<b>Designated</b>	<b>\$ 2,758,196</b>	<b>\$ 3,039,216</b>	<b>\$ 3,173,660</b>	<b>\$ 4,114,603</b>			<b>17% \$ 3,791,621</b>	<b>17% \$ 3,918,442</b>	<b>17% \$ 4,071,688</b>	<b>17% \$ 4,231,315</b>				
<b>Undesignated</b>	<b>6,003,320</b>	<b>6,043,029</b>	<b>7,054,371</b>	<b>6,113,428</b>			<b>6,136,410</b>	<b>5,906,612</b>	<b>5,753,367</b>	<b>5,593,740</b>				
<b>Use of Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(300,000)</b>			<b>(102,975)</b>	<b>-</b>	<b>-</b>	<b>(121,490)</b>				
<b>Total Reserves</b>	<b>\$ 8,761,516</b>	<b>\$ 9,082,245</b>	<b>\$ 10,228,031</b>	<b>\$ 9,928,031</b>			<b>\$ 9,825,055</b>	<b>\$ 9,825,055</b>	<b>\$ 9,825,055</b>	<b>\$ 9,703,565</b>				

Note: Use of undesignated reserves for one-time capital equipment in FY 2030.

**CITY OF PORT ST. LUCIE**  
**ROAD & BRIDGE FUND #104 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

4105	<u>PUBLIC WORKS - OPERATING</u>		
	Replace PW1152 Ford Escape	\$ 50,000	
	New Vehicle- CIP & Sales Tax Group Administrator (New FTE)	<u>60,000</u>	
	<b>TOTAL</b>	<b>\$ 110,000</b>	
4118	<u>PUBLIC WORKS - REGULATORY</u>		
	New Vehicle- Construction Inspector (New FTE)	\$ 68,000	
	<b>TOTAL</b>	<b>\$ 68,000</b>	
4121	<u>PUBLIC WORKS - REGULATORY</u>		
	Replace F-150 PW-9907	60,000	
	New Vehicle - Traffic Coordinator (New FTE)	60,000	
	New Vehicle - Traffic Technician (New FTE)	60,000	
	Cisco Switches (10 @ \$10,000 each)	<u>100,000</u>	
	<b>TOTAL</b>	<b>\$ 280,000</b>	
4127	<u>PUBLIC WORKS – ENVIRONMENTAL SERVICES</u>		
	Replace Ford F-150 PW-8494	60,000	
	Replace Sterling Water Truck PW-3197	<u>300,000</u>	
	<b>TOTAL</b>	<b>\$ 360,000</b>	
ROAD & BRIDGE FUND TOTAL REQUESTS		<u>\$ 818,000</u>	

## Stormwater Utility Fund

---

The Stormwater Utility Fund is an enterprise fund that generates revenue through an annual fee charged to all property owners to support the construction and maintenance of the City's stormwater system. The largest ongoing expenses are the repair and upkeep of the roadside swale system. City crews reshape swales and, in some areas, install plastic liners to improve stormwater flow. Additional responsibilities include mowing and maintaining the liner system, canals, ditches, and greenbelt areas. A portion of this revenue also supports the Public Works Department and capital projects.

### **Major Revenue Source**

The primary source of revenue is the annual stormwater fee. The adopted budget includes an increase of \$6.00, bringing the total fee to \$189 for residential and \$141.75 for unimproved property.

### **Expense Trends**

Capital projects, equipment, and system maintenance make up approximately 74% of the Fund's expenses. Personnel costs make up 16%, with the remaining amount allocated to servicing debt for major projects. Management continues to evaluate opportunities to take on additional projects that will enhance the City's water quality.

**Long-Range Plan** The long-range financial model indicates that this fund will continue to draw down reserves in future years. The fund is projected to have a deficit of \$3.5 million in FY 2026-27, which will fall short of the policy reserve requirement of 17% by approximately \$2.6 million. To balance future years, several strategies are under consideration, including implementing higher rate increases, deferring costly capital projects and pursuing grants.







TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

PUBLIC WORKS  
DEPARTMENT

OVERVIEW

To be recognized as a leading Public Works agency by continuing to provide exceptional customer care, maintaining the critical infrastructure and services that make Port St. Lucie a great place to live, while implementing new infrastructure materials and technologies to ensure operational efficiency.

FY 25/26

HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

- Replace the Hogpen Slough HPS-60 water control structure
- Construct Floresta Phase III Baffle Boxes
- Construct Whitmore Baffle Boxes
- Construct D-11 Canal improvements
- Replace the A-14 water control structure
- Construction of the Watershed A and B Improvements based on Resilient Florida funding
- Design Oak Hammock drainage improvements
- Replace residential driveway culverts through the Residential Driveway Culvert Assistance Program, pilot program launched in October 2025
- Update the Stormwater Management Plan projects and program the projects along with revenue sources for the next 10 years.
- Construct the E-8 Canal bank restoration
- Design the Elkcam water control structure
- Replace Culverts in the Whispering Pines Neighborhood based on CDBG funding

HIGH-PERFORMING GOVERNMENT ORGANIZATION

Providing superior customer service, foster internal innovation, expand training available to staff, refine the succession plan, and improve interdepartmental communication.

- Continue to expand the larger culvert and side lot culvert programs due to aging infrastructure
- Continue to address swale complaints through the swale lining program, public outreach, interdepartmental assistance, and technological advances
- Finalize review of CDD Rebate program
- Continue work with grant team to aggressively seek out and apply for grants to advance the construction of stormwater projects



STAFFING ADDITIONS

FY 25/26: 1 Project Manager (Finance), 1 Project Manager (Drainage Division)

Public Works Department | 772-871-5100  
CityofPSL.com

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

5

HIGH QUALITY  
INFRASTRUCTURE &  
FACILITIES

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
<b>Culvert Installed and Replaced - Feet</b>	3,792	3,697	2,480	4,000	3,199	4,000
<b>Street Sweeping Miles</b> <i>Street Sweeping was significantly impacted during the reporting period due to extended equipment downtime.</i>	6,542	6,250	5,747	6,250	2,391	6,250
<b>Swale Liner Installed - Feet</b>	30,965	6,360	7,130	60,000	107,477	60,000
<b>Culvert Backlog Completed</b>	76%	76%	78%	78%	100%	100%
<b>Control Structure Backlog Completed</b>	80%	80%	80%	80%	100%	100%
<b>*National Community Survey™ (NCS™): Cleanliness</b>	71% ↔	75% ↔	76% ↔	85%	73% ↔	85%
<b>*(NCS™): Stormwater Management</b>	58% ↔	60% ↔	51% ↓	53%	58% ↓	58%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie .  
The following symbols are provided to show the relationship to the National Benchmark.

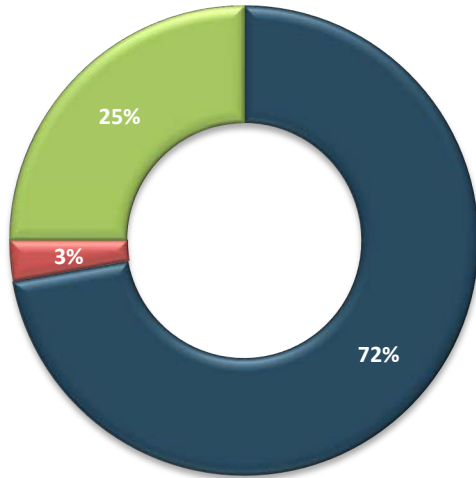
↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

# CITY OF PORT ST. LUCIE

## STORMWATER FUND

### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES

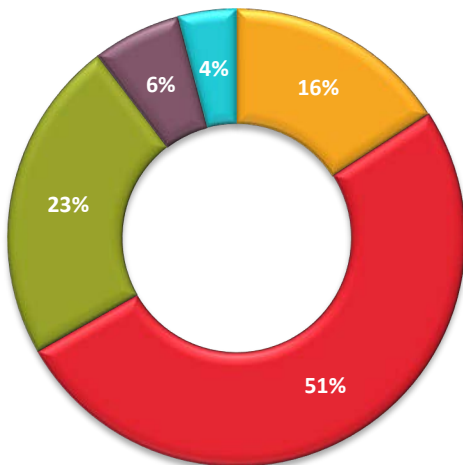


■ Charges for Services
 ■ Miscellaneous Revenues
 ■ Other Sources/Interfund Transfers

**Beginning Reserve** \$8,622,605

Revenue Sources:	Amount
Charges for Services	\$31,193,586
Miscellaneous Revenues	1,216,116
Other Sources/Interfund Transfers	10,793,811
<b>Total</b>	<b>\$43,203,513</b>

#### FY 25-26 USES



■ Personnel Services
 ■ Operating Expenses
 ■ Capital Outlay
 ■ Debt Services
 ■ Other Non-Operating Expenses

Expenditure by Function:	Amount
Personnel Services	\$6,858,986
Operating Expenses	21,977,024
Capital Outlay	9,890,000
Debt Services	2,685,380
Other Non-Operating Expenses	1,792,123
<b>Total</b>	<b>\$43,203,513</b>

**Ending Balance** \$6,723,665

CITY OF PORT ST. LUCIE  
STORMWATER FUND #401  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$8,019,051	\$13,843,655	\$13,843,655	\$8,622,605	-\$5,221,050	-38%	\$6,723,665
<b>Revenues</b>							
Intergovernmental	\$230,147	\$2,457,177	\$0	\$0	-\$2,457,177	-100%	\$0
Charges for Services	\$28,835,302	\$29,978,636	\$30,902,374	\$31,193,586	\$1,214,950	4%	\$32,999,903
Miscellaneous Revenues	\$1,663,288	\$1,131,102	\$1,234,394	\$1,216,116	\$85,014	8%	\$1,267,653
Other Sources/Interfund Transfers	\$2,658,084	\$7,585,458	\$3,957,285	\$10,793,811	\$3,208,353	42%	\$17,515,544
<b>REVENUES TOTAL</b>	<b>\$33,386,821</b>	<b>\$41,152,373</b>	<b>\$36,094,053</b>	<b>\$43,203,513</b>	<b>\$2,051,140</b>	<b>5%</b>	<b>\$51,783,100</b>
<b>Expenses</b>							
Personnel Services	\$5,944,091	\$6,265,467	\$5,986,063	\$6,858,986	\$593,519	9%	\$6,983,976
Operating Expenses	\$16,711,577	\$19,649,461	\$19,938,486	\$21,977,024	\$2,327,563	12%	\$23,142,600
Capital Outlay	\$0	\$11,115,500	\$11,268,609	\$9,890,000	-\$1,225,500	-11%	\$16,829,448
Debt Services	\$786,502	\$2,398,750	\$2,398,750	\$2,685,380	\$286,630	12%	\$2,999,110
Other Non-Operating Expenses	\$4,120,047	\$1,723,195	\$1,723,195	\$1,792,123	\$68,928	4%	\$1,827,966
<b>EXPENSES TOTAL</b>	<b>\$27,562,217</b>	<b>\$41,152,373</b>	<b>\$41,315,103</b>	<b>\$43,203,513</b>	<b>\$2,051,140</b>	<b>5%</b>	<b>\$51,783,100</b>
<b>Surplus (Deficit)</b>	\$5,824,604	\$0	-\$5,221,050	\$0	—	—	\$0
<b>Designated Reserve Policy</b>	\$3,851,464	\$4,407,173	—	\$4,902,122	\$494,949	11%	\$5,121,518
<b>Beginning Reserve/use of reserves</b>	\$13,843,655	\$13,843,655		\$6,723,666	—	—	\$4,258,121
<b>Undesignated</b>	\$9,992,191	\$9,436,482	\$8,622,605	\$1,821,544	—	—	-\$863,397

Powered by OpenGov

Use of reserves in FY 2026 - \$1,898,939

CITY OF PORT ST. LUCIE  
STORMWATER REVENUES #401  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Intergovernmental	\$230,147	\$2,457,177	\$0	\$0	-\$2,457,177	-100%	\$0
Charges for Services	\$28,835,302	\$29,978,636	\$30,902,374	\$31,193,586	\$1,214,950	4%	\$32,999,903
Miscellaneous Revenues	\$1,663,288	\$1,131,102	\$1,234,394	\$1,216,116	\$85,014	8%	\$1,267,653
Other Sources/Interfund Transfers	\$2,658,084	\$7,585,458	\$3,957,285	\$10,793,811	\$3,208,353	42%	\$17,515,544
<b>REVENUES TOTAL</b>	<b>\$33,386,821</b>	<b>\$41,152,373</b>	<b>\$36,094,053</b>	<b>\$43,203,513</b>	<b>\$2,051,140</b>	<b>5%</b>	<b>\$51,783,100</b>

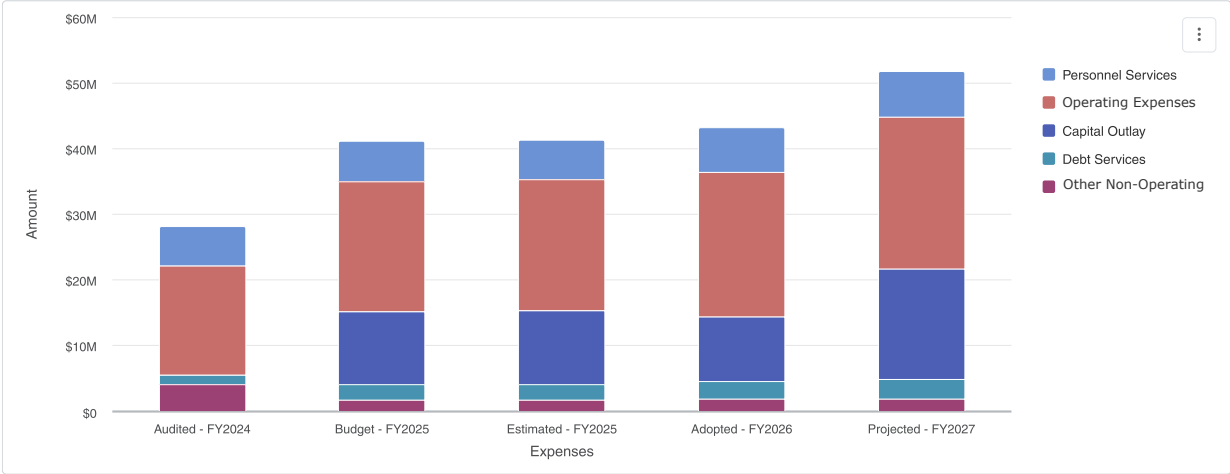
Powered by OpenGov

CITY OF PORT ST. LUCIE  
STORMWATER EXPENDITURES #401  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Interfund Transfers							
Other Non-Operating Expenses	\$1,671,023	\$1,723,195	\$1,723,195	\$1,792,123	\$68,928	4%	\$1,827,966
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$1,671,023</b>	<b>\$1,723,195</b>	<b>\$1,723,195</b>	<b>\$1,792,123</b>	<b>\$68,928</b>	<b>4%</b>	<b>\$1,827,966</b>
Non Departmental							
Operating Expenses	\$7,706,656	\$7,280,127	\$8,042,203	\$9,028,701	\$1,748,574	24%	\$9,553,287
Debt Services	–	\$1,000	\$1,000	\$1,030	\$30	3%	\$2,060
Other Non-Operating Expenses	\$2,449,024	–	\$0	\$0	\$0	–	\$0
<b>NON DEPARTMENTAL TOTAL</b>	<b>\$10,155,680</b>	<b>\$7,281,127</b>	<b>\$8,043,203</b>	<b>\$9,029,731</b>	<b>\$1,748,604</b>	<b>24%</b>	<b>\$9,555,347</b>
Public Works Debt Service							
Debt Services	\$786,502	\$2,397,750	\$2,397,750	\$2,684,350	\$286,600	12%	\$2,997,050
<b>PUBLIC WORKS DEBT SERVICE TOTAL</b>	<b>\$786,502</b>	<b>\$2,397,750</b>	<b>\$2,397,750</b>	<b>\$2,684,350</b>	<b>\$286,600</b>	<b>12%</b>	<b>\$2,997,050</b>
Public Works Engineering Operations							
Personnel Services	\$1,623,472	\$1,637,901	\$1,482,172	\$1,728,572	\$90,671	6%	\$1,822,624
Operating Expenses	\$278,133	\$339,001	\$317,805	\$468,099	\$129,098	38%	\$475,687
Capital Outlay	–	–	\$0	\$300,000	\$300,000	–	\$0
<b>PUBLIC WORKS ENGINEERING OPERATIONS TOTAL</b>	<b>\$1,901,605</b>	<b>\$1,976,902</b>	<b>\$1,799,977</b>	<b>\$2,496,671</b>	<b>\$519,769</b>	<b>26%</b>	<b>\$2,298,311</b>
Public Works Greenbelt & Waterway Maintenance							
Personnel Services	\$515,184	\$529,696	\$565,380	\$584,531	\$54,835	10%	\$616,762
Operating Expenses	\$4,379,251	\$5,922,287	\$5,178,048	\$6,531,388	\$609,101	10%	\$6,660,946
Capital Outlay	–	\$120,000	\$0	\$300,000	\$180,000	150%	\$0
<b>PUBLIC WORKS GREENBELT &amp; WATERWAY MAINTENANCE TOTAL</b>	<b>\$4,894,436</b>	<b>\$6,571,983</b>	<b>\$5,743,428</b>	<b>\$7,415,919</b>	<b>\$843,936</b>	<b>13%</b>	<b>\$7,277,708</b>
Public Works Street & Drainage							
Personnel Services	\$3,805,435	\$4,097,870	\$3,938,511	\$4,545,883	\$448,013	11%	\$4,544,590
Operating Expenses	\$4,347,537	\$6,108,046	\$6,400,430	\$5,948,836	-\$159,210	-3%	\$6,452,680
Capital Outlay	\$0	\$10,995,500	\$11,268,609	\$9,290,000	-\$1,705,500	-16%	\$16,829,448
<b>PUBLIC WORKS STREET &amp; DRAINAGE TOTAL</b>	<b>\$8,152,972</b>	<b>\$21,201,416</b>	<b>\$21,607,550</b>	<b>\$19,784,719</b>	<b>-\$1,416,697</b>	<b>-7%</b>	<b>\$27,826,718</b>
<b>EXPENSES TOTAL</b>	<b>\$27,562,217</b>	<b>\$41,152,373</b>	<b>\$41,315,103</b>	<b>\$43,203,513</b>	<b>\$2,051,140</b>	<b>5%</b>	<b>\$51,783,100</b>

CITY OF PORT ST. LUCIE  
STORMWATER UTILITY FUND #401  
DEPARTMENTAL BUDGET SUMMARY

Stormwater Utility Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$5,944,091	\$6,265,467	\$5,986,063	\$6,858,986	\$593,519	9%	\$6,983,976
Operating Expenses	\$16,711,577	\$19,649,461	\$19,938,486	\$21,977,024	\$2,327,563	12%	\$23,142,600
Capital Outlay	\$0	\$11,115,500	\$11,268,609	\$9,890,000	-\$1,225,500	-11%	\$16,829,448
Debt Services	\$1,313,383	\$2,398,750	\$2,398,750	\$2,685,380	\$286,630	12%	\$2,999,110
Other Non-Operating Expenses	\$4,120,047	\$1,723,195	\$1,723,195	\$1,792,123	\$68,928	4%	\$1,827,966
EXPENSES TOTAL	\$28,089,099	\$41,152,373	\$41,315,103	\$43,203,513	\$2,051,140	5%	\$51,783,100

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	66	65	65	68.5
FULL TIME EQUIVALENTS	66	65	65	68.5

**CITY OF PORT ST. LUCIE**  
**STORMWATER UTILITY FUND - 25-26 ADOPTED BUDGET**  
**LONG RANGE PLAN**

Assumptions: (OPERATING & CAPITAL)  
This Stormwater model includes a \$6 rate increase in FY 2026, FY 2027, FY 2028 and \$2.00 in FY 2029, plus new growth.  
All capital project requests and equipment are included.  
Personnel Services assumes pay raises for all employees and higher employer contribution rates for health insurance. Pay plan adjustments and reclassifications are also included beginning in FY 2025 and beyond.

	AUDITED 2021-22	AUDITED 2022-23	AUDITED 2023-24	ESTIMATED 2024-25	ADOPTED 2025-26	GROWTH %	PROJECTED 2026-27		PROJECTED 2027-28		PROJECTED 2028-29		PROJECTED 2029-30	
BEGINNING DESIGNATED RESERVES	\$ -	\$ -	\$ 8,019,051	\$ 13,843,655	\$ 8,622,605		\$ 6,723,665		\$ 4,258,121		\$ 772,982		\$ (6,897,390)	
REVENUES & SOURCES:														
Stormwater Fees	22,281,339	24,200,464	26,978,332	29,045,304	29,335,844	1.0%	6.2%	31,142,159	3.7%	32,307,516	1.0%	32,645,968	0.6%	32,833,968
Stormwater Fee - EWIP	1,856,970	1,856,970	1,856,970	1,856,970	1,856,970	0%		1,856,970		1,856,970		1,856,970		1,856,970
Single Rate: 1,000 new homes/yr.	168.00	168.00	178.00	183.00	189.00	3.3%		195.00		201.00		203.00		203.00
Culvert Inspection Fees	1,509,195	-	-	-	-	N/A	N/A	-	N/A	-	N/A	-	N/A	-
Developer Fees	772,462	-	-	-	0	N/A	N/A	0	N/A	0	N/A	0	N/A	0
Interest Income	241,682	492,423	1,069,571	780,858	845,000	8%	0.6%	850,000	14.1%	969,789	-5.0%	921,300	-20.0%	737,040
Grants and Misc.	1,446,145	358,321	823,864	453,636	371,888	-18%	1.0%	418,427	1.0%	422,611	1.0%	426,837	1.0%	426,837
Bond Proceeds					7,200,000	N/A		13,325,000		12,350,000		9,250,000		7,850,000
Interfund Transfer	1,277,156	861,950	2,658,084	3,957,285	1,694,872	-57%	1.8%	1,725,000	5.0%	1,811,250	5.0%	1,901,813	1.0%	1,996,903
Use of Reserves	-	0	0	0	1,898,939			2,465,544		-		-		-
TOTAL	29,384,949	27,770,128	33,386,821	36,094,053	43,203,513			51,783,100		49,718,136		47,002,887		45,701,718
EXPENDITURES:														
Personnel Services	5,843,172	5,306,263	5,944,091	5,986,063	6,858,986	15%	1.8%	6,983,976	5.0%	7,333,175	5.0%	7,699,834	5.0%	8,066,492
Operating Supplies & Exp.	17,526,388	16,369,094	16,711,577	19,938,486	21,977,024	10%	5.3%	23,142,600	3.0%	23,836,878	3.0%	24,551,984	3.0%	25,267,091
Internal Charges	1,173,630	1,173,630	1,220,575	1,356,460	1,410,718	4%	4.0%	1,461,231	4.0%	1,519,680	4.0%	1,580,467	4.0%	1,641,255
Capital Equipment	0	0	0	11,268,609	9,890,000	-12%	1.0%	16,829,448	1.0%	16,997,742	1.0%	17,167,720	1.0%	17,167,720
Debt Service (posted principal)	886,629	828,079	786,502	2,398,750	2,685,380	12%		2,999,110		3,149,066		3,306,519		3,471,845
Fund Transfers (debt repay/2021 Bonds)	271,258	714,150	450,448	366,735	381,405	N/A		366,735		366,735		366,735		366,735
TOTAL	25,701,077	24,391,216	25,113,193	41,315,103	43,203,513			51,783,100		53,203,276		54,673,259		55,981,137
Depreciation	2,290,363	2,263,141	2,449,024											
SURPLUS <DEFICIT>	\$3,683,872	\$3,378,912	\$8,273,628	(\$5,221,050)	(\$0)			\$0		(\$3,485,140)		(\$7,670,372)		(\$10,279,419)
Designated Reserve - Financial Policy - 17%	3,972,825	3,684,811	3,851,464	4,407,173	4,902,122			5,121,518		5,298,909		5,482,809		5,666,709
	\$ -	\$ -	\$ 3,851,464	\$ 4,407,173	\$ 4,902,122		\$ 5,121,518		\$ 5,298,909		\$ 5,482,809		\$ 5,666,709	
	-	-	9,992,191	4,215,431	3,720,483		1,602,147		(4,525,927)		(12,380,199)		(22,843,518)	
	-	-	-	-	(1,898,939)		(2,465,544)		-		-		-	
	\$ -	\$ -	\$ 13,843,655	\$ 8,622,605	\$ 6,723,665		\$ 4,258,121		\$ 772,982		\$ (6,897,390)		\$ (17,176,809)	

Note 1: In FY 26-27 the Stormwater Fund is spending down reserves on purchases of replace capital equipment, new projects & increased contracts.

Note 2: In FY 26-27 the Stormwater Fund is projected to end the year with \$4,258,121 in reserves. Designated reserves will not be met in FY27 and beyond.



**\*\* ADOPTED \*\***  
**FY 2025-26**  
**\*\*\*\*\***

4105	<u>PUBLIC WORKS - OPERATING</u>		
	Asphalt truck PW-4160	\$	<u>300,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>300,000</b>
4126	<u>PUBLIC WORKS - DRAINAGE</u>		
	Ford F-150 replace PW-4631		60,000
	New Vehicle- Project Manager (New FTE)		60,000
	Replace Freightliner Vacuum Truck PW-7586		500,000
	Replace Gradall excavator PWT-0089		<u>500,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>1,120,000</b>
4127	<u>PUBLIC WORKS – ENVIRONMENTAL SERVICES</u>		
	Replace Sterling Water Truck PW-3197		<u>300,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>300,000</b>
STORMWATER FUND TOTAL REQUESTS		\$	<u><u>1,720,000</u></u>

## **Building Permit Fund**

---

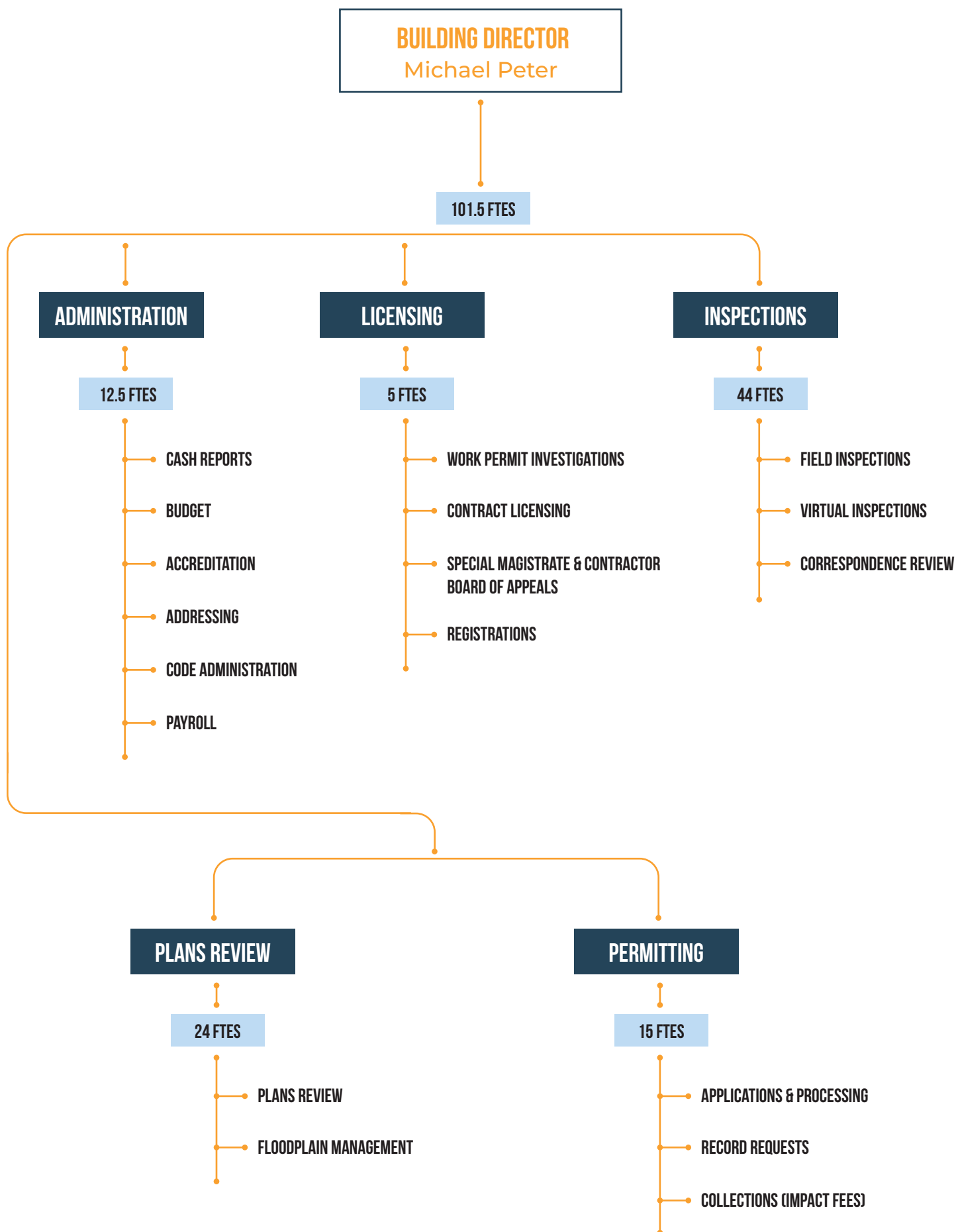
This is a special revenue fund that reports on the financial activities of the Building Department. By tracking the financial performance of this department within a single fund, revenues (such as permit fees) can be compared directly to the cost of operations, allowing rates to be set accordingly.

### **Major Revenue Source**

The largest source of revenue for this fund is building permit fees, which are directly tied to construction activity. While new construction activity has slowed, the number of residential permits continues to increase. The projected fund balance is expected to remain at a healthy level, above the stated policy goal of 50%. This higher fund balance has helped stabilized the building Department during periods of declining revenue.

### **Expenditure Trends**

Salaries and benefits make up 70% to 80% of this fund's expenditure, primarily supporting personnel who provide essential services to ensure community safety. The fund will be adding two new positions to enhance compliance with Florida Building Codes. The policy requires maintaining a 50% financial contingency.



## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# BUILDING DEPARTMENT

### OVERVIEW

The Port St. Lucie Building Department promotes, protects and improves the health, safety and welfare of City residents enforcing the technical codes through the coordination of the inspections, permitting and licensing divisions of the Building Department within the fiscal restraints of the department budget.

**FY 25/26**

## DIVERSE ECONOMY & EMPLOYMENT OPPORTUNITIES

- Review all City ordinances and make changes as needed based on the current economy, needs of department, Florida Building Code and State Statutes
- Evaluate permit fees to ascertain if reductions can be made conducting a fee comparison with other benchmarking communities
- Ensure quality and timely inspections and plans review, which includes consulting with stakeholders regarding permit timelines
- Provide outreach to contractors through training events, meetings and newsletters

## HIGH-PERFORMING GOVERNMENT ORGANIZATION



**Upgrade Building B, Facilities and evaluate infrastructure for necessary repairs as needed.**



**Provide staff with the necessary tools to conduct inspections, plan review and provide exceptional customer service.**

## SMART & CONNECTED CITY

- Ensuring timeliness through working with our stakeholders
- Maintaining accuracy through the use of checklists, random email surveys and management site visits.
- Promoting customer service and ensuring it is integral to all weekly staff meetings, and it is also included in Building Department Pre-build meetings, surveys, management site visits, pre-certificate of occupancy meetings and stakeholder meetings
- Enhancing service through technology upgrade and innovation by:
  - Adding additional inspections that can be conducted virtually
  - Integration of PANDA into FUSION
  - Adding modifications to PANDA as recommended by our stakeholders
  - Addition of online contractor licensing applications
  - Updating system to allow for homeowner builder permits to be applied for electronically
  - Updating and teaching real estate professionals through the Realtor Assist Program

- Continue to build a world-class department by assessing current workload, continue development of succession plan and update of Standard Operating Procedures
- Support staff with the tools and equipment needed for success, increase participation in Mentorship Program and encourage staff to attain additional certifications and provide additional trainings
- Proactively engage and educate contractors, stakeholders and customers on services, functions and programs, including building partnerships and developing training events for all stakeholders
- Provide training to building departments within the state and across the nation on best practices
- Provide educational training such as realtor assist, expired permit classes and participation in local events and expos

**The Building Department emails random customer service surveys to contractors at the completion of their permits. The results of these surveys indicate a consistent overall customer service rating for the department of 9.7 out of a possible 10 points.**

### NUMBER OF QUALITY ASSURANCE REVIEWS

FY 20/21	FY 21/22	FY 21/22	FY 22/23	FY 23/24	FY 24/25
122	100	150	96	101	100



## STAFFING ADDITIONS

**FY 25/26: None**

Building Department | 772-871-5132 | BuildingDept@CityofPSL.com | CityofPSL.com/Building  
**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

1

SAFE, CLEAN &amp; BEAUTIFUL

## GOAL

2

VIBRANT NEIGHBORHOODS

## GOAL

5

HIGH-QUALITY  
INFRASTRUCTURE AND  
FACILITIES

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Single-Family Permits Issued	4,413	3,586	3,622	2,750	3,067	2,500
Plans Reviewed & Approved	25,260	38,237	34,893	42,000	37,323	40,000
Inspections Conducted	193,206	218,001	199,255	175,000	167,058	150,000
Number of Permits Applications per Permit Clerk	4,864	5,533	4,251	3,500	2,284	3,000
Average number of days to issuance of Single-Family Permits	N/A	10 days	9 days	8 days	10 days	7 days

EFFECTIVENESS  
MEASURES

## GOAL

1

SAFE, CLEAN &amp; BEAUTIFUL

## GOAL

2

VIBRANT NEIGHBORHOODS

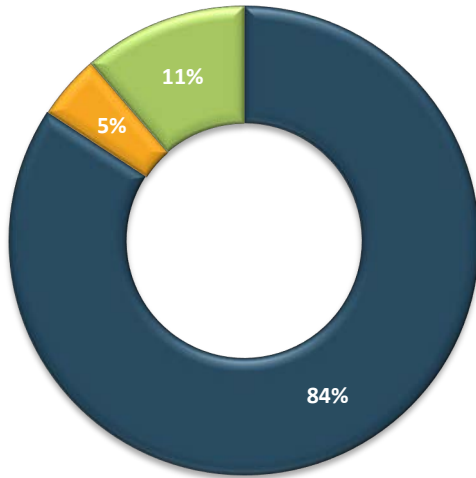
## GOAL

5

HIGH-QUALITY  
INFRASTRUCTURE AND  
FACILITIES

# CITY OF PORT ST. LUCIE BUILDING FUND ADOPTED BUDGET – FY 2025-26

## FY 25-26 SOURCES

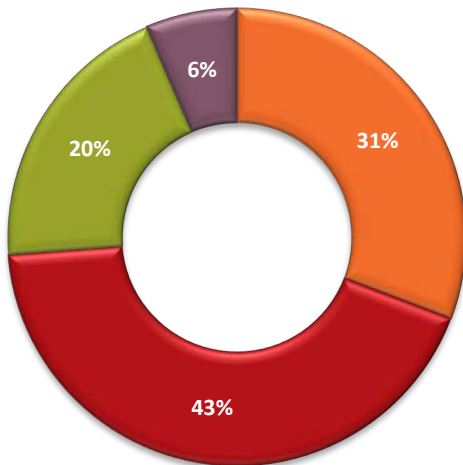


■ Charges for Services
 ■ Miscellaneous Revenues
 ■ Other Sources/Interfund Transfers

**Beginning Reserve** \$49,887,682

Revenue Sources:	Amount
Licenses & Permits	\$14,027,089
Fines & Forfeitures	93,134
Miscellaneous Revenues	1,900,850
Use of Reserves*	0
<b>Total</b>	<b>\$16,021,073</b>

## FY 25-26 USES



■ Personnel Services
 ■ Operating Expenses
 ■ Capital Outlay
 ■ Other Non-Operating Expenses

Expenditure by Function:	Amount
Personnel Services	\$12,182,897
Operating Expenses	2,457,445
Capital Outlay	80,000
Other Non-Operating Expenses	1,300,731
<b>Total</b>	<b>\$16,021,073</b>
<b>Ending Balance</b>	<b>\$49,887,682</b>

CITY OF PORT ST. LUCIE  
BUILDING FUND #110  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$41,215,756	\$47,473,172	\$47,473,172	\$49,887,682	\$2,414,510	5%	\$49,887,682
<b>Revenues</b>							
Fines & Forfeitures	\$112,447	\$137,541	\$101,859	\$93,134	-\$44,407	-32%	\$83,821
Licenses & Permits	\$15,279,424	\$16,814,987	\$14,839,178	\$14,027,089	-\$2,787,898	-17%	\$12,624,380
Intergovernmental	\$7,769	—	—	—	\$0	—	—
Miscellaneous Revenues	\$2,933,738	\$1,446,608	\$1,867,045	\$1,900,850	\$454,242	31%	\$1,714,917
Other Sources/Interfund Transfers	—	—	\$0	\$0	\$0	—	\$2,449,067
<b>REVENUES TOTAL</b>	<b>\$18,333,378</b>	<b>\$18,399,136</b>	<b>\$16,808,082</b>	<b>\$16,021,073</b>	<b>-\$2,378,063</b>	<b>-13%</b>	<b>\$16,872,185</b>
<b>Expenses</b>							
Personnel Services	\$9,363,076	\$11,817,991	\$8,813,087	\$12,182,897	\$364,906	3%	\$12,853,926
Operating Expenses	\$1,294,633	\$2,405,849	\$1,405,189	\$2,457,445	\$51,596	2%	\$2,512,296
Capital Outlay	\$203,218	\$233,852	\$233,852	\$80,000	-\$153,852	-66%	\$80,000
Debt Services	\$10,565	—	\$0	\$0	\$0	—	\$0
Other Non-Operating Expenses	\$1,204,470	\$1,501,079	\$1,501,079	\$1,300,731	-\$200,348	-13%	\$1,425,963
Contingency	—	\$2,440,365	\$0	\$0	-\$2,440,365	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$12,075,962</b>	<b>\$18,399,136</b>	<b>\$11,953,207</b>	<b>\$16,021,073</b>	<b>-\$2,378,063</b>	<b>-13%</b>	<b>\$16,872,185</b>
<b>Surplus (Deficit)</b>	<b>\$6,257,416</b>	<b>\$0</b>	<b>\$4,854,875</b>	<b>\$0</b>	<b>—</b>	<b>—</b>	<b>\$0</b>
<b>Designated Reserve Policy</b>	<b>\$5,328,855</b>	<b>\$7,111,920</b>	<b>—</b>	<b>\$7,320,171</b>	<b>\$208,251</b>	<b>3%</b>	<b>\$7,683,111</b>
<b>Beginning Reserve /Use of Reserve</b>	<b>\$47,473,172</b>	<b>\$47,473,172</b>	<b>\$52,328,047</b>	<b>\$49,887,682</b>	<b>—</b>	<b>—</b>	<b>\$47,438,615</b>
<b>Undesignated</b>	<b>\$42,144,317</b>	<b>\$40,361,252</b>	<b>\$52,328,047</b>	<b>\$42,567,511</b>	<b>—</b>	<b>—</b>	<b>\$39,755,504</b>



CITY OF PORT ST. LUCIE  
BUILDING FUND REVENUES #110  
ADOPTED BUDGET - FY 2026

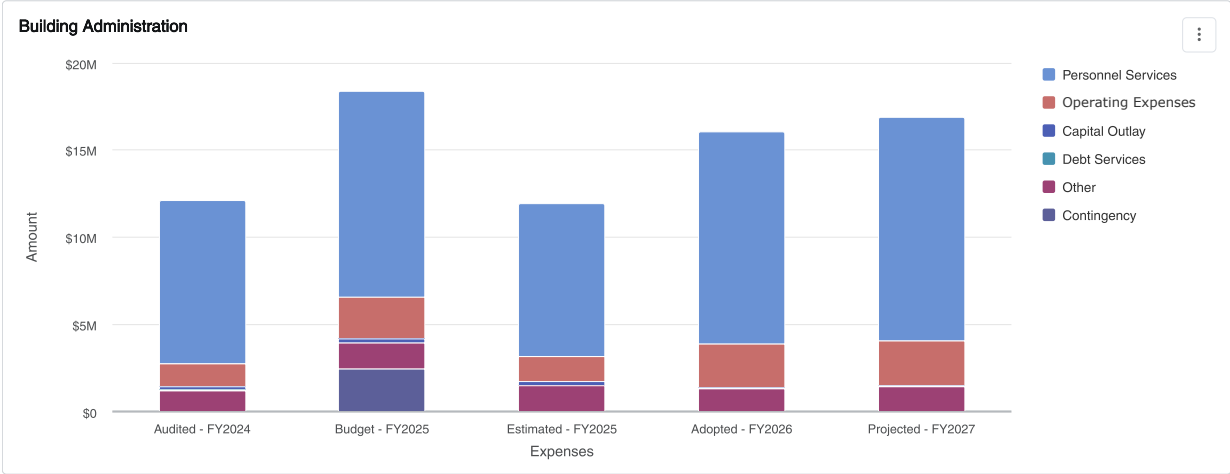
	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Fines & Forfeitures	\$112,447	\$137,541	\$101,859	\$93,134	-\$44,407	-32%	\$83,821
Licenses & Permits	\$15,279,424	\$16,814,987	\$14,839,178	\$14,027,089	-\$2,787,898	-17%	\$12,624,380
Intergovernmental	\$7,769	—	—	—	\$0	—	—
Miscellaneous Revenues	\$2,933,738	\$1,446,608	\$1,867,045	\$1,900,850	\$454,242	31%	\$1,714,917
Other Sources/Interfund Transfers	—	—	\$0	\$0	\$0	—	\$2,449,067
<b>REVENUES TOTAL</b>	<b>\$18,333,378</b>	<b>\$18,399,136</b>	<b>\$16,808,082</b>	<b>\$16,021,073</b>	<b>-\$2,378,063</b>	<b>-13%</b>	<b>\$16,872,185</b>

CITY OF PORT ST. LUCIE  
BUILDING FUND EXPENDITURES #110  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Building Administration							
Personnel Services	\$1,449,562	\$1,466,146	\$1,242,665	\$1,581,318	\$115,172	8%	\$1,668,086
Operating Expenses	\$725,721	\$1,308,322	\$787,089	\$1,437,574	\$129,252	10%	\$1,470,023
Capital Outlay	\$9,943	\$85,000	\$85,000	\$0	-\$85,000	-100%	\$0
<b>BUILDING ADMINISTRATION TOTAL</b>	<b>\$2,185,226</b>	<b>\$2,859,468</b>	<b>\$2,114,754</b>	<b>\$3,018,892</b>	<b>\$159,424</b>	<b>6%</b>	<b>\$3,138,109</b>
Building Field Inspections							
Personnel Services	\$4,594,368	\$5,879,880	\$4,330,056	\$5,888,425	\$8,545	0%	\$6,214,128
Operating Expenses	\$433,895	\$634,680	\$470,622	\$644,067	\$9,387	1%	\$660,512
Capital Outlay	\$157,145	\$148,852	\$148,852	\$80,000	-\$68,852	-46%	\$80,000
<b>BUILDING FIELD INSPECTIONS TOTAL</b>	<b>\$5,185,407</b>	<b>\$6,663,412</b>	<b>\$4,949,530</b>	<b>\$6,612,492</b>	<b>-\$50,920</b>	<b>-1%</b>	<b>\$6,954,640</b>
Building Licensing							
Personnel Services	\$446,486	\$409,887	\$355,557	\$410,606	\$719	0%	\$432,397
Operating Expenses	\$47,365	\$73,597	\$59,085	\$73,974	\$377	1%	\$75,827
Capital Outlay	\$36,130	–	\$0	\$0	\$0	–	\$0
Debt Services	\$10,565	–	\$0	\$0	\$0	–	\$0
<b>BUILDING LICENSING TOTAL</b>	<b>\$540,546</b>	<b>\$483,484</b>	<b>\$414,642</b>	<b>\$484,580</b>	<b>\$1,096</b>	<b>0%</b>	<b>\$508,224</b>
Building Permitting							
Personnel Services	\$986,954	\$1,326,318	\$1,051,345	\$1,370,261	\$43,943	3%	\$1,447,672
Operating Expenses	\$52,379	\$253,090	\$52,340	\$158,882	-\$94,208	-37%	\$161,792
<b>BUILDING PERMITTING TOTAL</b>	<b>\$1,039,333</b>	<b>\$1,579,408</b>	<b>\$1,103,685</b>	<b>\$1,529,143</b>	<b>-\$50,265</b>	<b>-3%</b>	<b>\$1,609,464</b>
Building Plans Review							
Personnel Services	\$1,885,706	\$2,735,760	\$1,833,464	\$2,932,287	\$196,527	7%	\$3,091,643
Operating Expenses	\$35,274	\$136,160	\$36,053	\$142,948	\$6,788	5%	\$144,142
<b>BUILDING PLANS REVIEW TOTAL</b>	<b>\$1,920,980</b>	<b>\$2,871,920</b>	<b>\$1,869,517</b>	<b>\$3,075,235</b>	<b>\$203,315</b>	<b>7%</b>	<b>\$3,235,785</b>
Contingency							
Contingency	–	\$2,440,365	\$0	\$0	-\$2,440,365	-100%	\$0
<b>CONTINGENCY TOTAL</b>	<b>–</b>	<b>\$2,440,365</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$2,440,365</b>	<b>-100%</b>	<b>\$0</b>
Interfund Transfers							
Other Non-Operating Expenses	\$1,204,470	\$1,501,079	\$1,501,079	\$1,300,731	-\$200,348	-13%	\$1,425,963
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$1,204,470</b>	<b>\$1,501,079</b>	<b>\$1,501,079</b>	<b>\$1,300,731</b>	<b>-\$200,348</b>	<b>-13%</b>	<b>\$1,425,963</b>
<b>EXPENSES TOTAL</b>	<b>\$12,075,962</b>	<b>\$18,399,136</b>	<b>\$11,953,207</b>	<b>\$16,021,073</b>	<b>-\$2,378,063</b>	<b>-13%</b>	<b>\$16,872,185</b>

CITY OF PORT ST. LUCIE  
BUILDING FUND #110  
DEPARTMENTAL BUDGET SUMMARY

Building Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$9,363,076	\$11,817,991	\$8,813,087	\$12,182,897	\$364,906	3%	\$12,853,926
Operating Expenses	\$1,294,633	\$2,405,849	\$1,405,189	\$2,457,445	\$51,596	2%	\$2,512,296
Capital Outlay	\$203,218	\$233,852	\$233,852	\$80,000	-\$153,852	-66%	\$80,000
Debt Services	\$10,565	—	\$0	\$0	\$0	—	\$0
Other Non-Operating Expenses	\$1,204,470	\$1,501,079	\$1,501,079	\$1,300,731	-\$200,348	-13%	\$1,425,963
Contingency	\$0	\$2,440,365	\$0	\$0	-\$2,440,365	-100%	\$0
EXPENSES TOTAL	\$12,075,962	\$18,399,136	\$11,953,207	\$16,021,073	-\$2,378,063	-13%	\$16,872,185

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	99.5	101.5	101.5	101.5
FULL TIME EQUIVALENTS	99.5	101.5	101.5	101.5

**CITY OF PORT ST. LUCIE**  
**BUILDING FUND #110 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

2420

BUILDING – FIELD INSPECTIONS

Replace 2015 Dodge Ram B-8936 \$ 40,000

Replace 2015 Dodge Ram B-8935 40,000

**TOTAL \$ 80,000**

BUILDING FUND TOTAL REQUESTS \$ 80,000

# Utility Systems Fund

---

The Utility Systems Fund provides high-quality water, sewer, and reuse water services to all residents of the City. The sewer system is a combination of a gravity-fed network (which requires less maintenance and results in lower operational costs) and a vacuum pump system that serves individual homes. The vacuum system, inherited from the former General Development Corporation, is a high-maintenance, high-cost operation.

The Fund continues to experience increased costs due to inflation and the need to meet growing residential and commercial demand. Staffing levels are evaluated annually, and additional positions are added as necessary to support the rapid expansion of the Utility Systems Department.

## **Major Revenue Source**

The Utility Systems Operating Fund is funded primarily by the user charges. The city has experienced significant population growth over the past decade, and the influx of new residents has created additional opportunities for capital investment in infrastructure while supporting increases in operating revenue.

## **Expense Trends**

Most of the Utility system's costs are associated with capital expansion, debt retirement, and operations, which account for approximately 75% of total expenditures. Salaries and benefits make up the remaining 25% of the cost of the fund. The Fund's operations have maintained a relatively stable cost level for personnel and general operations. The Utility System is also implementing an aggressive capital improvement plan to meet the growing needs of the community.

## **Long-Range Plan**

The five-year financial outlook considers customer growth and anticipates continued increases in costs. Based on these projections, the fund balance is expected to decline in future years.

The fund is expected to maintain a balance that meets the policy requirement of 17% of annual expenses throughout the planning horizon. However, beginning in FY 2026 and FY 2027, reserves will be used to fund one-time capital projects. The fund will continue to address growth-related capital improvements through a combination of pay-as-you-go funding and debt financing.

**UTILITY SYSTEMS DIRECTOR**  
Kevin Matyjaszek

346.2 FTES

**DISTRIBUTION & COLLECTION (D&C)**

- LIFT STATION MAINTENANCE
- METER READING
- WATER PREVENTATIVE MAINTENANCE
- SEWER INSTALLATION
- SEWER PREVENTATIVE MAINTENANCE
- SYSTEM INFLOW AND INTRUSION MAINTENANCE
- WATER DISTRIBUTION
- EMPLOYEE AND EQUIPMENT SAFETY
- WATER DISTRIBUTION SYSTEM MAINTENANCE
- FIRE HYDRANT MAINTENANCE

**WASTEWATER**

- WASTEWATER TREATMENT PLANT MAINTENANCE
- WASTEWATER TREATMENT PLANT OPERATIONS

**WATER**

- WATER TREATMENT PLANT MAINTENANCE
- WATER TREATMENT PLANT OPERATIONS

**ADMINISTRATION**

- ASSET MAPPING
- BUDGET AND PROCUREMENT
- CUSTOMER BILLING
- CUSTOMER CONNECTION SUPPORT
- INFORMATION SYSTEMS MANAGEMENT

**SUPPORTING DIVISIONS**

- ELECTRICAL SYSTEMS MAINTENANCE
- LABORATORY OPERATIONS
- WAREHOUSE INVENTORY MANAGEMENT
- CITY HALL RECEPTIONIST

**ENGINEERING**

- CAPITAL IMPROVEMENT
- ENGINEERING PROJECT COORDINATION AND MANAGEMENT
- INSPECT UTILITY ASSETS AND NEW UTILITY CONSTRUCTION
- LOCATE UTILITY ASSETS

338.2 FTE's in Water and Sewer Operating Fund 431 and 8 FTE's in the Water and Sewer Connection Fees Fund 439



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

UTILITY SYSTEMS  
DEPARTMENT

OVERVIEW

To be the vanguard of environmental stewardship and innovation through fiscal responsibility and advancement in utility operations.

FY 25/26

HIGH-QUALITY INFRASTRUCTURE AND FACILITIES

- Septic to Sewer Master Plan will continue to connect homes and businesses currently on septic systems to the City’s wastewater collection and treatment system, proactively improving the health of our local waterways.

Remaining septic systems as of Sept. 15, 2025:

- Estimated septic tanks within City limits (total): 12,482
- Estimated septic tanks within utility service area (total): 14,341
- Septic conversions completed since tracking began in 1999: 11,126
- Current conversion time is 4 to 6 weeks

As of Aug. 31, 2025,  
USD has 98,184  
customers (water).

Septic to Sewer Conversions

527  
2017/18

428  
2018/19

448  
2019/20  
34=utilitizing grants

359  
2020/21  
67=utilitizing grants

616  
2021/22  
67=utilitizing grants

472  
2022/23  
36=utilitizing grants

464  
2023/24  
48=utilitizing grants

355  
2024/25  
53=utilitizing grants

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Continuing to seek out all grant opportunities to aid in funding a multitude of capital improvement projects currently under design or to be constructed in FY 24/25 and beyond
- Committed to the continued expansion of our systems to accommodate the rapid rate growth while also upgrading and replacing older systems that have met their end of use
- Continue evaluating alternative materials or products that could be new to the market and/or have become better because of advancements in manufacturing processes
- Standard operating procedures, plus specialized training for staff, will be implemented and updated as needed to allow staff to work more efficiently and effectively when responding to calls for residential sewer services
- Offer additional educational opportunities for our customers through quarterly Lunch & Learn events, presentations and facility tours

### Improving Water Quality and Preparing for Future Water Supply

**Progress continues on the St.  
Lucie River/C-23 Water Quality  
Project at McCarty Ranch.**

Areas 1 through 5 are complete. To date, 16 billion gallons of water held back, including rainfall and water pumped from C-23 Canal.

## STAFFING ADDITIONS

**Fiscal Year 25/26:**

**2 - Administrative Operations Coordinators**

**5 - Field Technician Trainee**

**1 - Maintenance Mechanic**

**1 - Project Manager**

**1 - Utility Connection Support Leader**

**1 - Utility Connection Support Specialist**

**2 - Water Meter Technician**

**1 - Water Meter Technician Crew Leader**



Utility Systems Department | 772-873-6400 | [utility@cityofpsl.com](mailto:utility@cityofpsl.com)

[cityofpsl.com](http://cityofpsl.com)



## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

5

HIGH-QUALITY  
INFRASTRUCTURE &  
FACILITIES

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Result	2025/26 Target
<b>Number of septic to City sewer conversions</b>	581 (67=utilizing grants)	466 (32=utilizing grants)	464 (49=utilizing grants)	550	355 53=utilizing grants	500
<b>Provide enhanced customer service experience through use of online services and technology (monthly)</b>	35,000 E-bills  75,000 Electronic payments  2:13 On hold times (avg.)	40,661 E-bills  74,254 Electronic payments  4:49 On hold times (avg.)	43,783 E-bills  76,577 Electronic payments  6:06 On hold times (avg.)	46,000 E-bills  76,000 Electronic payments  3:00 On hold times (avg.)	46,702 E-bills  79,412 Electronic payments  13:48 On hold times (avg.)  <small>*This increase is due to the tremendous growth the City experienced this year and employee turnover.</small>	53,000 E-bills  80,000 Electronic payments  3:00 On hold times (avg.)
<b>Water withdrawn from C-23 Canal by way of Water Quality Project</b>	3.66 billion gallons	2.92 billion gallons	2.5 billion gallons	3.92 billion gallons (upon completion of Area 5)	3.902 billion gallons	3.92 million gallons
<b>*National Community Survey (NCS)<sup>TM</sup>: Percent rating drinking water positively</b>	49% ↓	50% ↓	47% ↓	>50%	45% ↓	>50%
<b>*NCS<sup>TM</sup>: Percent rating sewer services positively</b>	69% ↔	68% ↔	64% ↔	>68%	73% ↔	>68%

\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey<sup>TM</sup> for Port St Lucie.  
The following symbols are provided to show the relationship to the National Benchmark.

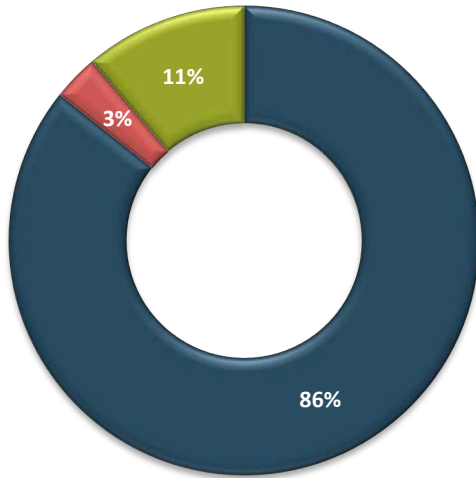
↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

# CITY OF PORT ST. LUCIE

## WATER & SEWER FUND

### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES



■ Charges for Services ■ Miscellaneous Revenues ■ Other Sources/Interfund Transfers

**Beginning Reserve** \$38,924,812

**Revenue Sources:** **Amount**

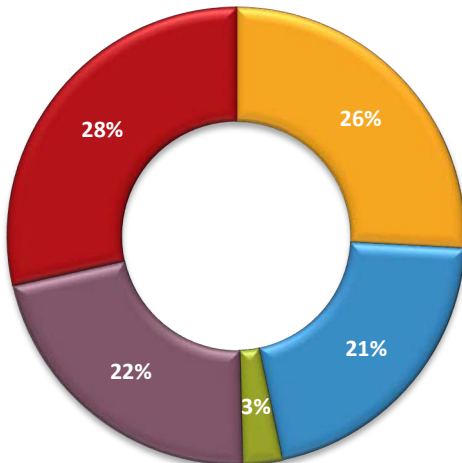
Charges for Services \$115,764,466

Miscellaneous Revenues 4,204,556

Other Sources/Interfund Transfers 15,163,519

**Total** **\$135,132,541**

#### FY 25-26 USES



■ Personnel Services ■ Operating Expenses  
 ■ Capital Outlay ■ Debt Services  
 ■ Other Non-Operating Expenses

**Expenditure by Function:** **Amount**

Personnel Services \$34,946,871

Operating Expenses 28,239,583

Capital Outlay 3,814,186

Debt Services 29,608,536

Other Non-Operating Expenses 38,523,365

**Total** **\$135,132,541**

**Ending Balance** **\$33,767,483**

CITY OF PORT ST. LUCIE  
WATER & SEWER FUND #431  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$7,357,901	\$38,992,139	\$38,992,139	\$38,924,812	-\$67,327	0%	\$33,767,483
<b>Revenues</b>							
Intergovernmental	\$872,931	–	\$688,303	\$0	\$0	–	\$0
Charges for Services	\$108,975,536	\$105,568,112	\$110,079,253	\$115,764,466	\$10,196,354	10%	\$121,010,847
Miscellaneous Revenues	\$5,141,569	\$5,136,027	\$3,198,275	\$4,204,556	-\$931,471	-18%	\$4,287,850
Other Sources/Interfund Transfers	\$51,626,860	\$17,744,486	\$10,006,009	\$15,163,519	-\$2,580,967	-15%	\$22,436,121
<b>REVENUES TOTAL</b>	<b>\$166,616,896</b>	<b>\$128,448,625</b>	<b>\$123,971,840</b>	<b>\$135,132,541</b>	<b>\$6,683,916</b>	<b>5%</b>	<b>\$147,734,818</b>
<b>Expenses</b>							
Personnel Services	\$29,334,505	\$31,497,085	\$29,085,574	\$34,946,871	\$3,449,786	11%	\$36,829,648
Operating Expenses	\$23,957,100	\$27,516,095	\$25,431,305	\$28,239,583	\$723,488	3%	\$29,072,373
Capital Outlay	\$0	\$3,369,155	\$3,511,998	\$3,814,186	\$445,031	13%	\$3,474,189
Debt Services	\$13,160,449	\$29,284,346	\$29,284,346	\$29,608,536	\$324,190	1%	\$29,608,536
Other Non-Operating Expenses	\$69,610,462	\$36,781,944	\$36,781,944	\$38,523,365	\$1,741,421	5%	\$48,750,072
<b>EXPENSES TOTAL</b>	<b>\$136,062,515</b>	<b>\$128,448,625</b>	<b>\$124,095,167</b>	<b>\$135,132,541</b>	<b>\$6,683,916</b>	<b>5%</b>	<b>\$147,734,818</b>
<b>Surplus (Deficit)</b>	\$30,554,380	\$0	-\$123,327	\$0	–	–	\$0
<b>Designated Reserve Policy</b>	\$9,059,573	\$9,267,869	–	\$10,741,697	\$1,473,828	16%	\$11,203,344
<b>Beginning Reserve Less Surplus</b>	\$37,912,281	\$38,992,139	\$38,868,812	\$33,767,483	–	–	\$21,337,677
<b>Undesignated</b>	\$28,852,708	\$29,724,270	\$38,868,812	\$23,025,786	–	–	\$10,134,333

Powered by OpenGov

Use of Reserves in FY 2026 - \$5,157,329

CITY OF PORT ST. LUCIE  
WATER & SEWER OPERATING FUND SOURCES #431  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Intergovernmental	\$872,931	—	\$688,303	\$0	\$0	—	\$0
Charges for Services	\$108,975,536	\$105,568,112	\$110,079,253	\$115,764,466	\$10,196,354	10%	\$121,010,847
Miscellaneous Revenues	\$5,141,569	\$5,136,027	\$3,198,275	\$4,204,556	-\$931,471	-18%	\$4,287,850
Other Sources/Interfund Transfers	\$51,626,860	\$17,744,486	\$10,006,009	\$15,163,519	-\$2,580,967	-15%	\$22,436,121
<b>REVENUES TOTAL</b>	<b>\$166,616,896</b>	<b>\$128,448,625</b>	<b>\$123,971,840</b>	<b>\$135,132,541</b>	<b>\$6,683,916</b>	<b>5%</b>	<b>\$147,734,818</b>

**CITY OF PORT ST. LUCIE**  
**WATER & SEWER OPERATING FUND EXPENDITURES #431**  
**ADOPTED BUDGET - FY 2026**

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Interfund Transfers							
Other Non-Operating Expenses	\$37,271,231	\$36,781,944	\$36,781,944	\$38,523,365	\$1,741,421	5%	\$48,750,072
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$37,271,231</b>	<b>\$36,781,944</b>	<b>\$36,781,944</b>	<b>\$38,523,365</b>	<b>\$1,741,421</b>	<b>5%</b>	<b>\$48,750,072</b>
Non Departmental							
Other Non-Operating Expenses	\$32,303,778	–	\$0	\$0	\$0	–	\$0
<b>NON DEPARTMENTAL TOTAL</b>	<b>\$32,303,778</b>	<b>–</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>–</b>	<b>\$0</b>
Utility Administration							
Personnel Services	\$1,787,927	\$1,754,440	\$1,790,727	\$1,920,180	\$165,740	9%	\$2,024,935
Operating Expenses	\$1,963,328	\$2,132,570	\$1,893,735	\$2,103,500	-\$29,070	-1%	\$2,200,213
Capital Outlay	–	–	\$15,647	\$0	\$0	–	\$0
Debt Services	\$12,841,707	\$29,284,346	\$29,284,346	\$29,608,536	\$324,190	1%	\$29,608,536
Other Non-Operating Expenses	\$35,453	–	–	–	\$0	–	–
<b>UTILITY ADMINISTRATION TOTAL</b>	<b>\$16,628,414</b>	<b>\$33,171,356</b>	<b>\$32,984,455</b>	<b>\$33,632,216</b>	<b>\$460,860</b>	<b>1%</b>	<b>\$33,833,684</b>
Utility Billing							
Personnel Services	\$1,020,146	\$1,201,869	\$1,063,889	\$1,255,730	\$53,861	4%	\$1,325,914
Operating Expenses	\$950,573	\$792,181	\$803,586	\$815,802	\$23,621	3%	\$832,194
Capital Outlay	–	\$33,000	\$33,000	\$0	-\$33,000	-100%	\$0
Debt Services	\$267,992	–	–	–	\$0	–	–
<b>UTILITY BILLING TOTAL</b>	<b>\$2,238,711</b>	<b>\$2,027,050</b>	<b>\$1,900,475</b>	<b>\$2,071,532</b>	<b>\$44,482</b>	<b>2%</b>	<b>\$2,158,108</b>
Utility CIP							
Personnel Services	\$1,116,057	\$1,110,940	\$1,070,533	\$1,343,592	\$232,652	21%	\$1,415,785
Operating Expenses	\$55,094	\$115,599	\$77,223	\$117,998	\$2,399	2%	\$120,468
Capital Outlay	\$0	\$30,000	\$30,000	\$128,000	\$98,000	327%	\$128,000
<b>UTILITY CIP TOTAL</b>	<b>\$1,171,151</b>	<b>\$1,256,539</b>	<b>\$1,177,756</b>	<b>\$1,589,590</b>	<b>\$333,051</b>	<b>27%</b>	<b>\$1,664,253</b>
Utility Cross Connection & Flushing							
Personnel Services	\$944,550	\$1,017,301	\$983,194	\$1,090,226	\$72,925	7%	\$1,152,168
Operating Expenses	\$229,119	\$207,468	\$197,886	\$265,830	\$58,362	28%	\$272,046
Capital Outlay	\$0	\$134,000	\$135,726	\$0	-\$134,000	-100%	\$0
<b>UTILITY CROSS CONNECTION &amp; FLUSHING TOTAL</b>	<b>\$1,173,669</b>	<b>\$1,358,769</b>	<b>\$1,316,806</b>	<b>\$1,356,056</b>	<b>-\$2,713</b>	<b>0%</b>	<b>\$1,424,214</b>
Utility Customer Services							
Personnel Services	\$2,109,928	\$2,423,872	\$2,047,822	\$2,638,484	\$214,612	9%	\$2,782,922
Operating Expenses	\$274,578	\$346,733	\$305,452	\$298,227	-\$48,506	-14%	\$300,276
<b>UTILITY CUSTOMER SERVICES TOTAL</b>	<b>\$2,384,506</b>	<b>\$2,770,605</b>	<b>\$2,353,274</b>	<b>\$2,936,711</b>	<b>\$166,106</b>	<b>6%</b>	<b>\$3,083,198</b>
Utility Engineering							
Personnel Services	\$2,151,756	\$2,260,646	\$2,169,605	\$2,716,865	\$456,219	20%	\$2,868,710
Operating Expenses	\$127,643	\$178,752	\$166,461	\$166,259	-\$12,493	-7%	\$169,630
<b>UTILITY ENGINEERING TOTAL</b>	<b>\$2,279,400</b>	<b>\$2,439,398</b>	<b>\$2,336,066</b>	<b>\$2,883,124</b>	<b>\$443,726</b>	<b>18%</b>	<b>\$3,038,340</b>
Utility Glades Wastewater Treatment Plant							
Personnel Services	\$1,018,371	\$1,126,161	\$997,945	\$1,178,331	\$52,170	5%	\$1,241,218
Operating Expenses	\$2,791,314	\$3,869,222	\$3,542,516	\$3,836,716	-\$32,506	-1%	\$3,913,584
Capital Outlay	\$0	\$87,500	\$119,565	\$27,000	-\$60,500	-69%	\$27,000
<b>UTILITY GLADES WASTEWATER TREATMENT PLANT TOTAL</b>	<b>\$3,809,685</b>	<b>\$5,082,883</b>	<b>\$4,660,026</b>	<b>\$5,042,047</b>	<b>-\$40,836</b>	<b>-1%</b>	<b>\$5,181,802</b>
Utility Inflow & Infiltration							
Personnel Services	\$653,293	\$705,580	\$636,970	\$693,104	-\$12,476	-2%	\$731,057
Operating Expenses	\$146,980	\$193,337	\$208,152	\$189,346	-\$3,991	-2%	\$193,969
Capital Outlay	–	\$875,000	\$875,000	\$0	-\$875,000	-100%	\$0
<b>UTILITY INFLOW &amp; INFILTRATION TOTAL</b>	<b>\$800,273</b>	<b>\$1,773,917</b>	<b>\$1,720,122</b>	<b>\$882,450</b>	<b>-\$891,467</b>	<b>-50%</b>	<b>\$925,026</b>

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
Utility Inspector Locates							
Personnel Services	\$1,574,166	\$2,081,038	\$1,555,034	\$2,122,968	\$41,930	2%	\$2,240,929
Operating Expenses	\$329,223	\$465,296	\$385,215	\$512,816	\$47,520	10%	\$525,344
Capital Outlay	\$0	\$133,000	\$133,000	\$0	-\$133,000	-100%	\$0
<b>UTILITY INSPECTOR LOCATES TOTAL</b>	<b>\$1,903,388</b>	<b>\$2,679,334</b>	<b>\$2,073,249</b>	<b>\$2,635,784</b>	<b>-\$43,550</b>	<b>-2%</b>	<b>\$2,766,273</b>
Utility Lab Water							
Personnel Services	\$858,297	\$905,571	\$832,414	\$995,463	\$89,892	10%	\$1,050,320
Operating Expenses	\$285,070	\$261,929	\$289,774	\$278,565	\$16,636	6%	\$285,220
Capital Outlay	–	\$56,000	\$56,000	\$43,000	-\$13,000	-23%	\$43,000
<b>UTILITY LAB WATER TOTAL</b>	<b>\$1,143,368</b>	<b>\$1,223,500</b>	<b>\$1,178,188</b>	<b>\$1,317,028</b>	<b>\$93,528</b>	<b>8%</b>	<b>\$1,378,540</b>
Utility Liftstations							
Personnel Services	\$1,428,732	\$1,625,192	\$1,519,741	\$1,684,837	\$59,645	4%	\$1,776,366
Operating Expenses	\$1,180,139	\$1,563,174	\$1,577,227	\$1,564,967	\$1,793	0%	\$1,597,741
Capital Outlay	\$0	\$84,000	\$84,000	\$1,122,500	\$1,038,500	1,236%	\$1,042,000
<b>UTILITY LIFTSTATIONS TOTAL</b>	<b>\$2,608,871</b>	<b>\$3,272,366</b>	<b>\$3,180,968</b>	<b>\$4,372,304</b>	<b>\$1,099,938</b>	<b>34%</b>	<b>\$4,416,107</b>
Utility LTC Water Treatment Facility							
Personnel Services	\$1,185,194	\$1,113,755	\$1,233,908	\$1,198,369	\$84,614	8%	\$1,261,423
Operating Expenses	\$4,427,381	\$4,641,503	\$4,400,637	\$4,835,574	\$194,071	4%	\$4,932,523
Capital Outlay	\$0	\$93,500	\$111,136	\$20,000	-\$73,500	-79%	\$20,000
<b>UTILITY LTC WATER TREATMENT FACILITY TOTAL</b>	<b>\$5,612,575</b>	<b>\$5,848,758</b>	<b>\$5,745,681</b>	<b>\$6,053,943</b>	<b>\$205,185</b>	<b>4%</b>	<b>\$6,213,946</b>
Utility Mapping							
Personnel Services	\$1,039,251	\$1,227,661	\$1,051,572	\$1,350,977	\$123,316	10%	\$1,427,648
Operating Expenses	\$632,408	\$538,129	\$465,130	\$703,561	\$165,432	31%	\$717,856
Capital Outlay	\$0	\$69,700	\$40,000	\$0	-\$69,700	-100%	\$0
Debt Services	\$50,750	–	–	–	\$0	–	–
<b>UTILITY MAPPING TOTAL</b>	<b>\$1,722,409</b>	<b>\$1,835,490</b>	<b>\$1,556,702</b>	<b>\$2,054,538</b>	<b>\$219,048</b>	<b>12%</b>	<b>\$2,145,504</b>
Utility McCarty Ranch Water Plant							
Operating Expenses	\$603,240	\$583,363	\$406,373	\$612,044	\$28,681	5%	\$624,413
Capital Outlay	–	\$75,000	\$75,000	\$0	-\$75,000	-100%	\$0
<b>UTILITY MCCARTY RANCH WATER PLANT TOTAL</b>	<b>\$603,240</b>	<b>\$658,363</b>	<b>\$481,373</b>	<b>\$612,044</b>	<b>-\$46,319</b>	<b>-7%</b>	<b>\$624,413</b>
Utility Meter Reading							
Personnel Services	\$956,355	\$1,007,201	\$1,026,525	\$1,390,961	\$383,760	38%	\$1,465,187
Operating Expenses	\$143,054	\$240,849	\$183,334	\$274,682	\$33,833	14%	\$279,554
Capital Outlay	–	\$155,000	\$155,000	\$215,186	\$60,186	39%	\$197,189
<b>UTILITY METER READING TOTAL</b>	<b>\$1,099,409</b>	<b>\$1,403,050</b>	<b>\$1,364,859</b>	<b>\$1,880,829</b>	<b>\$477,779</b>	<b>34%</b>	<b>\$1,941,930</b>
Utility Plant & Field Maintenance							
Personnel Services	\$655,788	\$800,277	\$715,807	\$809,320	\$9,043	1%	\$852,699
Operating Expenses	\$255,928	\$307,209	\$295,468	\$318,176	\$10,967	4%	\$325,333
<b>UTILITY PLANT &amp; FIELD MAINTENANCE TOTAL</b>	<b>\$911,716</b>	<b>\$1,107,486</b>	<b>\$1,011,275</b>	<b>\$1,127,496</b>	<b>\$20,010</b>	<b>2%</b>	<b>\$1,178,032</b>
Utility Telemetry and Instrumentation							
Personnel Services	\$1,774,519	\$2,150,587	\$1,752,462	\$2,252,525	\$101,938	5%	\$2,376,117
Operating Expenses	\$577,710	\$756,710	\$782,618	\$818,619	\$61,909	8%	\$1,041,159
Capital Outlay	\$0	\$288,000	\$282,450	\$263,000	-\$25,000	-9%	\$263,000
<b>UTILITY TELEMETRY AND INSTRUMENTATION TOTAL</b>	<b>\$2,352,229</b>	<b>\$3,195,297</b>	<b>\$2,817,530</b>	<b>\$3,334,144</b>	<b>\$138,847</b>	<b>4%</b>	<b>\$3,680,276</b>
Utility Warehouse							
Personnel Services	\$563,028	\$593,095	\$575,309	\$491,214	-\$101,881	-17%	\$518,389
Operating Expenses	\$179,912	\$69,842	\$68,603	\$107,536	\$37,694	54%	\$109,801
<b>UTILITY WAREHOUSE TOTAL</b>	<b>\$742,940</b>	<b>\$662,937</b>	<b>\$643,912</b>	<b>\$598,750</b>	<b>-\$64,187</b>	<b>-10%</b>	<b>\$628,190</b>
Sewer Installs							
Capital Outlay	\$0	\$251,000	\$32,000	\$251,000	\$0	0%	\$251,000
<b>SEWER INSTALLS TOTAL</b>	<b>\$0</b>	<b>\$251,000</b>	<b>\$32,000</b>	<b>\$251,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$251,000</b>
Utility Wastewater Maintenance Mechanic							
Personnel Services	\$587,267	\$603,835	\$528,908	\$719,177	\$115,342	19%	\$757,658
Operating Expenses	\$154,145	\$209,428	\$183,175	\$210,406	\$978	0%	\$214,611

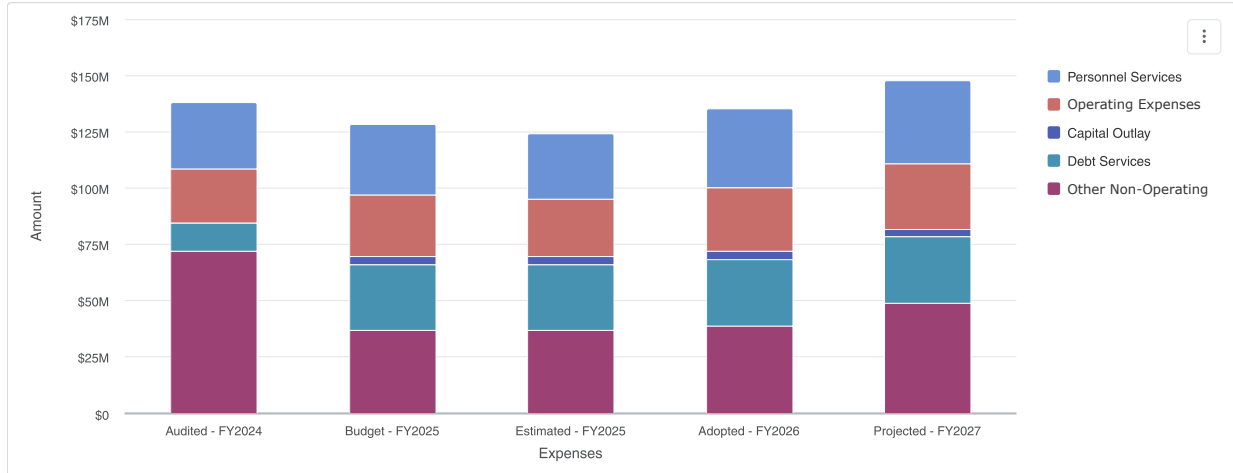
	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>UTILITY WASTEWATER MAINTENANCE MECHANIC TOTAL</b>	<b>\$741,412</b>	<b>\$813,263</b>	<b>\$712,083</b>	<b>\$929,583</b>	<b>\$116,320</b>	<b>14%</b>	<b>\$972,269</b>
Utility Wastewater Preventive Maintenance							
Personnel Services	\$3,547,344	\$3,169,764	\$3,001,560	\$4,192,307	\$1,022,543	32%	\$4,399,193
Operating Expenses	\$1,515,671	\$1,480,704	\$1,417,246	\$1,612,348	\$131,644	9%	\$1,646,924
Capital Outlay	\$0	\$400,000	\$787,396	\$995,000	\$595,000	149%	\$995,000
<b>UTILITY WASTEWATER PREVENTIVE MAINTENANCE TOTAL</b>	<b>\$5,063,015</b>	<b>\$5,050,468</b>	<b>\$5,206,202</b>	<b>\$6,799,655</b>	<b>\$1,749,187</b>	<b>35%</b>	<b>\$7,041,117</b>
Utility Water Distribution-Preventive Maintenance							
Personnel Services	\$2,079,991	\$2,215,763	\$2,345,298	\$2,427,020	\$211,257	10%	\$2,556,453
Operating Expenses	\$524,512	\$680,507	\$595,670	\$690,959	\$10,452	2%	\$705,362
Capital Outlay	\$0	\$482,455	\$417,455	\$707,000	\$224,545	47%	\$465,500
<b>UTILITY WATER DISTRIBUTION-PREVENTIVE MAINTENANCE TOTAL</b>	<b>\$2,604,503</b>	<b>\$3,378,725</b>	<b>\$3,358,423</b>	<b>\$3,824,979</b>	<b>\$446,254</b>	<b>13%</b>	<b>\$3,727,315</b>
Utility Water Plant Operations							
Personnel Services	\$1,402,491	\$1,507,191	\$1,356,326	\$1,564,107	\$56,916	4%	\$1,644,480
Operating Expenses	\$4,259,193	\$5,204,052	\$4,535,090	\$5,165,326	-\$38,726	-1%	\$5,268,708
Capital Outlay	–	\$51,000	\$58,623	\$17,500	-\$33,500	-66%	\$17,500
<b>UTILITY WATER PLANT OPERATIONS TOTAL</b>	<b>\$5,661,684</b>	<b>\$6,762,243</b>	<b>\$5,950,039</b>	<b>\$6,746,933</b>	<b>-\$15,310</b>	<b>0%</b>	<b>\$6,930,688</b>
Utility Westport Wastewater Plant							
Personnel Services	\$880,055	\$895,346	\$830,025	\$911,114	\$15,768	2%	\$960,077
Operating Expenses	\$2,350,883	\$2,677,538	\$2,650,734	\$2,740,326	\$62,788	2%	\$2,795,444
Capital Outlay	–	\$71,000	\$71,000	\$25,000	-\$46,000	-65%	\$25,000
<b>UTILITY WESTPORT WASTEWATER PLANT TOTAL</b>	<b>\$3,230,938</b>	<b>\$3,643,884</b>	<b>\$3,551,759</b>	<b>\$3,676,440</b>	<b>\$32,556</b>	<b>1%</b>	<b>\$3,780,521</b>
<b>EXPENSES TOTAL</b>	<b>\$136,062,515</b>	<b>\$128,448,625</b>	<b>\$124,095,167</b>	<b>\$135,132,541</b>	<b>\$6,683,916</b>	<b>5%</b>	<b>\$147,734,818</b>

# CITY OF PORT ST. LUCIE

## WATER & SEWER OPERATING FUND #431

### DEPARTMENTAL BUDGET SUMMARY

#### Water & Sewer Operating Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

#### EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$29,332,947	\$31,497,085	\$29,085,574	\$34,946,871	\$3,449,786	11%	\$36,829,648
Operating Expenses	\$23,945,868	\$27,516,095	\$25,431,305	\$28,239,583	\$723,488	3%	\$29,072,373
Capital Outlay	\$0	\$3,369,155	\$3,511,998	\$3,814,186	\$445,031	13%	\$3,474,189
Debt Services	\$12,841,595	\$29,284,346	\$29,284,346	\$29,608,536	\$324,190	1%	\$29,608,536
Other Non-Operating Expenses	\$71,751,608	\$36,781,944	\$36,781,944	\$38,523,365	\$1,741,421	5%	\$48,750,072
<b>EXPENSES TOTAL</b>	<b>\$137,872,018</b>	<b>\$128,448,625</b>	<b>\$124,095,167</b>	<b>\$135,132,541</b>	<b>\$6,683,916</b>	<b>5%</b>	<b>\$147,734,818</b>

#### STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
Full Time Equivalents	312.2	325.2	325.2	338.2
<b>FULL TIME EQUIVALENTS</b>	<b>312.2</b>	<b>325.2</b>	<b>325.2</b>	<b>338.2</b>



**CITY OF PORT ST. LUCIE**  
**UTILITY SYSTEMS FUND - 2025-26 ADOPTED**  
**LONG RANGE PLAN**

Assumptions: A 3.5% rate increase included for water in FY 2026, FY 2027, and a 2.75% for both water and sewer in FY 2028 and FY 2029. The model also assumes normal growth from new residential and commercial properties.

Personnel Services assumes pay raises for all employees and higher employer contribution rates for health insurance. Pay plan adjustments and reclassifications are also included beginning in FY 2025 and beyond.

	AUDITED 2021-22	AUDITED 2022-23	AUDITED 2023-24	ESTIMATED 2024-2025	ADOPTED 2025-26	Growth %	PROJECTED 2026-27		PROJECTED 2027-28		PROJECTED 2028-29		PROJECTED 2029-30	
BEGINNING DESIGNATED RESERVES	\$ -	\$ -		\$ 38,992,139	\$ 38,924,812		\$ 33,767,483		\$ 21,337,677		\$ 21,802,280		\$ 23,598,818	
REVENUES & SOURCES:														
Water-Operating	\$43,074,754	\$44,979,748	\$44,979,748	\$48,755,441	53,442,365	9.6%	7.5%	\$ 57,450,543	4.8%	\$ 60,179,444	4.5%	\$ 62,887,519	2.5%	\$ 64,459,707
Sewer-Operating	48,786,665	52,450,484	52,450,484	57,674,270	59,325,101	2.9%	2.0%	60,511,604	4.8%	63,385,905	4.5%	66,238,271	2.5%	67,894,228
6% Surcharge	425,407	486,214	486,214	360,162	412,000	14.4%	0.0%	412,000	2.0%	420,240	2.0%	428,645	2.0%	437,218
Guaranteed Revenue	54,779	1,029,836	1,029,836	639,000	275,000	-57.0%	2.0%	280,500	2.0%	286,110	2.0%	291,832	2.0%	297,669
Interest Income	(2,391,853)	3,458,672	3,458,672	1,641,960	2,178,900	32.7%	2.0%	2,222,478	2.0%	2,266,928	2.0%	2,312,267	2.0%	2,358,512
Other/Misc.	5,448,614	4,846,067	4,846,067	4,894,998	4,335,656		2.0%	4,421,572	2.0%	4,510,003	2.0%	4,600,203	2.0%	4,692,207
Capital Contribution	19,032,717	40,106,642	40,106,642	0	0			0		0		0		0
Use of Reserves	0	0	0	0	5,157,329			12,429,806		0		0		0
Fund Transfers	6,831,366	11,826,878	11,826,878	10,006,009	10,006,190			10,006,315		10,000,000		10,000,000		10,000,000
TOTAL	121,262,448	159,184,541	159,184,541	123,971,840	135,132,541			147,734,818		141,048,630		146,758,737		150,139,541
EXPENDITURES:														
Personnel Services	22,479,833	27,320,873	29,334,505	29,085,574	34,946,871	20.2%	5.4%	36,829,648	7.0%	39,407,723	7.0%	42,166,264	7.0%	45,117,902
Operating Expenses	21,139,773	24,601,096	23,957,100	25,431,305	28,239,584	11.0%	11.0%	29,072,373	7.0%	31,107,439	7.0%	32,657,681	7.0%	34,316,440
Capital Outlay	0	0	0	3,455,998	3,814,186	10.4%	10.4%	3,474,189	25%	4,342,736	1.4%	4,403,534	1.4%	4,465,183
Debt Services	14,917,968	13,752,322	12,909,314	29,284,346	29,608,536		1.0%	29,608,536	1.0%	29,904,621	1.0%	30,203,667	1.0%	30,505,704
Internal Charges	4,291,300	4,377,126	4,598,023	4,781,944	5,023,034	5.0%	4.0%	5,223,955	4.0%	5,432,913	4.0%	5,650,230	4.0%	5,876,239
Reserves			0	0	0			0		0		-		-
Fund Transfer to fund 448 (CIP)	19,074,920	23,428,283	10,548,901	7,000,000	9,124,214			19,150,000		6,500,000		6,470,000		6,471,000
Fund Transfers	14,136,560	16,618,378	22,124,307	25,000,000	24,376,117			24,376,117		23,888,595		23,410,823		22,942,606
TOTAL	96,040,354	110,098,078	103,472,150	124,039,167	135,132,541			147,734,818		140,584,027		144,962,199		149,695,074
SURPLUS <DEFICIT>	\$25,222,094	\$49,086,463	\$55,712,391	(\$67,327)	\$0		\$0		\$464,603		\$1,796,538		\$444,467	
Non-Cash Expense - Depreciation (Non-budgeted, not funded)	30,885,221	30,945,625	32,590,366											
SURPLUS <DEFICIT>	(5,663,127)	18,140,838	23,122,025											
Designated Reserve - Financial Policy - 17%	7,415,333	8,826,735	9,059,573	9,267,869	10,741,697			11,203,344		11,987,578		12,720,071		13,503,838
Designated	\$ -	\$ 8,826,735	\$ 9,059,573	\$ 9,267,869	\$ 10,741,697		\$ 11,203,344		\$ 11,987,578		\$ 12,720,071		\$ 13,503,838	
Undesignated	-	9,314,103	29,932,566	29,656,943	28,183,115		22,564,139		9,814,703		10,878,748		10,539,447	
Use of Reserves	-	-	-	-	(5,157,329)		(12,429,806)		-		-		-	
Total Reserves	\$ -	\$ 18,140,838	\$ 38,992,139	\$ 38,924,812	\$ 33,767,483		\$ 21,337,677		\$ 21,802,280		\$ 23,598,818		\$ 24,043,285	

An Interfund Transfer is made annually to the #438 Replacement Fund from the #431 Operating Fund. (The #438 Fund is used for well rehabilitation, backflow preventers, emergency repairs and improvements other than buildings).

**Note 1: The Utility Bond ordinances enacted by the City require the adoption of rates necessary to provide net revenues equal to 100% of the annual debt service requirement.**

**CITY OF PORT ST. LUCIE**  
**UTILITY FUND #431 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

1348	<u>UTILITY – METER READING</u>		
	(2) Ford Maverick for New FTE's @ \$34K/EA	\$	68,000
	(1) Ford F-159 for New Crew Leader @ \$50K		50,000
	Ford F-150 replacement vehicle UMR-9659		50,000
	Meter reading devices and Data Receivers		<u>47,186</u>
	<b>TOTAL</b>	<b>\$</b>	<b>215,186</b>
1355	<u>UTILITY - CIP</u>		
	Masterplan Updates- continuation	\$	100,000
	Chevy Trailblazer		<u>28,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>128,000</b>
1380	<u>UTILITY - INSPECTIONS</u>		
	Micro grade Deionized water supply	\$	15,000
	Autoclave		20,300
	Double door sample fridge		<u>7,388</u>
	<b>TOTAL</b>	<b>\$</b>	<b>43,000</b>
3310	<u>UTILITY - INSPECTIONS</u>		
	Spare Meters, Motors, Pumps, Valves	\$	<u>17,500</u>
	<b>TOTAL</b>	<b>\$</b>	<b>17,500</b>
3312	<u>UTILITY – LTC WATER TREATMENT FACILITY</u>		
	New VFD Golf Carts	\$	<u>20,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>20,000</b>
3316	<u>UTILITY –WATER DISTRIBUTION PM</u>		
	Ford F-250 Utility Body replace UWD-2972	\$	285,000
	F-250 Replace UWD-9924		80,500
	(3) F-250 \$80,500/EA for two new Field Technician Trainee		241,500
	4"-12" Insert Valve Equipment		<u>100,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>707,000</b>
3380	<u>UTILITY –LIFTSTATIONS</u>		
	(2) Ford F-550 Crane Truck Replacements (\$171K/EA)	\$	342,000
	(1) new Ford F-250 Utility Body truck for new Field Technician Trainee		80,500
	Replace Generators 125KW		<u>700,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>1,122,500</b>
3390	<u>UTILITY –TELEMETRY &amp; INSTRUMENTATION</u>		
	FY26 Replace (2) F-250 UIC-8335 & UIC-8226		161,000
	(1) SCADA Area switch and (2) Traffic switch, JEA Virtual Host Server (redundancy)		<u>102,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>263,000</b>

**CITY OF PORT ST. LUCIE**  
**UTILITY FUND #431 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

3512	<u>UTILITY –WESTPORT WASTEWATER PLANT</u>		
	Auto Sampler	\$	10,000
	Golf Cart Replacement Deionized Filter		<u>15,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>25,000</b>
3513	<u>UTILITY –GLADES WASTEWATER PLANT</u>		
	Ultrasonic Level Indicator for 2 clarifiers	\$	<u>27,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>27,000</b>
3515	<u>UTILITY –SEWER FIELD OPERATIONS</u>		
	Step Tanks	\$	219,000
	Pumps for Step Tanks		<u>32,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>251,000</b>
3516	<u>UTILITY –UTILITY MAPPING</u>		
	Ford F-250 Utility Body replace UWWC-8342	\$	80,500
	Ford F-250 Utility Body replace UWWC-8343		80,500
	Ford F-250 Utility Body replace UWWC-8344		80,500
	Ford F-250 Utility Body replace UWWC-4735		80,500
	Ford F-250 Utility Body replace UWWC-4736		80,500
	Dump Truck replace US-4687		285,000
	Pump Truck replace UWWC-0649		275,000
	Replace Dump Trailer, and Enclosed Trailer		<u>32,500</u>
	<b>TOTAL</b>	<b>\$</b>	<b>995,000</b>
	UTILITY FUND TOTAL REQUESTS	\$	<u><u>3,814,186</u></u>

CITY OF PORT ST. LUCIE  
RENEWAL AND REPLACEMENT FUND SOURCES #438  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$3,784,696	\$1,501,593	\$1,501,593	\$3,775,153	\$2,273,560	151%	\$3,775,153
<b>Revenues</b>							
Miscellaneous Revenues	\$64,620	\$100,000	\$100,000	\$60,084	-\$39,916	-40%	\$60,084
Other Sources/Interfund Transfers	\$14,124,307	\$19,138,644	\$19,138,644	\$19,050,000	-\$88,644	0%	\$19,050,000
<b>REVENUES TOTAL</b>	<b>\$14,188,927</b>	<b>\$19,238,644</b>	<b>\$19,238,644</b>	<b>\$19,110,084</b>	<b>-\$128,560</b>	<b>-1%</b>	<b>\$19,110,084</b>
<b>Expenses</b>							
Capital Outlay	\$0	\$17,967,000	\$16,924,000	\$19,069,000	\$1,102,000	6%	\$19,069,000
Other Non-Operating Expenses	\$39,504	\$41,084	\$41,084	\$41,084	\$0	0%	\$41,084
Contingency	–	\$1,230,560	\$0	\$0	-\$1,230,560	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$39,504</b>	<b>\$19,238,644</b>	<b>\$16,965,084</b>	<b>\$19,110,084</b>	<b>-\$128,560</b>	<b>-1%</b>	<b>\$19,110,084</b>
<b>Surplus (Deficit)</b>	\$14,149,423	\$0	\$2,273,560	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$17,934,119	\$1,501,593	\$3,775,153	\$3,775,153	–	–	\$3,775,153
<b>Undesignated</b>	\$17,934,119	\$1,501,593	\$3,775,153	\$3,775,153	–	–	\$3,775,153

**CITY OF PORT ST. LUCIE**  
**RENEWAL & REPLACEMENT FUND #438 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

1360	<u>UTILITY – UTILITY MAPPING</u>	
	Rack Battery Back Up Controller Replacement	\$ 10,000
	Replication storage member hardware	16,000
	Sub-Meter GPS Collector Replacement	25,000
	UIS file storage member hardware	<u>25,000</u>
	<b>TOTAL</b>	<b>\$ 86,000</b>

3310	<u>UTILITY – WATER FACILITIES</u>	
	Blend Basin VFD Replacement	\$ 25,000
	Chemical pump replacement	20,000
	Chlorine Regulators	15,000
	Install RO Raw Air Releases	50,000
	Lime Plant Transfer Pump Repair/Replacement	20,000
	Lime Plant Thickener Gearbox Replacement	25,000
	Lime Plant Transfer Pump Repair/Replacement	25,000
	Lime Plant Well Driveway Repairs (4)	75,000
	Miscellaneous Emergency Repairs	150,000
	MP and SP High Service Pump Repair	25,000
	Plant and Re-Pump Station Meter Repairs	15,000
	R & R Slaker Gear Box	15,000
	Rebuild A-1, A-2, A-3	75,000
	Rebuild HPP's 1,2,3,4,5	50,000
	Rebuild HS Pumps	50,000
	Security Camera upgrade	50,000
	Surficial Well Rehabilitations	30,000
	Well house Roof Replacements	20,000
	Well Meter Repairs/Replacement	<u>10,000</u>
	<b>TOTAL</b>	<b>\$ 745,000</b>

3311	<u>UTILITY – CROSS CONNECTION (FLUSHING)</u>	
	Miscellaneous Supplies	\$ 25,000
	New Construction Commercial Meter and Backflow installs	120,000
	Rehabbing City's Backflow Preventers	21,000
	Rehabbing large meters to radio reads	<u>35,000</u>
	<b>TOTAL</b>	<b>\$ 201,000</b>

**CITY OF PORT ST. LUCIE**  
**RENEWAL & REPLACEMENT FUND #438 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

3312

UTILITY – JAMES E. ANDERSON RO WTP

JEA RO WTP Ammonia / Chlorine System	\$ 15,000
JEA RO WTP Blending Basin Structural Repairs	25,000
JEA RO WTP Catwalk & Safety Ladder Installations	25,000
JEA RO WTP Chemical Bulk Storage Overhang Replacement	60,000
JEA RO WTP Chemical Feed Pumps	100,000
JEA RO WTP Control Room Upgrade	30,000
JEA RO WTP Degasifier / Scrubber System (Replace 2/year)	170,000
JEA RO WTP High Service Pump Manifold	250,000
JEA RO WTP Misc. Immediate Repairs	125,000
JEA RO WTP Motor, Pump, VFD & Actuator/Valve	125,000
JEA RO WTP Painting (Buildings, Ground Storage Tanks & Piping)	100,000
JEA RO WTP PLC Upgrade	350,000
RL Repump Misc. Immediate Repairs	50,000
RL Repump Motor, Pump, VFD & Actuator/Valve	50,000
RL Repump Painting (Building, Ground Storage Tank & Piping)	20,000
RO Well Misc. Immediate Repairs	45,000
RO Well Motor, Pump, VFD & Actuator/Valve	110,000
RO Well Rehabilitations (2)	250,000
SWWBPS Misc. Immediate Repairs	20,000
SWWBPS Motor, Pump, VFD & Actuator/Valve	15,000
SWWBPS Painting (Building & Piping)	20,000
WP Repump Electrical Audit Upgrades	30,000
WP Repump Misc. Immediate Repairs	50,000
WP Repump Motor, Pump, VFD & Actuator/Valve	25,000
<b>TOTAL</b>	<b>\$ 2,060,000</b>

3314

UTILITY – McCARTY RANCH

Convert to Electric Motors (2 per year)	\$ 180,000
Misc Repairs	40,000
POA Western Pump Station and Pipe Replacement	500,000
<b>TOTAL</b>	<b>\$ 720,000</b>

3316

UTILITY – McCARTY RANCH

Line Break Repairs	\$ 100,000
Misc. Supplies \$106,000/month	1,750,000
Water Main Deflections	75,000
<b>TOTAL</b>	<b>\$ 1,925,000</b>

**CITY OF PORT ST. LUCIE**  
**RENEWAL & REPLACEMENT FUND #438 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

3370

UTILITY – INFLOW & INFILTRATION

Gravity Sewer Cured In Place Pipe (CIPP) Lining	\$ 150,000
Gravity Sewer Main Line Repairs	150,000
Gravity Sewer Manhole Replacements & Rehabs	<u>75,000</u>
<b>TOTAL</b>	<b>\$ 375,000</b>

3380

UTILITY – JAMES E. ANDERSON RO WTP

Lift Station Fiber Switch Replacements	\$ 178,000
Lift Station Beautification	50,000
Lift Station Pump and Panel Upgrades (Torino & Gatlin)	100,000
Lift Station Pump Repairs (Additional Lift Stations/aging infrastructure and growth)	300,000
Lift Station Replacement Generators/Pumps	250,000
Misc. Inventory Supplies	150,000
SCADA for Lift Stations	50,000
Replace/Repair Lift Station Pumps	250,000
Replace/Repair Parts & Impellers	150,000
NEW - Lift Station Safety Grates (\$110K per yr for 3 years)	<u>110,000</u>
<b>TOTAL</b>	<b>\$ 1,588,000</b>

3512

UTILITY – WEST PORT WWTP

Aeration D.O. Control system components (6)	\$ 11,000
Aeration Recirculation Pump - Repair / Replace (6)	10,000
Air Conditioner replacement (WP, SP, SPBS - 19 Units)	20,000
Anoxic Mixers - Repair / Replace (11) - \$12,000 ea.	25,000
Chlorinator Assembly and rotometers Replacement	10,000
Clarifier Drives - Repair / Replace (3)	10,000
Compliance Analyzer Replacements - Reuse (6) & IW (2)	10,000
Dewatering Centrifuge Repairs (2)	50,000
Flow Meter Repair / Replacement - WP, SP, SPBS (18)	20,000
Generator Components Repair and Replace (WP & SPBS)	20,000
Instrumentation Sensors, Controllers, Analyzers, Transmitters	20,000
Misc Electrical / VFD's - Repair / Replace	100,000
Miscellaneous Emergency Equipment	80,000
Paint WP, SPBS Buildings and Tanks	30,000
Plant Water System Equipment & Components - Repair / Replace	10,000
PLC and SCADA Hardware Repair / Replace	50,000
Pressure Sustaining Valves - Cla-Val / Bermad (WP, SP, SPBS, Reuse Ponds)	20,000

**CITY OF PORT ST. LUCIE**  
**RENEWAL & REPLACEMENT FUND #438 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

3512

UTILITY – WEST PORT WWTP (Continued)

RAS and WAS pumps - Repair / Replace (5)	15,000
Sandblast & Paint Clarifier #3 Structure	74,000
Sludge Blower components Repair / Replace (3)	20,000
Sludge Feed Pump and Grinder components - Repair / Replace (2)	15,000
Sludge Polymer Feed Pump - Repair / Replace (2)	25,000
SPBS Pumps and Motors - Repair / Replacement	20,000
SPBS VFDs - Repair / Replace	100,000
SPWWTP Plant and IW Equipment / Instrument Repairs	10,000
UPS Battery Replacement (3)	20,000
Valves (WP, SP, SPBS, Reuse Ponds Repair / Replace	20,000
Vertical Turbine Pumps & Motors (IW,FD, Reuse)- Repair / Replace (14)	<u>100,000</u>

**TOTAL**

**\$ 914,000**

3513

UTILITY – GLADES WWTP

Added - Centrifuge 12,000 Hour Service - was 431	\$ 50,000
BPS - All - Repair / Replace Flow Meters	10,000
BPS - Glades - Repair / Replace Booster Pumps and Motors (6)	220,000
BPS - Glades - Repair / Replace Seal Water Pumps and Equipment (2)	10,000
BPS - Glades - Repair / Replace VFD Units and Electrical Items (6)	15,000
BPS - Northport - Repair / Replace Seal Water Pumps and Equipment (2)	10,000
BPS - Northport - Repair / Replace VFD Units and Electrical Items (5)	20,000
Miscellaneous Emergency Equipment Repairs/Replacements	125,000
Paint Buildings, Tanks, Pipes, Motors, and Pumps (Glades, NPBPS, GBPS)	60,000
Repair / Replace Aeration Blowers / Motors / Valves (5)	30,000
Repair / Replace Aeration DO Probes and Controllers (8 of each)	20,000
Repair / Replace Air Compressors (3 Units, 1 Dryer, 1 Controller)	20,000
Repair / Replace Air Conditioners (12) (Glades, NPBPS, GBPS)	10,000
Repair / Replace All On-Site Flow Meters (19)	25,000
Repair / Replace Anoxic Mixers (14)	35,000
Repair / Replace Centrifuge Components (2)	50,000
Repair / Replace Chlorine Equipment (4 heads, 2 feed systems)	10,000
Repair / Replace Clarifier Equipment (4 Units)	25,000
Repair / Replace Conveyor Screws, Motors, and Gates (6)	30,000
Repair / Replace Generator Components (Glades, NPBPS, GBPS)	30,000
Repair / Replace Globe Style Check Valves (10)	10,000
Repair / Replace Grit Unit (2) Blowers, Classifier, Pumps, Motors	10,000
Repair / Replace Misc Electrical Items, VFDs, Breakers, Accessories	40,000
Repair / Replace Odor Control Equipment	15,000
Repair / Replace pH and Hydorranger Sensors	5,000



**CITY OF PORT ST. LUCIE**  
**RENEWAL & REPLACEMENT FUND #438 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

3513

UTILITY – GLADES WWTP (Continued)

Repair / Replace Plant Lift Station Pumps (8)	10,000
Repair / Replace Polymer Feed System Equipment Components	20,000
Repair / Replace RAS and WAS pumps (6 Ras, 4 Was)	35,000
Repair / Replace Recirculation Pumps (8)	35,000
Repair / Replace Reuse Compliance Instruments (6)	10,000
Repair / Replace SCADA and PLC Hardware	50,000
Repair / Replace Sludge Blowers (2 Motors, 2 Impellers, 2 Fans)	10,000
Repair / Replace Sludge Feed Pump Systems (2)	35,000
Repair / Replace Vertical Turbine Pumps and Motors (15)	150,000
Replace the roof at GBPS	30,000
New Request: Sandfilter Rehab	150,000
New Request: PLCs for Glades and BPS	<u>250,000</u>
<b>TOTAL</b>	<b>\$ 1,670,000</b>

3516

UTILITY – WASTEWATER COLLECTIONS - PM

Air Release Valve (ARV) Replacements	\$ 150,000
Emergency FM & LP Main Repairs & Ductile Iron Road Crossings	400,000
Force Main Deflections	35,000
Inventory Misc. Supplies approx. \$650,000/month	8,000,000
Pigging for Force Main	<u>200,000</u>
<b>TOTAL</b>	<b>\$ 8,785,000</b>

RENEWAL & REPLACEMENT FUND TOTAL REQUESTS	<u>\$ 19,069,000</u>
---	----------------------

CITY OF PORT ST. LUCIE  
WATER & SEWER CONNECTION FEES FUND SOURCES #439  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$992,153	\$6,081,669	\$6,081,669	\$8,960,770	-\$5,941,746	-98%	\$5,561,409
<b>Revenues</b>							
Charges for Services	\$6,795,745	\$8,519,762	\$6,977,918	\$6,350,510	-\$2,169,252	-25%	\$6,480,515
Miscellaneous Revenues	\$72,854	\$40,000	\$108,000	\$50,000	\$10,000	25%	\$50,000
Other Sources/Interfund Transfers	\$8,000,000	\$7,000,000	\$7,000,000	\$11,267,863	\$4,267,863	61%	\$11,473,283
<b>REVENUES TOTAL</b>	<b>\$14,868,600</b>	<b>\$15,559,762</b>	<b>\$14,085,918</b>	<b>\$17,668,373</b>	<b>\$2,108,611</b>	<b>14%</b>	<b>\$18,003,798</b>
<b>Expenses</b>							
Personnel Services	\$27,767	\$878,826	\$815,620	\$1,022,163	\$143,337	16%	\$1,078,056
Operating Expenses	\$103,991	\$13,431,755	\$9,654,719	\$13,470,877	\$39,122	0%	\$13,743,409
Capital Outlay	\$0	\$551,092	\$551,092	\$442,000	-\$109,092	-20%	\$449,000
Other Non-Operating Expenses	\$7,897,967	\$185,386	\$185,386	\$190,948	\$5,562	3%	\$190,948
Contingency	–	\$512,703	\$0	\$2,542,385	\$2,029,682	396%	\$2,542,385
<b>EXPENSES TOTAL</b>	<b>\$8,029,725</b>	<b>\$15,559,762</b>	<b>\$11,206,817</b>	<b>\$17,668,373</b>	<b>\$2,108,611</b>	<b>14%</b>	<b>\$18,003,798</b>
<b>Surplus (Deficit)</b>	<b>\$6,838,874</b>	<b>\$0</b>	<b>\$2,879,101</b>	<b>\$0</b>	<b>–</b>	<b>–</b>	<b>\$0</b>
<b>Designated Reserve Policy</b>	<b>\$2,325,700</b>	<b>\$2,432,799</b>	<b>–</b>	<b>\$2,463,817</b>	<b>\$31,018</b>	<b>1%</b>	<b>\$2,964,293</b>
<b>Beginning Reserve/Use of Reserves</b>	<b>\$7,831,027</b>	<b>\$6,081,669</b>	<b>\$8,960,770</b>	<b>\$5,561,409</b>	<b>–</b>	<b>–</b>	<b>\$4,630,511</b>
<b>Undesignated</b>	<b>\$5,505,327</b>	<b>\$3,648,870</b>	<b>\$8,960,770</b>	<b>\$3,097,592</b>	<b>–</b>	<b>–</b>	<b>\$1,666,218</b>

Use of Reserves in FY 2026 of \$5,941,746.

CITY OF PORT ST. LUCIE  
WATER & SEWER CONNECTIONS FEES FUND SOURCES #439  
ADOPTED BUDGET - FY 2026

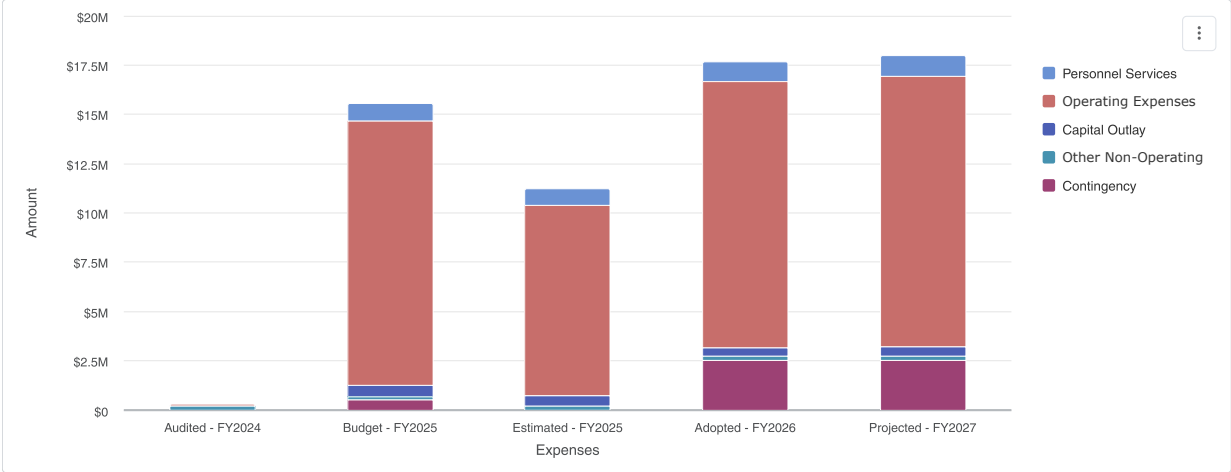
	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Charges for Services	\$6,795,745	\$8,519,762	\$6,977,918	\$6,350,510	-\$2,169,252	-25%	\$6,480,515
Miscellaneous Revenues	\$72,854	\$40,000	\$108,000	\$50,000	\$10,000	25%	\$50,000
Other Sources/Interfund Transfers	\$8,000,000	\$7,000,000	\$7,000,000	\$11,267,863	\$4,267,863	61%	\$11,473,283
<b>REVENUES TOTAL</b>	<b>\$14,868,600</b>	<b>\$15,559,762</b>	<b>\$14,085,918</b>	<b>\$17,668,373</b>	<b>\$2,108,611</b>	<b>14%</b>	<b>\$18,003,798</b>

CITY OF PORT ST. LUCIE  
WATER & SEWER CONNECTION FEES FUND EXPENDITURES #439  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Contingency							
Contingency	–	\$512,703	\$0	\$2,542,385	\$2,029,682	396%	\$2,542,385
<b>CONTINGENCY TOTAL</b>	<b>–</b>	<b>\$512,703</b>	<b>\$0</b>	<b>\$2,542,385</b>	<b>\$2,029,682</b>	<b>396%</b>	<b>\$2,542,385</b>
Interfund Transfers							
Other Non-Operating Expenses	\$178,256	\$185,386	\$185,386	\$190,948	\$5,562	3%	\$190,948
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$178,256</b>	<b>\$185,386</b>	<b>\$185,386</b>	<b>\$190,948</b>	<b>\$5,562</b>	<b>3%</b>	<b>\$190,948</b>
Non Departmental							
Other Non-Operating Expenses	\$7,719,711	–	–	–	\$0	–	–
<b>NON DEPARTMENTAL TOTAL</b>	<b>\$7,719,711</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>\$0</b>	<b>–</b>	<b>–</b>
Sewer Installs							
Personnel Services	\$17,061	\$459,167	\$436,899	\$479,440	\$20,273	4%	\$504,869
Operating Expenses	\$12,504	\$12,159,815	\$8,703,679	\$12,146,658	-\$13,157	0%	\$12,391,959
Capital Outlay	\$0	\$150,000	\$150,000	\$0	-\$150,000	-100%	\$0
<b>SEWER INSTALLS TOTAL</b>	<b>\$29,565</b>	<b>\$12,768,982</b>	<b>\$9,290,578</b>	<b>\$12,626,098</b>	<b>-\$142,884</b>	<b>-1%</b>	<b>\$12,896,828</b>
Utility Water Field Operation							
Personnel Services	\$10,707	\$419,659	\$378,721	\$542,723	\$123,064	29%	\$573,187
Operating Expenses	\$91,487	\$1,271,940	\$951,040	\$1,324,219	\$52,279	4%	\$1,351,450
Capital Outlay	\$0	\$401,092	\$401,092	\$442,000	\$40,908	10%	\$449,000
<b>UTILITY WATER FIELD OPERATION TOTAL</b>	<b>\$102,194</b>	<b>\$2,092,691</b>	<b>\$1,730,853</b>	<b>\$2,308,942</b>	<b>\$216,251</b>	<b>10%</b>	<b>\$2,373,637</b>
<b>EXPENSES TOTAL</b>	<b>\$8,029,725</b>	<b>\$15,559,762</b>	<b>\$11,206,817</b>	<b>\$17,668,373</b>	<b>\$2,108,611</b>	<b>14%</b>	<b>\$18,003,798</b>

CITY OF PORT ST. LUCIE  
WATER & SEWER CONNECTION FEES FUND #439  
DEPARTMENTAL BUDGET SUMMARY

Water & Sewer Connection Fees Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$27,767	\$878,826	\$815,620	\$1,022,163	\$143,337	16%	\$1,078,056
Operating Expenses	\$103,981	\$13,431,755	\$9,654,719	\$13,470,877	\$39,122	0%	\$13,743,409
Capital Outlay	\$0	\$551,092	\$551,092	\$442,000	-\$109,092	-20%	\$449,000
Other Non-Operating Expenses	\$178,256	\$185,386	\$185,386	\$190,948	\$5,562	3%	\$190,948
Contingency	\$0	\$512,703	\$0	\$2,542,385	\$2,029,682	396%	\$2,542,385
EXPENSES TOTAL	\$310,005	\$15,559,762	\$11,206,817	\$17,668,373	\$2,108,611	14%	\$18,003,798

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	6	7	7	8
FULL TIME EQUIVALENTS	6	7	7	8

**CITY OF PORT ST. LUCIE**  
**WATER & SEWER CONNECTION FEE FUND #439 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

3315

UTILITY – WATER FIELD OPERATIONS

2025 Kenworth T88 Dump Truck	\$ 285,000
new F-350 for Field Technician Trainee	143,000
(2) Additional Bullets	<u>14,000</u>

<b>TOTAL</b>	<b>\$ 442,000</b>
--------------	-------------------

<b>WATER &amp; SEWER CONNECTION FEE FUND 439</b>	<b>\$ <u>442,000</u></b>
--	--------------------------

CITY OF PORT ST. LUCIE  
UTILITY RESERVES FUND REVENUES #440  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$13,502,602	\$14,814,622	\$14,814,622	\$14,814,622	\$0	0%	\$15,845,595
<b>Revenues</b>							
Miscellaneous Revenues	\$928,097	\$576,486	\$576,486	\$550,000	-\$26,486	-5%	\$550,000
Other Sources/Interfund Transfers	\$473,087	\$13,623,514	\$13,623,514	\$480,973	-\$13,142,541	-96%	\$480,973
<b>REVENUES TOTAL</b>	<b>\$1,401,184</b>	<b>\$14,200,000</b>	<b>\$14,200,000</b>	<b>\$1,030,973</b>	<b>-\$13,169,027</b>	<b>-93%</b>	<b>\$1,030,973</b>
<b>Expenses</b>							
Contingency	–	\$14,200,000	\$0	\$1,030,973	-\$13,169,027	-93%	\$1,030,973
<b>EXPENSES TOTAL</b>	<b>–</b>	<b>\$14,200,000</b>	<b>\$0</b>	<b>\$1,030,973</b>	<b>-\$13,169,027</b>	<b>-93%</b>	<b>\$1,030,973</b>
<b>Surplus (Deficit)</b>	\$1,401,184	\$0	\$14,200,000	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$14,903,786	\$14,814,622	\$29,014,622	\$14,814,622	–	–	\$15,845,595
<b>Undesignated</b>	\$14,903,786	\$14,814,622	\$29,014,622	\$14,814,622	–	–	\$15,845,595

CITY OF PORT ST. LUCIE  
CAPITAL FACILITY FUND REVENUES #441  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$43,429,635	\$51,392,106	\$51,392,106	\$51,392,106	\$0	0%	\$51,392,106
<b>Revenues</b>							
Charges for Services	\$21,953,128	\$19,255,000	\$19,255,000	\$18,591,618	-\$663,382	-3%	\$28,300,000
Miscellaneous Revenues	\$3,056,340	\$1,800,000	\$1,800,000	\$1,715,000	-\$85,000	-5%	\$1,200,000
Other Sources/Interfund Transfers							
Fund Balance-Prior Year Carryforward	—	—	\$0	\$0	\$0	—	\$6,317,832
<b>OTHER SOURCES/INTERFUND TRANSFERS TOTAL</b>	—	—	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	—	<b>\$6,317,832</b>
<b>REVENUES TOTAL</b>	<b>\$25,009,468</b>	<b>\$21,055,000</b>	<b>\$21,055,000</b>	<b>\$20,306,618</b>	<b>-\$748,382</b>	<b>-4%</b>	<b>\$35,817,832</b>
<b>Expenses</b>							
Other Non-Operating Expenses	\$17,046,997	\$17,548,877	\$17,548,877	\$20,306,618	\$2,757,741	16%	\$35,817,832
Contingency	—	\$3,506,123	\$0	\$0	-\$3,506,123	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$17,046,997</b>	<b>\$21,055,000</b>	<b>\$17,548,877</b>	<b>\$20,306,618</b>	<b>-\$748,382</b>	<b>-4%</b>	<b>\$35,817,832</b>
<b>Surplus (Deficit)</b>	<b>\$7,962,471</b>	<b>\$0</b>	<b>\$3,506,123</b>	<b>\$0</b>	—	—	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>\$51,392,106</b>	<b>\$51,392,106</b>	<b>\$54,898,229</b>	<b>\$51,392,106</b>	—	—	<b>\$51,392,106</b>
<b>Undesignated</b>	<b>\$51,392,106</b>	<b>\$51,392,106</b>	<b>\$54,898,229</b>	<b>\$51,392,106</b>	—	—	<b>\$51,392,106</b>



## **Saints Golf Course Fund**

---

This enterprise fund tracks the financial activity of the City's Golf Course. The fund requires a financial contribution from the City's General Fund to support ongoing maintenance and operations.

The fund maintains the required 17% reserve level. In FY 2026, two capital projects are planned for the Saints Golf Course: cart path repairs and the replacement of the existing roof. The cart path repairs will be funded through a transfer from the General Fund.

The Golf Course Fund generates revenues through user fees paid by golfers. The General Fund has provided, and will continue to provide, support for the capital needs of the golf course to ensure that it remains a top-quality community asset.

**PARKS & RECREATION DIRECTOR**  
Bradley R. Keen, CPRP, MPA

**THE SAINTS GOLF COURSE ADMINISTRATOR**  
Keith Bradshaw

10.175 FTES

- GROUNDS MAINTENANCE
- RETAIL SHOP OPERATIONS
- CLASS/PROGRAM OPERATIONS
- COORDINATION WITH RESTAURANT VENDOR
- SPECIAL COURSE EVENTS
- GOLF OPERATIONS
- FINANCIAL MANAGEMENT AND REPORTING
- RESTAURANT & BAR OPERATIONS, BEVERAGE CART, BANQUET HALL OPERATIONS AND EVENTS

## TOP WAYS WE ARE PUTTING THE STRATEGIC PLAN INTO ACTION

# THE SAINTS GOLF COURSE

### OVERVIEW

The Saints Golf Course is dedicated to enriching the community by providing top-tier recreational, cultural and golfing experiences. With a vision of being a safe, clean and dynamic destination, it strives to offer a welcoming environment and the best value-based golf experience. This commitment extends to maintaining the highest standards in course quality, clubhouse amenities and customer service.

**FY 25/26**



## SAFE, CLEAN & BEAUTIFUL

- Continue to improve the appearance of the entire golf course, which is not limited to just the 18 holes but the clubhouse, (exterior and interior), cart barns, parking lot, practice areas and natural areas surrounding the course.

## CULTURE, NATURE & FUN ACTIVITIES

- Promoting intermediate and advanced lessons and programs that introduce adults and juniors to the game of golf
- Develop new partnerships with civic and youth tournament events
- Host annual City Golf Championship
- Support Parks and Recreation fitness programs such as Yoga on the Lawn

## HIGH-QUALITY INFRASTRUCTURE & FACILITIES

- Continue current aggressive agronomic and maintenance programs to promote healthier turf conditions, reduce labor cost and reduce material expenditures
- Continue the development and enhancement of the golf course practice facilities by including a state-of-the art ball tracer technology system as an additional service feature for members
- Continue the enhancement of the clubhouse for providing the most welcoming and enjoyable experience possible for members and guests
- Repair cart paths and continue on-course improvements

## HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Continue increasing social media presence and activities to increase player traffic
- Enhance website and digital media content for reaching additional market audiences
- Continue assisting The Saints Pub with increasing business and event sales
- Collaborate with Communications to explore new options for the future of the City's website, which continues to be the top way residents get information from The Saints

**70,089**

**Rounds of  
Golf Played  
FY 2024/25**

**1,214**

**Number of  
Current Members  
FY 2024/25**

**\$75,415**

**Membership  
Revenue  
FY 2024/25**

**\$2,716,343**

**Total Revenue  
FY 2024/25**



### STAFFING ADDITIONS

**FY 25/26: None**

The Saints Golf Course | 772-398-2901

**SaintsPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

6

CULTURE, NATURE &  
FUN ACTIVITIES

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
Rounds	64,273	55,947	64,153	65,000	70,089	71,000
Green Fees	\$1,772,228	\$1,527,631	\$1,779,362	\$1,836,907	\$2,058,256	\$2,271,256
Total Revenue	\$2,444,004	\$2,232,040	\$2,527,401	\$2,654,046	\$2,716,343	\$2,760,507
Restaurant revenue	\$107,808	\$59,570	\$74,600	\$100,000	\$106,980	\$110,000
Overall Experience Rating for Golf Course & Pub	95%	98%	99%	99%	99%	99%

EFFECTIVENESS  
MEASURES

## GOAL

6

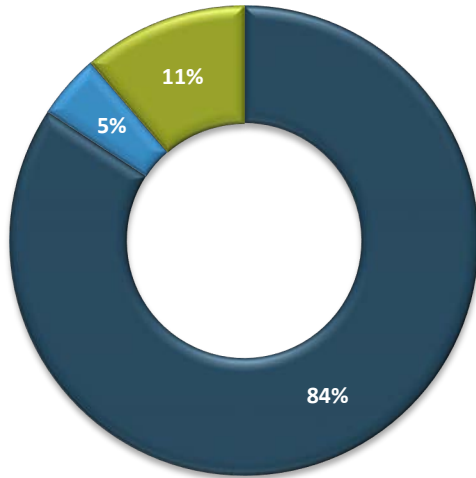
CULTURE, NATURE &  
FUN ACTIVITIES

# CITY OF PORT ST. LUCIE

## GOLF COURSE FUND

### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES

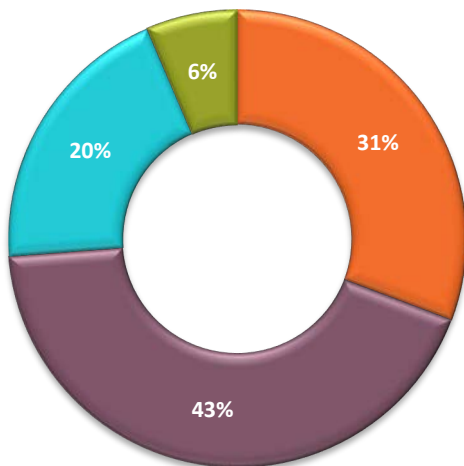


■ Charges for Services
 ■ Miscellaneous Revenues
 ■ Other Sources/Interfund Transfers

**Beginning Reserve** \$549,578

Revenue Sources:	Amount
Charges for Services	\$2,595,767
Miscellaneous Revenues	137,053
Other Sources/Interfund Transfers	349,000
Use of Reserves*	0
<b>Total</b>	<b>\$3,081,820</b>

#### FY 25-26 USES



■ Personnel Services
 ■ Operating Expenses
 ■ Capital Outlay
 ■ Other Non-Operating Expenses

Expenditure by Function:	Amount
Personnel Services	\$948,179
Operating Expenses	1,325,745
Capital Outlay	609,358
Other Non-Operating Expenses	198,538
<b>Total</b>	<b>\$3,081,820</b>

**Ending Balance** \$549,578

CITY OF PORT ST. LUCIE  
GOLF COURSE FUND #421  
ADOPTED BUDGET - FY2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$46	\$220,245	\$220,245	\$549,578	\$329,333	150%	\$549,578
<b>Revenues</b>							
Intergovernmental	\$92	–	–	–	\$0	–	–
Charges for Services	\$2,236,065	\$2,314,218	\$2,314,218	\$2,595,767	\$281,549	12%	\$2,647,583
Miscellaneous Revenues	\$92,245	\$140,828	\$140,828	\$137,053	-\$3,775	-3%	\$145,923
Other Sources/Interfund Transfers	\$2,272,482	\$649,000	\$649,000	\$349,000	-\$300,000	-46%	\$471,768
<b>REVENUES TOTAL</b>	<b>\$4,600,884</b>	<b>\$3,104,046</b>	<b>\$3,104,046</b>	<b>\$3,081,820</b>	<b>-\$22,226</b>	<b>-1%</b>	<b>\$3,265,274</b>
<b>Expenses</b>							
Personnel Services	\$966,096	\$929,711	\$846,743	\$948,179	\$18,468	2%	\$1,001,145
Operating Expenses	\$1,242,445	\$1,174,942	\$1,123,308	\$1,325,745	\$150,803	13%	\$1,352,262
Capital Outlay	\$0	\$631,600	\$690,386	\$609,358	-\$22,242	-4%	\$709,358
Debt Services	\$4	–	–	–	\$0	–	–
Other Non-Operating Expenses	\$669,076	\$190,092	\$190,092	\$198,538	\$8,446	4%	\$202,509
Contingency	–	\$177,701	\$0	\$0	-\$177,701	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$2,877,622</b>	<b>\$3,104,046</b>	<b>\$2,850,529</b>	<b>\$3,081,820</b>	<b>-\$22,226</b>	<b>-1%</b>	<b>\$3,265,274</b>
<b>Surplus (Deficit)</b>	\$1,723,262	\$0	\$253,517	\$0	–	–	\$0
<b>Designated Reserve Policy</b>	\$375,452	\$357,791	–	\$386,567	\$28,776	8%	\$400,791
<b>Beginning Reserve Less Surplus</b>	\$1,723,308	\$220,245	\$473,762	\$549,578	–	–	\$549,578
<b>Undesignated</b>	\$1,347,856	-\$137,546	\$473,762	\$163,011	–	–	\$148,787

CITY OF PORT ST. LUCIE  
PSL SAINTS GOLF COURSE FUND REVENUES #421  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Revenues</b>							
Intergovernmental	\$92	–	–	–	\$0	–	–
Charges for Services	\$2,236,065	\$2,314,218	\$2,314,218	\$2,595,767	\$281,549	12%	\$2,647,583
Miscellaneous Revenues	\$92,245	\$140,828	\$140,828	\$137,053	-\$3,775	-3%	\$145,923
Other Sources/Interfund Transfers	\$2,272,482	\$649,000	\$649,000	\$349,000	-\$300,000	-46%	\$471,768
<b>REVENUES TOTAL</b>	<b>\$4,600,884</b>	<b>\$3,104,046</b>	<b>\$3,104,046</b>	<b>\$3,081,820</b>	<b>-\$22,226</b>	<b>-1%</b>	<b>\$3,265,274</b>

Powered by OpenGov

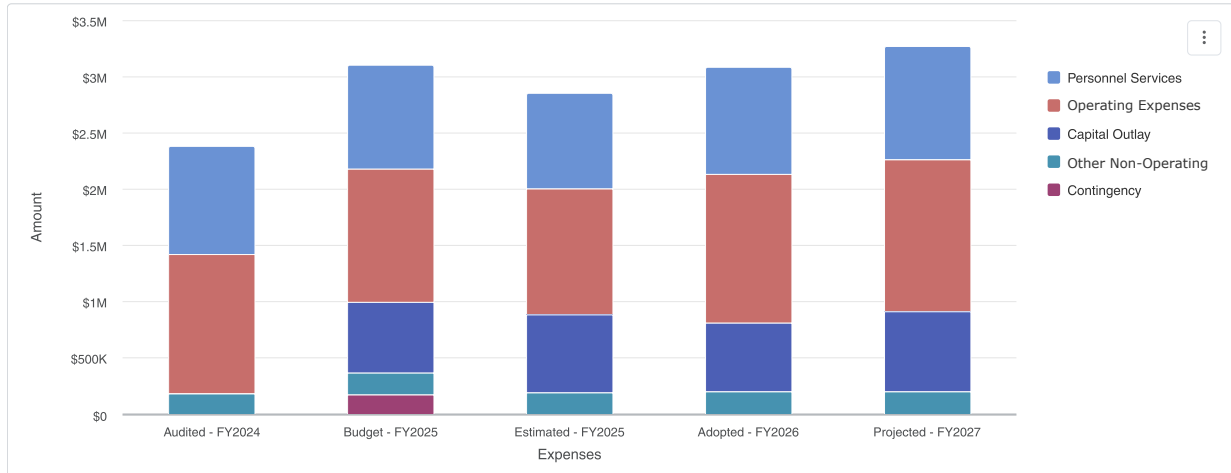


CITY OF PORT ST. LUCIE  
PSL SAINTS GOLF COURSE FUND EXPENDITURES #421  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Change	% of Change	FY2027
<b>Expenses</b>							
Golf Course Maintenance							
Personnel Services	\$561,085	\$551,132	\$484,710	\$617,774	\$66,642	12%	\$652,356
Operating Expenses	\$704,699	\$612,806	\$599,619	\$727,239	\$114,433	19%	\$741,786
Capital Outlay	\$0	\$157,600	\$441,386	\$535,358	\$377,758	240%	\$635,358
<b>GOLF COURSE MAINTENANCE TOTAL</b>	<b>\$1,265,783</b>	<b>\$1,321,538</b>	<b>\$1,525,715</b>	<b>\$1,880,371</b>	<b>\$558,833</b>	<b>42%</b>	<b>\$2,029,500</b>
Golf Course Operations							
Personnel Services	\$405,012	\$378,579	\$362,033	\$330,405	-\$48,174	-13%	\$348,789
Operating Expenses	\$537,747	\$562,136	\$523,689	\$598,506	\$36,370	6%	\$610,476
Capital Outlay	\$0	\$474,000	\$249,000	\$74,000	-\$400,000	-84%	\$74,000
Debt Services	\$4	—	—	—	\$0	—	—
Other Non-Operating Expenses	\$1,313	—	—	—	\$0	—	—
<b>GOLF COURSE OPERATIONS TOTAL</b>	<b>\$944,075</b>	<b>\$1,414,715</b>	<b>\$1,134,722</b>	<b>\$1,002,911</b>	<b>-\$411,804</b>	<b>-29%</b>	<b>\$1,033,265</b>
Non Departmental							
Other Non-Operating Expenses	\$484,982	—	—	—	\$0	—	—
<b>NON DEPARTMENTAL TOTAL</b>	<b>\$484,982</b>	<b>—</b>	<b>—</b>	<b>—</b>	<b>\$0</b>	<b>—</b>	<b>—</b>
Contingency							
Contingency	—	\$177,701	\$0	\$0	-\$177,701	-100%	\$0
<b>CONTINGENCY TOTAL</b>	<b>—</b>	<b>\$177,701</b>	<b>\$0</b>	<b>\$0</b>	<b>-\$177,701</b>	<b>-100%</b>	<b>\$0</b>
Interfund Transfers							
Other Non-Operating Expenses	\$182,781	\$190,092	\$190,092	\$198,538	\$8,446	4%	\$202,509
<b>INTERFUND TRANSFERS TOTAL</b>	<b>\$182,781</b>	<b>\$190,092</b>	<b>\$190,092</b>	<b>\$198,538</b>	<b>\$8,446</b>	<b>4%</b>	<b>\$202,509</b>
<b>EXPENSES TOTAL</b>	<b>\$2,877,622</b>	<b>\$3,104,046</b>	<b>\$2,850,529</b>	<b>\$3,081,820</b>	<b>-\$22,226</b>	<b>-1%</b>	<b>\$3,265,274</b>

CITY OF PORT ST. LUCIE  
PSL SAINTS GOLF COURSE FUND #421  
DEPARTMENTAL BUDGET SUMMARY

### Golf Course Operations Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

#### EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$966,096	\$929,711	\$846,743	\$948,179	\$18,468	2%	\$1,001,145
Operating Expenses	\$1,233,232	\$1,174,942	\$1,123,308	\$1,325,745	\$150,803	13%	\$1,352,262
Capital Outlay	\$0	\$631,600	\$690,386	\$609,358	-\$22,242	-4%	\$709,358
Other Non-Operating Expenses	\$182,781	\$190,092	\$190,092	\$198,538	\$8,446	4%	\$202,509
Contingency	\$0	\$177,701	\$0	\$0	-\$177,701	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$2,382,109</b>	<b>\$3,104,046</b>	<b>\$2,850,529</b>	<b>\$3,081,820</b>	<b>-\$22,226</b>	<b>-1%</b>	<b>\$3,265,274</b>

#### STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
Full Time Equivalents	10.175	10.175	10.175	10.175
<b>FULL TIME EQUIVALENTS</b>	<b>10.175</b>	<b>10.175</b>	<b>10.175</b>	<b>10.175</b>

**CITY OF PORT ST. LUCIE**  
**GOLF COURSE FUND #421 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\* ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

7250	<u>GOLF COURSE – MAINTENANCE</u>	
	175-gallon Sprayer Rig	\$ 56,558
	Pull-behind blower unit	11,463
	Electric Maintenance cart X 3, 13,764 each	41,292
	Greens roller equipment	30,329
	GreensMaster 3150Q	<u>45,716</u>
	<b>TOTAL</b>	<b>\$ 185,358</b>
7251	<u>GOLF COURSE – OPERATIONS</u>	
	New restaurant and patio furniture	\$ 50,000
	Walk-in Freezer	9,000
	Stove	5,000
	Dishwasher	<u>10,000</u>
	<b>TOTAL</b>	<b>\$ 74,000</b>
	<b>GOLF COURSE FUND TOTAL REQUESTS</b>	<b>\$ <u>259,358</u></b>

*Note: In FY26 \$350,000 in Capital Outlay is for Capital Projects.*

# Special Revenue Funds

## Mobility Fee Fund

---

The City imposes a mobility fee based on a plan that specifies improvements to expand and enhance roads and intersections while also providing upgrades to sidewalks, crosswalks, and trails.

Mobility fees replaced both City and County Road impact fees. This fund tracks the revenue and allowable expenditures associated with these improvements.

## Solid Waste Operating Fund

---

The fund is used to manage operations related to garbage and waste collection in accordance with the City's Solid Waste contract. The fund

helps address the growing demand for services and ensures that collection operations meet the needs of the community.

## Governmental Finance Corporation Fund

---

This fund is used to account for lease payments from the City. This fund has been established by Ordinance 06-64 (as amended by Ordinance 13-24) which is used to pay principal and interest on

the Southern Grove Special Assessment District Bonds, taxes and operational costs for the City's jobs corridor.

## Police Impact Fee Fund

---

The City imposes an impact fee on new development to help fund the equipment and capital costs associated with adding new police

officers. This fund tracks the revenue and allowable expenditures used to enhance the Police Department's services and facilities.

## Street Lighting Fund

---

This is a special revenue fund tracks the financial activity of the City's Street lighting program. Each neighborhood pays an annual fee of \$26, as adopted in the current budget year. These funds

are used to operate and maintain the City's Street lighting system, ensuring safety and visibility throughout residential areas.

## National Pollution Discharge Elimination System Fund (NPDES)

---

This fund tracks the costs associated with the federally mandated program designed to control potential pollution discharges from construction

sites. A separate permit fee is charged to cover the expenses of administering and maintaining compliance with this program.

---

## **SW Annexation SAD Debt Service Fund**

---

This fund accounts for the annual debt service for the payments on bonds of the annual debt service on the bonds used for the infrastructure improvements made in this special assessment district. The annual assessment revenue collected from the

property owners is the source repayment of these bonds. The bonds have a 33-year payback schedule and rely on landowners making assessment payments as their properties are developed and increase in their value.

---

## **Neighborhood Stabilization Fund #116**

---

This federal grant fund accounts for the financial activity of the Neighborhood Stabilization Program. The grant is designed to reduce blight by allowing the City to purchase and renovate homes that are in poor condition or undergoing foreclosure.

The high number of foreclosures in previous years has contributed to an increased inventory of neglected homes. This grant operates on a reimbursement basis, which may result in an operating deficit within a given year.

---

## **Community Development Block Grant (C.D.B.G.) Fund**

---

The Community Development Block Grant (CDBG) is a federal entitlement program allocated to cities with a population exceeding 50,000. This funding supports projects such as community services, infrastructure

improvements, and housing for low-income residents. Typically, projects funded in the past have included infrastructure upgrades in low-income areas and the construction of public facilities.

---

## **State Housing Initiative Partnership (S.H.I.P.) Fund**

---

The State Housing Initiative Partnership (SHIP) Fund accounts for state funds the City receives to assist low-income households with down payment and housing rehabilitation costs. Applicants must qualify according to income levels based on family size.

Any request for repair funding must address a health and/or safety issue within the applicant's home. For the down payment assistance, applicants must meet the income criteria to qualify and work with a financial institution for their home mortgage.

---

## **River Point SAD Fund**

---

This special assessment fund accounts for the annual assessment collections and payment of the annual debt service associated with the PUD Bonds. These bonds were issued to fund the

capital Improvements such as roads, drainage systems and utility lines. Property owners pay an annual assessment to cover the debt payment. As cash flow permits, outstanding debt may be retired early.

---

## **East Lake Village SAD Fund**

---

This special assessment fund accounts for the annual assessment collections and payment of the annual debt service associated with the PUD. Bonds were issued to finance infrastructure improvements and property owners now pay

annually an assessment to cover the debt payments.

---

## **City Center SAD, 2006 Series**

---

This special assessment fund accounts for the annual assessment collections and debt payments associated with the public infrastructure improvements in the City Center project. The property owners in the district either contribute their share of the cost or make

payments according to the financing plan.

These improvements were made to support the public areas of what is called City Center, an area of redevelopment along US 1 that is planned to have a combination of residential, retail, office and public used to include the City's City Center.

---

## **Municipal Complex Project Fund**

---

The City collects impact fees from new development to support the construction or expansion of municipal buildings within Port St.

Lucie. This fund is specifically used to track the revenues and allowable expenditures with these capital projects.

---

## **Community Redevelopment Agency Fund (CRA)**

---

The financial activity of the Community Redevelopment Agency (CRA) is tracked in this special revenue fund. The budget schedule is presented to illustrate projected revenue growth into future years. The CRA generates revenue based on increases in taxable values within the established districts.

There are four separate districts that make up this fund. CRA revenues are used to repay debt issued for half the cost of the City's Event Center,

as part of ongoing efforts to revitalize and invest in the community. The CRA earns revenues based on the increase in taxable values within the established district. There are four separate districts that make up this financial data. CRA revenues are being used to repay debt issued for half the cost of the City's Event Center, with full repayment scheduled for FY 2026. Additional debt is proposed for future projects, including the Walton and One Community Center, as part of the City's ongoing efforts to revitalize and invest in the community.

---

## **Southern Grove Community Redevelopment Agency Fund (CRA)**

---

This special revenue fund tracks the financial activity of the Southern Grove Community Redevelopment Agency (CRA). The budget schedule for this fund is presented to show projected revenue growth into the future. The CRA earns revenue based on the increases in taxable values within the established district.

Appropriations in the budget are used in accordance with the Community Redevelopment Plan, applicable laws, and the approved budget.

## **Conservation Trust Fund**

---

The City's Conservation Trust Fund accumulates mitigation fees paid by developers who choose to make this payment in lieu of preserving a portion of their sites as required under the City's Land Development Code. These

fees are used for the preservation of conservation land. Funding this service through tax bills provides a reduced fee to citizens.

## **Solid Waste Non-Ad Valorem Assessment Fund**

---

This fund is to account for the revenues and expenditures associated with the collection of solid waste in the City. The assessment is placed on the property owner's tax bill and is collected passes through the County Tax Collector to the City who will then pay the vendor providing the

service. Managing this service through the tax bill process provides a reduced fee to citizens. The reduction of uncollectible accounts, along with lower billing and collection costs, generates savings that are passed on to the residence.

CITY OF PORT ST. LUCIE  
MOBILITY IMPACT FEE FUND #105  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$10,397,824	\$15,599,396	\$15,599,396	\$16,230,112	\$630,716	4%	\$13,771,515
<b>Revenues</b>							
Licenses & Permits	\$10,748,573	\$8,418,167	\$8,648,965	\$8,362,696	-\$55,471	-1%	\$7,526,426
Miscellaneous Revenues	\$1,033,350	\$350,082	\$750,000	\$606,000	\$255,918	73%	\$575,000
Other Sources/Interfund Transfers	–	–	\$0	\$2,458,597	\$2,458,597	–	\$2,986,136
<b>REVENUES TOTAL</b>	<b>\$11,781,923</b>	<b>\$8,768,249</b>	<b>\$9,398,965</b>	<b>\$11,427,293</b>	<b>\$2,659,044</b>	<b>30%</b>	<b>\$11,087,562</b>
<b>Expenses</b>							
Debt Services	–	–	\$0	\$5,410,406	\$5,410,406	–	\$5,410,406
Other Non-Operating Expenses	\$6,577,869	\$8,768,249	\$8,768,249	\$6,016,887	-\$2,751,362	-31%	\$5,677,156
<b>EXPENSES TOTAL</b>	<b>\$6,577,869</b>	<b>\$8,768,249</b>	<b>\$8,768,249</b>	<b>\$11,427,293</b>	<b>\$2,659,044</b>	<b>30%</b>	<b>\$11,087,562</b>
<b>Surplus (Deficit)</b>	\$5,204,054	\$0	\$630,716	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$15,601,878	\$15,599,396	\$16,230,112	\$13,771,515	–	–	\$10,785,379
<b>Undesignated</b>	\$15,601,878	\$15,599,396	\$16,230,112	\$13,771,515	–	–	\$10,785,379

In FY 2026, this fund will be using use of reserves of \$2,458,597 to advance capital projects.



**SOLID WASTE DIRECTOR**  
Mariana Feldpausch

19 FTES

**CUSTOMER SERVICE**

- FCC COORDINATION
- ADDITIONAL PICKUPS
- SERVICE GUIDELINES
- COMMUNITY OUTREACH
- CALL CENTER
- EDUCATIONAL PROGRAMS

**FIELD**

- INSPECTIONS
- EDUCATION
- MISSED COLLECTION VERIFICATION
- CITATIONS
- ILLEGAL DUMPING

**DROP-OFF SITE**

- VEGETATION AND BULK RESIDENTIAL DISPOSAL
- SITE MAINTENANCE
- SITE SECURITY
- CITY RESIDENCY VERIFICATION

**KEEP PORT ST. LUCIE BEAUTIFUL**

- EDUCATIONAL OUTREACH
- BEAUTIFICATION
- ADOPT-A-STREET
- LITTER PREVENTION
- SPECIAL EVENTS
- HOLIDAY LIGHTS

12 FTEs Solid Waste Operating Fund  
\*7 FTEs General Fund.

Solid Waste       General

\*Note: These positions are budgeted in the General Fund



TOP WAYS WE  
ARE PUTTING THE  
STRATEGIC PLAN  
INTO ACTION

OFFICE OF  
SOLID WASTE

OVERVIEW

The City of Port St. Lucie's Office of Solid Waste is committed to providing exceptional services while aligning with the City's Strategic Plan. It manages the entire solid waste system, oversees the franchise agreement and ensures compliance with new ordinances. The Office enhances community awareness and leads solid waste education and outreach initiatives.

FY 25/26

SAFE, CLEAN & BEAUTIFUL

Service Provider Performance

- FCC Partnership
- Consistent communication
- Ensuring compliance with safety protocols
- Reviewing available technology to improve collection and customer service
- Executing franchise agreement amendment 2 with improvements beneficial to residents, City and service provider
- Consistent services and enforcement
- Working together to provide all services and enforcement (tagging) while planning for rapid growth within the City

HIGH-PERFORMING GOVERNMENT ORGANIZATION

- Customer service quality control
- Explore chat feature on website

Number of customer service calls

2023: 35,841      2024: 36,258

Number of 1PSL entries

2023: 19,284      2024: 16,717

BASED ON CALENDAR YEAR

## SMART & CONNECTED CITY

### **Education of New Solid Waste Ordinance and Franchise Agreement Guidelines**

- City-sponsored events
- Educational materials and mailers
- Field in-person education
- Educate residents through in-person personalized customer service and ordinance enforcement
- Collaborating with Code Enforcement for education through enforcement
- Continued collaboration with Information Technology (IT) to refine newly implemented solid waste electronic citations



## STAFFING ADDITIONS

**FY 25/26: None**

Office of Solid Waste | 772-871-1775, press #5 | [solidwaste@cityofpsl.com](mailto:solidwaste@cityofpsl.com)

**CityofPSL.com**

## PERFORMANCE MEASURES AND SCORECARD

WORKLOAD  
MEASURES

## GOAL

1

SAFE, CLEAN, AND BEAUTIFUL

## GOAL

3

SMART &amp; CONNECTED CITY

## GOAL

7

HIGH-PERFORMING  
GOVERNMENT ORGANIZATION

	2021/22 Results	2022/23 Results	2023/24 Results	2024/25 Target	2024/25 Results	2025/26 Target
*Number of Solid Waste Cases Open	N/A	7,697	7,854	8,000	4,769	8,000
Number of Community Engagement Events	N/A	17	26	22	30	25
Number of Customer Service Calls	N/A	41,116	34,769	35,000	35,270	35,500
Ratio of Open and Closed Solid Waste 1PSL Tickets	N/A	0.01%	.2%	5%	1.2%	4%
**National Community Survey™ (NCS™): Percent of residents who rate garbage collection as collection as Excellent or Good	48%↓↓	37%↓↓	60%↓	62%	53%↓	67%
**NCS™: Percent of residents who rate Yard waste pick-up as collection as Excellent or Good	50%↓	43%↓↓	63%↔	65%	62%↔	70%

\*From Oct. 10 through November, there were no solid waste cases open due to the Hurricane Milton Clean-up efforts. (with the exception of a few Emergency Abatements, and Move Out Piles)

\*\*NCS - Percent of respondents rating serve as excellent or good from the annual National Community Survey™ for Port St Lucie. The following symbols are provided to show the relationship to the National Benchmark.

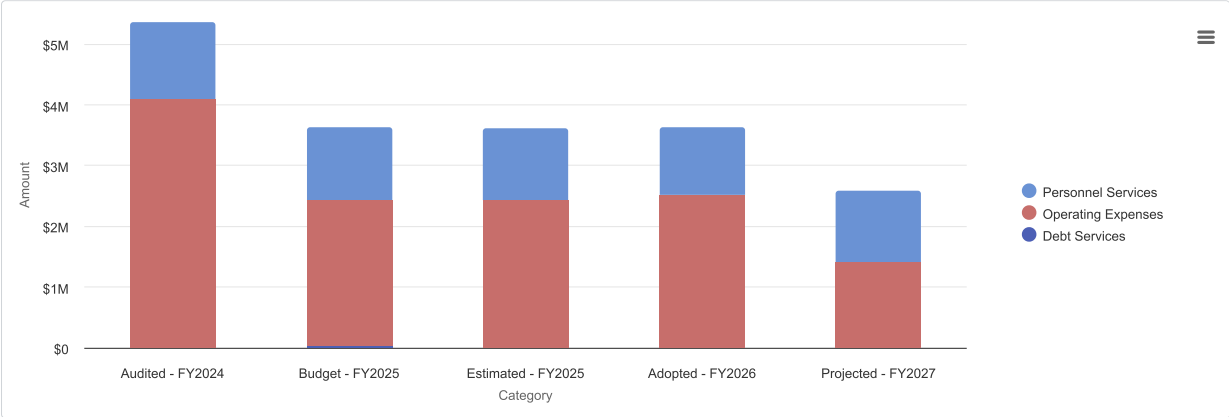
↑↑ Much higher   ↑ Higher   ↔ Similar   ↓ Lower   ↓↓ Much lower

CITY OF PORT ST. LUCIE  
SOLID WASTE OPERATING FUND #106  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	–	\$139,342	\$139,342	\$139,342	\$0	0%	\$139,342
<b>Revenues</b>							
Fines & Forfeitures	\$58,845	\$60,000	\$60,000	\$60,000	\$0	0%	\$60,000
Licenses & Permits	\$1,238,894	\$1,341,203	\$1,341,203	\$1,339,688	-\$1,515	0%	\$1,373,707
Intergovernmental	\$1,248,000	\$1,248,000	\$1,248,000	\$500,000	-\$748,000	-60%	\$500,000
Charges for Services	\$132,000	\$132,000	\$132,000	\$132,000	\$0	0%	\$132,000
Miscellaneous Revenues	\$556,322	\$465,350	\$465,350	\$505,000	\$39,650	9%	\$515,000
Other Sources/Interfund Transfers	\$1,927,380	\$371,049	\$371,049	\$1,088,516	\$717,467	193%	\$0
<b>REVENUES TOTAL</b>	<b>\$5,161,441</b>	<b>\$3,617,602</b>	<b>\$3,617,602</b>	<b>\$3,625,204</b>	<b>\$7,602</b>	<b>0%</b>	<b>\$2,580,707</b>
<b>Expenses</b>							
Personnel Services	\$1,264,642	\$1,186,758	\$1,180,869	\$1,112,171	-\$74,587	-6%	\$1,171,848
Operating Expenses	\$4,099,220	\$2,430,844	\$2,436,733	\$2,513,033	\$82,189	3%	\$1,408,859
Debt Services	\$8,536	–	–	–	\$0	–	–
<b>EXPENSES TOTAL</b>	<b>\$5,372,398</b>	<b>\$3,617,602</b>	<b>\$3,617,602</b>	<b>\$3,625,204</b>	<b>\$7,602</b>	<b>0%</b>	<b>\$2,580,707</b>
<b>Surplus (Deficit)</b>	<b>-\$210,957</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>–</b>	<b>–</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>-\$210,957</b>	<b>\$139,342</b>	<b>\$139,342</b>	<b>\$139,342</b>	<b>–</b>	<b>–</b>	<b>\$139,342</b>
<b>Undesignated</b>	<b>-\$210,957</b>	<b>\$139,342</b>	<b>\$139,342</b>	<b>\$139,342</b>	<b>–</b>	<b>–</b>	<b>\$139,342</b>

CITY OF PORT ST. LUCIE  
SOLID WASTE OPERATING - 106  
DEPARTMENTAL BUDGET SUMMARY

Solid Waste Operating Fund Budget Trend



Data Updated: Aug 18, 2025, 9:05 PM [View Report](#)

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance FY2027
Expenses						
Personnel Services	\$1,264,642	\$1,186,758	\$1,180,869	\$1,112,171	-\$74,587	-6% \$1,171,848
Operating Expenses	\$4,098,690	\$2,430,844	\$2,436,733	\$2,513,033	\$82,189	3% \$1,408,859
Debt Services	\$0	\$9,650	\$0	\$0	-\$9,650	-100% \$0
EXPENSES TOTAL	\$5,363,332	\$3,627,252	\$3,617,602	\$3,625,204	-\$2,048	0% \$2,580,707

STAFFING SUMMARY:

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	11	12	12	11.5
FULL TIME EQUIVALENTS	11	12	12	11.5

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE  
GOVERNMENTAL FINANCE FUND #108  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	–	\$14,703,437	\$14,703,437	\$14,703,437	\$0	0%	\$14,703,437
<b>Revenues</b>							
Miscellaneous Revenues	\$13,687,096	\$1,300,000	\$1,361,186	\$643,999	-\$656,001	-50%	\$644,000
Other Sources/Interfund Transfers	\$3,479,037	\$2,600,000	\$2,600,000	\$1,929,097	-\$670,903	-26%	\$1,500,000
<b>REVENUES TOTAL</b>	<b>\$17,166,133</b>	<b>\$3,900,000</b>	<b>\$3,961,186</b>	<b>\$2,573,096</b>	<b>-\$1,326,904</b>	<b>-34%</b>	<b>\$2,144,000</b>
<b>Expenses</b>							
Operating Expenses	\$20,326,783	\$3,900,000	\$3,961,186	\$2,573,096	-\$1,326,904	-34%	\$2,144,000
Other Non-Operating Expenses	\$3,544,728	–	–	–	\$0	–	–
<b>EXPENSES TOTAL</b>	<b>\$23,871,511</b>	<b>\$3,900,000</b>	<b>\$3,961,186</b>	<b>\$2,573,096</b>	<b>-\$1,326,904</b>	<b>-34%</b>	<b>\$2,144,000</b>
<b>Surplus (Deficit)</b>	<b>-\$6,705,378</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>–</b>	<b>–</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>-\$6,705,378</b>	<b>\$14,703,437</b>	<b>\$14,703,437</b>	<b>\$14,703,437</b>	<b>–</b>	<b>–</b>	<b>\$14,703,437</b>
<b>Undesignated</b>	<b>-\$6,705,378</b>	<b>\$14,703,437</b>	<b>\$14,703,437</b>	<b>\$14,703,437</b>	<b>–</b>	<b>–</b>	<b>\$14,703,437</b>

CITY OF PORT ST. LUCIE  
LAW ENFORCEMENT IMPACT FEE FUND #109  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	–	\$1,413,445	\$1,413,445	\$1,361,747	\$8,302	1%	\$686,747
<b>Revenues</b>							
Licenses & Permits	\$1,819,474	\$1,798,912	\$1,650,558	\$1,244,101	-\$554,811	-31%	\$1,123,295
Miscellaneous Revenues	\$104,735	\$60,226	\$52,286	\$47,000	-\$13,226	-22%	\$42,975
Other Sources/Interfund Transfers	–	\$497,122	\$0	\$1,310,703	\$813,581	164%	\$0
<b>REVENUES TOTAL</b>	<b>\$1,924,209</b>	<b>\$2,356,260</b>	<b>\$1,702,844</b>	<b>\$2,601,804</b>	<b>\$245,544</b>	<b>10%</b>	<b>\$1,166,270</b>
<b>Expenses</b>							
Operating Expenses	\$768,285	\$1,140,260	\$991,654	\$1,011,804	-\$128,456	-11%	\$841,270
Capital Outlay	\$1,683,539	\$1,216,000	\$762,888	\$1,590,000	\$374,000	31%	\$325,000
<b>EXPENSES TOTAL</b>	<b>\$2,451,824</b>	<b>\$2,356,260</b>	<b>\$1,754,542</b>	<b>\$2,601,804</b>	<b>\$245,544</b>	<b>10%</b>	<b>\$1,166,270</b>
<b>Surplus (Deficit)</b>	-\$527,614	\$0	-\$51,698	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	-\$527,614	\$1,413,445	\$1,361,747	\$686,747	–	–	\$686,747
<b>Undesignated</b>	-\$527,614	\$1,413,445	\$1,361,747	\$686,747	–	–	\$686,747

In FY26, this fund will be using undesignated reserves of \$675K to purchase equipment that will support the police department.



**CITY OF PORT ST. LUCIE**  
**POLICE IMPACT FUND #109 - CAPITAL OUTLAY**  
**ADOPTED BUDGET - FY 2025-26**

---

\*\*ADOPTED \*\*  
FY 2025-26  
\*\*\*\*\*

2115	<u>POLICE – CRIMINAL INVESTIGATION</u>		
	Transit Van	\$	67,000
	Vehicle Equipment	\$	3,000
	Radio	\$	<u>6,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>76,000</b>
2130	<u>POLICE – NEIGHBORHOOD PATROL</u>		
	New SUV's for (20) New FTE's	\$	1,000,000
	Vehicle Equipment for (20) New FTE's	\$	340,000
	New Radios for (20) New FTE's	\$	<u>120,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>1,460,000</b>
6200	<u>POLICE – ANIMAL CONTROL</u>		
	Ford F-150 for Community Outreach Coordinator	\$	45,000
	Vehicle Equipment	\$	3,000
	Mobile Radio	\$	<u>6,000</u>
	<b>TOTAL</b>	<b>\$</b>	<b>54,000</b>
	POLICE IMPACT FUND TOTAL REQUESTS	\$	<u><u>1,590,000</u></u>

CITY OF PORT ST. LUCIE  
LIGHTING DISTRICT FUND #111  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$19,064	\$441	\$441	\$2,874	\$2,433	552%	\$2,874
<b>Revenues</b>							
Miscellaneous Revenues	\$483,552	\$557,658	\$485,623	\$511,655	-\$46,003	-8%	\$525,395
<b>REVENUES TOTAL</b>	<b>\$483,552</b>	<b>\$557,658</b>	<b>\$485,623</b>	<b>\$511,655</b>	<b>-\$46,003</b>	<b>-8%</b>	<b>\$525,395</b>
<b>Expenses</b>							
Operating Expenses	\$502,364	\$532,222	\$483,190	\$511,655	-\$20,567	-4%	\$525,395
Other Non-Operating Expenses	\$24,458	\$25,436	\$0	\$0	-\$25,436	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$526,822</b>	<b>\$557,658</b>	<b>\$483,190</b>	<b>\$511,655</b>	<b>-\$46,003</b>	<b>-8%</b>	<b>\$525,395</b>
<b>Surplus (Deficit)</b>	<b>-\$43,270</b>	<b>\$0</b>	<b>\$2,433</b>	<b>\$0</b>	<b>—</b>	<b>—</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>-\$24,206</b>	<b>\$441</b>	<b>\$2,874</b>	<b>\$2,874</b>	<b>—</b>	<b>—</b>	<b>\$2,874</b>
<b>Undesignated</b>	<b>-\$24,206</b>	<b>\$441</b>	<b>\$2,874</b>	<b>\$2,874</b>	<b>—</b>	<b>—</b>	<b>\$2,874</b>

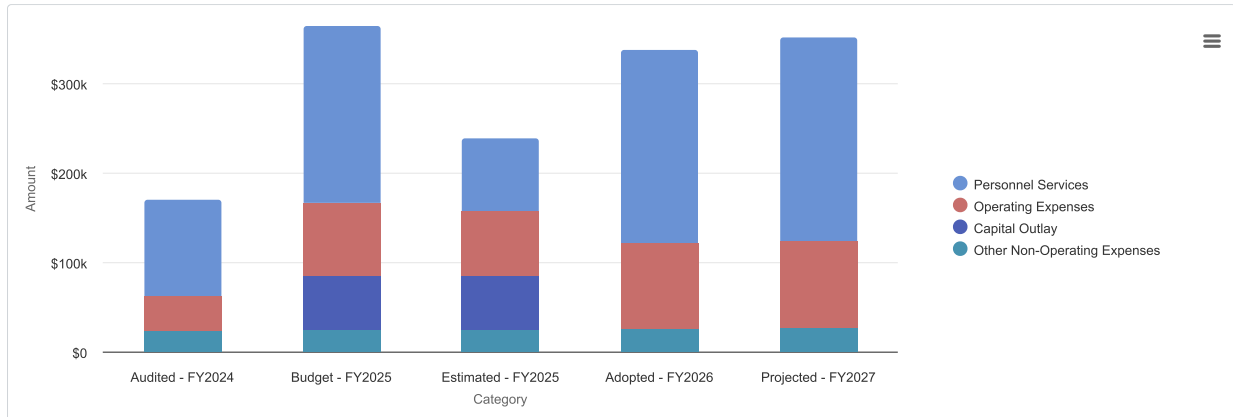
CITY OF PORT ST. LUCIE  
NATIONAL POLLUTION-NPDES FUND #112  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$287,956	\$317,531	\$317,531	\$257,112	-\$60,419	-19%	\$89,976
<b>Revenues</b>							
Charges for Services	\$183,648	\$185,340	\$168,467	\$161,211	-\$24,129	-13%	\$190,901
Miscellaneous Revenues	\$18,511	\$9,531	\$10,418	\$9,000	-\$531	-6%	\$9,817
Other Sources/Interfund Transfers	—	\$169,718	\$0	\$167,136	-\$2,582	-2%	\$151,582
<b>REVENUES TOTAL</b>	<b>\$202,159</b>	<b>\$364,589</b>	<b>\$178,885</b>	<b>\$337,347</b>	<b>-\$27,242</b>	<b>-7%</b>	<b>\$352,300</b>
<b>Expenses</b>							
Personnel Services	\$107,750	\$198,473	\$81,980	\$216,267	\$17,794	9%	\$228,373
Operating Expenses	\$38,836	\$81,877	\$73,085	\$95,871	\$13,994	17%	\$97,710
Capital Outlay	—	\$60,000	\$60,000	\$0	-\$60,000	-100%	\$0
Other Non-Operating Expenses	\$23,307	\$24,239	\$24,239	\$25,209	\$970	4%	\$26,217
<b>EXPENSES TOTAL</b>	<b>\$169,893</b>	<b>\$364,589</b>	<b>\$239,304</b>	<b>\$337,347</b>	<b>-\$27,242</b>	<b>-7%</b>	<b>\$352,300</b>
<b>Surplus (Deficit)</b>	\$32,266	\$0	-\$60,419	\$0	—	—	\$0
<b>Beginning Reserve Less Surplus</b>	\$320,222	\$317,531	\$257,112	\$89,976	—	—	-\$61,606
<b>Undesignated</b>	\$320,222	\$317,531	\$257,112	\$89,976	—	—	-\$61,606

In FY26, this fund is using undesignated reserves of \$167,136.

CITY OF PORT ST. LUCIE  
NATIONAL POLLUTION DISCHARGE ELIMINATION SYSTEM- NPDES FUND - 112  
DEPARTMENTAL BUDGET SUMMARY

National Pollution Discharge Elimination System - NPDES Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

[View Report](#)

**EXPENDITURE SUMMARY:**

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$107,750	\$198,473	\$81,980	\$216,267	\$17,794	9%	\$228,373
Operating Expenses	\$38,836	\$81,877	\$73,085	\$95,871	\$13,994	17%	\$97,710
Capital Outlay	\$0	\$60,000	\$60,000	\$0	-\$60,000	-100%	\$0
Other Non-Operating Expenses	\$23,307	\$24,239	\$24,239	\$25,209	\$970	4%	\$26,217
<b>EXPENSES TOTAL</b>	<b>\$169,893</b>	<b>\$364,589</b>	<b>\$239,304</b>	<b>\$337,347</b>	<b>-\$27,242</b>	<b>-7%</b>	<b>\$352,300</b>

**STAFFING SUMMARY:**

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
4126	1	2	2	2
<b>FULL TIME EQUIVALENTS</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>2</b>

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE  
SW ANNEXATION COLLECTION FUND #115  
ADOPTED BUDGET - FY 2026

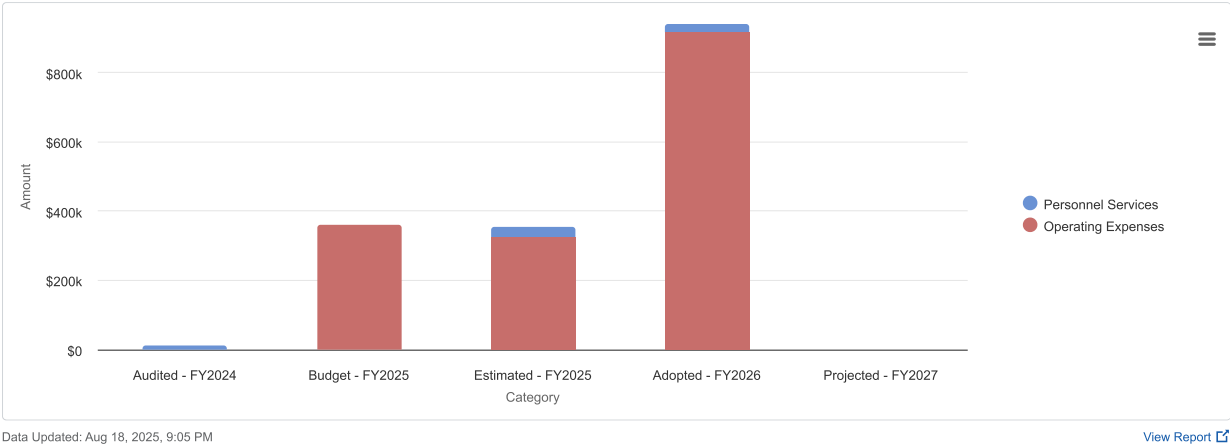
	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$4,996,245	\$6,795,113	\$6,795,113	\$7,226,835	\$431,722	6%	\$7,473,504
<b>Revenues</b>							
Licenses & Permits	\$6,868,992	\$7,137,207	\$6,900,588	\$6,900,000	-\$237,207	-3%	\$7,038,000
Miscellaneous Revenues	\$873,879	\$375,948	\$464,134	\$454,982	\$79,034	21%	\$461,960
<b>REVENUES TOTAL</b>	<b>\$7,742,871</b>	<b>\$7,513,155</b>	<b>\$7,364,722</b>	<b>\$7,354,982</b>	<b>-\$158,173</b>	<b>-2%</b>	<b>\$7,499,960</b>
<b>Expenses</b>							
Operating Expenses	\$105,460	\$308,022	\$138,000	\$317,263	\$9,241	3%	\$317,263
Debt Services	\$6,795,000	\$6,795,000	\$6,795,000	\$6,791,050	-\$3,950	0%	\$6,791,050
Contingency	–	\$410,133	\$0	\$246,669	-\$163,464	-40%	\$391,647
<b>EXPENSES TOTAL</b>	<b>\$6,900,460</b>	<b>\$7,513,155</b>	<b>\$6,933,000</b>	<b>\$7,354,982</b>	<b>-\$158,173</b>	<b>-2%</b>	<b>\$7,499,960</b>
<b>Surplus (Deficit)</b>	<b>\$842,412</b>	<b>\$0</b>	<b>\$431,722</b>	<b>\$0</b>	<b>–</b>	<b>–</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>\$5,838,657</b>	<b>\$6,795,113</b>	<b>\$7,226,835</b>	<b>\$7,473,504</b>	<b>–</b>	<b>–</b>	<b>\$7865,151</b>
<b>Undesignated</b>	<b>\$5,838,657</b>	<b>\$6,795,113</b>	<b>\$7,226,835</b>	<b>\$7,473,504</b>	<b>–</b>	<b>–</b>	<b>\$7,865,151</b>

CITY OF PORT ST. LUCIE  
NEIBORHOOD STABILIZATION FUND #116  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$379,711	\$1,270,675	\$1,270,675	\$888,419	-\$382,256	-30%	\$518,191
<b>Revenues</b>							
Miscellaneous Revenues	-\$15,073	–	-\$26,190	\$0	\$0	–	\$0
Other Sources/Interfund Transfers	–	\$359,444	\$0	\$940,809	\$581,365	162%	\$0
<b>REVENUES TOTAL</b>	<b>-\$15,073</b>	<b>\$359,444</b>	<b>-\$26,190</b>	<b>\$940,809</b>	<b>\$581,365</b>	<b>162%</b>	<b>\$0</b>
<b>Expenses</b>							
Personnel Services	\$10,370	–	\$30,306	\$25,433	\$25,433	–	\$0
Operating Expenses	\$94,848	\$359,444	\$325,760	\$915,376	\$555,932	155%	\$0
<b>EXPENSES TOTAL</b>	<b>\$105,218</b>	<b>\$359,444</b>	<b>\$356,066</b>	<b>\$940,809</b>	<b>\$581,365</b>	<b>162%</b>	<b>\$0</b>
<b>Surplus (Deficit)</b>	-\$120,291	\$0	-\$382,256	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$259,420	\$1,270,675	\$888,419	\$518,191	–	–	\$0
<b>Undesignated</b>	\$259,420	\$1,270,675	\$888,419	\$518,191	–	–	\$0

CITY OF PORT ST. LUCIE  
NEIGHBORHOOD STABILIZATION FUND- 116  
DEPARTMENTAL BUDGET SUMMARY

Neighborhood Stabilization Fund Budget Trends



EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$10,370	–	\$30,306	\$25,433	\$25,433	–	\$0
Operating Expenses	\$611	\$359,444	\$325,760	\$915,376	\$555,932	155%	\$0
EXPENSES TOTAL	\$10,981	\$359,444	\$356,066	\$940,809	\$581,365	162%	\$0

STAFFING SUMMARY

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
5510	0.1	0.2	0.2	0.2
FULL TIME EQUIVALENTS	0.1	0.2	0.2	0.2

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE  
COMMUNITY DEVELOPMENT BLOCK GRANT FUND #118  
ADOPTED BUDGET - FY 2026

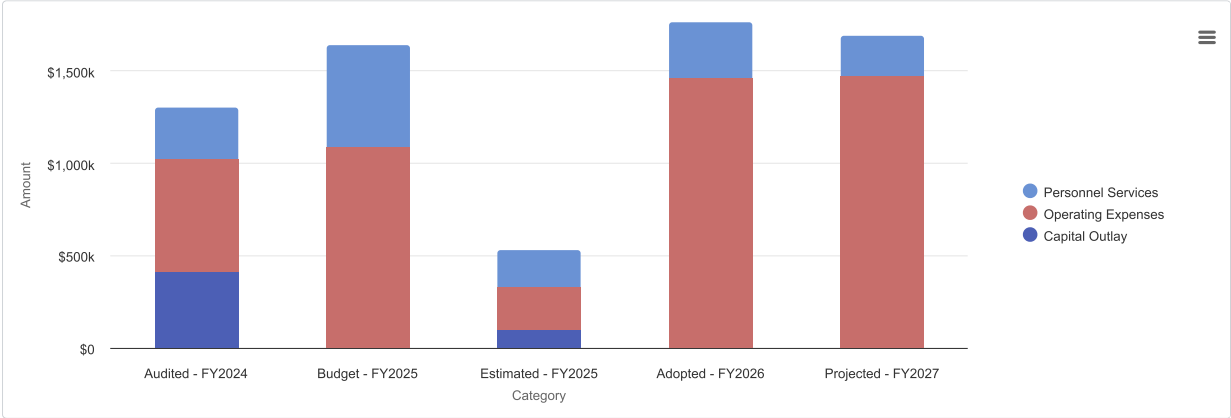
	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$117	\$6,795,113	\$6,795,113	\$7,226,835	\$431,722	6%	\$7,154,382
<b>Revenues</b>							
Intergovernmental	\$1,323,895	\$1,602,341	\$525,000	\$1,650,412	\$48,071	3%	\$1,650,412
Miscellaneous Revenues	\$111,021	\$40,000	\$22,370	\$41,200	\$1,200	3%	\$41,200
Other Sources/Interfund Transfers	–	–	\$0	\$72,453	\$72,453	–	\$0
<b>REVENUES TOTAL</b>	<b>\$1,434,916</b>	<b>\$1,642,341</b>	<b>\$547,370</b>	<b>\$1,764,065</b>	<b>\$121,724</b>	<b>7%</b>	<b>\$1,691,612</b>
<b>Expenses</b>							
Personnel Services	\$283,658	\$557,207	\$203,231	\$301,872	-\$255,335	-46%	\$220,490
Operating Expenses	\$608,875	\$1,085,134	\$227,319	\$1,462,193	\$377,059	35%	\$1,471,122
Capital Outlay	\$411,863	–	\$97,986	\$0	\$0	–	\$0
<b>EXPENSES TOTAL</b>	<b>\$1,304,395</b>	<b>\$1,642,341</b>	<b>\$528,536</b>	<b>\$1,764,065</b>	<b>\$121,724</b>	<b>7%</b>	<b>\$1,691,612</b>
<b>Surplus (Deficit)</b>	\$130,521	\$0	\$18,834	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$130,638	\$6,795,113	\$6,813,947	\$7,154,382	–	–	\$7,154,382
<b>Undesignated</b>	\$130,638	\$6,795,113	\$6,813,947	\$7,154,382	–	–	\$7,154,382

In FY26, this fund is using use of Reserves of \$72,453.



CITY OF PORT ST. LUCIE  
COMMUNITY DEVELOPMENT BLOCK GRANT (CDBG) FUND - 118  
DEPARTMENTAL BUDGET SUMMARY

Community Development Block Grant Fund Budget trends



Data Updated: Aug 18, 2025, 9:05 PM [View Report](#)

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$283,658	\$557,207	\$203,231	\$301,872	-\$255,335	-46%	\$220,490
Operating Expenses	\$608,875	\$1,085,134	\$227,319	\$1,462,193	\$377,059	35%	\$1,471,122
Capital Outlay	\$411,863	–	\$97,986	\$0	\$0	–	\$0
EXPENSES TOTAL	\$1,304,395	\$1,642,341	\$528,536	\$1,764,065	\$121,724	7%	\$1,691,612

STAFFING SUMMARY

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	3.2	2.9	2.9	2.9
FULL TIME EQUIVALENTS	3.2	2.9	2.9	2.9

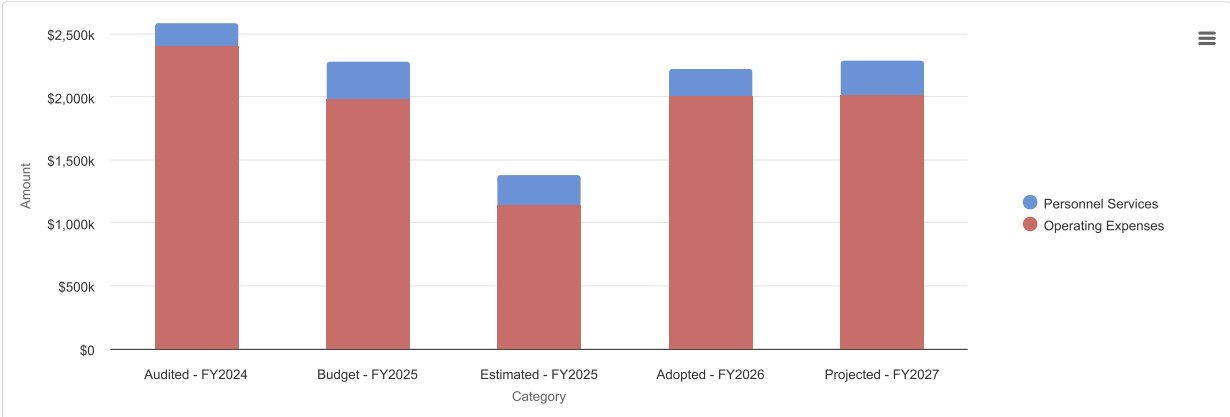
CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE  
STATE HOUSING INITIATIVE PARTNERSHIP FUND #119  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$4,014,279	\$4,011,273	\$4,011,273	\$5,061,822	\$1,050,549	26%	\$5,061,822
<b>Revenues</b>							
Intergovernmental	\$2,585,471	\$2,165,163	\$2,165,163	\$2,167,690	\$2,527	0%	\$2,230,118
Miscellaneous Revenues	\$449,064	\$111,198	\$261,000	\$50,000	-\$61,198	-55%	\$58,784
<b>REVENUES TOTAL</b>	<b>\$3,034,535</b>	<b>\$2,276,361</b>	<b>\$2,426,163</b>	<b>\$2,217,690</b>	<b>-\$58,671</b>	<b>-3%</b>	<b>\$2,288,902</b>
<b>Expenses</b>							
Personnel Services	\$179,900	\$298,710	\$233,666	\$212,327	-\$86,383	-29%	\$278,982
Operating Expenses	\$2,405,571	\$1,977,651	\$1,141,948	\$2,005,363	\$27,712	1%	\$2,009,920
<b>EXPENSES TOTAL</b>	<b>\$2,585,471</b>	<b>\$2,276,361</b>	<b>\$1,375,614</b>	<b>\$2,217,690</b>	<b>-\$58,671</b>	<b>-3%</b>	<b>\$2,288,902</b>
<b>Surplus (Deficit)</b>	\$449,064	\$0	\$1,050,549	\$0	—	—	\$0
<b>Beginning Reserve Less Surplus</b>	\$4,463,343	\$4,011,273	\$5,061,822	\$5,061,822	—	—	\$5,061,822
<b>Undesignated</b>	\$4,463,343	\$4,011,273	\$5,061,822	\$5,061,822	—	—	\$5,061,822

CITY OF PORT ST. LUCIE  
STATE HOUSING INITIATIVE PARTNERSHIP #119  
DEPARTMENTAL BUDGET SUMMARY

State Housing Initiative Partnership Fund Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM [View Report](#)

EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
Expenses							
Personnel Services	\$179,900	\$298,710	\$233,666	\$212,327	-\$86,383	-29%	\$278,982
Operating Expenses	\$2,402,871	\$1,977,651	\$1,141,948	\$2,005,363	\$27,712	1%	\$2,009,920
EXPENSES TOTAL	\$2,582,771	\$2,276,361	\$1,375,614	\$2,217,690	-\$58,671	-3%	\$2,288,902

STAFFING SUMMARY

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
Full Time Equivalents				
Full Time Equivalents	1.6	2.3	2.3	2.3
FULL TIME EQUIVALENTS	1.6	2.3	2.3	2.3

CAPITAL OUTLAY: N/A

CITY OF PORT ST. LUCIE  
RIVERPOINT SAD COLLECTION FUND #151  
ADOPTED BUDGET - FY 2026

Riverpoint SAD #151

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$1,188,436	\$975,892	\$975,892	\$625,892	-\$350,000	\$128,892
<b>Revenues</b>						
Licenses & Permits	\$12,013	–	–	–	\$0	–
Miscellaneous Revenues	\$73,173	\$30,000	\$0	\$0	-\$30,000	\$0
Other Sources/Interfund Transfers	–	\$350,000	\$350,000	\$497,000	\$147,000	\$0
<b>REVENUES TOTAL</b>	<b>\$85,187</b>	<b>\$380,000</b>	<b>\$350,000</b>	<b>\$497,000</b>	<b>\$117,000</b>	<b>\$0</b>
<b>Expenses</b>						
Operating Expenses	\$183	\$10,000	\$0	\$5,000	-\$5,000	\$0
Other Non-Operating Expenses	\$300,000	\$370,000	\$370,000	\$492,000	\$122,000	\$0
<b>EXPENSES TOTAL</b>	<b>\$300,183</b>	<b>\$380,000</b>	<b>\$370,000</b>	<b>\$497,000</b>	<b>\$117,000</b>	<b>\$0</b>
<b>Surplus (Deficit)</b>	<b>-\$214,996</b>	<b>\$0</b>	<b>-\$20,000</b>	<b>\$0</b>	<b>–</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>\$973,440</b>	<b>\$975,892</b>	<b>\$955,892</b>	<b>\$128,892</b>	<b>–</b>	<b>\$128,892</b>
<b>Undesignated</b>	<b>\$973,440</b>	<b>\$975,892</b>	<b>\$955,892</b>	<b>\$128,892</b>	<b>–</b>	<b>\$128,892</b>

In FY26, this fund is using reserves of \$497,000.

CITY OF PORT ST. LUCIE  
EAST LAKE VILLAGE COLLECTION FUND #154  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$1,355,844	\$1,662,764	\$1,662,764	\$1,662,764	\$0	0%	\$562,764
<b>Revenues</b>							
Licenses & Permits	\$217,631	–	–	–	\$0	–	–
Miscellaneous Revenues	\$91,382	–	–	–	\$0	–	–
Other Sources/Interfund Transfers	–	–	\$0	\$1,100,000	\$1,100,000	–	\$100,875
<b>REVENUES TOTAL</b>	<b>\$309,013</b>	<b>–</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>–</b>	<b>\$100,875</b>
<b>Expenses</b>							
Operating Expenses	\$3,310	–	–	–	\$0	–	–
Other Non-Operating Expenses	–	–	\$0	\$1,100,000	\$1,100,000	–	\$100,875
<b>EXPENSES TOTAL</b>	<b>\$3,310</b>	<b>–</b>	<b>\$0</b>	<b>\$1,100,000</b>	<b>\$1,100,000</b>	<b>–</b>	<b>\$100,875</b>
<b>Surplus (Deficit)</b>	<b>\$305,703</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>–</b>	<b>–</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>\$1,661,547</b>	<b>\$1,662,764</b>	<b>\$1,662,764</b>	<b>\$562,764</b>	<b>–</b>	<b>–</b>	<b>\$461,889</b>
<b>Undesignated</b>	<b>\$1,661,547</b>	<b>\$1,662,764</b>	<b>\$1,662,764</b>	<b>\$562,764</b>	<b>–</b>	<b>–</b>	<b>\$461,889</b>

CITY OF PORT ST. LUCIE  
CITY CENTER SAD COLLECTION FUND #156  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED		PROJECTED	
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Revenues</b>							
Licenses & Permits	\$1,814,962	\$2,401,929	\$2,401,929	\$2,375,461	-\$26,468	-1%	\$2,375,461
Miscellaneous Revenues	\$60,092	\$29,275	\$29,275	\$0	-\$29,275	-100%	\$0
<b>REVENUES TOTAL</b>	<b>\$1,875,053</b>	<b>\$2,431,204</b>	<b>\$2,431,204</b>	<b>\$2,375,461</b>	<b>-\$55,743</b>	<b>-2%</b>	<b>\$2,375,461</b>
<b>Expenses</b>							
Operating Expenses	\$28,276	\$38,000	\$38,000	\$39,140	\$1,140	3%	\$39,140
Debt Services	\$1,686,833	\$2,393,204	\$2,393,204	\$2,336,321	-\$56,883	-2%	\$2,336,321
<b>EXPENSES TOTAL</b>	<b>\$1,715,109</b>	<b>\$2,431,204</b>	<b>\$2,431,204</b>	<b>\$2,375,461</b>	<b>-\$55,743</b>	<b>-2%</b>	<b>\$2,375,461</b>
<b>Surplus (Deficit)</b>	\$159,944	\$0	\$0	\$0	—	—	\$0
<b>Beginning Reserve Less Surplus</b>	\$159,944	\$0	\$0	\$0	—	—	\$0
<b>Undesignated</b>	\$159,944	\$0	\$0	\$0	—	—	\$0

CITY OF PORT ST. LUCIE  
2007A COMBINED LOWRY/PEACOCK FUND #158  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$386,736	\$712,154	\$712,154	\$992,683	\$280,529	39%	\$587,683
<b>Revenues</b>							
Licenses & Permits	\$292,524	–	–	–	\$0	–	–
Miscellaneous Revenues	\$37,565	–	–	–	\$0	–	–
Other Sources/Interfund Transfers	–	–	\$0	\$405,000	\$405,000	–	\$255,000
<b>REVENUES TOTAL</b>	<b>\$330,089</b>	<b>–</b>	<b>\$0</b>	<b>\$405,000</b>	<b>\$405,000</b>	<b>–</b>	<b>\$255,000</b>
<b>Expenses</b>							
Operating Expenses	\$4,474	–	–	–	\$0	–	–
Other Non-Operating Expenses	–	–	\$0	\$405,000	\$405,000	–	\$255,000
<b>EXPENSES TOTAL</b>	<b>\$4,474</b>	<b>–</b>	<b>\$0</b>	<b>\$405,000</b>	<b>\$405,000</b>	<b>–</b>	<b>\$255,000</b>
<b>Surplus (Deficit)</b>	\$325,615	\$0	\$0	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$712,351	\$712,154	\$712,154	\$587,683	–	–	\$332,683
<b>Undesignated</b>	\$712,351	\$712,154	\$712,154	\$587,683	–	–	\$332,683

In FY26, this fund is using undesignated reserves of \$405,000.

CITY OF PORT ST. LUCIE  
MUNICIPAL COMPLEX PROJECT FUND #159  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$5,711,279	\$7,899,085	\$7,899,085	\$9,099,085	\$1,200,000	15%	\$1,200,001
<b>Revenues</b>							
Licenses & Permits	\$1,784,731	–	\$0	\$1,023,916	\$1,023,916	–	\$3,800,000
Miscellaneous Revenues	\$403,591	–	–	–	\$0	–	–
Other Sources/Interfund Transfers	–	–	\$0	\$7,899,084	\$7,899,084	–	\$1,000,000
<b>REVENUES TOTAL</b>	<b>\$2,188,322</b>	<b>–</b>	<b>\$0</b>	<b>\$8,923,000</b>	<b>\$8,923,000</b>	<b>–</b>	<b>\$4,800,000</b>
<b>Expenses</b>							
Debt Services	–	–	\$0	\$0	\$0	–	\$4,800,000
Other Non-Operating Expenses	–	–	\$0	\$7,899,084	\$7,899,084	–	\$0
Contingency	–	–	\$0	\$1,023,916	\$1,023,916	–	\$0
<b>EXPENSES TOTAL</b>	<b>–</b>	<b>–</b>	<b>\$0</b>	<b>\$8,923,000</b>	<b>\$8,923,000</b>	<b>–</b>	<b>\$4,800,000</b>
<b>Surplus (Deficit)</b>	<b>\$2,188,322</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>–</b>	<b>–</b>	<b>\$0</b>
<b>Beginning Reserve Less Surplus</b>	<b>\$7,899,601</b>	<b>\$7,899,085</b>	<b>\$7,899,085</b>	<b>\$1,200,001</b>	<b>–</b>	<b>–</b>	<b>\$200,001</b>
<b>Undesignated</b>	<b>\$7,899,601</b>	<b>\$7,899,085</b>	<b>\$7,899,085</b>	<b>\$1,200,001</b>	<b>–</b>	<b>–</b>	<b>\$200,001</b>

In FY26, this fund is using \$7,899,084 in undesignated reserves as a one-time transfer for Police Training Facility.



CITY OF PORT ST. LUCIE  
COMMUNITY REDEVELOPMENT AGENCY FUND #175  
ADOPTED BUDGET - FY 2026

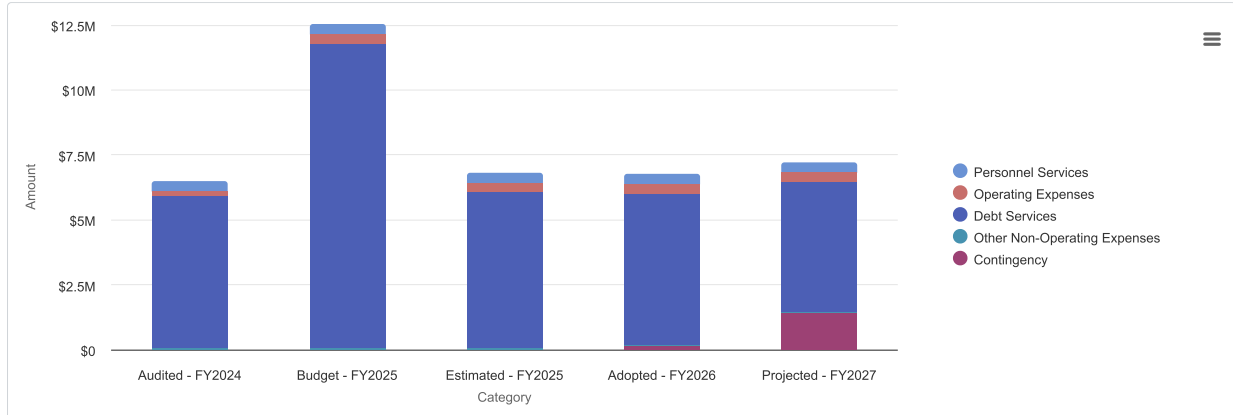
	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	–	\$501,431	\$501,431	\$123,688	-\$377,743	-75%	\$230,390
<b>Revenues</b>							
Intergovernmental	\$2,967,254	\$3,382,669	\$3,573,888	\$3,881,724	\$499,055	15%	\$4,192,913
Miscellaneous Revenues	\$88,813	\$88,576	\$203,565	\$194,000	\$105,424	119%	\$125,000
Other Sources/Interfund Transfers	\$3,528,734	\$9,071,919	\$2,655,966	\$2,698,563	-\$6,373,356	-70%	\$2,914,447
<b>REVENUES TOTAL</b>	<b>\$6,584,800</b>	<b>\$12,543,164</b>	<b>\$6,433,419</b>	<b>\$6,774,287</b>	<b>-\$5,768,877</b>	<b>-46%</b>	<b>\$7,232,360</b>
<b>Expenses</b>							
Personnel Services	\$388,461	\$415,402	\$398,400	\$383,442	-\$31,960	-8%	\$404,493
Operating Expenses	\$174,329	\$350,707	\$350,707	\$371,871	\$21,164	6%	\$372,336
Debt Services	\$5,872,625	\$11,724,750	\$6,009,750	\$5,857,875	-\$5,866,875	-50%	\$5,000,000
Other Non-Operating Expenses	\$50,293	\$52,305	\$52,305	\$54,397	\$2,092	4%	\$56,573
Contingency	–	–	\$0	\$106,702	\$106,702	–	\$1,398,958
<b>EXPENSES TOTAL</b>	<b>\$6,485,707</b>	<b>\$12,543,164</b>	<b>\$6,811,162</b>	<b>\$6,774,287</b>	<b>-\$5,768,877</b>	<b>-46%</b>	<b>\$7,232,360</b>
<b>Surplus (Deficit)</b>	\$99,093	\$0	-\$377,743	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$99,093	\$501,431	\$123,688	\$230,390	–	–	\$1,629,348
<b>Undesignated</b>	\$99,093	\$501,431	\$123,688	\$230,390	–	–	\$1,629,348

**STAFFING SUMMARY**

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
Full Time Equivalents	2.33	2.33	2.33	2
<b>FULL TIME EQUIVALENTS</b>	<b>2.33</b>	<b>2.33</b>	<b>2.33</b>	<b>2</b>

CITY OF PORT ST. LUCIE  
COMMUNITY REDEVELOPMENT AGENCY FUND #175  
DEPARTMENTAL BUDGET SUMMARY

## Community Redevelopment Agency Budget Trends



Data Updated: Aug 18, 2025, 9:05 PM

[View Report](#)

### EXPENDITURE SUMMARY:

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Expenses</b>							
Personnel Services	\$388,461	\$415,402	\$398,400	\$383,442	-\$31,960	-8%	\$404,493
Operating Expenses	\$174,329	\$350,707	\$350,707	\$371,871	\$21,164	6%	\$372,336
Debt Services	\$5,872,625	\$11,724,750	\$6,009,750	\$5,857,875	-\$5,866,875	-50%	\$5,000,000
Other Non-Operating Expenses	\$50,293	\$52,305	\$52,305	\$54,397	\$2,092	4%	\$56,573
Contingency	\$0	–	\$0	\$106,702	\$106,702	–	\$1,398,958
<b>EXPENSES TOTAL</b>	<b>\$6,485,707</b>	<b>\$12,543,164</b>	<b>\$6,811,162</b>	<b>\$6,774,287</b>	<b>-\$5,768,877</b>	<b>-46%</b>	<b>\$7,232,360</b>

### STAFFING SUMMARY

	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
Full Time Equivalents	2.33	2.33	2.33	2
<b>FULL TIME EQUIVALENTS</b>	<b>2.33</b>	<b>2.33</b>	<b>2.33</b>	<b>2</b>

CITY OF PORT ST. LUCIE  
SOUTHERN GROVE CRA FUND #178  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED			PROJECTED
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	–	\$2,313,318	\$2,313,318	\$3,022,795	\$709,477	31%	\$3,022,795
<b>Revenues</b>							
Intergovernmental	\$1,654,730	\$1,886,392	\$2,080,765	\$2,520,038	\$633,646	34%	\$2,721,642
Charges for Services	–	–	\$462,714	\$0	\$0	–	\$0
Miscellaneous Revenues	\$341,679	\$16,000	\$16,000	\$0	-\$16,000	-100%	\$0
Other Sources/Interfund Transfers	\$2,980,855	\$1,889,008	\$2,083,661	\$2,523,544	\$634,536	34%	\$2,725,428
<b>REVENUES TOTAL</b>	<b>\$4,977,264</b>	<b>\$3,791,400</b>	<b>\$4,643,140</b>	<b>\$5,043,582</b>	<b>\$1,252,182</b>	<b>33%</b>	<b>\$5,447,070</b>
<b>Expenses</b>							
Operating Expenses	\$3,311,755	\$3,789,500	\$3,931,763	\$5,041,606	\$1,252,106	33%	\$5,445,014
Other Non-Operating Expenses	\$1,827	\$1,900	\$1,900	\$1,976	\$76	4%	\$2,056
<b>EXPENSES TOTAL</b>	<b>\$3,313,582</b>	<b>\$3,791,400</b>	<b>\$3,933,663</b>	<b>\$5,043,582</b>	<b>\$1,252,182</b>	<b>33%</b>	<b>\$5,447,070</b>
<b>Surplus (Deficit)</b>	\$1,663,682	\$0	\$709,477	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$1,663,682	\$2,313,318	\$3,022,795	\$3,022,795	–	–	\$3,022,795
<b>Undesignated</b>	\$1,663,682	\$2,313,318	\$3,022,795	\$3,022,795	–	–	\$3,022,795

CITY OF PORT ST. LUCIE  
CONSERVATION TRUST FUND #608  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Revenues</b>							
Charges for Services	\$178,463	\$50,000	\$170,000	\$107,000	\$57,000	114%	\$180,102
Miscellaneous Revenues	\$70,783	\$35,373	\$36,000	\$37,815	\$2,442	7%	\$36,435
Other Sources/Interfund Transfers	–	\$87,002	\$0	\$77,655	-\$9,347	-11%	\$14,634
<b>REVENUES TOTAL</b>	<b>\$249,246</b>	<b>\$172,375</b>	<b>\$206,000</b>	<b>\$222,470</b>	<b>\$50,095</b>	<b>29%</b>	<b>\$231,171</b>
<b>Expenses</b>							
Operating Expenses	\$73,776	\$170,000	\$15,000	\$220,000	\$50,000	29%	\$228,602
Other Non-Operating Expenses	\$2,284	\$2,375	\$2,375	\$2,470	\$95	4%	\$2,569
<b>EXPENSES TOTAL</b>	<b>\$76,060</b>	<b>\$172,375</b>	<b>\$17,375</b>	<b>\$222,470</b>	<b>\$50,095</b>	<b>29%</b>	<b>\$231,171</b>
<b>Surplus (Deficit)</b>	\$173,186	\$0	\$188,625	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$173,186	\$0	\$188,625	\$0	–	–	\$0
<b>Undesignated</b>	\$173,186	\$0	\$188,625	\$0	–	–	\$0

CITY OF PORT ST. LUCIE  
SOLID WASTE COLLECTION FUND #620  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$55	\$230,382	\$230,382	\$442,396	\$212,014	92%	\$442,396
<b>Revenues</b>							
Charges for Services	\$37,096,827	\$40,686,297	\$40,686,297	\$41,907,026	\$1,220,729	3%	\$43,571,760
Miscellaneous Revenues	\$779,574	\$762,000	\$762,000	\$784,860	\$22,860	3%	\$784,860
<b>REVENUES TOTAL</b>	<b>\$37,876,401</b>	<b>\$41,448,297</b>	<b>\$41,448,297</b>	<b>\$42,691,886</b>	<b>\$1,243,589</b>	<b>3%</b>	<b>\$44,356,620</b>
<b>Expenses</b>							
Operating Expenses	\$36,667,739	\$37,621,769	\$41,236,283	\$42,042,886	\$4,421,117	12%	\$43,707,620
Debt Services	\$0	\$9,650	\$0	\$0	-\$9,650	-100%	\$0
Other Non-Operating Expenses	\$166,047	\$649,000	\$0	\$649,000	\$0	0%	\$649,000
Contingency	–	\$3,167,878	\$0	\$0	-\$3,167,878	-100%	\$0
<b>EXPENSES TOTAL</b>	<b>\$36,833,786</b>	<b>\$41,448,297</b>	<b>\$41,236,283</b>	<b>\$42,691,886</b>	<b>\$1,243,589</b>	<b>3%</b>	<b>\$44,356,620</b>
<b>Surplus (Deficit)</b>	\$1,042,615	\$0	\$212,014	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$1,042,670	\$230,382	\$442,396	\$442,396	–	–	\$442,396
<b>Undesignated</b>	\$1,042,670	\$230,382	\$442,396	\$442,396	–	–	\$442,396

## **General Obligation Debt Service 2005 Series Fund (Crosstown Pkwy)**

---

This is a debt service fund that accounts for activities related to paying for the General Obligation Debt for Crosstown Parkway. It receives dedicated Ad Valorem Property Tax revenue associated with the millage rate established to fund annual debt payments for the Crosstown Parkway Road project. A voter-

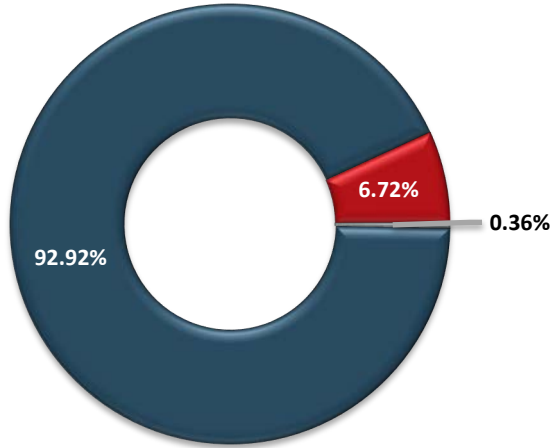
approved referendum allowed the City to issue \$165 million in bond debt to finance the project, with Ad Valorem Property Tax revenue used to retire bonds. The City sets the millage rate annually to ensure that the debt obligations are fully met. The General Obligation Bonds are scheduled to be paid in FY 2039.

# CITY OF PORT ST. LUCIE

## GENERAL OBLIGATIOND DEBT SERVICE FUND

### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES

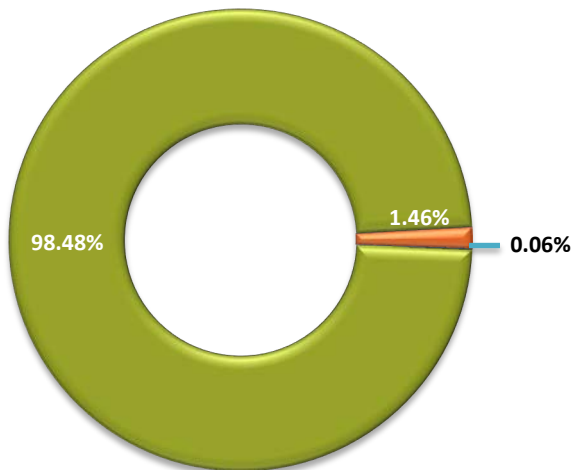


- Taxes
- Miscellaneous Revenues
- Other Sources/Interfund Transfers

**Beginning Reserve** \$11,891,331

Revenue Sources:	Amount
Taxes	\$7,742,128
Miscellaneous Revenues	560,000
Other Sources/Interfund Transfers	30,239
<b>Total</b>	<b>\$8,332,367</b>

#### FY 25-26 USES



- Operating Expenses
- Debt Services
- Other Non-Operating Expenses

Expenditure by Function:	Amount
Operating Expenses	\$5,150
Debt Services	8,205,793
Other Non-Operating Expenses	121,424
Contingency	0
<b>Total</b>	<b>\$8,332,367</b>
<b>Ending Balance</b>	<b>\$ 11,861,092</b>

CITY OF PORT ST. LUCIE  
2005 GO BONDS DEBT SERVICE FUND #214  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	–	\$11,559,353	\$11,559,353	\$11,891,331	\$331,978	3%	\$11,861,092
<b>Revenues</b>							
Miscellaneous Revenues	\$841,530	\$452,946	\$452,946	\$560,000	\$107,054	24%	\$475,000
Other Sources/Interfund Transfers	–	–	\$0	\$30,239	\$30,239	–	\$0
Taxes	\$9,463,035	\$8,212,213	\$8,212,213	\$7,742,128	-\$470,085	-6%	\$8,361,498
<b>REVENUES TOTAL</b>	<b>\$10,304,564</b>	<b>\$8,665,159</b>	<b>\$8,665,159</b>	<b>\$8,332,367</b>	<b>-\$332,792</b>	<b>-4%</b>	<b>\$8,836,498</b>
<b>Expenses</b>							
Operating Expenses	\$2,025	\$5,000	\$5,000	\$5,150	\$150	3%	\$5,150
Debt Services	\$8,215,627	\$8,210,294	\$8,210,294	\$8,205,793	-\$4,501	0%	\$8,205,793
Other Non-Operating Expenses	\$113,353	\$117,887	\$117,887	\$121,424	\$3,537	3%	\$126,280
Contingency	–	\$331,978	\$0	\$0	-\$331,978	-100%	\$499,275
<b>EXPENSES TOTAL</b>	<b>\$8,331,005</b>	<b>\$8,665,159</b>	<b>\$8,333,181</b>	<b>\$8,332,367</b>	<b>-\$332,792</b>	<b>-4%</b>	<b>\$8,836,498</b>
<b>Surplus (Deficit)</b>	\$1,973,559	\$0	\$331,978	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$1,973,559	\$11,559,353	\$11,891,331	\$11,861,092	–	–	\$11,861,092
<b>Undesignated</b>	\$1,973,559	\$11,559,353	\$11,891,331	\$11,861,092	–	–	\$11,861,092

In FY26 this fund is using undesignated reserves of \$30,239.



## **Medical Insurance Fund**

---

This fund tracks the accumulation of employee and employer contributions that fund the total cost of the City's Health Insurance Program for the staff. The City is self-insured for Health Insurance and directly benefits from any period of reduced claims. A system of internal rates is used to charge the various department budgets based on the number of participants and their type of coverage.

Included in this fund's budget is the cost for the City Clinic, which provides services for covered employees and their dependents.

### **Major Revenue Source**

The largest source of revenue for this fund is the employer's contribution toward employee health insurance. This figure is charged as an expense to the operating departments and is recorded as revenue within the fund. Employees also contribute to their health insurance based on their selected coverage type.

Employees have been gradually increasing their share of the total cost for health insurance. The City Council has directed senior management to negotiate with employee unions to achieve a cost-sharing ratio under which employees contribute 20% and the City contributes 80% of the full cost of coverage.

### **Expenditure Trends**

Because the City is self-insured, claim payments represent an ever-changing cost and the largest single expense in this fund. The City maintains stop-loss insurance to protect against catastrophic claims.

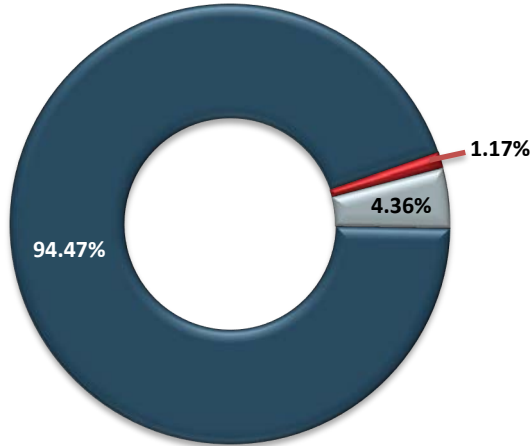
Claim costs have trended below the national average, in part due to the operation of the employee health clinic. As a result, projections show moderate increases in expenses. The fund maintains the required two-month (17%) contingency reserve to ensure the City's self-insured plan remains certified by the state.

# CITY OF PORT ST. LUCIE

## MEDICAL TRUST FUND

### ADOPTED BUDGET – FY 2025-26

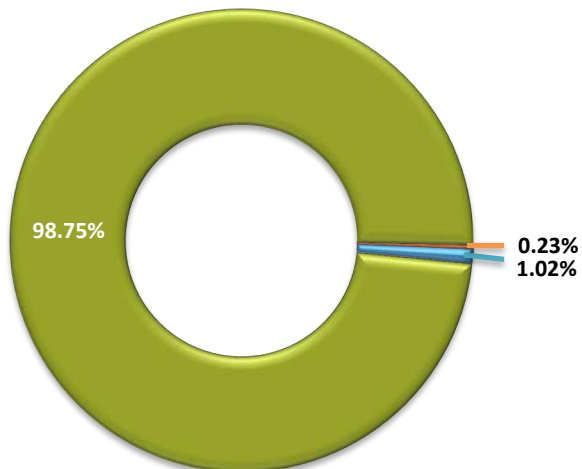
#### FY 25-26 SOURCES



- Charges for Services
- Miscellaneous Revenues
- Other Sources/Interfund Transfers

<b>Beginning Reserve</b>	<b>\$11,651,750</b>
<b>Revenue Sources:</b>	<b>Amount</b>
Charges for Services	\$37,342,500
Miscellaneous Revenues	463,546
Other Sources/Interfund Transfers	1,721,709
<b>Total</b>	<b>\$39,527,755</b>

#### FY 25-26 USES



- Personnel Services
- Operating Expenses
- Other Non-Operating Expenses

<b>Expenditure by Function:</b>	<b>Amount</b>
Personnel Services	\$404,296
Operating Expenses	39,032,908
Debt Services	0
Other Non-Operating Expenses	90,551
<b>Total</b>	<b>\$39,527,755</b>
<b>Ending Balance</b>	<b>\$ 9,930,041</b>

CITY OF PORT ST. LUCIE  
MEDICAL TRUST FUND #605  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$10,254,749	\$11,235,114	\$11,235,114	\$11,651,750	\$416,636	4%	\$9,930,041
<b>Revenues</b>							
Charges for Services	\$32,303,614	\$34,710,650	\$34,234,248	\$37,342,500	\$2,631,850	8%	\$38,770,129
Miscellaneous Revenues	\$563,241	\$450,000	\$452,230	\$463,546	\$13,546	3%	\$475,203
Other Sources/Interfund Transfers	—	—	\$0	\$1,721,709	\$1,721,709	—	\$1,094,338
<b>REVENUES TOTAL</b>	<b>\$32,866,855</b>	<b>\$35,160,650</b>	<b>\$34,686,478</b>	<b>\$39,527,755</b>	<b>\$4,367,105</b>	<b>12%</b>	<b>\$40,339,670</b>
<b>Expenses</b>							
Personnel Services	\$72,599	\$289,499	\$289,117	\$404,296	\$114,797	40%	\$427,088
Operating Expenses	\$31,806,707	\$34,784,083	\$33,893,657	\$39,032,908	\$4,248,825	12%	\$39,820,219
Debt Services	\$4	—	—	—	\$0	—	—
Other Non-Operating Expenses	\$90,646	\$87,068	\$87,068	\$90,551	\$3,483	4%	\$92,363
<b>EXPENSES TOTAL</b>	<b>\$31,969,955</b>	<b>\$35,160,650</b>	<b>\$34,269,842</b>	<b>\$39,527,755</b>	<b>\$4,367,105</b>	<b>12%</b>	<b>\$40,339,670</b>
<b>Surplus (Deficit)</b>	<b>\$896,899</b>	<b>\$0</b>	<b>\$416,636</b>	<b>\$0</b>	<b>—</b>	<b>—</b>	<b>\$0</b>
<b>Designated Reserve Policy</b>	<b>\$5,419,482</b>	<b>\$5,962,509</b>	<b>—</b>	<b>\$6,704,325</b>	<b>\$741,816</b>	<b>12%</b>	<b>\$6,842,042</b>
<b>Beginning Reserve Less Reserves</b>	<b>\$11,151,648</b>	<b>\$11,235,114</b>	<b>\$11,651,750</b>	<b>\$9,930,041</b>	<b>—</b>	<b>—</b>	<b>\$8,835,703</b>
<b>Undesignated</b>	<b>\$5,732,166</b>	<b>\$5,272,605</b>	<b>\$11,651,750</b>	<b>\$3,225,716</b>	<b>—</b>	<b>—</b>	<b>\$1,993,661</b>

Note: FY26 is using undesignated reserves of \$1,721,709.

**STAFFING SUMMARY**

DIVISION	2024 AUDITED	2025 BUDGETED	2025 ESTIMATED	2026 ADOPTED
<b>Full Time Equivalents</b>				
1900	1	2	2	3
<b>FULL TIME EQUIVALENTS</b>	<b>1</b>	<b>2</b>	<b>2</b>	<b>3</b>

## **Other Post Employee Benefits (OPEB) Trust Fund**

The City's Other Post Employee Benefits (OPEB) Trust Fund accounts for the funding of benefits provided to retirees, which for the City of Port St. Lucie consists primarily of the Health Insurance Program available to retirees. The City Council established this fund to prudently address a growing long-term liability.

Florida statutes require that the City offers group-rate health insurance to employees who have retired or will retire from the City. The various

operating funds are charged annually based on an amount actuarially determined to generate the funding necessary to provide health insurance benefits for retirees.

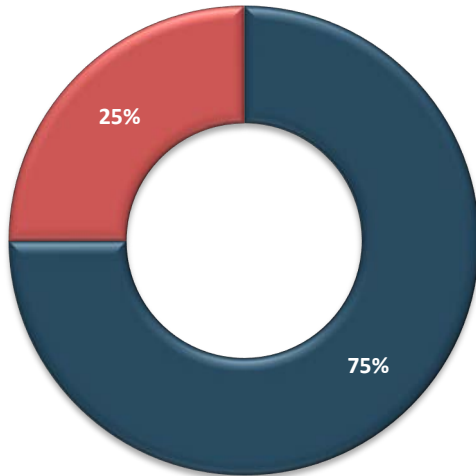
Revenue for this fund is derived from transfers from the operating funds, which are recorded as departmental expenses. The City makes annual contributions to the OPEB Trust Fund to offset the cost of future insurance obligations.

# CITY OF PORT ST. LUCIE

## OPEB TRUST FUND

### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES

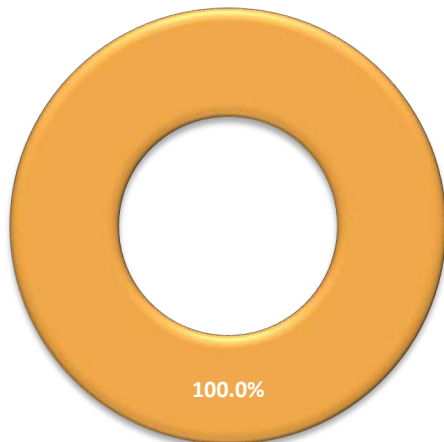


**Beginning Reserve** \$38,100,525

Revenue Sources:	Amount
Charges for Services	\$3,087,417
Miscellaneous Revenues	1,030,000
<b>Total</b>	<b>\$4,117,417</b>

- Charges for Services
- Miscellaneous Revenues

#### FY 25-26 USES



Expenditure by Function:	Amount
Contingency	\$4,117,417
<b>Total</b>	<b>\$4,117,417,</b>
<b>Ending Balance</b>	<b>\$42,098,017</b>

- Contingency

CITY OF PORT ST. LUCIE  
OPEB TRUST FUND #609  
ADOPTED BUDGET - FY 2026

	AUDITED	BUDGET	ESTIMATED	ADOPTED	PROJECTED		
	FY2024	FY2025	FY2025	FY2026	\$ Variance	% Variance	FY2027
<b>Beginning Undesignated Reserve</b>	\$240	\$34,103,033	\$34,103,033	\$38,100,525	\$3,997,492	12%	\$42,098,017
<b>Revenues</b>							
Charges for Services	\$5,149,596	\$2,997,492	\$2,997,492	\$3,087,417	\$89,925	3%	\$3,087,417
Miscellaneous Revenues	\$7,037,356	\$1,000,000	\$1,000,000	\$1,030,000	\$30,000	3%	\$1,500,000
<b>REVENUES TOTAL</b>	<b>\$12,186,952</b>	<b>\$3,997,492</b>	<b>\$3,997,492</b>	<b>\$4,117,417</b>	<b>\$119,925</b>	<b>3%</b>	<b>\$4,587,417</b>
<b>Expenses</b>							
Other Non-Operating Expenses	\$3,315,452	–	–	–	\$0	–	–
Contingency	–	\$3,997,492	\$0	\$4,117,417	\$119,925	3%	\$4,587,417
<b>EXPENSES TOTAL</b>	<b>\$3,315,452</b>	<b>\$3,997,492</b>	<b>\$0</b>	<b>\$4,117,417</b>	<b>\$119,925</b>	<b>3%</b>	<b>\$4,587,417</b>
<b>Surplus (Deficit)</b>	\$8,871,500	\$0	\$3,997,492	\$0	–	–	\$0
<b>Beginning Reserve Less Surplus</b>	\$8,871,740	\$34,103,033	\$38,100,525	\$42,098,017	–	–	\$46,685,434
<b>Undesignated</b>	\$8,871,740	\$34,103,033	\$38,100,525	\$42,098,017	–	–	\$46,685,434

# Capital Improvement Program (C.I.P.) Fund

The purpose of the Capital Improvement Program (CIP) is to promote advanced planning by City department heads and managers for long-term investment, typically in facilities or infrastructure, such as roads, public buildings, or parks. As part of the City's planning process, the City Council reviews and approves a five-year proposed Capital Improvement Plan (CIP). This plan is reviewed and updated annually and includes the following:

- (1) A clear summary of its contents.
- (2) A list of all capital improvements to be undertaken during the next five (5) fiscal years, including supporting information to justify the need for such improvements.
- (3) Cost estimates, methods of financing and recommended time schedules for each improvement.
- (4) The estimated annual cost of operating and maintaining the facilities to be constructed or acquired.

The capital improvement budget includes the infrastructure that all cities require to provide essential and high-quality services to current and future residents, businesses, and visitors. These projects also help prevent the deterioration of the City's existing infrastructure and support the community's long-term well-being. The capital budget funds the purchase, construction, and renovation of public buildings, major projects, and equipment acquisitions.

## Examples of Projects Considered Capital Improvements Include:

- Parks, trails, pools, recreation centers, playground equipment, sports fields, tennis and pickleball courts
- Police stations
- Stormwater drainage and flood control projects
- Streets, traffic lights, and sidewalks
- Water treatment plants, transmission pipes, storage facilities, and pump stations

## Capital Improvement Plan Process

The Capital Improvement Plan is guided by the City Council's annual updates to the Strategic Plan. The City's Strategic Plan identifies goals, initiatives, and projects that are integrated into departmental budget and included in the Capital Improvement Plan.

At the start of the budget preparation process, departments submit separate capital project request forms in addition to their operating budget requests. These forms provide the Office of Management and Budget (OMB) with details on capital projects scheduled for the next fiscal year, as well as any changes from the previous five-year plan. Updates may include new project requests or modifications to previously approved projects.

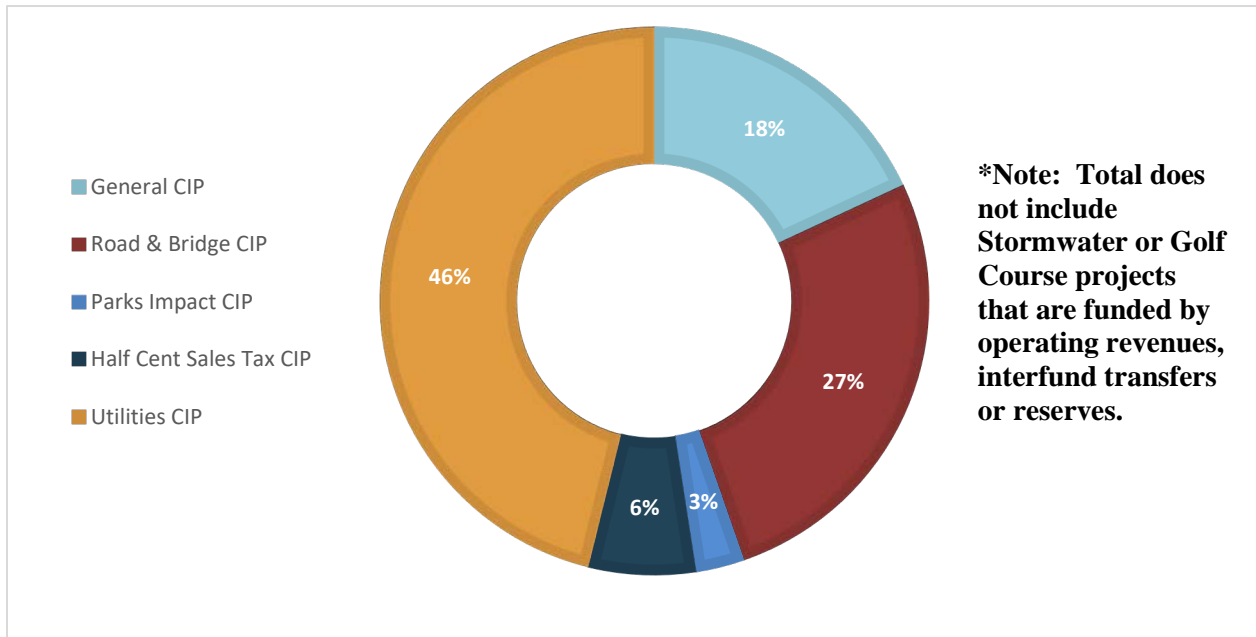
Departments must provide a description of each project, cost estimates and justification, funding sources, and the projected impact on the City's operating budget. These requests are evaluated for alignment with the City's Strategic Plan.

## Connection Between Operating Budget and CIP

The operating budget and Capital Improvement Plan are closely linked. The operating budget assumes the ongoing costs of maintaining and operating new facilities or equipment procured under CIP.

The total capital expenditures requested for fiscal year 2025-26 through fiscal year 2029-30 amount to \$725,824,143 **(excluding Stormwater, Golf Course, interfund transfers or reserves)**.

## Recommended Five-Year Capital Expenditure Plan \$725,824,143 \*



## General Fund CIP Fund

This fund is the capital improvement projects related to departments within the General Fund. Projects are funded by General Fund transfers, grants and/or use of reserves.

- Design for Facilities Building
- Police Building Impact Glass
- Main Parking Garage – City Hall
- Land Acquisition
- Minsky Gym Interior Walls
- Winterlakes Sports Lighting and Interior Walkway Lighting
- Lyngate Park Lighting Improvements
- Oak Hammock Inclusive Playground
- Paseo Park Security Camera Upgrade
- Walton & One Community Center
- Other projects aligned with various goals outlined in the City's Strategic Plan.



## Road & Bridge CIP Fund

---

This Capital Improvement Fund has two significant revenues. Two levels of gas tax totaling five cents per gallon sold are expected to generate \$4.8 million in FY 2025-26. Mobility Fees are projected to generate \$4.5 million, funding projects within their designated district. Grants and a transfer from the General Fund totaling \$1 million for next year, plus nearly \$22.4 million projected as a cash carryforward balance, providing additional funding support.

One of the projects in this plan is the annual resurfacing program, which is budgeted at \$4 million for FY 2025-26. The City plans to spend \$26.4 million on resurfacing over the five-year plan. Sidewalk projects total \$2.5 million for 2025-26 and \$8.5 million over five years. The City continues to work towards expanding pedestrian facilities throughout the community. Other projects in this fund include the Public Works Building, roadway construction, bridge repairs, lighting, and intersection improvements. All projects align with the City's Strategic Plan goal of **High Quality-Infrastructure**.

## Parks Impact Fee CIP Fund

---

Parks Impact Fees are projected to generate \$2.3 million in FY 2025-26. This revenue is expected to decrease due to developer credits and slower activity in the construction industry. A carryforward balance and interest income of \$1.1 million are projected to create a total of \$4.4 million. Projects requested in this plan include:

- O.L. Peacock Sr. Park
- Tradition Regional Park
- Torino Regional Park

This fund is fueled by economic activity, and as the economy grows, projects on the unfunded list may advance or be funded in years beyond this plan. Projects align with the City's Parks and Recreation 10-Year Master Plan and the City's Strategic Plan under the goal of Culture, Nature, and Fun Activities.

## Half-Cent Sales Tax CIP Fund

---

The half-cent sales tax, approved by the voters in November 2018, funds roadway and sidewalk improvements. The current half-cent sales tax increase will expire in FY 202829 and is estimated to generate \$45.6 million over the five-year plan. Between 15% and 20% of this revenue is generated by visitors from outside St. Lucie County. The estimated revenue for city-fund projects in FY 2025-26 is \$14.7 million.

## Stormwater CIP Projects

---

The Stormwater CIP is not a standalone fund. Projects are included in the Stormwater Fund with operating expenses that balance against the Stormwater Fee revenues. Projects in the five-year plan include large culvert replacements for failed culverts under roadways, property acquisition for access to water control structures, the side lot ditch program, and water quality projects. All projects align with the City's Stormwater Master Plan and the Strategic Plan goal of **High-Quality Infrastructure and Facilities**.

## Saints Golf Course CIP Projects

---

The Saints Golf Course CIP is not a standalone fund. Projects are included in the Saints Golf Course Fund, with operating expenses balanced against the Greens Fees. Projects in the five-year plan include cart path repairs, maintenance facility roof replacement, irrigation system renovation and bunker renovation. All projects in the plan align with the City's Strategic Plan and the strategic goal of High-Quality Infrastructure and Facilities.

## Utilities CIP Fund

---

The Utilities CIP Fund's primary purpose is to set aside designated reserves to plan for future upgrades to the Utilities System. This fund is projected to generate funding sources of \$19.4 million in FY 2025-26. Funding sources include transfers from the Utility Operating Fund and Water and Sewer Capital Facility Fund.

Projects in this plan include Water Quality Restoration for water storage improvements, lift station improvements, Reverse Osmosis F-37 Construction and CEI, a new warehouse at Northport, and Port St. Lucie Boulevard Segment 1 (Becker to Paar). The Utilities Department has also provided a list of potential projects beyond the five-year plan.

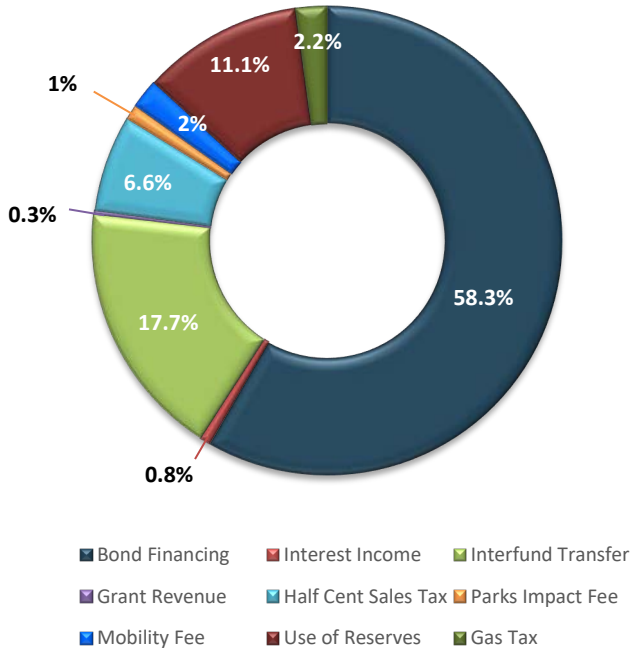
All projects in the plan align with the City's Strategic Plan and strategic goal of **High-Quality Infrastructure and Facilities**.

# CITY OF PORT ST. LUCIE

## CAPITAL IMPROVEMENT FUNDS

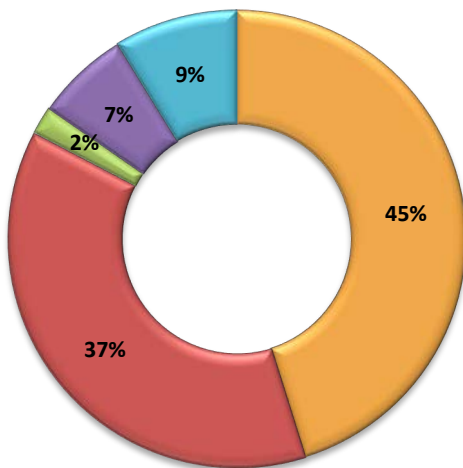
### ADOPTED BUDGET – FY 2025-26

#### FY 25-26 SOURCES



Revenue Sources:	Amount
Bond Financing	\$129,272,670
Interest Income	1,684,373
Interfund Transfer	39,341,037
Grant Revenue	650,000
Half Cent Sales Tax	14,678,832
Parks Impact Fee	2,300,000
Mobility Fee	4,490,000
Use of Reserves*	24,550,467
Gas Tax	4,800,000
<b>Total</b>	<b>\$221,767,379</b>

#### FY 25-26 USES







Expenditure by Function:	Amount
General CIP	\$100,140,709
Road & Bridge CIP	83,139,799
Parks Impact CIP	4,374,039
Half Cent Sales Tax CIP	14,678,832
Utilities CIP	19,380,000
<b>Total</b>	<b>\$221,767,379</b>

■ General CIP
 ■ Road & Bridge CIP
 ■ Parks Impact CIP

■ Half Cent Sales Tax CIP
 ■ Utilities CIP

## FISCAL YEAR 2026-2030 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
<ul style="list-style-type: none"> <li>Citywide Gateway Entry Features</li> </ul>	<b>1</b> 	Safe, Clean & Beautiful	FY 2026—2030	354
<ul style="list-style-type: none"> <li>The implementation of the City Council directive to design and construct new City gateways and entry signage, incorporating the City's rebranding, for highway and local signage installations.</li> </ul>				
<ul style="list-style-type: none"> <li>Police Training Facility</li> </ul>	<b>1</b> 	Safe, Clean & Beautiful	FY 2026	357
<ul style="list-style-type: none"> <li>For the design and construction of a new training facility. Funding is included to support implementation through FY 2025-26, including equipment necessary for implementation.</li> </ul>				
<ul style="list-style-type: none"> <li>Neighborhood Green Spaces</li> </ul>	<b>2</b> 	Strategic Growth for a Resilient Future	FY 2026—2029	356
<ul style="list-style-type: none"> <li>This project provides neighborhood residents with access to natural, passive-use spaces that support wellness, walkability, and a stronger connection to the environment.</li> </ul>				
<ul style="list-style-type: none"> <li>Walton &amp; One Recreation Center</li> </ul>	<b>4</b> 	Culture, Nature & Fun Activities	FY 2026	357
<ul style="list-style-type: none"> <li>This project is dedicated to design and construct a stand-alone facility for the Parks &amp; Recreation Department on the Walton &amp; One site.</li> </ul>				

## FISCAL YEAR 2026-2030 CIP BUDGET HIGHLIGHTS BY CITY COUNCIL STRATEGIC GOALS

Projects	Goal	STRATEGIC GOAL	Fiscal Year(s)	CIP Page
<ul style="list-style-type: none"> <li>Public Works Building</li> </ul>	5 	High-Quality Infrastructure & Facilities	FY 2026	359
<ul style="list-style-type: none"> <li>Design and construct a three-story administration building to house the Public Works Department. The Public Works Department acts in the capacity of “first responder” for the City of Port St. Lucie.</li> </ul>				
<ul style="list-style-type: none"> <li>Westport South 16" Force Main Becker Road</li> </ul>	5 	High-Quality Infrastructure & Facilities	FY 2027	374
<ul style="list-style-type: none"> <li>Installation of a new parallel force main along Becker Road and Darwin Boulevard. The force main was identified in the City's Wastewater Master Plan as being needed as developments continue to grow in the southeast service area.</li> </ul>				
<ul style="list-style-type: none"> <li>St. Lucie West Blvd. Widening Peacock to Cashmere</li> </ul>	5 	High-Quality Infrastructure & Facilities	FY 2026—2027	363
<ul style="list-style-type: none"> <li>Planning and design to widen St. Lucie West Boulevard from Peacock Blvd to Cashmere Boulevard Improvements include new drainage, curb &amp; gutter, shared-use paths, lighting, and landscaping.</li> </ul>				
<ul style="list-style-type: none"> <li>Tradition Regional Park</li> </ul>	6 	Culture, Nature & Fun Activities	FY 2026—2027	365
<ul style="list-style-type: none"> <li>Design a park, in alignment with the approved Parks &amp; Recreation 10-Year Master Plan and additionally to meet the public's request for a park that provides skate facilities, off-road cycling or other adventure sports as directed by City Council.</li> </ul>				
<ul style="list-style-type: none"> <li>O.L. Peacock Sr. Park</li> </ul>	6 	Culture, Nature and Fun Activities	FY 2026—2029	365
<ul style="list-style-type: none"> <li>High Performance Public Space Initiative Park Pilot Project. Targeted areas have also been identified in the Parks Master Plan as severely lacking parks amenities.</li> </ul>				

## CAPITAL BUDGET IMPACT ON OPERATING

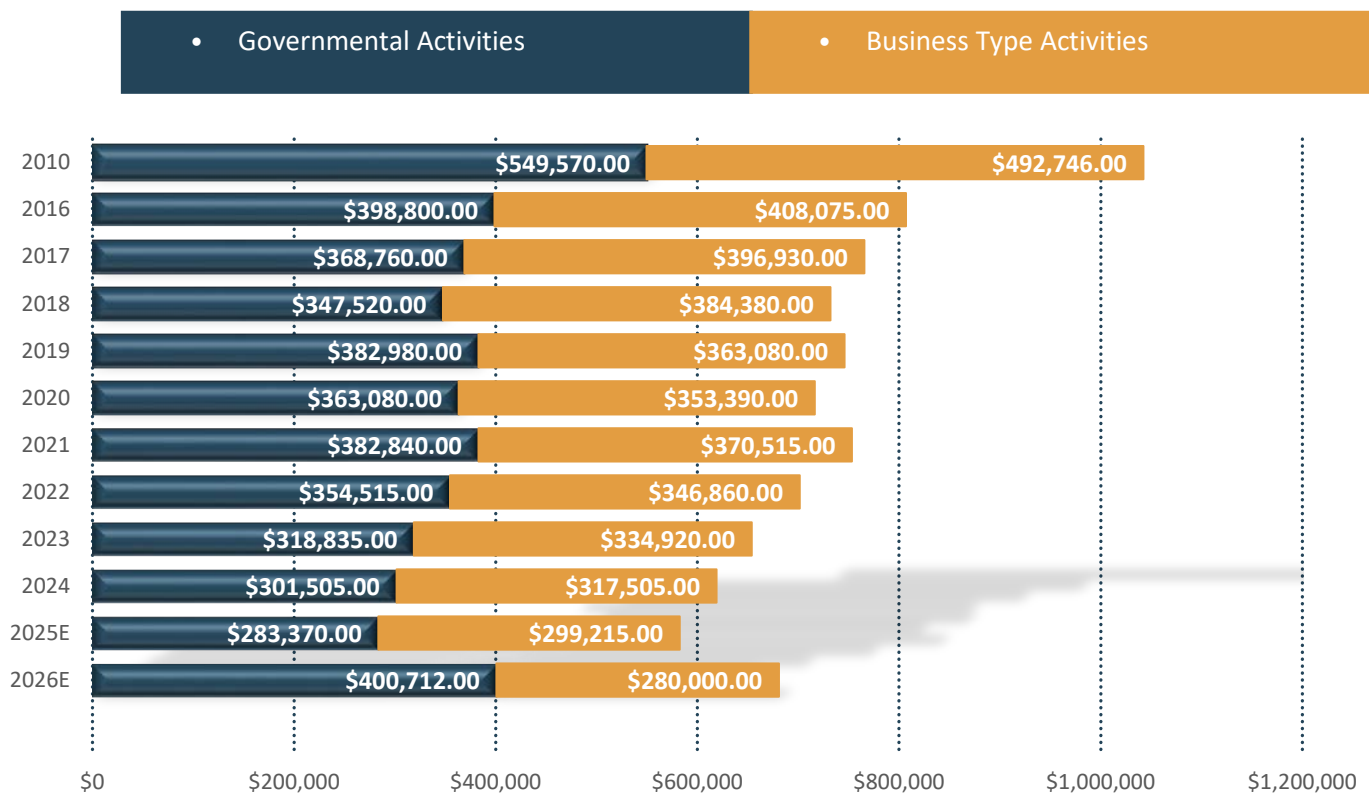
The CIP document has a page for every project, which includes a detailed description of the project, City Council Goals, funding source and effect on operations. Capital projects impact on the operating budget can be quantified through additional costs to operate and maintain new facilities, additional staff, or can have cost savings from the acquisition of newer and efficient equipment.

### GENERAL CIP FUND #301

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance/ Energy Savings (Materials/Supplies)	Utilities
Facilities Maintenance Building	N/A	N/A	N/A	N/A
Police Building Impact Glass Installation	N/A	N/A	N/A	N/A
Main Parking Garage—City Hall	FY28	N/A	35,000 Annually	N/A
City Hall Expansion Project	FY26	N/A	N/A	\$20,000 Annually
City Hall Air Handler Replacements	N/A	N/A	N/A	N/A
PD Building on Macedo Property	FY25	N/A	\$200,000	N/A
New Citywide Gateway Entry Features	FY26 & Beyond	N/A	\$6,000 Annually	N/A
Land Acquisition	FY26 & Beyond	N/A	\$6,000 Annually	N/A
Digital Sign	N/A	N/A	N/A	N/A
MIDFLORIDA Event Center Art Gallery Renovation	FY26	\$18,750	N/A	N/A
MIDFLORIDA Event Center Front Plaza Upgrades	N/A	N/A	N/A	N/A
MIDFLORIDA Event Center Expansion/ Renovation	N/A	N/A	N/A	N/A
MIDFLORIDA Event Center Exterior Painting/Main	N/A	N/A	N/A	N/A
MIDFLORIDA Event Center Roof Restoration/ Replacement	N/A	N/A	N/A	N/A
MIDFLORIDA Event Center Warehouse Expansion	N/A	N/A	N/A	N/A

# CIP Debt Overview

Currently, many projects are funded by pay-as-you-go, and there is no statutory debt limit for the City. As part of the City Council's Strategic Goals to reduce debt, the City's long-term debt has been significantly reduced through principal payments and refinancing when appropriate. From a high of more than \$1.042 billion in FY 2009-10, the debt was reduced to \$620 million as of the Fiscal Year-End 2024. This projection includes the planned issuance of approximately \$136 million in bond financing for Road and Bridge, Public Facility and Stormwater projects in FY 2025-26. The projected debt balance of \$678 million by the end of FY 2025-26 represents a substantial reduction of \$361 million, or 35%, from the peak in FY 2009-10.



CITY OF PORT ST. LUCIE  
CAPITAL IMPROVEMENT REVENUE SUMMARY  
FIVE-YEAR PROJECTION

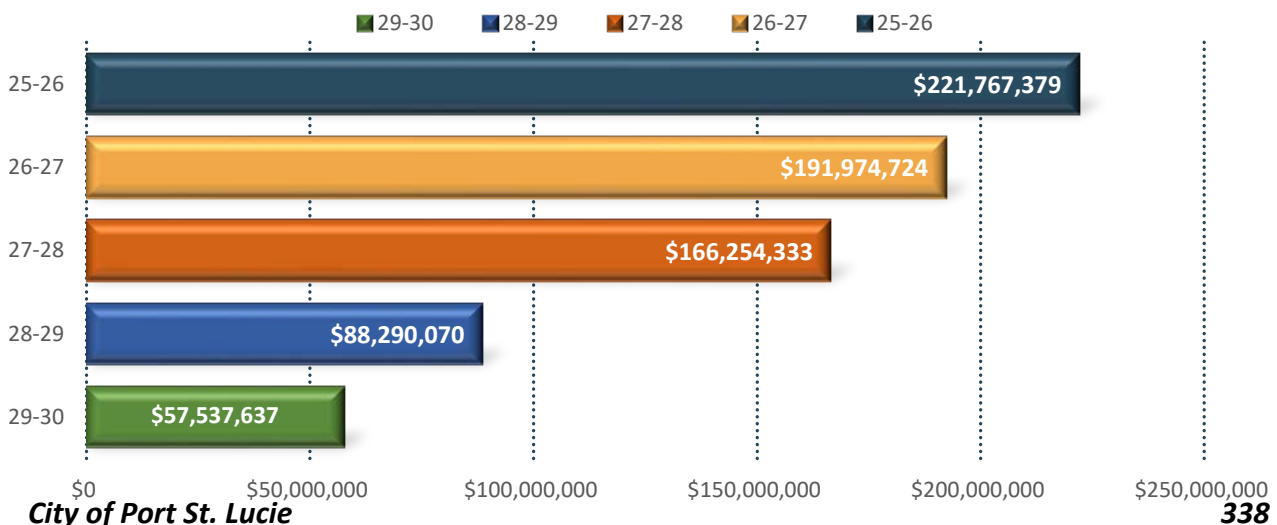
DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029	FISCAL YEAR 2029-2030
<b>Funding Source: Interfund Transfer</b>					
General CIP Fund	\$18,612,037	\$6,385,875	\$2,225,000	\$2,000,000	\$5,665,000
Road and Bridge CIP Fund	349,000	-	6,650,000	-	-
Parks Impact Fee Fund	1,000,000	-	-	-	-
Utilities CIP Fund	19,380,000	45,617,000	6,500,000	12,070,000	19,365,900
<b>Subtotal – Interfund Transfer</b>	<b>\$39,341,037</b>	<b>\$52,002,875</b>	<b>\$15,375,000</b>	<b>\$14,070,000</b>	<b>\$25,030,900</b>
<b>Funding Source: Cash Carryforward/Fund Balance</b>					
General CIP Fund	\$2,106,002	\$369,225	\$214,437	\$225,159	\$236,417
Road & Bridge CIP Fund	22,444,465	-	500,000	3,200,000	-
Parks Impact Fee CIP Fund	-	-	-	-	-
Half Cent Sales Tax CIP Fund	-	-	-	-	-
Utilities CIP	-	669,000	6,000,000	-	-
<b>Subtotal – Cash Carryforward</b>	<b>\$24,550,467</b>	<b>\$1,038,225</b>	<b>\$6,714,437</b>	<b>\$3,425,159</b>	<b>\$236,417</b>
<b>Funding Source: Impact Fees</b>					
Parks Impact CIP Fee Fund	\$2,300,000	\$1,304,039	\$1,163,005	\$1,836,995	\$-
<b>Subtotal – Impact Fees</b>	<b>\$2,300,000</b>	<b>\$1,304,039</b>	<b>\$1,163,005</b>	<b>\$1,836,995</b>	<b>\$-</b>
<b>Funding Source: Mobility Fees</b>					
Mobility Fees	4,490,000	4,135,000	2,710,000	2,510,000	2,760,000
<b>Subtotal – Mobility Fees</b>	<b>\$4,490,000</b>	<b>\$4,135,000</b>	<b>\$2,710,000</b>	<b>\$2,510,000</b>	<b>\$2,760,000</b>
<b>Funding Source: Interest Income</b>					
General CIP Fund	500,000	-	-	-	-
Road & Bridget CIP Fund	110,334	113,644	117,053	120,565	124,182
Parks Impact Fee Fund	1,074,039	1,050,000	1,079,910	1,082,978	1,086,138
Half-Cent Sales Tax CIP Fund	-	-	-	-	-
<b>Subtotal – Interest Income</b>	<b>\$1,684,373</b>	<b>\$1,163,644</b>	<b>\$1,196,963</b>	<b>\$1,203,543</b>	<b>\$1,210,320</b>



CITY OF PORT ST. LUCIE  
CAPITAL IMPROVEMENT REVENUE SUMMARY  
FIVE-YEAR PROJECTION - Continued

DESCRIPTION – FUNDING SOURCES	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029	FISCAL YEAR 2029-2030
<b>Funding Sources: Gas Tax</b>					
Road & Bridge CIP Fund	\$4,800,000	\$4,800,000	\$4,800,000	\$5,050,000	\$8,250,000
<b>Subtotal – Gas Tax</b>	<b>\$4,800,000</b>	<b>\$4,800,000</b>	<b>\$4,800,000</b>	<b>\$5,050,000</b>	<b>\$8,250,000</b>
<b>Funding Source: Half-Cent sales Tax</b>					
Half-Cent Sales Tax CIP Fund	\$14,678,832	\$14,056,101	\$14,694,928	\$2,194,373	\$-
<b>Subtotal-Half-Cent Sales Tax</b>	<b>\$14,678,832</b>	<b>\$14,056,101</b>	<b>\$14,694,928</b>	<b>\$2,194,373</b>	<b>\$-</b>
<b>Funding Source: Grants &amp; Contributions</b>					
Road & Bridge CIP Fund	\$650,000	\$650,000	\$2,000,000	\$-	\$-
Utilities CIP Fund	-	8,125,000	-	-	-
<b>Subtotal – Grants &amp; Contributions</b>	<b>\$650,000</b>	<b>\$8,775,000</b>	<b>\$2,000,000</b>	<b>\$-</b>	<b>\$-</b>
<b>Funding Source – Other Financing Sources</b>					
General CIP Fund	\$78,922,670	\$1,099,840	\$750,000	\$2,600,000	\$9,050,000
Road and Bridge CIP Fund	50,350,000	38,600,000	14,650,000	4,400,000	4,000,000
Parks Impact Fee Fund	-	-	-	1,000,000	7,000,000
Half-Cent Sales Tax CIP Fund	-	-	-	-	-
Utilities CIP Fund	-	65,000,000	102,200,000	50,000,000	-
<b>Subtotal – Other Financing Sources</b>	<b>\$129,272,670</b>	<b>\$104,699,840</b>	<b>\$117,600,000</b>	<b>\$58,000,000</b>	<b>\$20,050,000</b>
<b>Total CIP Funding Sources</b>	<b>\$221,767,379</b>	<b>\$191,974,724</b>	<b>\$166,254,333</b>	<b>\$88,290,070</b>	<b>\$57,537,637</b>

FISCAL YEARS 2026-2030  
\$725,824,143

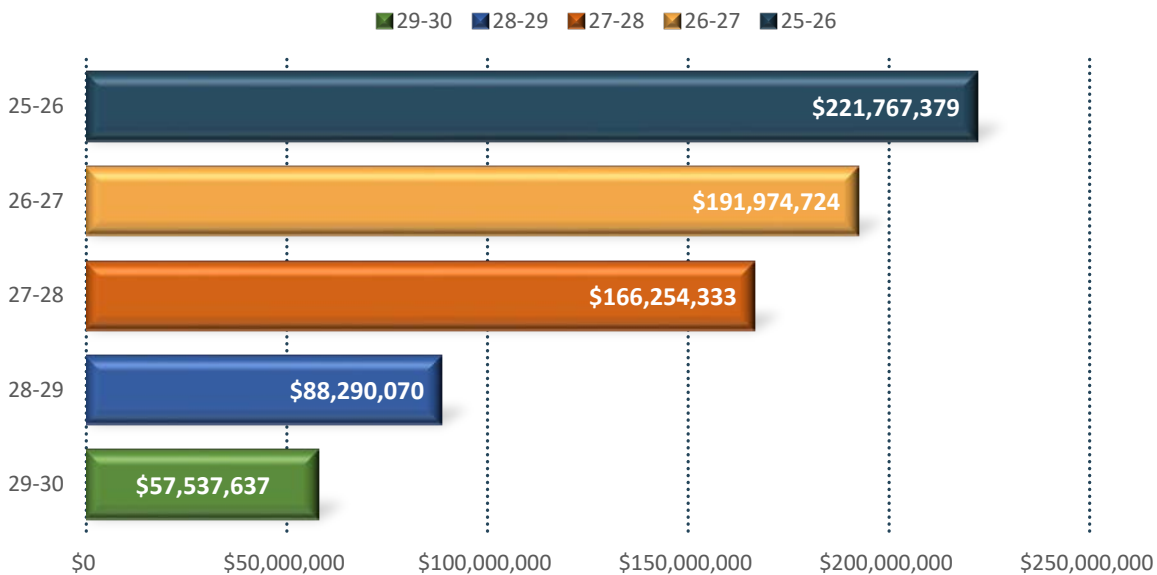


**CITY OF PORT ST. LUCIE  
CAPITAL IMPROVEMENT EXPENDITURE SUMMARY  
FIVE-YEAR PROJECTION**

Description – All CIP Funds	FISCAL YEAR 2025-2026	FISCAL YEAR 2026-2027	FISCAL YEAR 2027-2028	FISCAL YEAR 2028-2029	FISCAL YEAR 2029-2030
<b>General CIP Fund</b>	\$100,140,709	\$7,854,940	\$3,189,437	\$4,825,159	\$14,951,417
<b>Road &amp; Bridge CIP Fund</b>	83,193,799	48,298,644	31,427,053	15,280,565	15,134,182
<b>Parks Impact Fee Fund</b>	4,374,039	2,354,039	2,242,915	3,919,973	8,086,138
<b>Half-Cent Sales Tax CIP Fund</b>	14,678,832	14,056,101	14,694,928	2,194,373	0
<b>Utilities CIP Fund</b>	19,380,000	119,411,000	114,700,000	62,070,000	19,365,900
<b>Total CIP Expenditure Summary</b>	<b>\$221,767,379</b>	<b>\$191,974,724</b>	<b>\$166,254,333</b>	<b>\$88,290,070</b>	<b>\$57,537,637</b>

Note: Stormwater CIP Fund is budgeted in the Stormwater Proprietary Fund. Summary of expenses does not include reserves or transfers.

**FISCAL YEARS 2026-2030  
\$725,824,143**



## **CAPITAL BUDGET IMPACT ON OPERATING FUND**

---

The impact of capital project operating costs on the annual budget requires planning and consideration. Operating costs are a basic element of the City's Capital Improvement Program and the overall development process.

Reliable operating cost estimates are necessary from the beginning of each budget cycle, as the City needs to determine ongoing expenses that will be incurred once a project is complete. For example, once a park is constructed, it requires staff (personnel), operating supplies, electricity, and ongoing costs to operate. Since projects are completed in phases, partially constructed projects generally have associated operating costs which will need to be funded in future years.

There are a variety of factors that determine the number of personnel and operating costs such as location, size, and use of the infrastructure that will determine the number and operating costs. A training facility for police may require no additional personnel while a new park will require additional personnel.

Typically, recurring capital projects have minimal operating impact on the City's current or future budgets. Such projects may be scheduled for replacement. Many of the new construction or major improvements do require some additional operating costs such as mowing, electricity, fuel, and other maintenance costs and other contractual services.

Estimated impacts of operating costs for all capital items budgeted for FY 2025 and beyond are listed on the following page.

## GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
MIDFLORIDA Event Center Emerald Ballroom	N/A	N/A	N/A	N/A
Botanical Gardens Gazebo	FY30	N/A	\$3,000	N/A
Minsky Gym Interior Wall Repairs	FY26 & Beyond	N/A	N/A	(\$1,500) Annually
McCarty Ranch Preserve Campsite Electric Service	FY26 & Beyond	N/A	\$12,000 Annually	N/A.
Port St. Lucie Elementary Renovations	FY26 & Beyond	N/A	\$437,090 Annually	N/A
Port St. Lucie Elementary Site Master Plan	FY26 & Beyond	N/A	N/A	N/A
Jessica Clinton Softball Concession Bldg.	N/A	N/A	N/A	N/A
Jessica Clinton Baseball Field Drainage	N/A	N/A	N/A	N/A
Turtle Run Park Inclusive Playground	FY29 & Beyond	N/A	\$5,600 Annually	N/A
Sandhill Crane Park Sports Field Drainage	FY30	N/A	(\$7,600)	N/A
Winterlakes Sports Lighting and Interior Walkway	FY26 & Beyond	N/A	\$26,000 Annually	N/A
Lyngate Park Lighting Improvements	FY26 & Beyond	N/A	\$6,000 Annually	N/A
Riverland Paseo Park Parking Lot Expansion	FY27 & Beyond	N/A	\$3,000 Annually	N/A
Parks Entrance Signs Rebranding	N/A	N/A	N/A	N/A
Neighborhood Green Spaces	FY27 & Beyond	N/A	\$2,500 - \$7050 Annually	N/A
Oak Hammock Park Inclusive Playground	FY26 & Beyond	N/A	\$8,000 Annually	N/A

## GENERAL CIP FUND #301 - Continued

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Whispering Pines Park Security Upgrade	FY26 & Beyond	N/A	\$10,000 Annually	N/A
Woodland Trails Security Camera System	N/A	N/A	N/A	N/A
Girl Scout Park Playground Replacement	FY30	N/A	\$8,000	N/A
Parks Digital Signs	FY26 & Beyond	N/A	\$2,000 - \$8,000 Annually	\$300 - \$1,200 Annually
Paseo Park Security Camera Upgrade	FY27 & Beyond	N/A	\$9,000 Annually	N/A
McChesney Park Playground Replacement	FY27	N/A	\$8,000 Annually	N/A
Community Center Roof Replacement	FY27 & Beyond	N/A	\$500 Annually	N/A
Walton & One Recreation Center	FY29 & Beyond	N/A	\$482,126 Annually	N/A
Community Center Generator Replacement	FY28 & Beyond	N/A	\$25,000 Annually	N/A
Police Training Facility	FY26 & Beyond	\$102,500 Annually	\$2,084,420	N/A
FDOT – New Sidewalk - Volucia	FY26 & Beyond	N/A	\$5,000 & \$2,500 Annually	N/A
Police Department Main Building Renovations All Floors	N/A	N/A	N/A	N/A

## ROAD & BRIDGE CIP #304 FUND

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Land Acquisition	FY26 & Beyond	\$7,500 Annually	N/A	N/A
New Public Works Building (Prior FY Project)	FY26 & Beyond	N/A	\$50,000 Annually	N/A

## ROAD & BRIDGE CIP #304 FUND- CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Citywide Traffic Calming	FY26 & Beyond	\$5,000 & \$10,000 Annually	N/A	N/A
New Sidewalks Citywide	FY26 & Beyond	\$20,000 Annually	N/A	N/A
Project Management Costs for Capital Improvements	FY26 & Beyond	N/A	\$10,000 Annually	N/A
Volucia Drive Sidewalk	FY26 & Beyond	N/A	\$2,500 & \$50,000 Annually	N/A
Peacock Trail	FY26 & Beyond	\$30,000 & \$5,000 Annually	N/A	N/A
Citywide Annual Resurfacing Program	FY65 & Beyond	\$25,000 & Annually	N/A	N/A
SW Glenwood Drive Roadway Reconstruction (Prior FY Project)	FY26	N/A	\$5,000	N/A
Gatlin Pines Roadway Reconstruction Improvements	FY26	\$90,000	N/A	N/A
Tiffany/Durango Safety Improvements	FY26 & Beyond	\$10,000 & \$2,500 Annually	N/A	N/A
Citywide Road Beautification	FY26 & Beyond	\$5,000 & \$25,000 Annually	N/A	N/A
Port St. Lucie Blvd Landscape Turnpike Bridge to Gatlin Blvd	FY26 & Beyond	\$5,000 & \$10,000 Annually	N/A	N/A
SW Rosser/ Dreyfuss Intersection Improvements Roundabout	FY27 & FY28	\$20,000 & \$75,000	N/A	N/A
California /Cameo Intersection Improvements Roundabout	FY27 & Beyond	\$20,000 & \$75,000 Annually	N/A	N/A
Lennard at Grand Enhancing Crossing Crosswalk with Flashing Beacons (Prior FY Project)	FY27 & Beyond	\$25,000 & \$5,000 Annually	N/A	N/A

## ROAD & BRIDGE CIP #304 FUND- CONTINUED

<b>Project/Description</b>	<b>Impact Fiscal Year</b>	<b>Personnel New &amp; Oversight of Project</b>	<b>Maintenance (Materials/Supplies)</b>	<b>Utilities (per year)</b>
Crosstown Parkway User Park Parking	FY27 & Beyond	\$27,000 & \$5,000 Annually	N/A	N/A
Green River Pkwy. at Charleston Enhanced Crossing Crosswalk with Flashing Beacons	FY27 & Beyond	\$20,000 & \$5,000 Annually	N/A	N/A
Green River Pkwy. at Berkshire Enhanced Crossing Crosswalk with Flashing Beacons	FY27 & Beyond	\$20,000 & \$5,000 Annually	N/A	N/A
Selvitz/Peachtree Intersection Improvements	FY27 - FY29	\$25,000 – \$75,000	N/A	N/A
Torino/Hann Intersection Improvements Turn Lane Extension	FY28 & Beyond	\$20,000 & \$5,000 Annually	N/A	N/A
Green River Pkwy/Melaleuca Intersection Improvements	FY29 & FY30	\$25,000 & \$75,000	N/A	N/A
Melaleuca/Berkshire Intersection Improvements Roundabout	FY29 & FY30	\$25,000 & \$75,000	N/A	N/A
Citywide Contract Repair /Improvements of Sidewalks	FY26 & Beyond	\$20,000 - \$35,000 Annually	N/A	N/A
Morningside/Port St. Lucie Blvd. Safety Enhanced Bicycle Access	FY26 & Beyond	\$10,000 & \$3,000 Annually	N/A	N/A
SW Crosstown /Cashmere Intersection Improvements	FY28 & FY29	\$5,000 & \$15,000	N/A	N/A
Replacement of Street Lighting Poles along Village Parkway	FY26	\$50,000	N/A	N/A
Thornhill Sandia Intersection Improvements Roundabout	FY230	\$20,000	N/A	N/A
Village Parkway Replacement Lights (Prior FY Project)	FY26	\$5,000	N/A	N/A
NW Bayshore Blvd. Widening & Multimodal Improvements (Prior FY Project)	FY26 & Beyond	\$35,000 & \$10,000 Annually	N/A	N/A

## ROAD & BRIDGE CIP #304 FUND - CONTINUED

<b>Project/Description</b>	<b>Impact Fiscal Year</b>	<b>Personnel New &amp; Oversight of Project</b>	<b>Maintenance (Materials/Supplies)</b>	<b>Utilities (per year)</b>
Darwin & Paar Roundabout	FY26 & Beyond	\$20,000 & \$5,000 Annually	N/A	N/A
Savona Blvd. & Paar Drive Roundabout (Prior FY Project)	FY26 & Beyond	\$25,000 & \$7,500 Annually	N/A	N/A
Tradition & Village Mobility Improvements (Prior FY Project)	FY26	\$150,000	N/A	N/A
Gatlin/Savona Phase II Widening (Girard to Dalton) (Prior FY Project)	FY26 & Beyond	\$75,000 & 7,500 Annually	N/A	N/A
Citywide Traffic Signal Conversion	FY26 & Beyond	\$30,000 - \$5,000 Annually	N/A	N/A
Port St. Lucie Boulevard South Improvements Seg. 2.2 (Paar Dr to Alcantarra Blvd) (Prior FY Project)"	FY26 & Beyond	N/A	\$10,000 Annually	N/A
Pavement Condition and Asset Inventory Survey	N/A	N/A	N/A	N/A
Citywide ADA Improvements Various Locations	FY26 & Beyond	N/A	\$6,000 Annually	N/A
Savona/Alcantarra Intersection Improvements	FY26 & Beyond	N/A	\$5,000, \$25,000 & \$7,500 Annually	N/A
St. Lucie West Blvd. Widening Peacock to Cashmere	FY26 & Beyond	N/A	\$75,000, \$15,000 & \$300,000 Annually	N/A
Port St. Lucie Blvd. South Seg. 1 (Becker to Paar)	FY26 & Beyond	N/A	\$25,000 & \$10,000 Annually	N/A
N Macedo Blvd. & Selvitz Rd. Raised Intersection	FY27 & Beyond	\$8,000 & \$3,000 Annually	N/A	N/A
Del Rio & California Intersection Improvements	FY26 & FY27	\$5,000 & \$17000	N/A	N/A
SE Veterans Memorial at Lyngate Multimodal Bicycle Access	FY27 & Beyond	\$25,000 & \$5,000 Annually	N/A	N/A



## PARKS IMPACT FEE FUND #305

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Torino Regional Park	FY26 & FY27	\$1,905,793	\$909,380	N/A
O.L. Peacock Sr. Park	N/A	N/A	N/A	N/A
Tradition Regional Park	FY26 & Beyond	N/A	\$20,652 Annually	N/A
Tradition Community Center	N/A	N/A	N/A	N/A

## HALF-CENT SALES TAX CIP #310

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
New Sidewalks Citywide	FY26 – FY28	\$25,000 Annually	N/A	N/A
Citywide Paving Program	FY26 & Beyond	\$20,000 Annually	N/A	N/A
Floresta Improvement (Phase III)	FY26 & Beyond	\$1,000,000 & \$500,000 Annually	N/A	N/A
California Widening	FY26 – FY28	\$15,000, \$25,000 & \$52,500	N/A	N/A
California / St. Lucie West Blvd. Intersection Improvements	FY26 - FY29	\$5,000 & \$10,000 Annually	N/A	N/A

## STORMWATER CIP FUND #401

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
B1 & D21 Canal Slope Restoration	FY29 & FY30	\$12,000 & \$50,000	N/A	N/A
Culvert Replacement Program	FY26 & Beyond	\$50,000 Annually	N/A	N/A
Property Acquisition for Access to Water Control Structures	FY26 & Beyond	\$1,000 - \$1,500 Annually	N/A	N/A
Veteran's Memorial Quality Phase III (Prior FY Project)	FY26 & Beyond	\$5,000 Annually	N/A	N/A
Design of Grant Eligible Water Quality Projects	FY26 & Beyond	\$8,200 - \$12,000 Annually	N/A	N/A

## STORMWATER CIP FUND #401 - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Swale Liner/Culvert Program	FY25 & Beyond	\$60,000 Annually	N/A	N/A
Veteran's Memorial Water Quality Phase IV and V	FY29	\$51,000	N/A	N/A
E8 Downstream Repairs of B15	FY26 & Beyond	\$30,000 & \$5,000 Annually	N/A	N/A
Airoso Conflict Structure & Piping	FY27 & FY28	\$5,000 & \$40,000	N/A	N/A
Elkcam Basin Improvements	FY29 & FY30	\$5,000 & \$46,000	N/A	N/A
Kingsway/Oakridge Basin Improvements	FY29 & FY30	\$5,000 & \$46,000	N/A	N/A
Hog Pen Slough Water Quality & (HPS-60) Structure Replacement (Prior FY Project)"	FY26 & Beyond	\$30,000 & \$6,000 Annually	N/A	N/A
Emerson Street Water Quality Dry Pond	FY28 & FY29	\$7,500 & \$26,500	N/A	N/A
Oak Hammock Watershed Improvement Project	FY26 & Beyond	\$21,000 - \$132,000 Annually	N/A	N/A

## UTILITY SYSTEMS FUND #421

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Golf Course Cart Path Repairs	N/A	N/A	N/A	N/A
Golf Course Maintenance Facility	N/A	N/A	N/A	N/A
Saints Golf Course Irrigation System Renovation	N/A	N/A	N/A	N/A
Golf Course Bunker Renovation	N/A	N/A	N/A	N/A

## UTILITY SYSTEMS FUND #448

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Glades Wastewater Treatment Plant Expansion 18 or 24 MGD	N/A	N/A	N/A	N/A
Glades Equalization Tank	N/A	N/A	N/A	N/A
Glades Injection Well System (1 Injection Well)	N/A	N/A	N/A	N/A
Lift Station Replacements (Prior FY Project)	N/A	N/A	N/A	N/A
James E. Anderson Rear Water Main Phase I (WA19)	N/A	N/A	N/A	N/A
James E. Anderson Rear Water Main Phase II (WA11)	N/A	N/A	N/A	N/A
Western Reverse Osmosis Well F-37 & F-38 (Prior FY Project)	FY26 & Beyond	N/A	\$54,000 & \$108,000 Annually	N/A
Water Quality Restoration Area 7A	N/A	N/A	N/A	N/A
Water Quality Restoration Area 7B	N/A	N/A	N/A	N/A
Rangeline Road Reverse Osmosis Water Plant Floridian Wells (6) (Prior FY Project)	FY27 & Beyond	N/A	\$54,00 - \$270,000 Annually	N/A
Rangeline Road Raw Water Main	FY25	N/A	\$100 Annually	N/A
Rangeline Road Reverse Osmosis Injection (2) Well Systems and (1) Monitoring Well	N/A	N/A	N/A	N/A
Rangeline Road Reverse Osmosis Water Plant	N/A	N/A	N/A	N/A
New Warehouse at Northport	FY29 & FY30	N/A	\$4,500 Annually	N/A

## UTILITY SYSTEMS FUND #448 - CONTINUED

Project/Description	Impact Fiscal Year	Personnel New & Oversight of Project	Maintenance (Materials/Supplies)	Utilities (per year)
Northport Booster Pump Force Main to Glades Wastewater Treatment Plant - Phase 1-6 (Prior FY Project)	FY29 & FY30	N/A	\$ 200 Annually	N/A
Low Pressure Mains - Ductile Iron Pipe Replacement (Prior FY Project)	N/A	N/A	N/A	N/A
Westport South 16" Force Main Becker Road (WW11)	FY28 & Beyond	N/A	\$400 Annually	N/A
Becker Road Water & Wastewater Improvements Phase 1-7	FY29 & FY30	N/A	\$ 100 Annually	N/A
Inflow and Infiltration of Gravity Mains	FY28 & Beyond	N/A	\$2,500 Annually	N/A
Glades Cutoff Road Parallel Water Main Phase 1	FY29 & FY30	N/A	\$ 100 Annually	N/A
Village Green Pkwy (CRA Project) Huffman to Tiffany	N/A	N/A	N/A	N/A
PSL Blvd (FDOT Segment 1 Becker to Paar) (Prior FY Project)	N/A	N/A	N/A	N/A
Midway Jenkins to Glades Cutoff	N/A	N/A	N/A	N/A
Citywide Water Pipe Replacement	N/A	N/A	N/A	N/A
Clear Well and Generator Building at the Prineville Reverse Osmosis Treatment Plant	N/A	N/A	N/A	N/A
Lime Plant Rehabilitation	N/A	N/A	N/A	N/A



# CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECTS FIVE-YEAR PROJECTION

Project/Description	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30
301 - General Fund CIP					
Facilities Maintenance Building	300,000	3,000,000	-	-	-
Police Building Impact Glass Installation	1,000,000	-	-	-	-
Main Parking Garage City Hall	14,175,000	-	-	-	-
City Hall Expansion	14,747,670	-	-	-	-
City Hall Air Handler Replacement	-	150,000	150,000	150,000	-
Citywide Gateway Entry Features	250,000	250,000	250,000	250,000	250,000
Land Acquisition	2,000,000	1,000,000	1,000,000	1,000,000	1,000,000
Digital Sign	194,500	204,225	214,437	225,159	236,417
MIDFLORIDA Event Center Art Gallery Renovation	125,000	-	-	-	-
MIDFLORIDA Event Center Front Plaza Upgrades	-	850,715	-	-	-
MIDFLORIDA Event Center Expansion/ Renovation	115,000	-	750,000	-	5,500,000
MIDFLORIDA Event Center Exterior Painting/Main Building & Garage	-	-	380,000	-	-
MIDFLORIDA Event Center Roof Restoration/ Replacement	-	-	-	-	3,550,000
MIDFLORIDA Event Center Warehouse Expansion	-	350,000	-	2,600,000	-
MIDFLORIDA Event Center Emerald Ballroom Lighting Upgrades	215,000	-	-	-	-
Botanical Gardens Gazebo	-	-	25,000	180,000	-
Minsky Gym Interior Wall Repairs	550,000	-	-	-	-
McCarty Ranch Preserve Campsite Electric Service	500,000	-	-	-	-
Port Saint Lucie Elementary Renovations	250,000	-	-	-	-
Port Saint Lucie Elementary Site Master Plan	200,000	-	-	-	-
Jessica Clinton Softball Concession Bldg.	-	-	-	-	775,000
Jessica Clinton Baseball Field Drainage	-	-	-	-	650,000
Turtle Run Inclusive Playground	-	-	-	-	785,000
Sandhill Crane Park Sports Field Drainage	-	-	-	-	370,000
Winterlakes Sports Lighting and Interior Walkway Lighting	1,911,502	-	-	-	-
Lyngate Park Lighting Improvements	325,000	-	-	-	-
Riverland Paseo Park Parking Lot Expansion	1,600,000	-	-	-	-
Parks Entrance Signs Rebranding	200,000	-	-	-	-
Neighborhood Green Spaces (4 locations)	255,000	255,000	255,000	255,000	-
Oak Hammock Inclusive Playground	485,000	-	-	-	-
Whispering Pines Security and Fiber Optic Upgrade	150,000	-	-	-	-
Woodland Trails Security Camera System	-	465,000	-	-	-
Girl Scout Park Playground Replacement	-	-	-	-	585,000
Parks Digital Signs	-	165,000	165,000	165,000	-
Paseo Park Security Camera Upgrade	492,000	-	-	-	-
McChesney Park Playground	-	785,000	-	-	-
Community Center Roof Replacement	500,000	-	-	-	-
Walton & One Recreation Center	50,000,000	-	-	-	-
Community Center Generator Replacement	-	-	-	-	1,250,000
Police Training Facility	9,250,037	-	-	-	-
Police Department Main Building Renovations All Floors	350,000	380,000	-	-	-
Total General CIP	\$ 100,140,709	\$ 7,854,940	\$ 3,189,437	\$ 4,825,159	\$ 14,951,417



## CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECTS FIVE-YEAR PROJECTION

Project/Description	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30
<b>304 - ROAD &amp; BRIDGE CIP</b>					
Land Acquisition	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
New Public Works Building (Prior FY Project)	29,393,465	-	-	-	-
Citywide Traffic Calming	600,000	250,000	250,000	250,000	250,000
New Sidewalks Citywide	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Project Management Costs for Capital Improvements	300,000	200,000	300,000	200,000	300,000
Volucia Drive Sidewalk	1,000,000	-	-	-	-
Peacock Trail	150,000	650,000	-	-	-
Citywide Annual Resurfacing Program	4,000,000	4,000,000	4,000,000	7,200,000	7,200,000
SW Glenwood Drive Roadway Reconstruction (Prior FY Project)	600,000	-	-	-	-
Gatlin Pines Roadway Reconstruction	1,500,000	-	-	-	-
Tiffany/Durango Safety Improvements	100,000	-	-	-	-
Citywide Road Beautification	65,000	400,000	400,000	400,000	400,000
Port St. Lucie Blvd Landscape Turnpike Bridge to Gatlin Blvd	65,000	675,000	-	-	-
SW Rosser/ Dreyfuss Intersection Improvements Roundabout	-	250,000	2,500,000	-	-
California /Cameo Intersection Improvements Roundabout	-	200,000	-	2,000,000	-
Lennard at Grand Enhanced Crossing Crosswalk with Flashing Beacons (Prior	-	150,000	-	-	-
Crosstown Parkway User Park Parking	-	250,000	-	-	-
Green River Pkwy. at Charleston Enhanced Crossing Crosswalk with Flashing Beacons	-	100,000	-	-	-
Green River Pkwy. at Berkshire Enhanced Crossing Crosswalk with Flashing Beacons	-	100,000	-	-	-
Selvitz/Peachtree Intersection Improvements	-	200,000	-	2,000,000	-
Torino/Hann Intersection Improvements Turn Lane Extension	-	-	100,000	-	-
Green River Pkwy/Melaleuca Intersection Improvements	-	-	-	200,000	2,000,000
Melaleuca/Berkshire Intersection Improvements Roundabout	-	-	-	200,000	2,000,000
Citywide Contract Repair /Improvements of Sidewalks	500,000	500,000	500,000	750,000	750,000
Morningside/Port St. Lucie Blvd. Safety Enhanced Bicycle Access	100,000	-	-	-	-
SW Crosstown /Cashmere Intersection Improvements	-	50,000	800,000	-	-
Replacement of Street Lighting Poles along Village Parkway	750,000	-	-	-	-
Thornhill Sandia Intersection Improvements Roundabout	-	-	-	-	150,000
Village Parkway Replacement Lights (Prior FY Project)	500,000	-	-	-	-
NW Bayshore Blvd. Widening & Multimodal Improvements (Prior FY Project)	16,000,000	9,000,000	-	-	-
Darwin & Paar Roundabout	4,000,000	-	-	-	-
Savona Blvd. & Paar Drive Roundabout (Prior FY Project)	4,000,000	-	-	-	-
Tradition & Village Mobility Improvements (Prior FY Project)	2,200,000	-	-	-	-
Gatlin/Savona Phase II Widening (Girard to Dalton) (Prior FY Project)	4,700,000	-	-	-	-
Citywide Traffic Signal Conversion	200,000	200,000	200,000	200,000	200,000
Port St. Lucie Boulevard South Improvements Seg. 2.2 (Paar Dr. to Alcantarra Blvd.) (Prior FY Project)	300,000	-	-	-	-
Pavement Condition and Asset Inventory Survey	-	-	500,000	-	-
Citywide ADA Improvements Various Locations	100,000	100,000	100,000	100,000	100,000
Savona/Alcantarra Intersection Improvements	250,000	2,500,000	-	-	-
St. Lucie West Blvd. Widening Peacock to Cashmere	2,200,000	26,400,000	-	-	-
Port St. Lucie Blvd. South Seg. 1 (Becker to Paar)	-	-	20,000,000	-	-
N Macedo Blvd. & Selvitz Rd. Raised Intersection	-	100,000	-	-	-
Del Rio & California Intersection Improvements	2,000,000	-	-	-	-
SE Veterans Memorial at Lyngate Multimodal Bicycle Access	-	250,000	-	-	-
<b>Total Road &amp; Bridge CIP</b>	<b>\$ 77,233,465</b>	<b>\$ 48,185,000</b>	<b>\$ 31,310,000</b>	<b>\$ 15,160,000</b>	<b>\$ 15,010,000</b>



# CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECTS FIVE-YEAR PROJECTION

Project/Description	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29	FY 2029-30
<b>305 - PARKS IMPACT FEE</b>					
Torino Regional Park	\$ 1,000,000	\$ 1,280,000	\$ -	\$ -	\$ -
O.L. Peacock Sr. Park	300,000	-	1,163,005	1,836,995	-
Tradition Regional Park (Prior FY Project)	2,000,000	-	-	-	-
Tradition Community Center	-	-	-	1,000,000	7,000,000
<b>Total Parks Impact Fee CIP</b>	<b>\$ 3,300,000</b>	<b>\$ 1,280,000</b>	<b>\$ 1,163,005</b>	<b>\$ 2,836,995</b>	<b>\$ 7,000,000</b>
<b>310 - HALF CENT SALES TAX CIP</b>					
Project Manager Position	\$ 108,832	\$ 126,101	\$ 134,928	\$ 144,373	\$ -
Citywide Sidewalk Improvements	1,100,000	1,100,000	960,000	-	-
Citywide Paving Program	3,200,000	6,050,000	4,600,000	2,050,000	-
Floresta Improvements Phase III	9,000,000	-	-	-	-
California Widening	1,050,000	5,000,000	9,000,000	-	-
California / St. Lucie West Blvd. Intersection Improvements	220,000	1,780,000	-	-	-
<b>Total Half Cent Sales Tax CIP</b>	<b>\$ 14,678,832</b>	<b>\$ 14,056,101</b>	<b>\$ 14,694,928</b>	<b>\$ 2,194,373</b>	<b>\$ -</b>
<b>448 - UTILITY CIP</b>					
Glades Wastewater Treatment Plant Expansion 18 or 24 MGD	\$ -	\$ 10,000,000	\$ 10,000,000	\$ -	\$ -
Glades Equalization Tank	-	600,000	6,000,000	-	-
Glades Injection Well System (1 Injection Well)	130,000	-	16,000,000	-	-
Lift Station Replacements (Prior FY Project)	1,250,000	1,250,000	2,000,000	2,000,000	2,200,000
James E. Anderson Rear Water Main Phase I (WA19)	-	-	-	-	320,000
James E. Anderson Rear Water Main Phase II (WA11)	-	-	-	-	340,000
Western Reverse Osmosis Well F-37 & F-38 (Prior FY Project)	5,600,000	5,600,000	-	-	-
Water Quality Restoration Area 7A	-	9,500,000	-	-	-
Water Quality Restoration Area 7B	-	-	-	720,000	-
Rangeline Road Reverse Osmosis Water Plant Floridian Wells (6) (Prior FY Project)	5,600,000	5,844,000	11,200,000	5,600,000	-
Rangeline Road Raw Water Main	-	7,967,000	-	-	-
Rangeline Road Reverse Osmosis Injection (2) Well Systems and (1)	-	25,000,000	15,000,000	-	-
Rangeline Road Reverse Osmosis Water Plant	-	30,000,000	50,000,000	50,000,000	-
New Warehouse at Northport	2,600,000	7,600,000	-	-	-
Northport Booster Pump Force Main to Glades Wastewater Treatment	1,200,000	3,600,000	-	950,000	4,055,900
Low Pressure Mains - Ductile Iron Pipe Replacement (Prior FY Project)	500,000	-	500,000	-	500,000
Westport South 16" Force Main Becker Road (WW11)	-	6,500,000	-	-	-
Becker Road Water & Wastewater Improvements Phase 1-7	-	850,000	-	-	1,750,000
Inflow and Infiltration of Gravity Mains	-	500,000	500,000	500,000	1,000,000
Glades Cutoff Road Parallel Water Main Phase 1	-	2,800,000	-	-	-
Village Green Pkwy (CRA Project) Huffman to Tiffany	-	-	3,000,000	-	-
PSL Blvd (FDOT Segment 1 Becker to Paar) (Prior FY Project)	2,500,000	-	-	-	-
Midway Jenkins to Glades Cutoff	-	1,300,000	-	-	-
Citywide Water Pipe Replacement	-	500,000	-	1,000,000	-
Clear Well and Generator Building at the Prineville Reverse Osmosis	-	-	-	800,000	8,700,000
Lime Plant Rehabilitation	-	-	500,000	500,000	500,000
<b>Total Utilities CIP</b>	<b>\$ 19,380,000</b>	<b>\$ 119,411,000</b>	<b>\$ 114,700,000</b>	<b>\$ 62,070,000</b>	<b>\$ 19,365,900</b>
<b>Total CIP</b>	<b>\$ 214,733,006</b>	<b>\$ 190,787,041</b>	<b>\$ 165,057,370</b>	<b>\$ 87,086,527</b>	<b>\$ 56,327,317</b>



# CITY OF PORT ST. LUCIE CAPITAL IMPROVEMENT PROJECTS FIVE-YEAR PROJECTION

Project/Description

FY 2025-26

FY 2026-27

FY 2027-28

FY 2028-29

FY 2029-30

## 401 - STORMWATER CIP - Funded by Operating Revenue

B1 & D21 Canal Slope Restoration	-	-	-	300,000	1,500,000
Culvert Replacement Program	400,000	400,000	400,000	400,000	400,000
Property Acquisition for Access to Water Control Structures	\$ 200,000	\$ 160,000	\$ 160,000	\$ 160,000	\$ 160,000
Veteran's Memorial Quality Phase III (Prior FY Project)	-	1,320,000	-	-	-
Design of Grant Eligible Water Quality Projects	370,000	400,000	400,000	400,000	400,000
Swale Liner/Culvert Program	900,000	850,000	850,000	850,000	850,000
Veteran's Memorial Water Quality Phase IV and V	-	-	-	1,694,000	-
E8 Downstream Repairs of B15	1,000,000	2,000,000	1,000,000	-	-
Airoso Conflict Structure & Piping	-	114,600	1,146,000	-	-
Elkcam Basin Improvements	2,000,000	2,500,000	2,500,000	1,400,000	-
Kingsway/Oakridge Basin Improvements	-	-	-	737,477	7,374,766
Hog Pen Slough Water Quality & (HPS-60) Structure Replacement (Prior FY Project)	1,300,000	-	-	-	-
Emerson Street Water Quality Dry Pond	-	-	150,000	530,000	-
Oak Hammock Watershed Improvement Project	2,000,000	8,000,000	8,000,000	7,000,000	7,000,000
<b>Total Stormwater CIP</b>	<b>\$ 8,170,000</b>	<b>\$ 15,744,600</b>	<b>\$ 14,606,000</b>	<b>\$ 13,471,477</b>	<b>\$ 17,684,766</b>

## 421 - GOLF COURSE CIP

Saints Golf Course Cart Path Repairs	\$ 150,000	\$ 150,000	\$ 150,000	\$ -	\$ -
Saints Golf Course Maintenance Facility	200,000	-	-	-	-
Saints Golf Course Irrigation System Renovation	-	300,000	500,000	500,000	500,000
Saints Golf Course Bunker Renovation	-	-	300,000	300,000	300,000
<b>Total Golf Course CIP</b>	<b>\$ 350,000</b>	<b>\$ 450,000</b>	<b>\$ 950,000</b>	<b>\$ 800,000</b>	<b>\$ 800,000</b>



# General Fund Capital Improvement Fund - #301

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
361100 - Interest Cash & Investments	\$500,000	\$0	\$0	\$0	\$0
381001 - Transfer From General Fund	\$8,715,953	\$6,030,000	\$1,845,000	\$2,000,000	\$5,665,000
381151 - Transfer From Riverpoint Fund	\$492,000	\$0	\$0	\$0	\$0
381154 - Transfer From East Lake Village Fund	\$1,100,000	\$100,875	\$380,000	\$0	\$0
381158 - Transfer From Peacock Fund	\$405,000	\$255,000	\$0	\$0	\$0
381159 - Transfer From Municipal Complex Fund	\$7,899,084	\$0	\$0	\$0	\$0
384000 - Bond Financing	\$78,922,670	\$1,099,840	\$750,000	\$2,600,000	\$9,050,000
389000 - Fund Balance-Prior Year Carryforward	\$2,106,002	\$369,225	\$214,437	\$225,159	\$236,417
<b>REVENUES TOTAL</b>	<b>\$100,140,709</b>	<b>\$7,854,940</b>	<b>\$3,189,437</b>	<b>\$4,825,159</b>	<b>\$14,951,417</b>
<b>Expenses</b>					
Facilities Building Maintenance					
New Facilities Maint. Bldg.	\$300,000	\$3,000,000	\$0	\$0	\$0
Police Building Impact Glass Installation	\$1,000,000	\$0	\$0	\$0	\$0
Main Parking Garage - City Hall	\$14,175,000	\$0	\$0	\$0	\$0
City Hall Expansion	\$14,747,670	\$0	\$0	\$0	\$0
City Hall Air Handler Replacement	\$0	\$150,000	\$150,000	\$150,000	\$0
<b>FACILITIES BUILDING MAINTENANCE TOTAL</b>	<b>\$30,222,670</b>	<b>\$3,150,000</b>	<b>\$150,000</b>	<b>\$150,000</b>	<b>\$0</b>
General Government					
New Citywide Gateway Entry Features	\$250,000	\$250,000	\$250,000	\$250,000	\$250,000
Land Acquisition	\$2,000,000	\$1,000,000	\$1,000,000	\$1,000,000	\$1,000,000

# General Fund Capital Improvement Fund - #301

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
Digital Sign	\$194,500	\$204,225	\$214,437	\$225,159	\$236,417
<b>GENERAL GOVERNMENT TOTAL</b>	<b>\$2,444,500</b>	<b>\$1,454,225</b>	<b>\$1,464,437</b>	<b>\$1,475,159</b>	<b>\$1,486,417</b>
MIDFlorida Event Center					
MIDFLORIDA Event Center Art Gallery Renovation	\$125,000	\$0	\$0	\$0	\$0
MIDFLORIDA Event Center Front Plaza Upgrades	\$0	\$850,715	\$0	\$0	\$0
MIDFLORIDA Event Center Expansion/Renovation	\$115,000	\$0	\$750,000	\$0	\$5,500,000
MIDFLORIDA Event Center Exterior Painting/Main Building & Garage	\$0	\$0	\$380,000	\$0	\$0
MIDFLORIDA Event Center Roof Restoration/Replacement	\$0	\$0	\$0	\$0	\$3,550,000
MIDFLORIDA Event Center Warehouse Expansion	\$0	\$350,000	\$0	\$2,600,000	\$0
Event Center Ballroom Lighting Upgrade	\$215,000	\$0	\$0	\$0	\$0
<b>MIDFLORIDA EVENT CENTER TOTAL</b>	<b>\$455,000</b>	<b>\$1,200,715</b>	<b>\$1,130,000</b>	<b>\$2,600,000</b>	<b>\$9,050,000</b>
Parks and Recreation Botanical Gardens					
Botanical Gardens Gazebo	\$0	\$0	\$25,000	\$180,000	\$0
<b>PARKS AND RECREATION BOTANICAL GARDENS TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$25,000</b>	<b>\$180,000</b>	<b>\$0</b>
Parks and Recreation Gymnasium					
Minsky Gym Interior Walls	\$550,000	\$0	\$0	\$0	\$0
<b>PARKS AND RECREATION GYMNASIUM TOTAL</b>	<b>\$550,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Parks and Recreation McCarty Ranch Preserve					

# General Fund Capital Improvement Fund - #301

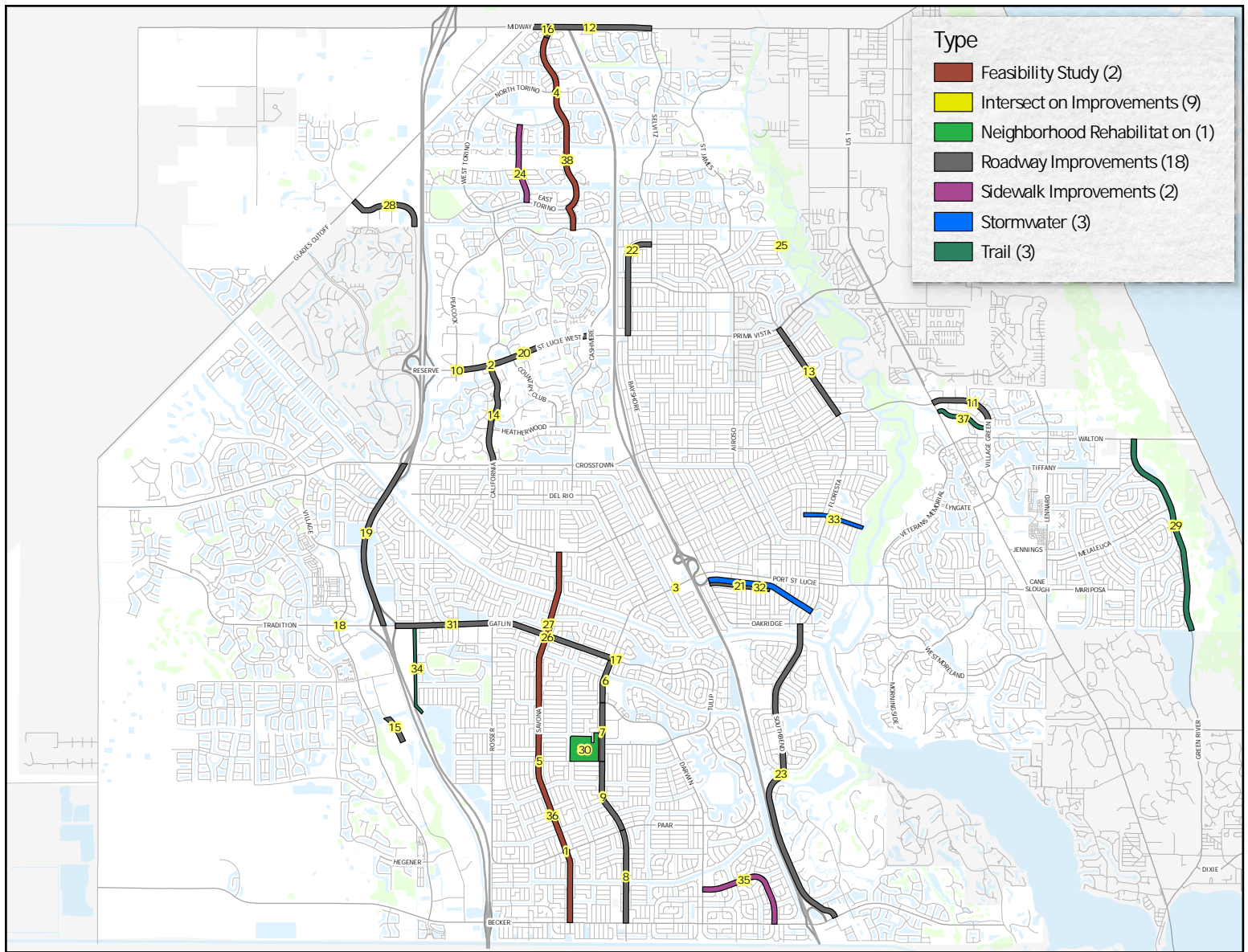
5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
McCarty Ranch Campsite Electrical Service	\$500,000	\$0	\$0	\$0	\$0
<b>PARKS AND RECREATION MCCARTY RANCH PRESERVE TOTAL</b>	<b>\$500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
Parks and Recreation Parks					
PSL ELEM SITE RENOVATION	\$250,000	\$0	\$0	\$0	\$0
Port St. Lucie Elementary Site Plans	\$200,000	\$0	\$0	\$0	\$0
Jessica Clinton Softball Concession Bldg.	\$0	\$0	\$0	\$0	\$775,000
Jessica Clinton Baseball Field Drainage	\$0	\$0	\$0	\$0	\$650,000
Turtle Run Inclusive Playground	\$0	\$0	\$0	\$0	\$785,000
Sandhill Crane Park Sports Field Drainage	\$0	\$0	\$0	\$0	\$370,000
Winterlakes Sports Lighting and Interior Walkway Lighting	\$1,911,502	\$0	\$0	\$0	\$0
Lyngate Park Lighting Improvements	\$325,000	\$0	\$0	\$0	\$0
Riverland Paseo Park Parking Lot Expansion	\$1,600,000	\$0	\$0	\$0	\$0
Parks Entrance Signs Rebranding	\$200,000	\$0	\$0	\$0	\$0
Green Spaces	\$255,000	\$255,000	\$255,000	\$255,000	\$0
Oak Hammock Inclusive Playground	\$485,000	\$0	\$0	\$0	\$0
Whispering Pines Security and Fiber Optic Upgrade	\$150,000	\$0	\$0	\$0	\$0
Woodland Trails Security Camera System	\$0	\$465,000	\$0	\$0	\$0
Girl Scout Park Playground Replacement	\$0	\$0	\$0	\$0	\$585,000

# General Fund Capital Improvement Fund - #301

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
Parks Digital Signs	\$0	\$165,000	\$165,000	\$165,000	\$0
Paseo Park Security Camera Upgrade	\$492,000	\$0	\$0	\$0	\$0
McChesney Park Playground	\$0	\$785,000	\$0	\$0	\$0
<b>PARKS AND RECREATION PARKS TOTAL</b>	<b>\$5,868,502</b>	<b>\$1,670,000</b>	<b>\$420,000</b>	<b>\$420,000</b>	<b>\$3,165,000</b>
Parks and Recreations Airoso Community Center					
Community Center Roof Replacement	\$500,000	\$0	\$0	\$0	\$0
Walton & One Recreation Center	\$50,000,000	\$0	\$0	\$0	\$0
Community Center Generator Replacement	\$0	\$0	\$0	\$0	\$1,250,000
<b>PARKS AND RECREATIONS AIROSO COMMUNITY CENTER TOTAL</b>	<b>\$50,500,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,250,000</b>
Police Support Services					
New Police Training Facility	\$9,250,037	\$0	\$0	\$0	\$0
Main Building Renovations Floors 2	\$350,000	\$380,000	\$0	\$0	\$0
<b>POLICE SUPPORT SERVICES TOTAL</b>	<b>\$9,600,037</b>	<b>\$380,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>EXPENSES TOTAL</b>	<b>\$100,140,709</b>	<b>\$7,854,940</b>	<b>\$3,189,437</b>	<b>\$4,825,159</b>	<b>\$14,951,417</b>



Map ID	Name	Type
1	Savona Boulevard and Paar Drive Intersection Improvements	Intersection Improvements
2	California Boulevard and St. Lucie West Boulevard Intersection Improvements	Intersection Improvements
3	PSL Blvd. at Cameo Blvd. Intersection Improvements	Intersection Improvements
4	North Torino Parkway and East Torino Parkway Intersection Improvements	Intersection Improvements
5	SW Savona and SW Alcantarra Intersection Improvements	Intersection Improvements
6	Port St. Lucie Blvd. South Improvement Project, Segment 3 Gatlin to Darwin	Roadway Improvements
7	SW PSL Blvd. Segment 2.1 - Alcantarra Blvd. to Darwin	Roadway Improvements
8	SW PSL Blvd. Segment 1 - Becker Road to Paar Drive	Roadway Improvements
9	SW PSL Blvd. Segment 2.2 - Paar Drive to Alcantarra	Roadway Improvements
10	St. Lucie West Boulevard and Peacock Boulevard Intersection Improvements	Intersection Improvements
11	Village Green Drive Corridor Revitalization	Roadway Improvements
12	Midway Road - Glades Cut-Off Road to Selvitz Road	Roadway Improvements
13	Floresta Drive Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements
14	SW California Blvd. Widening	Roadway Improvements
15	Tom Mackie Blvd. Phase 3	Roadway Improvements
16	East Torino at Midway Road Lane Improvements	Roadway Improvements
17	Tulip Boulevard / College Park Road Intersection Improvements	Intersection Improvements
18	Tradition and Village Parkway Mobility Improvements	Roadway Improvements
19	Safety Improvements SR 9 / I-95 from Gatlin Blvd. to St. Lucie West Blvd.	Roadway Improvements

Map ID	Name	Type
20	SLW Blvd. Widening from Peacock to Cashmere	Roadway Improvements
21	SW Glenwood Drive Rehabilitation	Roadway Improvements
22	Bayshore Blvd Corridor	Roadway Improvements
23	Southbend Blvd. Widening and Roundabouts	Roadway Improvements
24	Volucka Drive Sidewalk	Sidewalk Improvements
25	Emerson Street Water Quality Dry Pond	Stormwater
26	SW Gatlin at Savona Phase 2	Intersection Improvements
27	SW Gatlin at Savona Phase 1	Intersection Improvements
28	NW Commerce Centre Drive Rehabilitation	Roadway Improvements
29	SE Green River Parkway Trail Rehabilitation	Trail
30	Gatlin Pines Neighborhood Rehabilitation	Neighborhood Rehabilitation
31	SW Gatlin Blvd. Roadway Rehabilitation	Roadway Improvements
32	Kingsway Waterway and Oakridge Basin Evaluation	Stormwater
33	Canal D-21 Slope Restoration	Stormwater
34	Peacock Trail	Trail
35	SW Kestor Sidewalk	Sidewalk Improvements
36	SW Savona Feasibility Study	Feasibility Study
37	Hogpen Slough Boardwalk Trail	Trail
38	NW E Torino Blvd. Feasibility Study	Feasibility Study



# PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 9/11/2025  
Page: 1 of 1  
Tech: RTaylor  
MIS GIS #: 0468

0 0.85 1.7  
Miles

# Road & Bridge Capital CIP Fund - #304

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
334310 - State Grant	\$0	\$0	\$2,000,000	\$0	\$0
335901 - FDOT JPA Reimbursement/Signal Enhancement	\$650,000	\$650,000	\$0	\$0	\$0
361000 - Interest Earnings - Checking	\$110,334	\$113,644	\$117,053	\$120,565	\$124,182
381001 - Transfer From General Fund	\$349,000	\$0	\$6,650,000	\$0	\$0
381105 - Transfer From Mobility Fees Fund	\$4,490,000	\$4,135,000	\$2,710,000	\$2,510,000	\$2,760,000
384000 - Bond Financing	\$50,350,000	\$38,600,000	\$14,650,000	\$4,400,000	\$4,000,000
389000 - Fund Balance- Prior Year Carryforward	\$22,444,465	\$0	\$500,000	\$3,200,000	\$0
312415 - \$0.02 L.O. Gas Tax Add'L \$0.02	\$4,300,000	\$4,300,000	\$4,300,000	\$4,300,000	\$7,500,000
312416 - \$0.03 L.O. Gas Tax-Add'L \$0.03	\$500,000	\$500,000	\$500,000	\$750,000	\$750,000
<b>REVENUES TOTAL</b>	<b>\$83,193,799</b>	<b>\$48,298,644</b>	<b>\$31,427,053</b>	<b>\$15,280,565</b>	<b>\$15,134,182</b>
<b>Expenses</b>					
Contingency	\$5,850,000	\$0	\$0	\$0	\$0
Interfund Transfers	\$110,334	\$113,644	\$117,053	\$120,565	\$124,182
Public Works Engineering Operations					
Land Acquisition	\$160,000	\$160,000	\$160,000	\$160,000	\$160,000
New Public Works Building - Prior FY Project	\$29,393,465	\$0	\$0	\$0	\$0
Citywide Traffic Calming	\$600,000	\$250,000	\$250,000	\$250,000	\$250,000
New Sidewalks Citywide SWBD	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000	\$1,500,000

# Road & Bridge Capital CIP Fund - #304

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
Project Management Costs for Capital Improvement	\$300,000	\$200,000	\$300,000	\$200,000	\$300,000
Volucia Sidewalk Construction	\$1,000,000	\$0	\$0	\$0	\$0
Peacock Trail Design	\$150,000	\$650,000	\$0	\$0	\$0
<b>PUBLIC WORKS ENGINEERING OPERATIONS TOTAL</b>	<b>\$33,103,465</b>	<b>\$2,760,000</b>	<b>\$2,210,000</b>	<b>\$2,110,000</b>	<b>\$2,210,000</b>
Public Works Road & Street Facilities-Streets					
Citywide Annual Resurfacing Program	\$4,000,000	\$4,000,000	\$4,000,000	\$7,200,000	\$7,200,000
SW Glenwood Drive Roadway Reconstruction - Prior FY Project	\$600,000	\$0	\$0	\$0	\$0
Gatlin Pines Roadway Reconstruction	\$1,500,000	\$0	\$0	\$0	\$0
Tiffany/Durango Safety Improvement	\$100,000	\$0	\$0	\$0	\$0
Road & Gateway Landscape Beautification	\$65,000	\$400,000	\$400,000	\$400,000	\$400,000
Port St. Lucie Blvd. Landscape-Turnpike to Gatlin	\$65,000	\$675,000	\$0	\$0	\$0
SW Rosser/ Dreyfuss Intersection Improvements Roundabout	\$0	\$250,000	\$2,500,000	\$0	\$0
California /Cameo Intersection Improvements Roundabout	\$0	\$200,000	\$0	\$2,000,000	\$0
Lennard at Grand Enhancing Crossing	\$0	\$150,000	\$0	\$0	\$0



# Road & Bridge Capital CIP Fund - #304

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
Crosswalk					
U.S. Submarine Veterans Park On-Street Parking	\$0	\$250,000	\$0	\$0	\$0
Green River Pkwy. at Charleston Enhanced Crossing Crosswalk	\$0	\$100,000	\$0	\$0	\$0
Green River Pkwy. at Berkshire Enhanced Crossing Crosswalk	\$0	\$100,000	\$0	\$0	\$0
Selvitz/Peachtree Intersection Improvements	\$0	\$200,000	\$0	\$2,000,000	\$0
Torino/Hann Intersection Improvements Turn Lane Extension	\$0	\$0	\$100,000	\$0	\$0
Green River Pkwy/Melaleuca Intersection Improvement	\$0	\$0	\$0	\$200,000	\$2,000,000
Melaleuca/Berkshire Intersection Improvements Roundabout	\$0	\$0	\$0	\$200,000	\$2,000,000
Citywide Contract Repair /Improvements of Sidewalks	\$500,000	\$500,000	\$500,000	\$750,000	\$750,000
Morningside/Port StLucie Blvd Safety Enhanced BicycleAccess	\$100,000	\$0	\$0	\$0	\$0
<b>PUBLIC WORKS ROAD &amp; STREET FACILITIES- STREETS TOTAL</b>	<b>\$6,930,000</b>	<b>\$6,825,000</b>	<b>\$7,500,000</b>	<b>\$12,750,000</b>	<b>\$12,350,000</b>
Public Works Traffic Control & Improvement					
SW Crosstown /Cashmere Intersection Improvements	\$0	\$50,000	\$800,000	\$0	\$0



# Road & Bridge Capital CIP Fund - #304

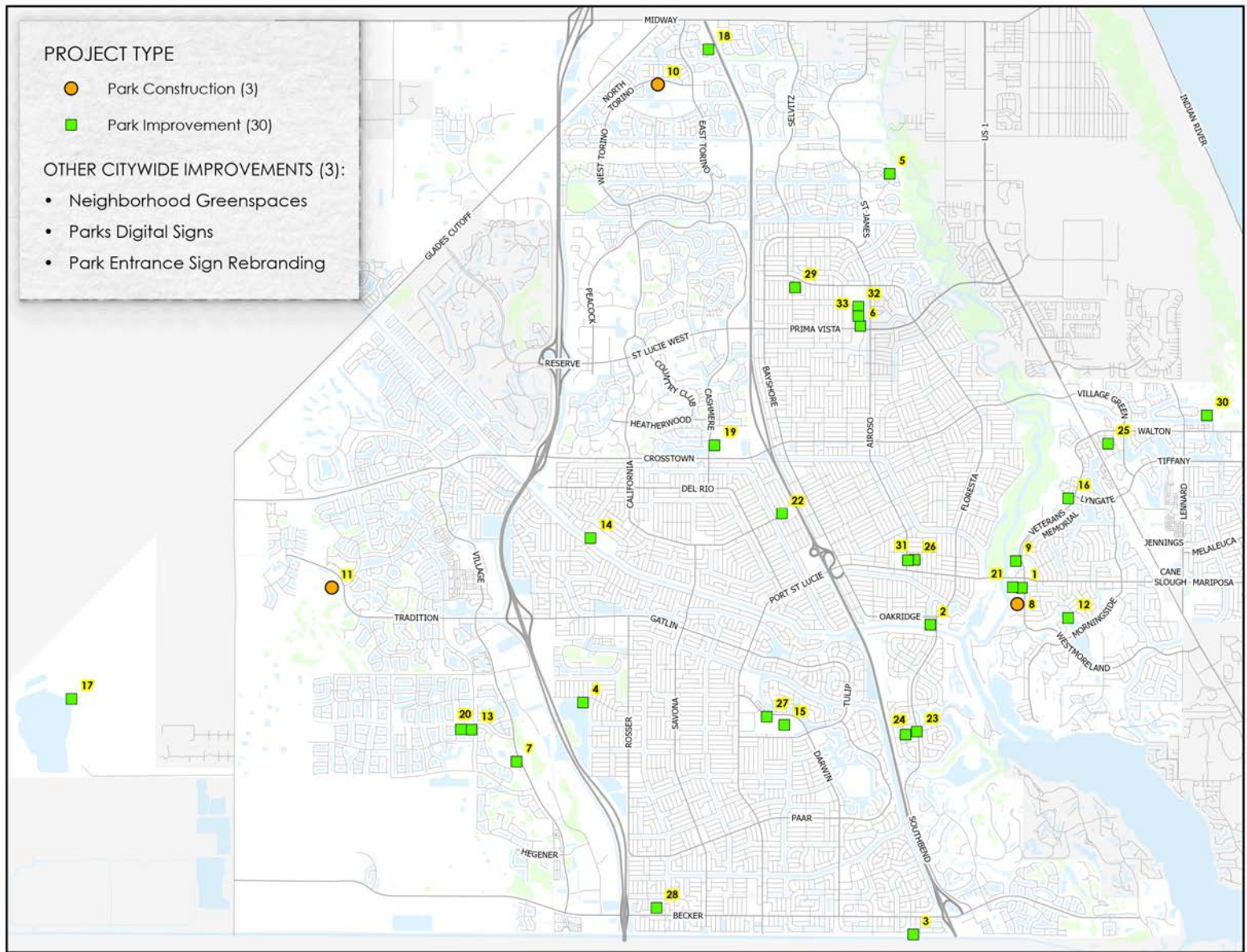
5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
Replacement of Street Lighting Poles along Village Parkway	\$750,000	\$0	\$0	\$0	\$0
Thornhill / Sandia Intersection	\$0	\$0	\$0	\$0	\$150,000
Village Parkway Replacement Lights Prior FY Project	\$500,000	\$0	\$0	\$0	\$0
Bayshore Blvd Widening - Prior FY Project	\$16,000,000	\$9,000,000	\$0	\$0	\$0
Darwin & Paar Intersection Improvement	\$4,000,000	\$0	\$0	\$0	\$0
Savona & Paar Intersection Improvement - Prior FY Project	\$4,000,000	\$0	\$0	\$0	\$0
Tradition & Village Mobility Improvements - Prior FY Project	\$2,200,000	\$0	\$0	\$0	\$0
Gatlin/Savona Phase II - Prior FY Project	\$4,700,000	\$0	\$0	\$0	\$0
Citywide Signal Conversion- Yellow Flashing Arrow	\$200,000	\$200,000	\$200,000	\$200,000	\$200,000
PSL Blvd South Improvement Segment 2.2 - Prior FY Project	\$300,000	\$0	\$0	\$0	\$0
Pavement Condition & Asset inventory survey	\$0	\$0	\$500,000	\$0	\$0
ADA Improvements Signal Various Locations	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Savona/Alcantarra Intersection Improvement	\$250,000	\$2,500,000	\$0	\$0	\$0

# Road & Bridge Capital CIP Fund - #304

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
St. Lucie West Blvd. Widening Peacock to Cashmere	\$2,200,000	\$26,400,000	\$0	\$0	\$0
Port St. Lucie Blvd. South Segment 1 Becker to Paar	\$0	\$0	\$20,000,000	\$0	\$0
N Macedo Blvd. & Selvitz Rd. Raised Intersection	\$0	\$100,000	\$0	\$0	\$0
Del Rio & California Intersection Improvements Phase 1	\$2,000,000	\$0	\$0	\$0	\$0
SE Veterans Memorial at Lyngate Multimodal Bicycle Access	\$0	\$250,000	\$0	\$0	\$0
<b>PUBLIC WORKS TRAFFIC CONTROL &amp; IMPROVEMENT TOTAL</b>	<b>\$37,200,000</b>	<b>\$38,600,000</b>	<b>\$21,600,000</b>	<b>\$300,000</b>	<b>\$450,000</b>
<b>EXPENSES TOTAL</b>	<b>\$83,193,799</b>	<b>\$48,298,644</b>	<b>\$31,427,053</b>	<b>\$15,280,565</b>	<b>\$15,134,182</b>



#### PROJECT TYPE

- Park Construction (3)
- Park Improvement (30)

#### OTHER CITYWIDE IMPROVEMENTS (3):

- Neighborhood Greenspaces
- Parks Digital Signs
- Park Entrance Sign Rebranding

MAP ID	NAME	TYPE
1	Botanical Gardens Event Restroom	Park Improvement
2	C-24 Canal Park Security Camera System	Park Improvement
3	Duck Coot Phase II	Park Improvement
4	O.L. Peacock Sr. Neighborhood Park	Park Improvement
5	Riverplace Park Playground	Park Improvement
6	Sportsman's Park Security System Upgrade	Park Improvement
7	Stars and Stripes Restroom	Park Improvement
8	The Port- Conservation Tract Improvements	Park Construction
9	The Port Veterans at Rivergate Boat Ramp Parking Renovation	Park Improvement
10	Torino Regional Park	Park Construction
11	Tradition Regional Park and USA BMX Track	Park Construction
12	Wilderness Trail	Park Improvement
13	Riverland Paseo Park Parking Lot Improvements	Park Improvement
14	Oak Hammock Playground	Park Improvement
15	Whispering Pines Park Security Camera Upgrade	Park Improvement
16	Lyngate Park Interior Lighting	Park Improvement
17	McCarty Ranch Campsite Electrical Service	Park Improvement
18	Winterlakes Sports Lighting and Interior Walkway Lighting	Park Improvement

MAP ID	NAME	TYPE
19	McChesney Park Playground	Park Improvement
20	Riverland Paseo Park Security System	Park Improvement
21	Botanical Gardens Gazebo	Park Improvement
22	Turtle Run Park Playground	Park Improvement
23	Jessica Clinton Park Concession Building	Park Improvement
24	Jessica Clinton Park Sports Field Drainage	Park Improvement
25	Walton & One Recreation Center	Park Improvement
26	Community Center Roof Replacement	Park Improvement
27	Minsky Gym Interior Wall Repairs	Park Improvement
28	Woodland Trails Security Camera System	Park Improvement
29	Girl Scout Park Playground Replacement	Park Improvement
30	Sandhill Crane Softball Field Drainage	Park Improvement
31	Community Center Generator Replacement	Park Improvement
32	Port St Lucie Elementary Site Master Plan	Park Improvement
33	Port St Lucie Elementary Site Renovations	Park Improvement
	Neighborhood Greenspaces	Park Improvement
	Parks Digital Signs	Park Improvement
	Park Entrance Sign Rebranding	Park Improvement



# PARKS AND RECREATION CAPITAL IMPROVEMENT PROJECTS

Date: 9/5/2025  
 Page: 1 of 1  
 Tech: RTaylor  
 MIS GIS #: 0468

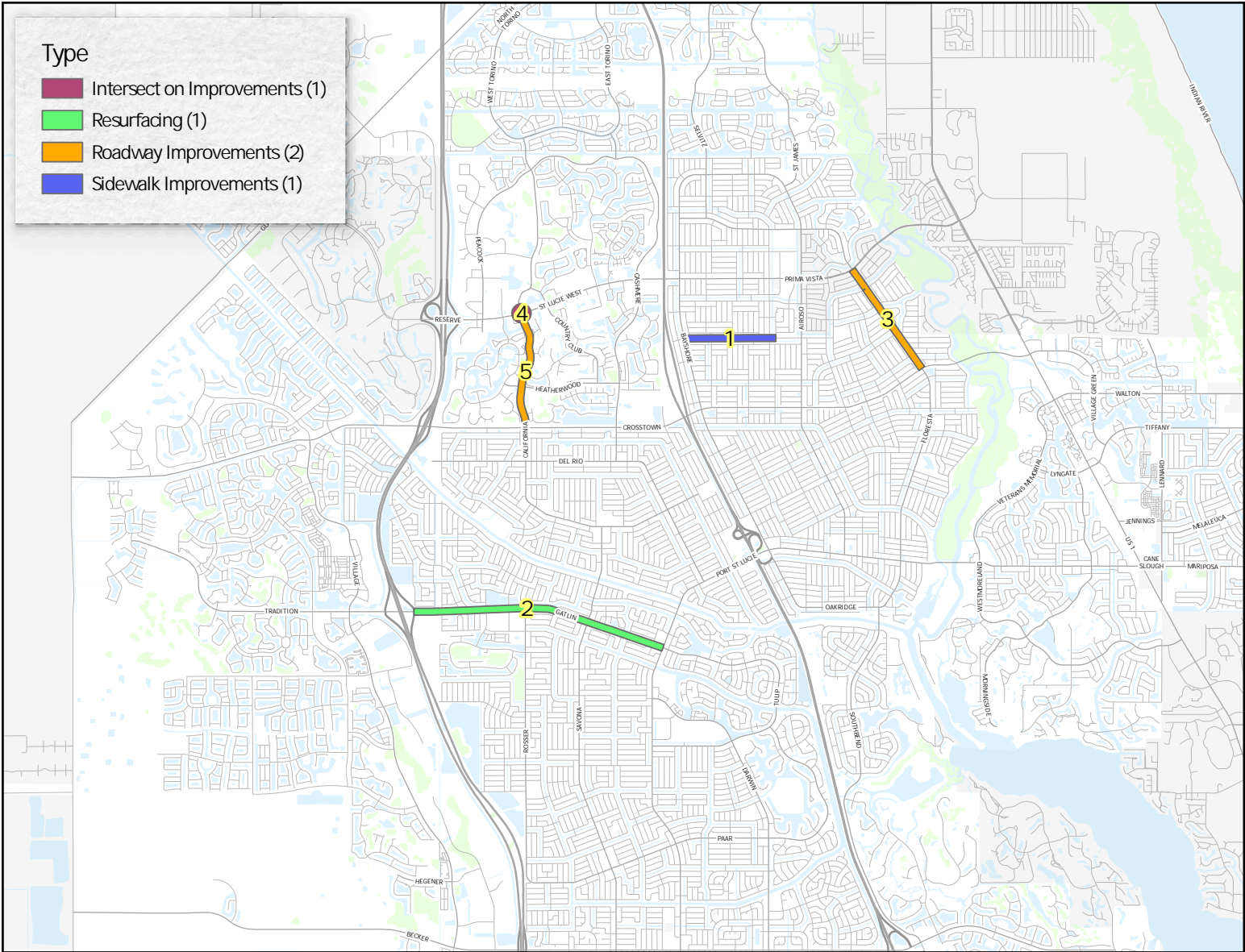
0 0.85 1.7  
 Miles

# Parks Capital Improvement Fund - #305

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
324614 - Res. P&R PSL Impact	\$2,300,000	\$1,304,039	\$1,163,005	\$1,836,995	\$0
361100 - Interest Cash & Investments	\$1,074,039	\$1,050,000	\$1,079,910	\$1,082,978	\$1,086,138
381001 - Transfer From General Fund	\$1,000,000	\$0	\$0	\$0	\$0
384000 - Bond Financing	\$0	\$0	\$0	\$1,000,000	\$7,000,000
<b>REVENUES TOTAL</b>	<b>\$4,374,039</b>	<b>\$2,354,039</b>	<b>\$2,242,915</b>	<b>\$3,919,973</b>	<b>\$8,086,138</b>
<b>Expenses</b>					
Interfund Transfers	\$1,074,039	\$1,074,039	\$1,079,910	\$1,082,978	\$1,086,138
Parks and Recreation Parks					
Torino Regional Park	\$1,000,000	\$1,280,000	\$0	\$0	\$0
O.L. Peacock Sr. Park	\$300,000	\$0	\$1,163,005	\$1,836,995	\$0
Tradition Regional Park	\$2,000,000	\$0	\$0	\$0	\$0
<b>PARKS AND RECREATION PARKS TOTAL</b>	<b>\$3,300,000</b>	<b>\$1,280,000</b>	<b>\$1,163,005</b>	<b>\$1,836,995</b>	<b>\$0</b>
Parks and Recreations Airoso Community Center					
Tradition Community Center	\$0	\$0	\$0	\$1,000,000	\$7,000,000
<b>PARKS AND RECREATIONS AIROSO COMMUNITY CENTER TOTAL</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$1,000,000</b>	<b>\$7,000,000</b>
<b>EXPENSES TOTAL</b>	<b>\$4,374,039</b>	<b>\$2,354,039</b>	<b>\$2,242,915</b>	<b>\$3,919,973</b>	<b>\$8,086,138</b>





Map ID	Name	Type
1	Lakehurst Sidewalk from Bayshore to Ivanhoe	Sidewalk Improvements
2	Gatlin Blvd. Resurfacing Roadway Improvements	Resurfacing
3	Floresta Drive Phase 3 - Crosstown to Prima Vista Blvd.	Roadway Improvements
4	California Blvd. and St. Lucie West Blvd.	Intersection Improvements
5	SW California Boulevard Widening	Roadway Improvements



# PUBLIC WORKS - HALF CENT CAPITAL IMPROVEMENT PROJECTS

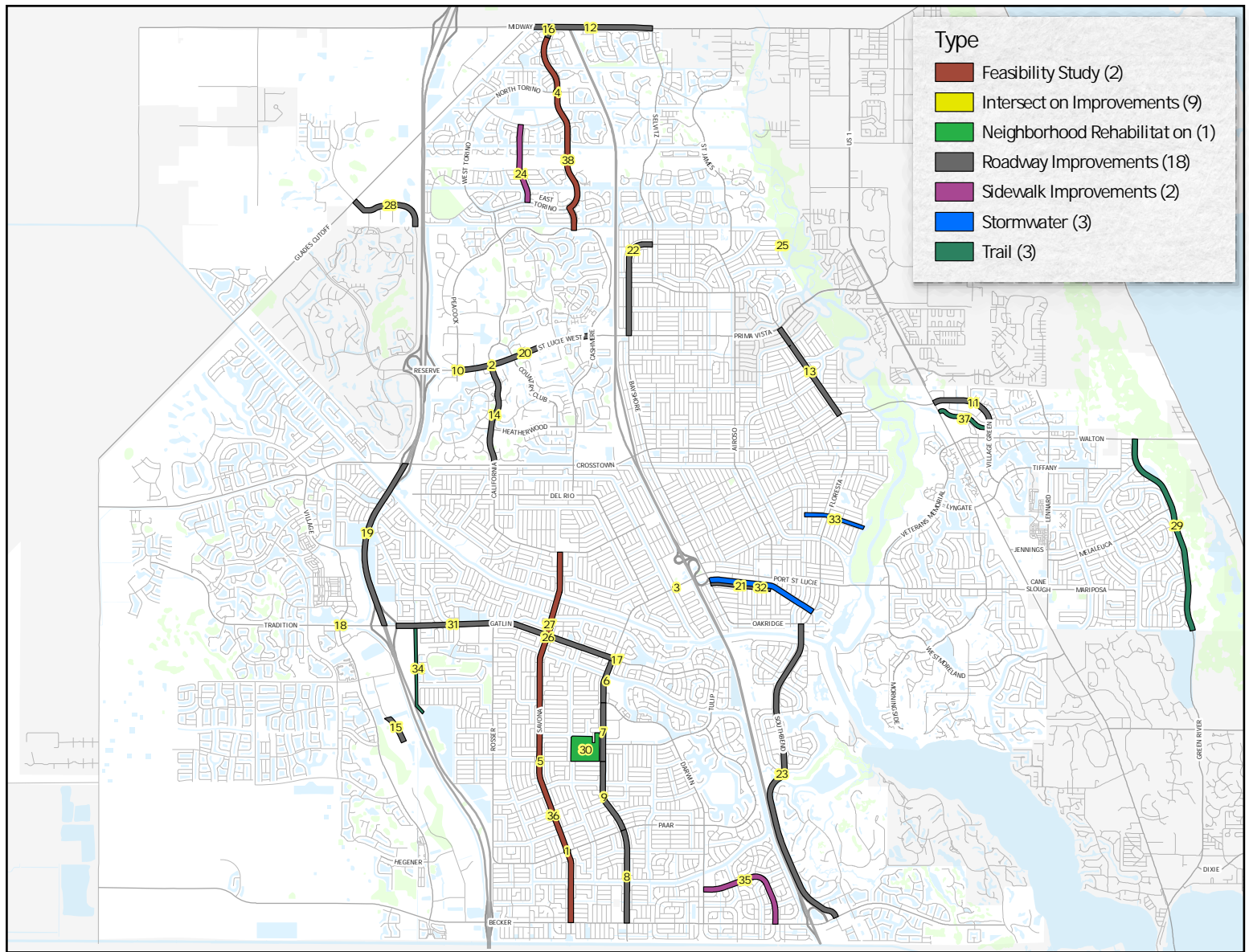
Date: 9/10/2025  
Page: 1 of 1  
Tech: RTaylor  
MIS GIS #: 0468

0 0.65 1.3  
Miles

# Half Cent Sales Tax - #310

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
335180 - Local Gov. Half-Cent Sales Tax	\$14,678,832	\$14,056,101	\$14,694,928	\$2,194,373	\$0
<b>REVENUES TOTAL</b>	<b>\$14,678,832</b>	<b>\$14,056,101</b>	<b>\$14,694,928</b>	<b>\$2,194,373</b>	<b>\$0</b>
<b>Expenses</b>					
Public Safety Fixed Assets					
Project Manager Position	\$108,832	\$126,101	\$134,928	\$144,373	\$0
<b>PUBLIC SAFETY FIXED ASSETS TOTAL</b>	<b>\$108,832</b>	<b>\$126,101</b>	<b>\$134,928</b>	<b>\$144,373</b>	<b>\$0</b>
Public Works Engineering Operations					
New Sidewalks Citywide	\$1,100,000	\$1,100,000	\$960,000	\$0	\$0
Citywide Paving Program	\$3,200,000	\$6,050,000	\$4,600,000	\$2,050,000	\$0
Floresta Phase III and Sidewalk Improvements	\$9,000,000	\$0	\$0	\$0	\$0
California Widening	\$1,050,000	\$5,000,000	\$9,000,000	\$0	\$0
California/St. Lucie West Blvd.	\$220,000	\$1,780,000	\$0	\$0	\$0
<b>PUBLIC WORKS ENGINEERING OPERATIONS TOTAL</b>	<b>\$14,570,000</b>	<b>\$13,930,000</b>	<b>\$14,560,000</b>	<b>\$2,050,000</b>	<b>\$0</b>
<b>EXPENSES TOTAL</b>	<b>\$14,678,832</b>	<b>\$14,056,101</b>	<b>\$14,694,928</b>	<b>\$2,194,373</b>	<b>\$0</b>



Map ID	Name	Type
1	Savona Boulevard and Paar Drive Intersection Improvements	Intersection Improvements
2	California Boulevard and St. Lucie West Boulevard Intersection Improvements	Intersection Improvements
3	PSL Blvd. at Cameo Blvd. Intersection Improvements	Intersection Improvements
4	North Torino Parkway and East Torino Parkway Intersection Improvements	Intersection Improvements
5	SW Savona and SW Alcantarra Intersection Improvements	Intersection Improvements
6	Port St. Lucie Blvd. South Improvement Project, Segment 3 Gatlin to Darwin	Roadway Improvements
7	SW PSL Blvd. Segment 2.1 - Alcantarra Blvd. to Darwin	Roadway Improvements
8	SW PSL Blvd. Segment 1 - Becker Road to Paar Drive	Roadway Improvements
9	SW PSL Blvd. Segment 2.2 - Paar Drive to Alcantarra	Roadway Improvements
10	St. Lucie West Boulevard and Peacock Boulevard Intersection Improvements	Intersection Improvements
11	Village Green Drive Corridor Revitalization	Roadway Improvements
12	Midway Road - Glades Cut-Off Road to Selvitiz Road	Roadway Improvements
13	Floresta Drive Phase 3 - Crosstown to Prima Vista Blvd	Roadway Improvements
14	SW California Blvd. Widening	Roadway Improvements
15	Tom Mackie Blvd. Phase 3	Roadway Improvements
16	East Torino at Midway Road Lane Improvements	Roadway Improvements
17	Tulip Boulevard / College Park Road Intersection Improvements	Intersection Improvements
18	Tradition and Village Parkway Mobility Improvements	Roadway Improvements
19	Safety Improvements SR 9 / I-95 from Gatlin Blvd. to St. Lucie West Blvd.	Roadway Improvements

Map ID	Name	Type
20	SLW Blvd. Widening from Peacock to Cashmere	Roadway Improvements
21	SW Glenwood Drive Rehabilitation	Roadway Improvements
22	Bayshore Blvd Corridor	Roadway Improvements
23	Southbend Blvd. Widening and Roundabouts	Roadway Improvements
24	Volucia Drive Sidewalk	Sidewalk Improvements
25	Emerson Street Water Quality Dry Pond	Stormwater
26	SW Gatlin at Savona Phase 2	Intersection Improvements
27	SW Gatlin at Savona Phase 1	Intersection Improvements
28	NW Commerce Centre Drive Rehabilitation	Roadway Improvements
29	SE Green River Parkway Trail Rehabilitation	Trail
30	Gatlin Pines Neighborhood Rehabilitation	Neighborhood Rehabilitation
31	SW Gatlin Blvd. Roadway Rehabilitation	Roadway Improvements
32	Kingsway Waterway and Oakridge Basin Evaluation	Stormwater
33	Canal D-21 Slope Restoration	Stormwater
34	Peacock Trail	Trail
35	SW Kestor Sidewalk	Sidewalk Improvements
36	SW Savona Feasibility Study	Feasibility Study
37	Hogpen Slough Boardwalk Trail	Trail
38	NW E Torino Blvd. Feasibility Study	Feasibility Study



# PUBLIC WORKS CAPITAL IMPROVEMENT PROJECTS

Date: 9/11/2025  
Page: 1 of 1  
Tech: RTaylor  
MIS GIS #: 0468

0 0.85 1.7  
Miles

# Stormwater Fund Capital Improvement Budget - #401

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
334360 - Stormwater FDEP Grant	\$0	\$0	\$0	\$1,540,000	\$7,374,766
343901 - Stormwater Utility User Fees	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
343961 - Stormwater Fees - PS61	\$570,000	\$1,994,600	\$1,856,000	\$2,281,477	\$2,060,000
384000 - Bond Financing	\$7,200,000	\$13,350,000	\$12,350,000	\$9,250,000	\$7,850,000
<b>REVENUES TOTAL</b>	<b>\$8,170,000</b>	<b>\$15,744,600</b>	<b>\$14,606,000</b>	<b>\$13,471,477</b>	<b>\$17,684,766</b>
<b>Expenses</b>					
Public Works Street & Drainage					
D-21 Canal Slope Restoration	\$0	\$0	\$0	\$300,000	\$1,500,000
Culvert Replacement Program	\$400,000	\$400,000	\$400,000	\$400,000	\$400,000
Property Acquisition for Access Water Control Structure	\$200,000	\$160,000	\$160,000	\$160,000	\$160,000
Veteran's Memorial Quality Phase III - Prior Year Project	\$0	\$1,320,000	\$0	\$0	\$0
Design of Grant Eligible Water Quality Projects	\$370,000	\$400,000	\$400,000	\$400,000	\$400,000
Swale Liner/Culvert	\$900,000	\$850,000	\$850,000	\$850,000	\$850,000
Veteran's Memorial Quality Phase IV and V	\$0	\$0	\$0	\$1,694,000	\$0
E-8 Downstream Repairs of B-15	\$1,000,000	\$2,000,000	\$1,000,000	\$0	\$0
Airoso Conflict Structure & Pipe	\$0	\$114,600	\$1,146,000	\$0	\$0
Elkcam Basin Improvements	\$2,000,000	\$2,500,000	\$2,500,000	\$1,400,000	\$0
Kingsway/Oakridge Basin Improvements	\$0	\$0	\$0	\$737,477	\$7,374,766
Hog Pen Slough Water Quality & (HPS-60) Structure Replacement - Prior Year Project	\$1,300,000	\$0	\$0	\$0	\$0



# Stormwater Fund Capital Improvement Budget - #401

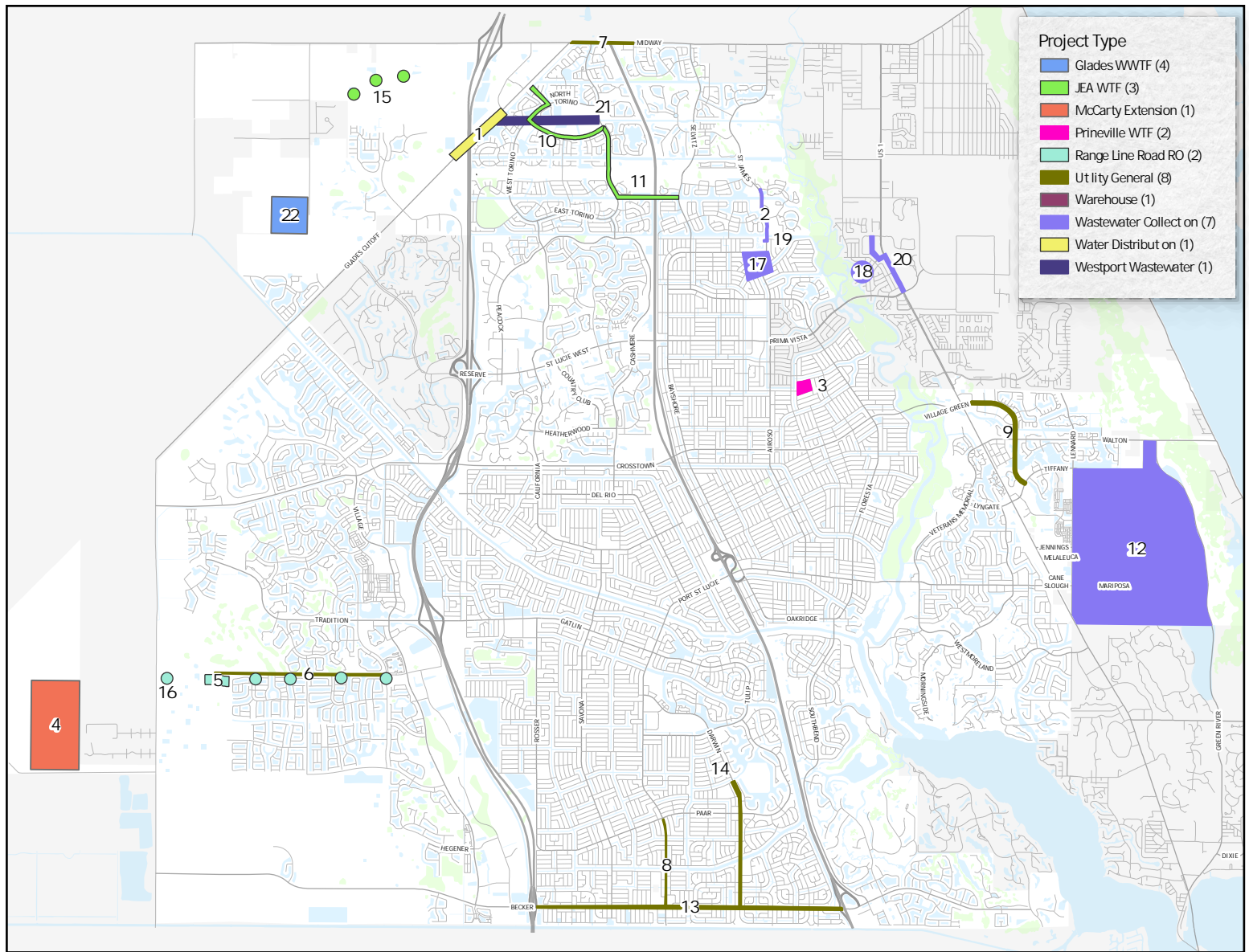
5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
Emerson Street Water Quality Dry Pond	\$0	\$0	\$150,000	\$530,000	\$0
Oak Hammock Watershed Improvement Project	\$2,000,000	\$8,000,000	\$8,000,000	\$7,000,000	\$7,000,000
PUBLIC WORKS STREET & DRAINAGE TOTAL	<b>\$8,170,000</b>	<b>\$15,744,600</b>	<b>\$14,606,000</b>	<b>\$13,471,477</b>	<b>\$17,684,766</b>
EXPENSES TOTAL	<b>\$8,170,000</b>	<b>\$15,744,600</b>	<b>\$14,606,000</b>	<b>\$13,471,477</b>	<b>\$17,684,766</b>

# Port St. Lucie Saints Golf Course Fund - #421

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
347250 - Greens Fees	\$200,000	\$0	\$0	\$0	\$0
381001 - Transfer From General Fund	\$150,000	\$450,000	\$950,000	\$800,000	\$800,000
<b>REVENUES TOTAL</b>	<b>\$350,000</b>	<b>\$450,000</b>	<b>\$950,000</b>	<b>\$800,000</b>	<b>\$800,000</b>
<b>Expenses</b>					
Golf Course Maintenance					
Saints Golf Course Cart Path Repairs	\$150,000	\$150,000	\$150,000	\$0	\$0
Saints Golf Course Maintenance Facility	\$200,000	\$0	\$0	\$0	\$0
Golf Course Irrigation System Renovation	\$0	\$300,000	\$500,000	\$500,000	\$500,000
Saints Golf Course Bunker Renovation	\$0	\$0	\$300,000	\$300,000	\$300,000
<b>GOLF COURSE MAINTENANCE TOTAL</b>	<b>\$350,000</b>	<b>\$450,000</b>	<b>\$950,000</b>	<b>\$800,000</b>	<b>\$800,000</b>
<b>EXPENSES TOTAL</b>	<b>\$350,000</b>	<b>\$450,000</b>	<b>\$950,000</b>	<b>\$800,000</b>	<b>\$800,000</b>



ID	Name	ProjType
0	Pipe Replace - City Wide	Utility General
0	Lift Station Replacements - City Wide	Utility General
0	Low Pressure Mains - Ductile Iron Pipe Replacement - City Wide	Wastewater Collection
1	Glades Cutoff Road Parallel Water Main Phase 1	Water Distribution
2	Phase 4A St. James 12" FM to Northport Wastewater Booster Pump Station	Wastewater Collection
3	Lime Plant Rehab	Prineville WTF
3	Clear Well and Generator Bldg at Reverse Osmosis Plant	Prineville WTF
4	St. Lucie River/C-23 Water Quality Project - Area 7A & 7B	McCarty Extension
5	Rangeline Road Reverse Osmosis Water Plant	Range Line Road RO
5	Range Line Road Reverse Osmosis Injection Well System	Range Line Road RO
6	Rangeline Road Raw Water Main	Utility General
7	Midway-Selvitz Road to Glades Cutoff	Utility General
8	Port St. Lucie Blvd. Segment 1 & 2.2 - Paar Drive to Becker	Utility General
9	Village Green Parkway, Huffman - Tiffany	Utility General
10	JEA Rear Water Main Phase 1	JEA WTF
11	JEA Rear Water Main Phase 2	JEA WTF

ID	Name	ProjType
12	I & I Southport Area Eastport Area step systems	Wastewater Collection
13	Becker Road Water & Wastewater Improvements Phases 1, 2 & 3	Utility General
14	Westport South 16" Force Main Becker Road	Utility General
15	Western Reverse Osmosis Floridan Wells	JEA WTF
16	Rangeline Road Reverse Osmosis Well field	Range Line Road RO
17	Phase 2B - 16" Main Modifications - Northport Booster Pump Force Main (NPBPFM) to Glades Project	Wastewater Collection
17	Warehouse - Northport	Warehouse
18	Phase 5B River Park Lift Station	Wastewater Collection
19	Phase 6 Northport Wastewater Booster Pump Station Modifications	Wastewater Collection
20	Phase 1 - Southport to Northport 12" FM Entrada	Wastewater Collection
21	Phase 3B - 16" Force Main on Canal 105 to Glades Cutoff Rd	Westport Wastewater
22	Glades WWTF - Equalization Tank	Glades WWTF
22	Glades WWTF - Plant Expansion	Glades WWTF
22	Glades WWTF Injection Well System	Glades WWTF
22	Glades WWTF Onsite HS pump Capacity	Glades WWTF



# UTILITY CAPITAL IMPROVEMENT PROJECTS

Date: 9/12/2025  
Page: 1 of 1  
Tech: RTaylor  
MIS GIS #: 0468

0 0.9 1.8  
Miles

N  
W  
S  
E

# Utility CIP Fund - #448

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
<b>Revenues</b>					
334360 - Stormwater FDEP Grant	\$0	\$8,125,000	\$0	\$0	\$0
381431 - Transfer From Utility System Fund	\$9,124,214	\$19,150,000	\$6,500,000	\$6,470,000	\$6,471,500
381441 - Transfer From Capital Facility Fund	\$10,255,786	\$25,767,000	\$0	\$5,600,000	\$12,894,400
381448 - Transfer From Utility CIP Fund	\$0	\$700,000	\$0	\$0	\$0
384000 - Bond Financing	\$0	\$65,000,000	\$102,200,000	\$50,000,000	\$0
389000 - Fund Balance-Prior Year Carryforward	\$0	\$669,000	\$6,000,000	\$0	\$0
<b>REVENUES TOTAL</b>	<b>\$19,380,000</b>	<b>\$119,411,000</b>	<b>\$114,700,000</b>	<b>\$62,070,000</b>	<b>\$19,365,900</b>
<b>Expenses</b>					
Utility Glades Wastewater Treatment Plant					
Glades Wastewater Treatment Plant Expansion 18 or 24 MGD	\$0	\$10,000,000	\$10,000,000	\$0	\$0
Glades Equalization Tank	\$0	\$600,000	\$6,000,000	\$0	\$0
Glades Injection Well System (1 Injection Well)	\$130,000	\$0	\$16,000,000	\$0	\$0
<b>UTILITY GLADES WASTEWATER TREATMENT PLANT TOTAL</b>	<b>\$130,000</b>	<b>\$10,600,000</b>	<b>\$32,000,000</b>	<b>\$0</b>	<b>\$0</b>
Utility Liftstations					
Lift Station Replacements	\$1,250,000	\$1,250,000	\$2,000,000	\$2,000,000	\$2,200,000
<b>UTILITY LIFTSTATIONS TOTAL</b>	<b>\$1,250,000</b>	<b>\$1,250,000</b>	<b>\$2,000,000</b>	<b>\$2,000,000</b>	<b>\$2,200,000</b>
Utility LTC Water Treatment Facility					
James E. Anderson Rear Water main Phase I (WA-19)	\$0	\$0	\$0	\$0	\$320,000
James E. Anderson Rear Water Main Phase II (WA-11)	\$0	\$0	\$0	\$0	\$340,000
Reverse Osmosis Well F-37 Construction & CEI	\$5,600,000	\$5,600,000	\$0	\$0	\$0

# Utility CIP Fund - #448

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
UTILITY LTC WATER TREATMENT FACILITY TOTAL	\$5,600,000	\$5,600,000	\$0	\$0	\$660,000
Utility McCarty Ranch Water Plant					
Water Quality Restoration Area 7A	\$0	\$9,500,000	\$0	\$0	\$0
Water Quality Restoration Area 7B	\$0	\$0	\$0	\$720,000	\$0
UTILITY MCCARTY RANCH WATER PLANT TOTAL	\$0	\$9,500,000	\$0	\$720,000	\$0
Utility Range Line ROWTP					
Reverse Osmosis Wells F-23 & F-25 Construction & CEI	\$5,600,000	\$5,844,000	\$11,200,000	\$5,600,000	\$0
Raw Water Main Construction & CEI	\$0	\$7,967,000	\$0	\$0	\$0
Reverse Osmosis Injection Well System	\$0	\$25,000,000	\$15,000,000	\$0	\$0
Reverse Osmosis Water Treatment Plant (10 MGD)	\$0	\$30,000,000	\$50,000,000	\$50,000,000	\$0
UTILITY RANGE LINE ROWTP TOTAL	\$5,600,000	\$68,811,000	\$76,200,000	\$55,600,000	\$0
Utility Warehouse					
New Warehouse at Northport	\$2,600,000	\$7,600,000	\$0	\$0	\$0
UTILITY WAREHOUSE TOTAL	\$2,600,000	\$7,600,000	\$0	\$0	\$0
Utility Wastewater Preventive Maintenance					
PHASE 6 Northport Upgrades & Connect	\$1,200,000	\$3,600,000	\$0	\$950,000	\$4,055,900
Low-Pressure Mains - Ductile Iron Pipe Replacement	\$500,000	\$0	\$500,000	\$0	\$500,000
Westport South Force Main Becker Road- Construction & CEI	\$0	\$6,500,000	\$0	\$0	\$0
Becker Road Water & Wastewater Improvements Phase II	\$0	\$850,000	\$0	\$0	\$1,750,000
I&I Southport Area/Eastport Area/Set Systems	\$0	\$500,000	\$500,000	\$500,000	\$1,000,000

# Utility CIP Fund - #448

5-Year Projections  
Fiscal Year 2025-26 Adopted Budget

	FY2026	FY2027	FY2028	FY2029	FY2030
UTILITY WASTEWATER PREVENTIVE MAINTENANCE TOTAL	<b>\$1,700,000</b>	<b>\$11,450,000</b>	<b>\$1,000,000</b>	<b>\$1,450,000</b>	<b>\$7,305,900</b>
Utility Water Distribution-Preventive Maintenance					
Glades Cutoff Road Parallel Water Main Phase 1	\$0	\$2,800,000	\$0	\$0	\$0
Village Green Pkwy (CRA Project)-Huffman to Tiffany	\$0	\$0	\$3,000,000	\$0	\$0
PSL Blvd (FDOT Segment 1 Becker to Paar	\$2,500,000	\$0	\$0	\$0	\$0
Midway Jenkins to Glades Cutoff	\$0	\$1,300,000	\$0	\$0	\$0
Citywide Pipe Replacement	\$0	\$500,000	\$0	\$1,000,000	\$0
UTILITY WATER DISTRIBUTION- PREVENTIVE MAINTENANCE TOTAL	<b>\$2,500,000</b>	<b>\$4,600,000</b>	<b>\$3,000,000</b>	<b>\$1,000,000</b>	<b>\$0</b>
Utility Water Plant Operations					
Clear Well, Generator Bldg. Prineville Reverse	\$0	\$0	\$0	\$800,000	\$8,700,000
Lime Plant Rehabilitation	\$0	\$0	\$500,000	\$500,000	\$500,000
UTILITY WATER PLANT OPERATIONS TOTAL	<b>\$0</b>	<b>\$0</b>	<b>\$500,000</b>	<b>\$1,300,000</b>	<b>\$9,200,000</b>
EXPENSES TOTAL	<b>\$19,380,000</b>	<b>\$119,411,000</b>	<b>\$114,700,000</b>	<b>\$62,070,000</b>	<b>\$19,365,900</b>

ORDINANCE 25-49

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA,  
ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL  
YEAR OCTOBER 1, 2025, TO SEPTEMBER 30, 2026; PROVIDING  
AN EFFECTIVE DATE.

---

**THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:**

Section 1. The ad valorem operating millage rate of \$1,000.00 per real and personal property value as established by the St. Lucie County Property Appraiser is hereby set by the City Council at 4.6607 mills.

Section 2. The FY 2025-26 operating millage is 4.6607 mills, which is greater than the rolled-back rate of 4.3961 by 6.02%.

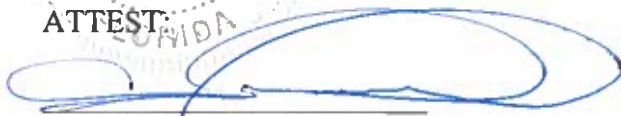
Section 3. The FY 2025-26 voted debt service millage rate is set at 0.3143 mill.

Section 4. Effective Date. This ordinance shall become effective on October 1, 2025.

PASSED AND ADOPTED by the City Council of the City of Port St. Lucie, Florida, this 22<sup>nd</sup> day of September 2025.



ATTEST:

  
Sally Walsh, City Clerk

CITY COUNCIL  
CITY OF PORT ST. LUCIE

By:   
Shannon M. Martin, Mayor

APPROVED AS TO FORM:

By:   
Richard Berrios, City Attorney





Florida

PO Box 631244 Cincinnati, OH 45263-1244

GANNETT

## **AFFIDAVIT OF PUBLICATION**

Calleigh Nazario  
Finance Dept  
City Of Port St Lucie  
121 SW Port St Lucie BLVD # A  
Port St Lucie FL 34984-5042

STATE OF WISCONSIN, COUNTY OF BROWN

Before the undersigned authority personally appeared, who on oath says that he or she is the Legal Advertising Representative of the Indian River Press Journal/St Lucie News Tribune/Stuart News, newspapers published in Indian River/St Lucie/Martin Counties, Florida; that the attached copy of advertisement, being a Legal Ad in the matter of Public Notices, was published on the publicly accessible websites of Indian River/St Lucie/Martin Counties, Florida, or in a newspaper by print in the issues of, on:

09/10/2025

Affiant further says that the website or newspaper complies with all legal requirements for publication in chapter 50, Florida Statutes.

Subscribed and sworn to before me, by the legal clerk, who is personally known to me, on 09/10/2025

Legal Clerk

Notary, State of WI, County of Brown

My commission expires

Publication Cost:	\$86.24	
Tax Amount:	\$0.00	
Payment Cost:	\$86.24	
Order No:	11594102	# of Copies:
Customer No:	1125911	1
PO #:		

**THIS IS NOT AN INVOICE!**

*Please do not use this form for payment remittance*

KAITLYN FELTY  
Notary Public  
State of Wisconsin

## **NOTICE**

Public Hearings will be conducted before the City Council of the City of Port St. Lucie at a meeting beginning at 5:30 p.m. or as closely thereafter as business permits on September 22, 2025, at Port St. Lucie City Hall, 121 SW Port St. Lucie Boulevard, Port St. Lucie, Florida for the following:

### **ORDINANCE 25-49**

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE AD VALOREM MILLAGE RATE FOR THE FISCAL YEAR OCTOBER 1, 2025, TO SEPTEMBER 30, 2026; PROVIDING AN EFFECTIVE DATE.

### **ORDINANCE 25-50**

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2025, TO SEPTEMBER 30, 2026; PROVIDING AN EFFECTIVE DATE.

Any interested person may attend the Public Hearing and be heard on any respective ordinance. The proposed ordinances may be inspected by going to the City's website at <https://www.cityofpsl.com/Government/Your-City-Government/Departments/City-Clerk/Agendas-Meetings> or by visiting the City Clerk's Office on Wednesday, Thursday, Friday, or Monday before Council Meetings. On Meeting days, a copy of backup material is available in the reception area of City Hall for public preview.  
Sally Walsh, City Clerk  
Publish: September 10, 2025  
TCN11594102



ORDINANCE 25-50

AN ORDINANCE OF THE CITY OF PORT ST. LUCIE, FLORIDA, ADOPTING THE BUDGET AND MAKING AN APPROPRIATION FOR THE FISCAL YEAR OCTOBER 1, 2025, THROUGH SEPTEMBER 30, 2026; PROVIDING AN EFFECTIVE DATE.

**THE CITY OF PORT ST. LUCIE HEREBY ORDAINS:**

Section 1. There is hereby adopted the budget of Port St. Lucie, Florida, as reflected in Attachment "A" which is attached hereto and made a part hereof.

Section 2. There is hereby appropriated for the funds of the City of Port St. Lucie, Florida, the sum of \$869,811,393 as the appropriation for the fiscal year October 1, 2025, to September 30, 2026.

Section 3. Any and all expenditures expenses incurred, and disbursements made on behalf of the City during the period aforesaid, shall not exceed the maximum sums set forth therein for each of the City's funds without the approval of City Council at a duly convened meeting. The City Manager shall have the authority to make transfers between departmental budgets, but this authority does not extend to transfer between funds; provided, however, that except in the case of an emergency, a fund budget may not be exceeded without prior approval of the City Council at a duly convened meeting.

Section 4. Effective Date. This Ordinance shall become effective October 1, 2025.

**PASSED AND ADOPTED** by the City Council of the City of Port St. Lucie, Florida, this 22<sup>nd</sup> day of September 2025.

ATTEST:

  
Sally Wy Clerk

CI COUNCIL

CI PORT ST. LUCIE

By:

  
Shannon M. Martin, Mayor

APPROVED AS TO FORM:

By:

  
Richard Berrios, City Attorney

**CITY OF PORT ST. LUCIE**  
**BUDGET SUMMARY FOR ALL FUNDS**  
**ADOPTED BUDGET FY 2025-26**  
**ATTACHMENT 'A'**

	<b>2025-26 ADOPTED BUDGET</b>
General Fund - #001	212,526,705
Road & Bridge Fund - #104	27,087,864
Mobility Fee Fund #105	11,427,293
Solid Waste Operating Fund #106	3,135,484
Governmental Finance Fund - #108	2,573,096
Police Impact Fee Fund -109	2,601,804
Building Department Fund - #110	16,021,073
Street Lighting Fund - #111	511,655
N.P.D.E.S. Fund - #112	337,347
S.W. Annexation Collection Fund #115	7,354,982
Neighborhood Stabilization Fund - #116	940,809
C.D.B.G. Fund - #118	1,764,065
S.H.I.P. Fund - #119	2,217,690
River Point SAD Fund - #151	497,000
River Point SAD Fund #154	1,100,000
City Center SAD Fund #156	2,375,461
Cominbed Lowry/Peacock SAD Fund #158	405,000
Municipal Complex Project Impact Fee Fund #159	8,923,000
CRA Fund - #175	6,774,287
CRA Fund - #178 Southern Grove	5,043,582
General Obligation Debt Fund #214	8,332,367
General CIP Fund #301	100,140,709
Road & Bridge CIP Fund #304	83,193,799
Parks Impact Fee CIP Fund #305	4,374,039
Half-Cent Sales Tax CIP Fund - #310	14,678,832
Stormwater Utility Fund - #401	43,203,513
Saints Golf Course Fund -#421	3,081,820
Utility Operating Fund - #431	135,132,541
Utility Fund - Renewal/Replacement Fund - #438	19,110,084
Utility CIP Fund - Connection Fees - #439	17,668,373
Utility Contingency Fund - #440	1,030,973
Water & Sewer Capital Facility Fund - #441	20,306,618
Utility CIP Fund - #448	19,380,000
Medical Insurance Fund - #605	39,527,755
Conservation Trust Fund - #608	222,470
OPEB Trust Fund - #609	4,117,417
Solid Waste Non - Ad Valorem Assessment Fund - 620	42,691,886
<b>Totals</b>	<b>869,811,393</b>

# Glossary

## A

**Abatement:** A partial or complete waiver of taxes, service charges or fees imposed by the City for purposes of economic development incentives.

**Abbreviations/Acronyms:** A list of abbreviations and acronyms follow the Glossary.

**Account:** A term used to identify an individual asset, liability, expenditure control, revenue control or fund balance.

**Accounting System:** A total structure or records and procedures which discover, record, classify, summarize and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

**Accrual Basis of Accounting:** A method of accounting where revenues are recorded when service is given and expenses are recognized when the benefit is received.

**Activity Fees:** Recreation Revenues from fees collected for various programs and activities, including trips, lessons and sports leagues.

**Activity Fees:** Recreation Center Fees collected for all programs held at Recreation Center, including classes, special events and rentals to tax exempt organizations.

**Actual vs. Budgeted:** Difference between the amounts projected (budgeted) in revenues or expenditures at the beginning of the fiscal year and the actual receipts or expenses which are incurred by the end of the fiscal year.

**Actuarial:** A person or methodology that makes determinations of required contributions to achieve future funding levels that address risk and time.

**Administrative Charge:** Allocation of charges in the General Fund for administrative support to other funds.

**Administrative Credit:** Opposite of administrative charge. Credits in the General Fund for administrative overhead charged to another fund.

**Adopted Budget:** The proposed budget as initially formally approved by the City Council.

**Ad Valorem Tax:** A tax levied in proportion to the value of the property which it is levied.

**Ad Valorem Taxes (Delinquent):** Net collection received from the Tax Collector for real property ad valorem taxes levied for the current year.

**Advertising:** Provides for advertising and legal notices of various City activities.

**Agency Funds:** Agency funds are used to account for the assets held as an agent for individuals, private organizations, other governments and/or other funds or accounts. Agency funds are purely custodial in nature.

**Alcoholic Beverage Licenses:** Revenue collected by the state from all alcoholic beverages dispensing establishments within the City and reallocated to the City.

**Allocate:** To set apart portions of budgeted expenditures that are specifically designated to organizations for special activities or purposes.

**Amended Budget:** The adopted budget as formally adjusted by the City Council.

**Amendment:** A change to an adopted budget, which may increase or decrease a fund total. The City Council must approve the change.

**Americans With Disabilities Act (ADA):** Federal legislation that prohibits discrimination and ensures equal opportunity for persons with disabilities in employment, state and local government services, public accommodations, commercial facilities and transportation.

**Amortization:** The reduction of debt through regular payments of principal and interest sufficient to retire the debt instrument at a predetermined date known as maturity.

**Animal Control:** Citation Revenue derived from citations to citizens violating the City's Animal Control Ordinances.

**Animal Control (Animal Licenses):** Revenue derived from issuance of pet licenses by the City.

**Animal Control: Pet Retrieval Fee** Revenue collected for retrieving an animal apprehended by the Animal Control Department.

**Animal Control (PSL Animal Education):** That portion of the revenues from animal control citations that is dedicated toward education of the Animal Control Division staff.

**Annexation:** The process by which a municipality, upon meeting certain requirements, expands its incorporated limits.

**Annual Comprehensive Financial Report (ACFR):**

**Appraised Value:** To make an estimate of value for the purpose of taxation.

**Appropriation:** A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. An appropriation is usually limited in amount and as to the time when it may be expended.

**Approved Positions:** Employee positions which are approved in the adopted budget. Positions are to be filled during the year.

**Arbitrage:** In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax, exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs.

**Assessed Property Valuation:** A valuation set upon real estate or other property by a government as a basis for levying taxes.

**Assessment:** The process for determining values of real and personal property for taxation purposes.

**Assets:** Resources owned or held by a government, which have monetary value.

**Attrition:** A method of achieving a reduction in personnel by either not filling a position that is open, redeveloping a position, transferring, retirement or means other than laying off.

**Audit:** A methodical examination of utilization of resources. It is concluded in a written report of its findings, an audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

## B

**Balanced Budget:** A balanced budget occurs when the total sum of money a government collects in a year is equal to the amount it spends on goods, services and debt interest.

**Basis of Accounting:** The methodology and timing of when revenues and expenditures are recognized in the accounts and reported in the financial statements.

**Benefits:** Payments to which participants may be entitled under a pension plan, including pension benefits, death benefits and benefits due on termination of employment.

**Board of Adjustment and Appeal:** Revenues collected as a result of a fine imposed by the Contractor Licensing Board.

**Bond:** A written promise, generally under seal, to pay a specified sum of money called the face value, at a fixed time in the future called the date of maturity and carrying interest at a fixed rate, usually payable periodically.

**Bond Indenture:** The formal agreement between a group of bond holders, acting through a trustee and the issuer as to the term and security for the debt.

**Bond Rating:** In rating municipalities for the issuance of general obligation debt, credit rating agencies (Standard & Poor's, Moody's and Fitch) consider factors that are regarded as especially relevant to a government's 'capacity and willingness' to repay its debt. (a.) the local economic base, including

local employment, taxes and demographics (for example: age, education, income level and skills of the local population); (b.) the financial performance and flexibility, including accounting and reporting methods, revenue and expenditure structure and patterns, annual operating and budgetary performance, financial leverage and equity positions. Budget and financial planning and contingency financial obligations, such as pension liability funding; (c.) debt burden; and (d.) administration, including local autonomy and discretion regarding financial affairs, background and experience of key administrative officials and frequency of elections.

Bond ratings impact the interest rate and the cost of debt service in the operating budget. It is a grade given to bonds that indicates their credit quality.

**Bond Refinancing:** The issuance of bonds to obtain better interest rates and / or bond conditions by paying off older bonds.

**Budget:** A plan of financial operation for a specified time embodying an estimate of proposed expenditures and the proposed means of financing them. The term “budget” is used in two senses in practice: the financial operational plan presented to the appropriating body for final adoption or the plan that has received final approval by that body. It is usually necessary to specify whether the budget referred to is preliminary and tentative or whether it is the plan finally approved by the governing body.

**Budget Amendment:** The process, by which unanticipated changes in revenue or expenditures are made a part of the budget, thereby amends the budget. These changes require City Council approval.

**Budgetary Control:** The control or management of a government in accordance with an approved budget for the purpose of keeping expenditures within the limitation of available appropriations and available revenues.

**Budget Calendar:** The schedule of essential dates or milestones, which the City follows in the preparation, adoption and administration of the budget.

**Budget Deficit:** Amount by which the government’s budget outlays exceed its budget receipts for a given period, usually a fiscal year.

**Budget Document:** The official written statement prepared in order to present a comprehensive financial program of an organization. A budget document serves as 1.) a policy document; 2.) an operation guide; 3.) a financial plan; and 4.) a communications device.

**Budget Hearing:** A public hearing conducted by City Council to consider and adopt the annual budget.

**Budget Message:** A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

**Budget Ordinance:** The official enactment, by City Council to legally authorize City staff to obligate and expend resources.

**Budget Transfer:** The process by which approved budget dollars may be reallocated between line: item expenditures within the same fund and department to cover unforeseen expenses.

**Building Department Fund:** To account for the revenues and expenditures associated with the protective inspections provided by the building department.

**Building Permits:** Revenues derived from issuance of building permits prior to construction with the City of Port St. Lucie.

## C

**Cable TV Franchise:** Franchise Tax levied on Cable Television Company.

**Capital Asset:** A capital asset is real or personal property that has a cost equal to or greater than the cost noted by each asset threshold and has an estimated useful life of at least two years. The majority of the City’s assets have a capitalization threshold of \$100,000 except machinery and equipment which has a capitalization threshold of \$5,000. When federal or state grant funds are used to purchase capital assets each individual item purchased that has a cost equal to or greater than \$5,000 shall be capitalized.

**Capital Budget:** A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually part of the current budget but may also be a multi-year plan.

**Capital Improvement Fund:** A fund used to account for the acquisition of major capital equipment and facilities. To be accounted for in such funds, expenditure must be a capital asset in nature requiring a useful life of at least two years. The funding resources include general tax revenue, interest income, bond proceeds and transfers from other funds.

**Capital Improvement Project(s):** A five-year plan for those expenditures anticipated within the City's capital improvement funds. It sets forth each project and its contemplated cost and proposes the financing of the listed projects. The plan gives the City a look into the future and allows for long range financial planning.

**Capital Improvement Road and Bridge Fund:** To account for revenues and expenditures associated with major road and culvert improvements, including the annual street-resurfacing program. The funding resources include general tax revenues, interest income, bond proceeds and transfers from other funds.

**Capitalized Interest:** When interest cost is added to the cost of an asset and expensed over the useful life of the assets.

**Capital Outlay:** Expenditures made within an operating fund that result in the acquisition of a capital asset.

**Capital Project:** Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase the useful life.

**Cash Carry-forward:** Fund balance to be used as a funding source.

**Certificate of Participation:** Financing in which an individual buys a share of the lease revenues of an agreement made by a municipal or governmental entity, rather than the bond being secured by those revenues.

**Certification, Copy, Research:** Revenue from collection of fees for certification and copies for public's use and for researching items for the public.

**Charrette:** A public input and design workshop used by planners in project design and formulations. The charrette provides a forum for ideas and offers the unique advantage of giving immediate feedback to the planners while giving mutual authorship to the plan by all who participate.

**Charter:** A written instrument that creates and defines powers, rights and privileges for a specific jurisdiction or organization: a city's constitution.

**Cigarette Tax:** Revenue from cigarette sales received by the state and proportionately shared with the City.

**City Center Capital Improvement Fund:** To account for the financial resources and expenditures associated with the construction of the infrastructure, water and sewer expansion of the City Center Project

**City Center Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the City Center Special Assessment District.

**Commissions: Vending Machine:** Commissions collected from vending machine sales.

**Communications:** Provides funds for communication expenses, such as mobile radios and airtime for City vehicles.

**Communications Service Tax Simplification Law:** Law created by Florida Legislature to combine communications services revenues with a two: tiered tax composed of State and local-option tax.

**Community Development Block Grant (C.D.B.G.) Fund:** A fund established for tracking the financial activities of this federal entitlement block grant. Cities with population over 50,000 receive the entitlement money, which can be used for a number of municipal projects such as community service, infrastructure improvements and housing for low-income residents.

**Community Redevelopment Agency:** To account for revenues and expenditures of the Community Redevelopment Agency established for the purpose of improving the economic and social conditions within a specific boundary.



**Community Redevelopment Area (CRA):** Under Florida Law (Chapter 163, Part III), local governments are able to designate areas as Community Redevelopment Areas when certain conditions exist.

**Competency Cards:** Revenue derived from annual renewal of city issued certificates of competency.

**Computer Aided Design and Drafting (CADD) System:** A computer system with input-tools for the purpose of streamlining drafting, documentation and design processes.

**Confiscated Property:** Revenues collected from the sale of merchandise confiscated by the Police Department.

**Conservation Trust Fund:** To account for revenues and expenditures from developers and interest income for conservation issues of the City.

**Contingency:** A budgeted reserve set-aside for possible emergencies, revenue shortfalls, or unforeseen expenditures not otherwise budgeted for.

**Contractual Services:** Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, courier services and temporary help.

**Contributions: Recreation:** Contributions to be used for recreation programs.

**Contributions and Donations:** Contributions for the general use of the City.

**Cost-of-Living Adjustment (COLA):** An increase in salaries to offset the adverse effect of inflation on compensation.

**County Occupational Licenses:** Share of revenue derived from issuance of business licenses by the County.

**Court Fees:** Jury duty payments to City employees, which are assigned to the City due to the policy of paying the employee's regular salary.

**Court Fines:** Fines collected from traffic offenses and misdemeanors.

**Credit Ratings:** A credit rating is the opinion of the rating agencies regarding the general creditworthiness of the government in question. The rating is a function of risk factors to which the government is subject. A rating in of itself does not imply any form of a recommendation by the ratings agency. It is simply an objective evaluation of the government and its ability to meet the obligations of the security as well as its ability to repay the debt. The credit rating process involves a legal, quantitative and qualitative analysis. The assigned ratings influence the cost of borrowing for the government.

**Crosstown Parkway Capital Improvement Fund:** To account for the financial resources and expenditures for land acquisition, design and construction of the river crossing project.

**Culture and Recreation:** Cost incurred in providing and maintaining cultural and recreational facilities and activities for citizens.

**Culverts:** Fees charged to residential and commercial developers for the inspection of grading and culvert pipe placement to ensure the integrity of the drainage system.

## D

**Debt:** Money or other property lent or borrowed and that must be repaid or returned. Debt may be outstanding for a short term (one year or less) or for a long term (one year or more).

**Debt Millage:** The portion of the millage required to pay principal and interest on voter approved bonds. This millage fluctuates annually based on the property values and debt payable.

**Debt Proceeds: Bonds:** Funds available from the issuance of Bonds.

**Debt Service:** The City's obligation of principal and interest payments required to retire bonds and other debt instruments used as a financing source.

**Debt Service Funds:** To account for the accumulation of resources for and the retirement of, general long-term debt principal and interest.

**Deficit:** The excess of liabilities over assets, or expenditures over revenues, in a fund over an accounting period.

**Department:** The basic organizational unit of the City, which is functionally unique in its services.

**Depreciation:** The decrease in value of physical assets due to use and the passage of time.

**Derivative:** A derivative is a financial contract which derives its value from the performance of another entity such as an asset, index, or interest rate, called the “underlying”.

**Designations:** A portion of fund balance earmarked for specific appropriations.

**Distinguished Budget Presentation Program:** A voluntary program administered by the Government Finance Officers Association to encourage governments to publish efficiently organized and easily readable budget documents and to provide peer recognition and technical assistance to the fiscal officers preparing them.

**Division:** A unit of organization that is comprised of a specific operation within a functional area. Departments may contain one or more divisions.

**Donations: Fireworks:** Donations toward the annual July 4th Fireworks display.

## E

**East Lake Village Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the East Lake Village Special Assessment District project.

**Economic Development Fund:** To account for revenues and Expenditures associated with development that stimulates the economy.

**Education Impact Fee:** Fees paid to the City by the School Board for collecting the School Board’s impact fee.

**Effectiveness:** The degree to which goals, objectives and outcomes are achieved.

**Efficiency:** A measurement of an organization’s performance based on operational outputs as measured by comparison of production with cost.

**Elections:** Fees paid to the City by political candidates to register themselves for upcoming elections.

**Electric Franchise:** Franchise Tax levied on Florida Power and Light.

**Electricity:** Provides for electrical services.

**Encumbrances:** The commitment of appropriated funds to purchase an item or service. Purchase orders are used to encumber which commits funds for future expenditures. Encumbrances outstanding at year-end are reported as reservations of fund balance and will not constitute expenditures or liabilities in the upcoming fiscal year.

**Enterprise Fund:** A fund established to finance and account for operations (1) that are financed and operated in a manner similar to private business enterprises: where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

**Evaluation and Appraisal Report (EAR):** The EAR is a required part of the State growth management process and could be generally defined as a mechanism for determining whether the goals, objectives and policies of the City’s Comprehensive Management Plan are being met and if not, what changes are in order. State Statute requires each local government to evaluate its Comprehensive Plan. This requirement is found in Local Government Comprehensive Planning and Land Development Regulations Act, often referred to as the “Growth Management Act.” The EAR is required every seven years but must be adopted according to a schedule determined by the Florida Department of Community Affairs.

**Exemption:** A reduction to the assessed value of property. The most common exemption is the \$25,000 homestead exemption allowed if the owner uses the property as the principal residence. There are other exemptions for disability, government owned and non-profit owned property.

**Expanded Services:** That portion of a department expenditure budget that provides funding for new programs and services, which is associated with increasing the level of service to the citizens.

**Expenditures:** Decreases in net financial resources. Expenditures include current operating expenses, which require the current or future use of net current assets and/or debt service.



**Expenses:** Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures.

## F

**Federal Grant: D.A.R.E.:** Revenue from the Federal Government's program funding part of the City's D.A.R.E. school resource officers.

**Financial Policy:** The City's policy with respect to taxes, spending and debt management as they relate to government services programs and capital investments.

**Fines & Forfeitures:** Consists of a variety of fees, fines and forfeitures collected by the State Court System, including bail forfeitures, garnishments, legal defender's recoupment and juror/witness fees.

**Fiscal Year: The twelve:** (12) months starting October 1st through September 30th to which its annual operating budget applies. At the end of each fiscal year, the City determines its financial position and the results of its operations.

**Five-Year Capital Plan:** A plan for capital expenditures to be incurred each year over a five year period to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

**Fixed Assets:** Term is now referred to as capital assets. Also see CAPITAL ASSET.

**Fleet:** The vehicles owned and operated by the City.

**Forfeiture:** The automatic loss of property, including cash, as a penalty for breaking the law, or as compensation for losses resulting from illegal activities. Once property has been forfeited, the City may claim it, resulting in confiscation of the property.

**Franchise Fee:** Charges to utilities for exclusive/nonexclusive rights to operate within municipal boundaries. Examples are electricity, telephone, cable television and solid waste.

**Full-Time Equivalent (FTE):** Number of positions calculated on the basis that one FTE equates to a 40 hour workweek for twelve months. For example, two part-time positions working 20 hours for twelve months also equals one FTE.

**Fund:** A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances and changes within, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

**Fund Balance:** The fund equity of government funds and trust funds.

**Fund Transfer:** A budgeted transfer of funds to another fund. The three in the account code designates the fund number.

## G

**General Fund:** The general operating fund of the City. It is used to account for most of the financial resources as well as most of the operating services of the General Government.

**Generally Accepted Accounting Principles (GAAP):** Uniform minimum standards of and guidelines for financial accounting and reporting. They govern the form and content of the basic financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practices at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures. GAAP provide a standard by which to measure financial presentations.

**General Obligation Bonds:** Bonds of which the full faith and credit of the issuing government are pledged.

**Geographic Information System (GIS):** A system used to capture, manage, analyze and display all forms of geographically referenced information. Displayed information include street, neighborhood and planning district levels.

**Glassman Special Assessment District Collection**

**Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Glassman Special Assessment District project.

**Goal:** A statement of broad direction, purpose, or intent based on the needs of the community.

**Golf Course Fund:** To account for the operation of the Saints at Port St. Lucie Golf Course.

**Governmental Accounting:** The composite of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governmental units and agencies.

**Governmental Accounting Standards Board (GASB):** The ultimate authoritative accounting and financial reporting standard setting body for State and Local Governments.

**Governmental Finance Corporation Fund:** To account for specific revenues and expenditures associated with the not-for-profit corporation established to assist the City in acquiring and constructing various governmental projects consisting of real and/or personal property.

**Governmental Funds:** General, Special Revenue, Debt Service and Capital Project funds.

**Government Finance Officers Association (GFOA):** An association of public finance professionals that was founded to support the advancement of governmental accounting, auditing and financial reporting. The GFOA has played a major role in the development and promotion of GAAP for state and local governments since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Granicus:** Streaming media for Government.

**Grant:** A contribution by one governmental unit to another. The contribution is usually made to aid in the support of a specified function.

## H

**Health & Life Insurance:** Provide for benefits for health, accidental death, dismemberment, life insurance and long-term disability for full-time employees.

**Homestead Exemption:** Pursuant to the Florida State Constitution, the first \$25,000 of assessed value of a home which the owner occupies as principal residence is exempt from the property tax.

## I

**I.R.S.C. Services:** Fees paid to the City from Indian River State College for the use of the City's facility and/or equipment for the purpose of police training.

**Impact Fees:** Set aside fees collected from citizens and developers for infrastructure adjustments to the community. Monies to be used as the development further impacts the municipality.

**Improvements other than Buildings:** Provide for any capital improvements for the City.

**Inflation:** A rise in price levels caused by an increase in available funds beyond the proportion of available goods.

**Infrastructure:** Public domain capital assets including roads, bridges, curbs, gutters, sidewalks, drainage systems, lighting systems and other items that have value only to the City.

**Insurance:** Provides for City insurance protection for general liability, auto and property.

**Interest: Ad Valorem Taxes:** Interest collected on delinquent Ad Valorem Taxes.

**Interest: Checking:** Interest collected on a checking account.

**Interest: Investments:** Interest collected on invested funds.

**Interest: Police Building Reserve Fund:** Interest collected on the required reserve fund on the Police/ Administration Building debt.

**Interest: State Board of Administration:** Interest collected on invested funds.

**Interest: Tax Collections:** Interest collected on late assessment payments.

**Interfund Transfers:** Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

**Intergovernmental Revenue:** Revenue received from or through the Federal, State, or County Government. These include Cigarette Tax, State Revenue Sharing, Alcoholic Beverage Tax and Sales Tax.

**Interlocal:** School Resource Officer: Revenues collected from St. Lucie County for reimbursement of half the salary cost of the City's School Resource Officers.

**Interlocal Agreement:** A contractual agreement between two or more governmental agencies.

**Internal Service Fund:** A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

**Investments:** Most commonly, securities are held for the production of revenues in the form of interest and dividends. The term does not include capital assets used in government operations.

## L

**Law Enforcement Impact Fee Fund:** To account for the proceeds and expenditures associated with law enforcement impact fees charged against new construction and used to fund the equipment and capital needs of new police officers required as a result of community growth.

**Lease:** Sportsman Park: Revenue resulting from the annual lease of a City park to St. Lucie County.

**Liabilities:** Debt or other obligations arising in the past, which must be liquidated, renewed or refunded at some future date.

**Licenses and Permits:** Revenues derived from the issuance of local licenses and permits.

**Lighting District Fund:** To account for the revenues and expenditures of residential street lighting districts.

**Local Option Gas Tax:** Revenues resulting from an additional six cents local tax on gasoline sales in St. Lucie County. These collected revenues are shared with the County and the City of Fort Pierce.

## M

**Machinery & Equipment:** Provides for purchase of machinery and equipment for City or Government use.

**Mandate:** A requirement from a higher level of government that a lower level of government perform a task in a particular way or standard.

**Maps and Publications:** Revenue collected through the sale of maps and publications.

**Memberships, Dues, Subscriptions, Books:** Provides for memberships fees, dues, subscriptions and publications of professional organizations.

**Mill:** A taxation unit equal to one dollar of tax obligations for every \$1,000 of assessed valuation of property.

**Millage:** The tax rate on real property based on \$1.00 per \$1,000 of assessed property value.

**Miscellaneous Revenue:** Those revenues that are small in value and not individually categorized.

**Miscellaneous Revenue: Workman's Compensation:** Reimbursements from the Workman's compensation program for salaries which the City expended.

**Mission Statement:** The statement that identifies the particular purpose and function of a department.

**Mitigation:** This refers to the measures taken to minimize or compensate for the environmental harm caused by a development project. Mitigation may occur on site of the development or at some other site.

**Mobile Home Licenses:** Revenue collected by the state from all mobile home licenses in the City and reallocated to the City.

**Modified Accrual Basis:** The basis of accounting under which revenues are recognized when measurable and available to pay liabilities and expenditures are recognized when the liability is incurred except for interest on long-term debt which is recognized when due and the non-current portion of accrued vacation and sick leave which is recorded in general long-term debt. The General Fund and Debt Service Fund budgets are prepared on the modified accrual basis of accounting except that encumbrances are treated like expenditures.

**Municipal Code:** A collection of laws, rules and regulations that apply to the City and its Citizens.

**Municipal Services Taxing Unit (MSTU):** An MSTU is a special taxing district authorized by the State Constitution Article VII and the Florida Statutes 125.01. The MSTU is a legal and financial mechanism for providing specific services and/or improvements to a defined geographical area. An MSTU may levy ad valorem taxes without a referendum. An MSTU may also use assessments, service charges or other revenue to provide resources.

## N

**National Pollutant Discharge Elimination System (NPDES):** To account for the revenues and expenditures to comply with the state and federal regulations placed upon the City by EPA with the clean water act.

**Neighborhood Stabilization Program Grant Fund:** To account for revenues and expenditures provided by the Federal Grant program which are used to acquire, rehabilitate, demolish and redevelop foreclosed and abandoned residential properties in order to help stabilize neighborhoods.

**Nondepartmental Expenses:** Fund expenses which are not directly related to an individual department.

## O

**Object Code:** Unique identification number and title for an expenditure category. It represents the most detailed level of budgeting and recording of expenditures; often referred to as “line item”.

**Objective:** Something to be accomplished in specific well-defined and measurable terms and that is achievable within a specific time frame.

**Occupational Licenses: Delinquent:** Delinquency Fee collected from the issuance of late business licenses by the City.

**Office Supplies:** Provide for the purchase of office supplies.

**Operating Budget:** A budget for general revenues and expenditures such as salaries, utilities and supplies.

**Operating Expenses:** Fund expenses that are ordinary, are reoccurring in nature and that are directly related to the fund’s primary service activities.

**Ordinance:** A formal legislative enactment by the City that carries the full force and effect of the law within corporate boundaries of the City unless in conflict with any higher form of law, such as state or federal.

**Other Financing Source: Road Bonds:** Funds available from the issuance of a bond series backed by the pledge of Local Option Gas Tax revenue.

**Other Land Sales: Savannas:** Proceeds from the sale of a land parcel adjacent to the Savannas.

**Other Post: Employment Benefits (OPEB):** Legal trust fund having been established to account for the collection of assets to be expended for medical coverage for retired employees up to the age of Medicare eligibility.

**Outcomes:** Quality performance measures of effectiveness and of achieving goals (e.g., customer satisfaction, awareness level, etc.).

**Outputs:** Process performance measures of efficiency and productivity. (e.g., per capita, expenditures, transactions per day, etc.).

**Overtime:** Provide for compensation for any overtime throughout the year, at one and one-half times the regular salary.

## P

**Parks and Recreation User Fees:** Fees collected for reserving specific areas of a park for a specified time and use.

**Parks Capital Improvement Fund:** To account for specific revenues and expenditures associated with the acquisition of parks and construction of major capital parks improvements.

**Parks MSTU Capital Improvement Fund:** To account for specific ad-valorem revenues and expenditures associated with the Parks and Recreation improvement projects.

**Paving and Drainage Permit:** Revenue derived from issuance of permits allowing for “on site” paving and/or drainage systems for commercial developments.

**Peacock and Lowry Combined Special Assessment District Collection Fund:** To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of roadways, drainage facilities and water and sewer extensions and improvements within the special assessment district.

**Pension Fund:** The Pension Fund accounts for the accumulation of resources to be used for retirement benefit payments to the City's employees.

**Per Capita:** A measurement of the proportion of some statistic to an individual resident determined by dividing the statistic by the current population.

**Performance Indicators:** Specific quantitative and qualitative measures of work performed as an objective of specific departments or programs.

**Performance Measures:** Data collected to determine how effective and/or efficient a program is in achieving its objectives.

**Permit Revenue:** Fees imposed on construction related activities and for the acquisition of other nonbusiness permits.

**Personnel Services:** A general category of operating expenses that includes salaries, wages, pensions, health insurance and other fringe benefits.

**Plans Review Fee:** Fees earned by the City for the review of construction plans.

**Police Education:** Portion of traffic violation fines collected and reserved by the state law for police education, placed in escrow until educational needs are identified, then transferred to this account.

**Police Impact Fee:** Fees retained by the City's General Fund as a charge for collecting the Impact Fee from contractors.

**Police Services:** Revenue from charges derived from the employment of off-duty police officers by private agencies for crowd or traffic control.

Private independent rating services provide these evaluations of a bond issuer's financial strength, or its ability to pay a bond's principal and interest in a timely fashion. Also see CREDIT RATING.

**Professional and Occupational Licenses:** Revenues derived from issuance of business licenses by the City.

**Professional Services:** Provides for professional services/retainers.

**Program Budget:** A budget with expenditures that are based primarily on programs of work. Each individual program is established as a separate cost center.

**Property Appraiser:** The elected county official responsible for setting property valuations for tax purposes and for preparing the annual tax roll.

**Property Taxes:** Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal property according to the property's valuation and tax rate.

**Proprietary Fund:** Enterprise and internal service funds that are similar to corporate funds, in that they are related to assets, liabilities, equities, revenues, expenses and transfers determined by business or quasi-business activities.

**Public Hearing:** A noticed meeting (per statute and/or ordinance) relating to legal action by a government; usually requires that the public must be heard before action is taken.

## Q

**Quality:** Excellence, as defined by the customer.

## R

**Radon Surcharge:** Administrative Fees earned by the City for the collection of the county's Radon Gas testing fee.

**Real Estate Revolving Fund:** To account for revenues and expenditures associated with the purchase and resale of land for the cities immediate and future needs.

**Recreation Center Rentals:** Fees collected for rental of Recreation Center to any non-tax-exempt group/person, for their personal use.



**Referendum:** Presenting an issue to the voters of the City where a majority of voters decide on the issue.

**Refund of Prior Year Expenditures:** Revenue as a result of prior year expenditure being refunded.

**Regular Salaries:** Provide for compensation for full-time, permanent employees.

**Reserve:** (1) An account used to earmark a portion of a fund balance to indicate that it is not appropriate for expenditure and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

**Resolution:** A legislative act by the City with less legal formality than an ordinance.

**Restitution:** Revenues collected in payment for damage to City property.

**Retained Earnings:** An equity account reflecting the accumulated earnings of an Enterprise Fund.

**Revenues:** (1) Increase in governmental fund type Net Current assets from other than expenditure refunds and Governmental Accounting (NCGA) Statement 1, general long-term debt proceeds and operating transfers-in are classified as “other financing sources” rather than revenues. (2) Increases in propriety fund type net total assets from other than expense refunds, capital contributions and residual equity transfer. Under NCGA statement 1, operating transfers-in is classified separately from revenues.

**River Point Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadways and water and sewer extensions and improvements within the River Point Special Assessment District Project.

**Road and Bridge Fund:** To account for specific revenues such as gasoline tax and state-shared revenues and expenditures associated with the maintenance and repair of the City’s roads and bridges.

**Rolled-Back Rate:** The operating millage rate required to raise the same ad valorem tax revenues as were levied in the prior year, exclusive of new construction, additions to structures, deletions and property added, i.e. annexations.

**Sales Tax:** Tax imposed on the taxable sales of all final goods.

**Scrap and Surplus Sales:** Revenues resulting from the sale of Scrap and/or surplus assets of the City.

**Service Charge:** NSF Checks: Service charges collected as allowed by City ordinance due to not sufficient funds checks passed to the City.

**Sign Permits:** Revenue derived from issuance of sign permits for new signs being erected on business properties.

Since all the monies used in financing CRA activities are locally generated, CRA’s are not overseen by the state, but redevelopment plans must be consistent with local government comprehensive plans. Examples of conditions that can support the creation of a Community Redevelopment Area include but are not limited to: the presence of substandard or inadequate structures, a shortage of affordable housing, inadequate infrastructure, insufficient roadways and inadequate parking.

**Solicitor Permits:** Revenue derived from issuance of solicitation permits.

**South Lennard Road Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City program of assessing benefiting properties for the cost of financing roadway and water and sewer extensions and improvements within the South Lennard Road project.

**Southwest Annexation Special Assessment District No. 1:** To account for revenues and expenditures associated with the City’s program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the Southwest Annexation special assessment district.

**Special Assessment:** A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

**Special Event Permits:** Revenue derived from issuance of permits for special events held within the City.

**Special Revenue Funds:** Funds used to account for revenue derived from specific external sources to be used for specific restricted types of activities.

**St. Lucie Land Holding Special Assessment District Collection Fund:** To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities and water and sewer extensions and improvements within the St. Lucie Land Holding Special Assessment District Project.

**State Housing Initiative Partnership (S.H.I.P.) Fund:** A fund established for the purpose of tracking the financial activities of a state grant used for assisting low-income households with down payment and rehabilitation costs.

**State Revenue Sharing:** Revenue received by the state and proportionately shared with the City.

**State Sales Tax (1/2 cent):** One-half of the one: cent sales tax increase (from 4 cents to 5 cents) effective May 1, 1982. Tax collected by the counties is divided between that county and the cities within the county based on population ratio.

**Stormwater Utility Fees:** Revenues earned from the annual fee charged to property owners for stormwater management.

**Street Lighting Fund:** To account for the revenues and expenditures of residential street lighting districts.

## T

**Tax Incremental Finance District (TIF):** An economic development tool used to provide improvements such as demolition of buildings, infrastructure improvements, or infrastructure extensions to businesses. The district captures the added tax value of all taxing jurisdictions and uses the added value to pay for improvements.

**Tax Levy:** The total amount to be raised by general property taxes for purposed specified in the Tax Levy Ordinance.

**Tax Roll:** The official list showing the amount of taxes levied against each taxpayer or property.

**Telephone Franchise:** Franchise Tax levied on Southern Bell Telephone and Telegraph Company.

**Tennis, Basketball, Shuffleboard Lights:** Revenues collected for light usage.

**Tesoro Capital Improvement Fund:** To account for the financial resources and expenditures associated with the construction of the project.

**Tesoro Special Assessment District Collection Fund:** To account for revenues and expenditures associated with the City's program of assessing benefiting properties for the cost of financing roadways, drainage facilities, communications, public safety, re-use irrigation and water and sewer extensions and improvements within the Tesoro Assessment District project.

The effect of TRIM is to inform taxpayers that their property taxes are changing (up or down), the cause (a change in the assessed value of their property and/or an increase in the proposed spending level) and how the proposed new tax rate compares to the rate that would generate the same property tax dollars as the current year (the "rolled back" rate).

This official annual report presents the status of the City's finances in a standardized format. The ACFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; and an operating statement that compares revenues and expenditures.

**Trial Balance:** A list of the balances and the accounts in a ledger kept by double entry with the debit and credit balances shown in separate columns. If the totals of the debit and credit columns are equal or their net balance agrees with a control account, the ledger from which uses total expenditures and transfers to other funds that decreases net financial resources.

**TRIM(Truth in Millage) Notice:** "Truth in Millage," a tentative tax notice sent to all property owners in August to provide information reflecting tentatively adopted millage rates.

**Trust Fund:** Return of pension contributions from the insurance company for those employees who terminate before becoming fully vested.

**Truth in Millage:** The Florida Truth in Millage Act (TRIM) serves to formalize the property tax levying process by requiring a specific method of tax rate calculation, form of notice, public hearing requirements and advertisement specifications prior to the adoption of a budget tax rate.

## U

**Unemployment Insurance:** Provides for City-paid employee benefits for unemployment insurance.

**User Fees:** Charges for expenses incurred when services are provided to an individual or group and not the community at large. The key to effective utilization of user fees is being able to identify specific beneficiaries of services and then determine the full cost of the service they are consuming.

**Uses:** Total expenditures and transfers to other funds that decrease net financial resources.

**Utility Service Tax:** Taxes levied on consumer consumption of utility services provided in the City. The tax is levied as a percentage of gross receipts.

## V

**Valuation:** The dollar value of property assigned by the County Property Appraiser.

**Variable Frequency Drive (VFD):** A type of motor controller that drives an electric motor by varying the frequency and voltage supplied to the electric motor.

**Variable Rate:** A rate of interest subject to adjustment.

**Violation Alarm Permit:** Revenues collected as a result of violation of the local alarm ordinance.

**Violation of Local Code:** Revenues collected from violators of local codes.

## W

**Water & Sewer Assessment Collection Fund:** SAD 1, Phase I: To account for the revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I,

Phase I.

**Water & Sewer Assessment Collection Fund:** SAD 1, Phase II: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Special Assessment District I, Phase II.

**Water & Sewer Assessment Collection Fund:** USA 3 & 4: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 3 & 4.

**Water & Sewer Assessment Collection Fund:** USA 5, 6 & 7A: To account for revenues and expenditures associated with City's program of assessing benefiting properties for the cost of financing water and sewer extensions and improvements in Utility Service Areas 5, 6 & 7A.

**Water & Sewer Capital Improvement Funds:** To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water & Sewer Fund:** An enterprise Fund established to account for the resources and uses of the Utilities function of the City and is prepared on the full accrual basis of accounting. The Utilities function consists of the provision of a clean water source and the proper disposal of wastewater. The Water and Sewer Fund is an enterprise fund and as such receives its revenues from charges levied for the provision of services to users.

**Water:** Provides for water service.

**Water and Sewer Capital Improvement Fund:** USA 9: To account for the financial resources and expenditures for the design, acquisition and construction of water and sewer lines throughout the community.

**Water and Sewer Permit:** Revenue derived from issuance of permits allowing the installation of water and/or sewer systems. These revenues fund the inspections provided by the City staff.



**Wetlands Mitigation:** Any action required to reduce the impact of development on a wetland. Mitigation actions might include creation of new wetlands or improvement of existing wetlands.

**Worker's Compensation:** Provide for City-paid benefits for Worker's Compensation pursuant to State Law.

**WYNDCREST DD FLORIDA, INC (WDDF) Capital Improvement Fund:** To account for the financial resources and expenditures associated with the construction and equipping of a building to be used in the operation of a digital production studio.

## Z

**Zoning Fees:** Fees paid to Planning Department when applying for variances, subdivision approvals, planned Unit Development approvals and zoning changes.

# Abbreviations & Acronyms

**AC** Air Conditioning

**ACD** Automatic Call Distributor

**ACFR** Annual Comprehensive Financial Report

**ACH** Automated Clearing House

**ACP** Asbestos Cement Pipe

**ADA** Americans with Disabilities Act

**ADMIN** Administration

**AHAC** Affordable Housing Advisory Committee

**ALS** Alternative Light Source

**APA** American Planning Association

**APWA** American Public Works Association

**ARPA** American Rescue Plan Act

**ARRA** American Recovery & Reinvestment Act

**ASST** Assistant

**AUTO** Automobile

**AVE** Avenue

**AWD** All-Wheel Drive

**AWWA** American Water Works Association

**BAP** Business Analysis Professional

**BAS** Building Automation System

**BCAIB** Building Code Administrators Inspection Board

**BLDG** Building

**BLVD** Boulevard

**BOCC** Board of County Commissioners

**BWC** Body Worn Cameras

**CADD** Computer Aided Drafting & Design

**CAEFR** Certificate of Award for Excellence in Financial Reporting

**CALEA** Commission on Accreditation for Law Enforcement Agencies

**CAPRA** Commission for Accreditation of Park and Recreation Agencies

**CARES** Coronavirus Aid, Relief, and Economic Security

**CART** Child Abduction Response Team

**CAT** Category

**CBS** Concrete Block Structure

**CCTI** Corporate and Community Training Institute

**CDBG** Community Development Block Grant

**CDL** Commercial Driver's License

**CEB** Code Enforcement Board

**CEI** Construction Engineering Inspection

**CERT** Community Emergency Response Team

**CEU** Continuing Education Unit

**CFA** Commission for Florida Enforcement Accreditation

**CFE** Certified Fraud Examiner

**CGFO** Certified Government Financial Officer

**CHGS** Charges

**CID** Criminal Investigation Division

**CIP** Capital Improvement Project

**CIS** Computer Information Service

**CLT** Community Land Trust

**CMP** Congestion Management Process

**COAR** Collaborative Operational Analysis and Response

**COBRA** Consolidated Omnibus Budget Reconciliation Act

<b>CO</b> Certificate of Occupancy	<b>DCA</b> Department of Community Affairs	<b>ERP</b> Enterprise Resource Planning
<b>COG</b> Continuity of Government	<b>D&amp;C</b> Dilation and Curettage	<b>ERU</b> Equivalent Residential Unit
<b>COLA</b> Cost of Living Adjustment	<b>DEO</b> Department of Economic Opportunity	<b>EWIP</b> Eastern Watershed Improvement Project
<b>COMPSTAT</b> Computerized Statistics	<b>DEP</b> Department of Environmental Protection	<b>EXP</b> Expenses
<b>COOP</b> Continuity of Operations Plan	<b>DEV</b> Development	<b>FABTO</b> Florida Association of Business Tax Officials
<b>COORD</b> Coordinator	<b>DIS</b> District Integration System	<b>FAC</b> Facilities
<b>COP</b> Certificate of Participation	<b>DIV</b> Division	<b>FACE</b> Florida Association of Code Enforcement
<b>COPS</b> Community Oriented Policing Services	<b>DR</b> Drive	<b>FAPPO</b> Florida Association of Public Procurement Officials
<b>CORE</b> Comprehensive Offender Rehabilitation & Education	<b>DRI</b> Development of Regional Impact	<b>FB</b> Facebook
<b>CPA</b> Certified Public Accountant	<b>DROW</b> Drainage Right of Way	<b>FCB</b> Florida Center for Business
<b>CPFO</b> Certified Public Financial Officer	<b>DUI</b> Driving Under the Influence	<b>FCT</b> Florida Community Trust
<b>CPI</b> Consumer Price Index	<b>EAR</b> Evaluation and Appraisal Report	<b>FDEP</b> Florida Department of Environmental Protection
<b>CPO</b> Cart Path Only	<b>EB</b> East Bound	<b>FDOT</b> Florida Department of Transportation
<b>CRA</b> Community Redevelopment Agency	<b>EDC</b> Economic Development Corporation	<b>FD</b> Financial Department
<b>CRF</b> Coronavirus Relief Fund	<b>EMOC</b> Emergency Management Operations Center	<b>FDR</b> Full Depth Reclamation
<b>CRS</b> Community Rating Services	<b>EMS</b> Emergency Medical Services	<b>FEMA</b> Federal Emergency Management Agency
<b>CSI</b> Collection System Integrity	<b>ENR</b> Engineering News Record	<b>FGFOA</b> Florida Government Financial Officers Association
<b>CSI</b> Crime Scene Investigator	<b>ENV</b> Environment	<b>FHC</b> Florida Housing Coalition
<b>CTC</b> Community Tax Certificate	<b>EOC</b> Emergency Operations Center	<b>FHWA</b> Federal Highway Administration
<b>CWCP</b> Certified Workers' Compensation Professional	<b>EQ</b> Equalization	<b>FICA</b> Federal Insurance Contributions Act
<b>DARE</b> Drug Awareness Resistance Education	<b>ERA</b> Emergency Rental Assistance	

**FIND** Florida Inland Navigational District

**FIU** Florida International University

**FM** Force Main

**FMLA** Family Medical Leave Act

**FPL** Florida Power & Light

**FRDAP** Florida Recreation Development Assistance Program

**FRPA** Florida Recreation & Park Association

**FRRRI** Forums on Race Relations & Inclusion

**FTBA** Florida Transportation Builders Association

**FTE** Full Time Equivalent

**FT** Full Time

**FTO** Field Training Office

**FVS** First Vehicle Services

**FY** Fiscal Year

**GAAP** Generally Accepted Accounting Principals

**GDU** General Development Principles

**GFC** Government Finance Corporation

**GFOA** Government Finance Officers Association

**GIS** Geographic Information System

**GL** Glades

**GO** General Obligation

**GOVMT** Government

**GPS** Global Positioning System

**GREAT** Gang Resistance Education & Training

**HHR** Hurricane Housing Recovery

**HIPPA** Health Insurance Portability & Accountability Act

**HMGP** Hazard Mitigation Grant Program

**HOA** Homeowner's Association

**HOF** Hall of Fame

**HPPS** High-Performance Public Space

**HR** Human Resources Program

**HUD** Housing and Urban Development

**HVAC** Heating Ventilation & Air Conditioning

**IA** Internal Affairs

**I&I** Inflow and Infiltration

**IBNR** Incurred but Not Reported

**ICMA** International City/County Managers Association

**ICMA-CM** International City/County Managers Association Certified Manager

**IG** Instagram

**IJR** Interchange Justification Report Improvement

**INV** Investigation

**IOCP** Input/output completion port

**IRSC** Indian River State College

**ISDN** Integrated Services Digital Network

**ISO** Insurance Service Office

**IT** Information Technology

**ITS** Intelligent Transportation System

**IW** Injection Well

**JEA** James E. Anderson

**KPSLB** Keep Port St. Lucie Beautiful

**LAP** Local Agency Program

**LEAP** Litter Eradication Action Plan

**LED** Light-Emitting Diode

**LF** Linear Feet

**LHAP** Local Housing Assistance Plan

**LIC** License

**LLC** Limited Liability Company

**LLEBG** Local Law Enforcement Block Grant

**LMS** Local Mitigation Strategy

**LOGT** Local Option Gas Tax

<b>LPM</b> Low Pressure Main	<b>NEAT</b> Neighborhood Engagement Action Team	<b>P-card</b> Purchasing Card
<b>LT</b> Lieutenant	<b>NES</b> National Employee Survey	<b>P&amp;R</b> Parks and Recreation
<b>LWCF</b> Land and Water Conservation Fund	<b>NHTSA</b> National Highway Traffic Safety Administration	<b>P&amp;Z</b> Planning and Zoning
<b>MAC</b> Major Activity Center	<b>NICE</b> Neighborhood Improvement & Community Services	<b>P/T</b> Part Time
<b>MAIN</b> Maintenance	<b>NIGP</b> National Institute of Governmental Purchasing	<b>PAC</b> Partners Against Crime
<b>MBDA</b> Minority Business Development Agency	<b>NIOSH</b> National Institute for Occupational Safety & Health	<b>PAL</b> Police Athletic League
<b>MBE</b> Minority Business Enterprise	<b>NOPC</b> Notice of Proposed Change	<b>PANDA</b> Permits and Airst (Automatic Inspection Request System)
<b>MED</b> Medical	<b>NPB</b> Neighborhood Patrol	<b>PBA</b> Police Benevolent Association
<b>MFEC</b> MidFlorida Event Center	<b>NPDES</b> National Pollution Discharge Elimination System	<b>PCI</b> Pavement Condition Indexes
<b>MGD</b> Million Gallons Per Day	<b>NPD</b> Neighborhood Patrol Division	<b>PC</b> Personal Computer
<b>MGR</b> Manager	<b>NPI</b> National Purchasing Institute	<b>PD&amp;E</b> Plan, Design & Engineering Study
<b>MISC</b> Miscellaneous	<b>NRA</b> National Rifle Association	<b>PDF</b> Portable Document Format
<b>MIS</b> Management Information Services	<b>NRPA</b> National Recreation and Park Association	<b>PD</b> Police Department
<b>MOU</b> Memorandum of Understanding	<b>NRS</b> National Research Center	<b>PEA</b> Public Employee Association
<b>MPO</b> Metropolitan Planning Organization	<b>NSD</b> Neighborhood Services Department	<b>PED</b> Pedestrian
<b>MSA</b> Metropolitan Statistical Area	<b>NSP</b> Neighborhood Stabilization Program	<b>PE</b> Professional Engineer
<b>MSTU</b> Municipal Services Taxing Unit Administration	<b>OMB</b> Office of Management & Budget	<b>PGA</b> Professional Golfers' Association
<b>MUTCD</b> Manual on Uniform Traffic Control Devices	<b>OPEB</b> Other Post-Employment Benefits	<b>PIO</b> Public Information Officer
<b>N/A</b> Not Applicable	<b>OSHA</b> Occupational Safety and Health	<b>PKWY</b> Parkway
<b>NACSLB</b> National Advisory on State and Local Government		<b>PL</b> Plant
<b>NCS</b> National Community Survey		<b>PM</b> Preventive Maintenance
		<b>PO</b> Purchase Order

<b>PPI</b> Producer Price Index	<b>ROI</b> Return on Investment	<b>SR</b> Senior
<b>PPO</b> Preferred Provider Organization	<b>RO</b> Reverse Osmosis	<b>STARCOM</b> Statistical Tracking Accountability & Response through Computer Oriented Mapping
<b>PRE</b> Preventive	<b>ROW</b> Right-of-Way	
<b>PRGM</b> Program	<b>ROWTP</b> Reverse Osmosis Water Treatment Plant	<b>STA</b> Stormwater Treatment Areas
<b>PR</b> Public Relations	<b>SAD</b> Special Assessment District	<b>STDS</b> Standards
<b>PSA</b> Police Service Aide	<b>SBDC</b> Small Business Development Centers	<b>SUV</b> Sports Utility Vehicles
<b>PSL</b> Port St. Lucie	<b>SCADA</b> Supervisory Control & Data Acquisition	<b>SVCS</b> Services
<b>PSLPRD</b> Port St. Lucie Parks & Recreation	<b>SERV</b> Services	<b>SW</b> Annexation Southwest
<b>PSLUSD</b> Port St. Lucie Utility Service System	<b>SFWMD</b> South Florida Water Management District	<b>SWANA</b> Solid Waste Association of North America
<b>PT</b> Part Time	<b>SG</b> Southern Grove	<b>SWAT</b> Special Weapons and Tactics
<b>PUD</b> Planned Unit Development	<b>Sgt</b> Sergeant	<b>SWMPP</b> Stormwater Management Program Plans
<b>PUMA</b> Parks Ultimate Management Application	<b>SHIP</b> State Housing Initiative Partnership	<b>SYS</b> System
<b>PWD</b> Public Works Department	<b>SHRM</b> Strategic Human Resource Management	<b>TBD</b> To be determined
<b>PW</b> Public Works	<b>SID</b> Special Investigation Division	<b>TBRA</b> Tenant-Based Rental Assistance Program
<b>R&amp;B</b> Road and Bridges	<b>SLC</b> Saint Lucie County	<b>TCBA</b> Treasure Coast Builders Association
<b>R&amp;R</b> Renewal & Replacement	<b>SLCTPO</b> Saint Lucie County Transportation Planning Organization	<b>TCFGFOA</b> Treasure Coast Chapter Florida Government Financial Officers Association
<b>Reg</b> Regulation	<b>SLW</b> Saint Lucie West	<b>TCI</b> Tradition Center for Innovation
<b>RE</b> Regarding	<b>SMART</b> Specific Measurable Attainable Realistic Timely	<b>TCRPC</b> Treasure Coast Regional Planning Council
<b>RFP</b> Request for Proposal	<b>SPC</b> Specialist	<b>TIF</b> Tax Increment Financing
<b>RMLO</b> Records Management Liaison Officer	<b>SRO</b> School Resource Officer	
<b>RM</b> Risk Management		
<b>ROD</b> Record of Decision		

**TPMS** Temperature and Pressure Monitoring System

**TPO** Transportation Planning Organization

**TRICO** Treasure Coast Risk Management Program

**TRIM** Truth in Millage

**TRIP** Transportation Regional Incentive Program

**TRNG** Training

**UCR** Uniform Crime Report

**UHP** Uniformed Hiring Program

**ULI** Urban Land Institute

**USA** Utilities Service Area

**USD** Utilities Systems Department

**US** United States

**VAV** Variable Air Volume

**VET MEM** Veterans Memorial

**VFD** Variable Frequency Drives

**VGTI** Vaccine and Gene Therapy

**VOCA** Victims of Crime Act

**VPN** Virtual Private Network

**W&S** Water & Sewer

**WAN** Wide Area Network

**WAP** Wireless Application Protocol

**WB** West Bound

**WPPS** Westport Pump Station

**WP** Wastewater Plant

**WQR** Water Quality Restoration

**WTP** Water Treatment Plant

**WWBPS** Wastewater Booster Pump Station

**WWTF** Wastewater Treatment Facility

**WWTP** Wastewater Treatment Plant

**WW** Wastewater

**YR** Year

**YTD** Year to Date



CITYOFPSL.COM/BUDGET

772-871-5223

121 SW PORT ST. LUCIE BLVD.,  
PORT ST. LUCIE, FL 34984

